

O& F Division- 2021 Draft Operating Budget Reconciliation

	2017 Budget	2017 Actuals 31-Dec-17	2018 Budget	2018 Actuals 31-Dec-18	2019 Budget	2019 Actuals 31-Dec-19	2020 Budget	2020 Actuals 31-Oct-20	2021 Budget Draft #1	Average 2017, 2018, 2019	Variance 2021-2020	Draft 1 - 2021 as of December 15, 2020 Remarks	
Public Works													
Administration	Revenue	(\$619,685)	(\$628,033)	(\$651,617)	(\$991,458)	(\$748,312)	(\$729,931)	(\$704,177)	(\$446,778)	(\$731,677)	(\$783,141)	(\$27,500)	1 time AMP Grant pending to offset Zoom Camera inspection and Road Assessment
Administration	Expenditure	\$400,321	\$309,274	\$505,080	\$491,666	\$496,315	\$602,437	\$547,131	\$385,377	\$513,103	\$467,792	(\$34,028)	Increase in Computer maintenance - Road Assessment App, reallocation of cell phones to IT, reduction in training due to COVID
Building & Grounds		\$121,811	\$124,631	\$122,628	\$118,003	\$132,757	\$107,452	\$133,448	\$68,099	\$143,795	\$116,695	\$10,347	Change in cleaning and increase allocation of tradesperson labour
Vehicles		\$230,462	\$32,413	\$212,801	\$133,634	\$222,479	\$171,181	\$211,175	\$153,378	\$209,019	\$112,409	(\$2,156)	
Equipment		\$244,816	\$13,722	\$226,076	\$156,286	\$231,359	\$152,048	\$216,926	\$146,874	\$194,269	\$107,352	(\$22,657)	Reduction in repairs and Maintenance Costs with a number of new equipment
Small Equipment		\$19,325	\$12,653	\$19,304	\$15,932	\$19,279	\$10,747	\$17,339	\$9,623	\$13,334	\$13,111	(\$4,005)	
S/T		\$397,051	(\$135,341)	\$434,271	(\$75,936)	\$353,877	\$313,933	\$421,842	\$316,572	\$341,842	\$34,219	(\$80,000)	
Other Public Works	Private Work Charges	\$47,060	\$20,665	\$46,921	\$16,860	\$28,504	\$7,768	\$23,518	\$6,166	\$21,355	\$15,098	(\$2,163)	Reduction in expense closer to 3 year average
	Private Crossing Charges	\$16,678	\$38,146	\$21,171	\$66,996	\$32,654	\$57,661	\$33,002	\$29,206	\$33,124	\$54,268	\$122	
	Engineering Services	\$33,795	\$39,010	\$35,339	\$31,742	\$34,157	\$35,475	\$34,847	\$29,797	\$38,720	\$35,409	\$3,873	
S/T		\$97,533	\$97,821	\$103,431	\$115,598	\$95,315	\$100,904	\$91,367	\$65,169	\$93,199	\$104,774	\$1,832	
Total PW		\$494,584	-\$37,520	\$537,702	\$39,662	\$449,192	\$414,837	\$513,209	\$381,741	\$435,041	\$138,993	(\$78,168)	
Roads	Roads Administration	\$71,566	\$74,994	\$77,787	\$63,475	\$79,872	\$65,970	\$80,260	\$46,780	\$79,209	\$68,146	(\$1,051)	
	Storm Water Management- Urban	\$118,301	\$51,669	\$123,510	\$98,068	\$140,828	\$129,782	\$124,391	\$62,349	\$171,298	\$93,173	\$46,907	Grant program pending for large zoom camera inspection program in 2021
	Storm Water Management- Rural	\$78,793	\$47,757	\$72,819	\$39,309	\$69,377	\$58,466	\$68,673	\$48,803	\$69,120	\$48,511	\$447	
	Roadside Maintenance	\$104,432	\$194,407	\$122,737	\$130,367	\$128,866	\$101,644	\$127,840	\$65,000	\$124,475	\$142,139	(\$3,365)	No FFPC Tree Trimming in 2021
