

## O & F Division- 2020 Operating Budget Reconciliation

Draft 1 - 2020 as of December 18, 2019														
	2016 Budget	2016 Actuals 31-Dec-16	2017 Budget	2017 Actuals 31-Dec-17	2018 Budget	2018 Actuals 31-Dec-18	2019 Budget	2019 Actuals 31-Oct-19	2020 Budget Draft #1	Average 2016, 2017, 2018	Variance 2020-2019	Remarks		
Public Works														
Administration	Revenue	(\$65,235)	(\$545,762)	(\$619,685)	(\$628,033)	(\$651,617)	(\$991,458)	(\$748,312)	(\$515,336)	(\$704,177)	(\$721,751)	\$44,135	Loss of revenue from 2 one time grants	
Administration	Expenditure	(\$58,286)	\$482,181	\$400,321	\$309,274	\$505,080	\$491,666	\$496,315	\$353,057	\$535,206	\$427,707	\$38,890	50% of Facility Superintendent wages	
Building & Grounds		\$118,672	\$124,104	\$121,811	\$124,631	\$122,628	\$118,003	\$132,757	\$71,422	\$133,448	\$122,246	\$691		
Vehicles		\$219,790	\$172,538	\$230,462	\$32,413	\$212,801	\$133,634	\$222,479	\$171,181	\$211,175	\$112,862	(\$11,304)	Reduction in Fuel Costs	
Equipment		\$229,752	\$221,463	\$244,816	\$13,722	\$226,076	\$156,286	\$231,359	\$152,048	\$216,925	\$130,490	(\$14,434)	Reduction in Fuel/Parts Costs	
Small Equipment		\$18,577	\$13,245	\$19,325	\$12,653	\$19,304	\$15,932	\$19,279	\$10,747	\$17,339	\$13,943	(\$1,940)	Reduction in Fuel/Parts Costs	
S/T		\$463,270	\$467,770	\$397,051	(\$135,341)	\$434,271	(\$75,936)	\$353,877	\$243,119	\$409,916	\$85,498	\$56,039		
Other Public Works														
	Private Work Charges	\$32,668	\$27,890	\$47,060	\$20,665	\$46,921	\$16,860	\$28,504	\$4,697	\$23,518	\$21,805	(\$4,986)	Reduction in expense closer to 3 year average	
	Private Crossing Charges	\$18,367	\$6,137	\$16,678	\$38,146	\$21,171	\$66,996	\$32,654	\$52,225	\$33,002	\$37,093	\$348		
	Engineering Services	\$27,904	\$30,318	\$33,795	\$39,010	\$35,339	\$31,742	\$34,157	\$29,645	\$34,848	\$33,690	\$691		
S/T		\$78,939	\$64,344	\$97,533	\$97,821	\$103,431	\$115,598	\$95,315	\$86,566	\$91,368	\$92,588	(\$3,947)		
Total PW		\$542,208	\$532,115	\$494,584	-\$37,520	\$537,702	\$39,662	\$449,192	\$329,686	\$501,284	\$178,086	\$52,091		
Roads														
	Roads Administration	\$49,403	\$46,578	\$71,566	\$74,994	\$77,787	\$63,475	\$79,872	\$51,444	\$80,261	\$61,682	\$389		
	Storm Water Management- Urban	\$96,121	\$111,837	\$118,301	\$51,669	\$123,510	\$98,068	\$140,828	\$116,879	\$124,391	\$87,191	(\$16,437)	Zoom Camera inspection Continuation for 2020	
	Storm Water Management- Rural	\$66,924	\$59,805	\$78,793	\$47,757	\$72,819	\$39,309	\$69,377	\$49,632	\$68,673	\$48,957	(\$704)		
	Roadside Maintenance	\$95,929	\$105,442	\$104,432	\$194,407	\$122,737	\$130,367	\$128,866	\$55,013	\$130,340	\$143,405	\$1,474	Increase in equipment rental	
	Hardtop Maintenance	\$256,556	\$271,483	\$270,824	\$279,827	\$284,793	\$387,724	\$315,578	\$255,067	\$318,086	\$313,012	\$2,508	Increase in equipment rental	