	Hardtop Maintenance	\$270,824	\$279,827	\$284,793	\$387,724	\$315,578	\$298,136	\$318,086	\$276,510	\$318,911	\$321,896	\$825	
	Loose top Maintenance	\$77,669	\$101,169	\$83,000	\$142,713	\$99,890	\$92,478	\$102,595	\$66,576	\$104,364	\$112,120	\$1,769	Increase in dust suppression costs
	Sanding/Salting	\$88,663	\$98,100	\$88,922	\$104,446	\$86,365	\$100,982	\$83,757	\$50,899	\$83,908	\$101,176	\$151	
	Snow Plowing	\$147,133	\$142,498	\$148,151	\$106,348	\$150,978	\$165,045	\$153,530	\$63,589	\$154,130	\$137,964	\$600	
	Snow Removal	\$288,663	\$215,003	\$285,283	\$210,929	\$290,564	\$282,939	\$293,031	\$281,283	\$293,984	\$236,290	\$953	
	Traffic Operation	\$128,938	\$104,192	\$121,612	\$112,886	\$128,513	\$85,578	\$125,077	\$97,162	\$126,133	\$100,885	\$1,056	
	Bridges & Culverts	\$15,917	\$8,141	\$4,091	\$0	\$16,184	\$4,477	\$4,158	\$0	\$10,127	\$4,206	\$5,969	Bridge Inspection required in 2021
S/T		\$1,390,900	\$1,317,758	\$1,412,705	\$1,396,266	\$1,507,015	\$1,385,496	\$1,481,398	\$1,058,950	\$1,535,659	\$1,366,507	\$54,261	
Parking Lots													
	Winter Control	\$13,539	\$4,945	\$13,598	\$937	\$13,575	\$7,194	\$13,701	\$3,419	\$7,703	\$4,359	(\$5,998)	Reallocation of winter control materials
	Summer Control	\$3,455	\$1,773	\$3,444	\$0	\$3,292	\$3,196	\$3,294	\$14,091	\$6,240	\$1,656	\$2,946	
S/T		\$16,994	\$6,718	\$17,042	\$937	\$16,867	\$10,390	\$16,995	\$17,510	\$13,943	\$6,015	(\$3,052)	
Sidewalks													
	Administration	\$5,131	\$5,272	\$5,737	\$6,259	\$6,025	\$6,294	\$6,001	\$5,160	\$6,456	\$5,942	\$455	
	Winter control	\$48,544	\$47,368	\$49,745	\$72,924	\$87,414	\$104,970	\$88,133	\$54,397	\$88,604	\$75,087	\$471	
	Summer Control	\$47,996	\$12,629	\$47,852	\$39,603	\$49,684	\$54,377	\$49,828	\$43,371	\$50,019	\$35,536	\$191	
S/T		\$101,672	\$65,269	\$103,334	\$118,786	\$143,123	\$165,641	\$143,962	\$102,928	\$145,080	\$116,565	\$1,118	
Total Roads		\$1,509,565	\$1,389,745	\$1,533,081	\$1,515,989	\$1,667,005	\$1,561,528	\$1,642,355	\$1,179,388	\$1,694,681	\$1,489,087	\$52,326	
Stores	Operations	\$93,641	\$90,230	\$93,300	\$85,691	\$96,805	\$107,048	\$106,200	\$68,174	\$102,490	\$94,323	(\$3,710)	
Road lighting	Traffic signals	\$8,735	\$8,387	\$9,053	\$13,607	\$11,135	\$10,610	\$10,867	\$6,777	\$10,867	\$10,868	\$0	

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		Remarks											
Total	Streetlights	\$75,496	\$123,669	\$103,197	\$99,707	\$109,710	\$126,101	\$116,672	\$41,845	\$125,565	\$116,493	\$8,893	Increase in power cost to 3 year average + 2%
		\$2,182,021	\$1,574,511	\$2,276,333	\$1,754,657	\$2,333,847	\$2,220,125	\$2,389,303	\$1,677,924	\$2,368,645	\$1,849,764	(\$20,658)	
Airport													
S/T	Revenue	(\$547,239)	(\$579,164)	(\$535,704)	(\$576,329)	(\$556,048)	(\$554,881)	(\$534,564)	(\$245,070)	(\$349,417)	(\$570,125)	\$185,147	Reduction in Passenger Fees, landing fees & fuel sales due to less flights in COVID
	Administration	\$518,251	\$518,278	\$487,177	\$566,469	\$551,922	\$493,121	\$521,762	\$300,851	\$419,453	\$525,956	(\$102,309)	Reduction in fuel purchased for resale and training
	Building Maintenance	\$46,625	\$40,929	\$47,135	\$38,951	\$45,856	\$48,905	\$44,079	\$26,311	\$37,203	\$42,928	(\$6,876)	Less travelers, less use, less maintenance, less cost
	Ground Maintenance	\$63,704	\$39,032	\$68,292	\$97,712	\$59,323	\$85,622	\$63,327	\$25,046	\$29,739	\$74,122	(\$33,588)	No Line painting, Asphalt repairs, Crack Sealing in 2021 due to COVID Impacts to budget
	Vehicles	\$108	\$120	\$120	\$120	\$769	\$1,137	\$943	\$801	\$1,048	\$459	\$105	
		\$81,449	\$19,195	\$67,020	\$126,922	\$101,822	\$73,904	\$95,547	\$107,939	\$138,026	\$73,341	\$42,479	
Waste Management System													
S/T	Revenue Blue Box/Bag Tags	(\$361,042)	(\$364,859)	(\$389,368)	(\$390,978)	(\$384,012)	(\$394,806)	(\$384,212)	(\$267,829)	(\$384,212)	(\$383,548)	\$0	
	Collection Expenditures	\$152,666	\$154,337	\$153,124	\$177,103	\$153,581	\$187,839	\$213,191	\$157,299	\$213,937	\$173,093	\$746	
	Recycling Expenditures	\$213,650	\$238,300	\$228,976	\$257,642	\$230,767	\$275,393	\$243,220	\$126,954	\$289,466	\$257,112	\$46,246	New processing and transportation contract 2020
	Landfill Site Revenue	(\$391,084)	(\$410,288)	(\$396,950)	(\$434,754)	(\$407,271)	(\$496,323)	(\$414,194)	(\$356,457)	(\$440,000)	(\$447,122)	(\$25,806)	
	Landfill Expenditures	\$385,811	\$369,426	\$404,218	\$263,502	\$406,935	\$427,779	\$341,995	\$177,826	\$320,810	\$353,569	(\$21,185)	
		\$1	(\$13,083)	\$0	(\$127,485)	\$0	(\$117)	\$0	(\$162,207)	\$0	(\$46,895)	\$0	2014 to 2021 no tax revenue to operate the waste management system
Fort Frances Cemetery													
S/T	Revenue	(\$500)	(\$775)	(\$723)	(\$1,246)	(\$723)	(\$1,025)	(\$723)	(\$151)	(\$723)	(\$1,015)	\$0	
	Ground Maintenance	\$22,642	\$39,174	\$40,035	\$43,103	\$43,205	\$30,497	\$42,018	\$27,568	\$41,895	\$37,592	(\$123)	
	Building Maintenance	\$17,884	\$14,406	\$17,354	\$20,872	\$21,114	\$26,772	\$20,194	\$14,394	\$22,235	\$20,683	\$2,041	
	Interments	\$718	\$601	\$738	\$852	\$1,247	\$1,093	\$1,261	\$1,431	\$1,409	\$849	\$148	
	Plots Planting Care	\$36,348	\$64,754	\$74,944	\$31,051	\$75,632	\$29,902	\$80,022	\$18,192	\$80,246	\$41,902	\$224	
	Monuments	\$1,487	\$0	\$1,516	\$8,422	\$1,537	\$2,556	\$1,565	\$0	\$1,581	\$3,659	\$16	
		\$78,579	\$118,160	\$133,864	\$103,054	\$142,012	\$89,796	\$144,337	\$61,434	\$146,642	\$103,670	\$2,305	
Riverview Cemetery													
S/T	Revenue	(\$5,600)	(\$4,991)	(\$5,800)	(\$6,909)	(\$6,000)	(\$4,239)	(\$6,000)	(\$4,394)	(\$5,000)	(\$5,380)	\$1,000	
	Ground Maintenance	\$59,130	\$52,619	\$55,896	\$41,157	\$56,837	\$43,801	\$59,983	\$40,739	\$59,836	\$45,859	(\$147)	
	Building Maintenance	\$8,374	\$6,031	\$9,493	\$6,685	\$13,719	\$10,409	\$13,509	\$5,985	\$13,648	\$7,708	\$139	