	Loose top Maintenance	\$75,708	\$93,319	\$77,669	\$101,169	\$83,000	\$142,713	\$99,890	\$78,580	\$102,595	\$112,400	\$2,705	Increase in equipment rental	
	Sanding/Salting	\$83,069	\$98,540	\$88,663	\$98,100	\$88,922	\$104,446	\$86,365	\$57,223	\$83,757	\$100,362	(\$2,608)	Reduction in Materials closer to 3 year average	
	Snow Plowing	\$138,879	\$136,617	\$147,133	\$142,498	\$148,151	\$106,348	\$150,978	\$115,717	\$153,531	\$128,488	\$2,553		
	Snow Removal	\$285,448	\$119,977	\$288,663	\$215,003	\$285,283	\$191,137	\$290,564	\$249,283	\$293,031	\$175,372	\$2,467		
	Traffic Operation	\$127,959	\$70,927	\$128,938	\$104,192	\$121,612	\$112,886	\$128,513	\$67,044	\$125,077	\$96,002	(\$3,436)	Reduction in Materials closer to 3 year average	
S/T	Bridges & Culverts	\$8,160	\$0	\$15,917	\$8,141	\$4,091	\$0	\$16,184	\$0	\$4,159	\$2,714	(\$12,025)	No Bridge Inspection required in 2020	
		\$1,284,157	\$1,114,524	\$1,390,900	\$1,317,758	\$1,412,705	\$1,376,473	\$1,507,015	\$1,095,883	\$1,483,900	\$1,269,585	(\$23,115)		
Parking Lots														
	Winter Control	\$12,485	\$13,326	\$13,539	\$4,945	\$13,598	\$937	\$13,575	\$3,703	\$13,701	\$6,403	\$126		
	Summer Control	\$3,495	\$579	\$3,455	\$1,773	\$3,444	\$0	\$3,292	\$3,196	\$3,294	\$784	\$2		
S/T		\$15,980	\$13,905	\$16,994	\$6,718	\$17,042	\$937	\$16,867	\$6,899	\$16,996	\$7,187	\$129		
Sidewalks														
	Administration	\$4,541	\$6,986	\$5,131	\$5,272	\$5,737	\$6,259	\$6,025	\$4,956	\$6,001	\$6,172	(\$24)		
	Winter control	\$47,201	\$58,981	\$48,544	\$47,368	\$49,745	\$72,924	\$87,414	\$68,043	\$88,133	\$59,758	\$719		
	Summer Control	\$56,212	\$24,438	\$47,996	\$12,629	\$47,852	\$39,603	\$49,684	\$52,994	\$49,828	\$25,557	\$144		
S/T		\$107,954	\$90,405	\$101,672	\$65,269	\$103,334	\$118,786	\$143,123	\$125,993	\$143,962	\$91,487	\$839		
Total Roads		\$1,300,137	\$1,218,834	\$1,509,565	\$1,389,745	\$1,533,081	\$1,496,197	\$1,667,005	\$1,228,776	\$1,644,858	\$1,368,258	(\$22,147)		
Stores	Operations	\$84,540	\$89,077	\$93,641	\$90,230	\$93,300	\$85,691	\$96,805	\$76,408	\$106,200	\$88,333	\$9,395	Increase in expenses for private sales (not previously budgeted offset with revenue in admin account)	
Road lighting	Traffic signals	\$7,779	\$7,983	\$8,735	\$8,387	\$9,053	\$13,607	\$11,135	\$7,339	\$10,635	\$9,993	(\$500)		
	Streetlights	\$53,317	\$74,722	\$75,496	\$123,669	\$103,197	\$99,707	\$109,710	\$48,617	\$98,570	\$99,366	(\$11,140)	Warranty repaired 21 fixtrues in 2020 replenished our spare supply	
Total		\$2,095,935	\$1,922,731	\$2,182,021	\$1,574,511	\$2,276,333	\$1,734,864	\$2,333,847	\$1,690,826	\$2,361,547	\$1,744,035	\$27,700		
Airport														

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												Remarks		
S/T	Revenue	(\$464,716)	(\$565,097)	(\$547,239)	(\$579,164)	(\$535,704)	(\$576,329)	(\$556,048)	(\$457,604)	(\$543,064)	(\$573,530)	\$12,984	Reduction in Passenger Fees & fuel sales	
	Administration	\$432,498	\$510,097	\$518,251	\$518,278	\$487,177	\$566,469	\$551,922	\$431,622	\$521,762	\$531,615	(\$30,160)	Reduction in fuel purchased for resale, no QA Audit required in 2020	
	Building Maintenance	\$45,295	\$47,772	\$46,625	\$40,929	\$47,135	\$38,951	\$45,856	\$34,642	\$44,080	\$42,551	(\$1,776)		
	Airport Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		
	Ground Maintenance	\$63,670	\$44,295	\$63,704	\$39,032	\$68,292	\$97,712	\$59,323	\$50,158	\$83,326	\$60,346	\$24,003	Line painting required in 2020	
	Vehicles	\$98	\$108	\$108	\$120	\$120	\$120	\$769	\$0	\$943	\$116	\$174		
		\$76,845	\$37,175	\$81,449	\$19,195	\$67,020	\$126,922	\$101,822	\$58,817	\$107,047	\$61,097	\$5,225		
Waste Management System	Revenue Blue Box/Bag Tags	(\$319,115)	(\$319,130)	(\$361,042)	(\$364,859)	(\$389,368)	(\$370,443)	(\$384,012)	(\$267,187)	(\$384,212)	(\$351,477)	(\$200)		
	Collection Expenditures	\$151,943	\$152,657	\$152,666	\$154,337	\$153,124	\$177,103	\$153,581	\$129,715	\$213,192	\$161,366	\$59,611	New Collection contract 2020	
	Recycling Expenditures	\$192,448	\$257,664	\$213,650	\$238,300	\$228,976	\$257,642	\$230,767	\$172,228	\$243,220	\$251,202	\$12,453	New Collection contract 2020	
	Landfill Site Revenue	(\$384,888)	(\$387,342)	(\$391,084)	(\$410,288)	(\$396,950)	(\$434,754)	(\$407,271)	(\$412,537)	(\$414,194)	(\$410,794)	(\$6,924)		
	Landfill Expenditures	\$359,612	\$336,033	\$385,811	\$369,426	\$404,218	\$263,502	\$406,935	\$204,360	\$341,994	\$322,987	(\$64,941)		
S/T		\$0	\$39,883	\$1	(\$13,083)	\$0	(\$106,950)	\$0	(\$173,421)	\$0	(\$26,717)	(\$0)	2014 to 2020 no tax revenue to operate the waste management system	
Fort Frances Cemetery	Revenue	(\$500)	(\$522)	(\$500)	(\$775)	(\$723)	(\$1,246)	(\$723)	(\$1,025)	(\$723)	(\$848)	\$0		
	Ground Maintenance	\$21,585	\$24,205	\$22,642	\$39,174	\$40,035	\$43,103	\$43,205	\$29,491	\$42,018	\$35,494	(\$1,187)	Reduction in roadway granular materials	
	Building Maintenance	\$18,816	\$14,497	\$17,884	\$14,406	\$17,354	\$20,872	\$21,114	\$19,142	\$20,194	\$16,592	(\$920)		
	Interments	\$765	\$300	\$718	\$601	\$738	\$852	\$1,247	\$706	\$1,262	\$584	\$15		
	Plots Planting Care	\$46,824	\$28,653	\$36,348	\$64,754	\$74,944	\$31,051	\$75,632	\$29,902	\$80,022	\$41,486	\$4,390	Increase in Flower costs for 2020	
	Monuments	\$1,791	\$1,364	\$1,487	\$0	\$1,516	\$8,422	\$1,537	\$2,542	\$1,565	\$3,262	\$28		
		\$89,281	\$68,497	\$78,579	\$118,160	\$133,864	\$103,054	\$142,012	\$80,757	\$144,337	\$96,570	\$2,325		
Riverview Cemetery	Revenue	(\$5,600)	(\$4,754)	(\$5,600)	(\$4,991)	(\$5,800)	(\$6,909)	(\$6,000)	(\$4,239)	(\$6,000)	(\$5,551)	\$0		
	Ground Maintenance	\$56,725	\$25,878	\$59,130	\$52,619	\$55,896	\$41,157	\$56,837	\$43,275	\$59,983	\$39,885	\$3,146	Increase for roadway granular materials (From FF Cemetery)	