	Interments	\$15,693	\$8,703	\$8,720	\$14,475	\$10,006	\$16,695	\$10,169	\$4,276	\$10,269	\$13,291	\$100	
	Plots Planting Care	\$99,381	\$112,204	\$105,137	\$87,106	\$105,280	\$95,434	\$115,054	\$36,915	\$115,802	\$98,248	\$748	
	Monuments	\$9,658	\$6,999	\$10,318	\$7,449	\$9,997	\$3,283	\$10,194	\$8,162	\$10,313	\$5,910	\$119	
		\$186,635	\$181,564	\$183,764	\$149,964	\$189,839	\$165,382	\$202,909	\$91,683	\$204,869	\$165,637	\$1,960	
Park & Cemeteries													
General	Revenue	(\$73,615)	(\$59,449)	(\$57,163)	(\$67,931)	(\$61,163)	(\$72,970)	(\$61,515)	(\$17,271)	(\$59,215)	(\$66,784)	\$2,300	More Niche sales with 3 new columbaria, less internments due to COVID Restrictions
	Administration	\$165,713	\$149,131	\$169,954	\$218,698	\$167,644	\$153,167	\$175,598	\$91,436	\$178,259	\$173,665	\$2,661	
	Vehicles	\$22,280	\$12,099	\$22,253	\$17,632	\$22,784	\$24,347	\$23,804	\$8,698	\$23,872	\$18,026	\$68	
	Equipment	\$30,916	\$12,849	\$30,741	\$34,505	\$31,636	\$41,091	\$32,031	\$18,987	\$32,296	\$29,482	\$265	
	Small Equipment	\$18,171	\$11,834	\$18,095	\$7,882	\$18,767	\$14,639	\$13,842	\$4,887	\$14,058	\$11,452	\$216	
		\$163,466	\$126,464	\$183,880	\$210,786	\$179,668	\$160,274	\$183,760	\$106,736	\$189,270	\$165,841	\$5,510	
Point Park													
S/T	Revenue	(\$10,077)	(\$27,017)	(\$15,000)	(\$20,209)	(\$20,000)	(\$21,049)	(\$21,238)	(\$4,013)	(\$5,000)	(\$22,758)	\$16,238	Loss in revenue due to less travel with COVID
	Expenditure	\$40,186	\$30,048	\$34,531	\$60,532	\$44,084	\$55,859	\$44,475	\$31,410	\$41,096	\$48,813	(\$3,379)	
		\$30,110	\$3,031	\$19,531	\$40,323	\$24,084	\$34,811	\$23,237	\$27,396	\$36,096	\$26,055	\$12,859	

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Parks General - Outdoor Facilities												
Administration	\$266,840	\$284,296	\$264,557	\$258,106	\$269,707	\$299,787	\$254,739	\$224,640	\$272,700	\$280,730	\$17,961	Increase in labour allocation and contracted works for Large Sorting Gap dock replacement in 2021
Lions Millennium Park	\$9,634	\$9,701	\$12,463	\$5,123	\$12,995	\$3,745	\$12,532	\$1,987	\$12,621	\$6,190	\$89	
Rainy Lake Square			\$14,039	\$7,770	\$13,555	\$4,144	\$13,758	\$3,329	\$10,956	\$5,957	(\$2,802)	
	\$276,474	\$293,998	\$291,059	\$270,999	\$296,257	\$307,675	\$281,029	\$229,955	\$296,277	\$290,891	\$15,248	
Entire Public Works Area	\$2,182,022	\$1,561,428	\$2,276,333	\$1,627,171	\$2,333,848	\$2,220,007	\$2,389,303	\$1,515,717	\$2,368,645	\$1,802,869	(\$20,658)	-0.89%
Parks & Cemeteries	\$735,263	\$723,217	\$812,098	\$775,125	\$831,860	\$757,938	\$835,272	\$517,205	\$873,153	\$752,093	\$37,881	4.55%
Airport Facility	\$81,449	\$19,195	\$67,020	\$126,922	\$101,822	\$73,904	\$95,547	\$107,939	\$138,026	\$73,341	\$42,479	41.72%
Net Operating Budget	\$2,998,735	\$2,303,840	\$3,155,451	\$2,529,219	\$3,267,530	\$3,051,849	\$3,320,122	\$2,140,861	\$3,379,824	\$2,628,303	\$59,702	1.83%