	Building Maintenance	\$10,005	\$6,099	\$8,374	\$6,031	\$9,493	\$6,685	\$13,719	\$9,336	\$13,509	\$6,271	(\$210)		
	Interments	\$15,316	\$15,900	\$15,693	\$8,703	\$8,720	\$14,475	\$10,006	\$12,963	\$10,169	\$13,026	\$163		
	Plots Planting Care	\$86,862	\$114,135	\$99,381	\$112,204	\$105,137	\$87,106	\$105,280	\$94,727	\$115,054	\$104,482	\$9,774	Increase in flower costs for 2020	
	Monuments	\$9,067	\$3,869	\$9,658	\$6,999	\$10,318	\$7,449	\$9,997	\$3,283	\$10,195	\$6,106	\$198		
		\$172,375	\$161,126	\$186,635	\$181,564	\$183,764	\$149,964	\$189,839	\$159,344	\$202,910	\$164,218	\$13,071		
Park & Cemeteries General	Revenue	(\$67,885)	(\$89,945)	(\$73,615)	(\$59,449)	(\$57,163)	(\$67,931)	(\$61,163)	(\$42,016)	(\$61,515)	(\$72,442)	(\$352)		
	Administration	\$192,298	\$202,387	\$165,713	\$149,131	\$169,954	\$218,698	\$167,644	\$117,401	\$188,234	\$190,072	\$20,590	Includes the addition of 1 additional student to address that addition of the wood yard, Daycare and SKC for 2020)	
	Vehicles	\$22,470	\$15,250	\$22,280	\$12,099	\$22,253	\$17,632	\$22,784	\$24,347	\$23,804	\$14,994	\$1,020		
	Equipment	\$31,280	\$28,537	\$30,916	\$12,849	\$30,741	\$34,505	\$31,636	\$41,091	\$32,031	\$25,297	\$395		
	Small Equipment	\$18,310	\$11,670	\$18,171	\$11,834	\$18,095	\$7,882	\$18,767	\$14,639	\$13,842	\$10,462	(\$4,925)		
	S/T		\$196,473	\$167,900	\$163,466	\$126,464	\$183,880	\$210,786	\$179,668	\$155,462	\$196,395	\$168,383	\$16,727	
	Point Park	Revenue	(\$9,679)	(\$24,653)	(\$10,077)	(\$27,017)	(\$15,000)	(\$20,209)	(\$20,000)	(\$20,883)	(\$21,238)	(\$23,960)	(\$1,238)	
Expenditure		\$38,867	\$41,204	\$40,186	\$30,048	\$34,531	\$60,532	\$44,084	\$46,624	\$44,475	\$43,928	\$391		
S/T			\$29,188	\$16,551	\$30,110	\$3,031	\$19,531	\$40,323	\$24,084	\$25,741	\$23,237	\$19,968	(\$847)	
Parks General - Outdoor Facilities														

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												Remarks
Administration	\$230,684	\$284,254	\$266,840	\$284,296	\$264,557	\$258,106	\$269,707	\$280,725	\$254,738	\$275,552	(\$14,969)	
Lions Millennium Park	\$12,196	\$8,965	\$9,634	\$9,701	\$12,463	\$5,123	\$12,995	\$3,579	\$12,533	\$7,930	(\$462)	
Rainy Lake Square					\$14,039	\$7,770	\$13,555	\$2,300	\$13,759	\$7,770	\$204	
	\$242,880	\$293,219	\$276,474	\$293,998	\$291,059	\$270,999	\$296,257	\$286,604	\$281,031	\$286,072	(\$15,226)	
Entire Public Works Area	\$2,095,935	\$1,962,614	\$2,182,022	\$1,561,428	\$2,276,333	\$1,627,914	\$2,333,848	\$1,517,405	\$2,361,547	\$1,717,319	\$27,699	1.19%
Parks & Cemeteries	\$730,197	\$707,293	\$735,263	\$723,217	\$812,098	\$775,125	\$831,860	\$707,908	\$847,910	\$735,212	\$16,050	1.93%
Airport Facility	\$76,845	\$37,175	\$81,449	\$19,195	\$67,020	\$126,922	\$101,822	\$58,817	\$107,047	\$61,097	\$5,225	5.13%
Net Operating Budget	\$2,902,978	\$2,707,082	\$2,998,735	\$2,303,840	\$3,155,451	\$2,529,962	\$3,267,530	\$2,284,130	\$3,316,503	\$2,513,628	\$48,974	1.50%