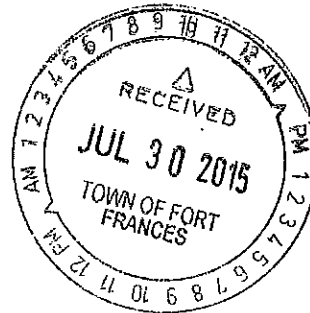




MUNICIPAL PROPERTY ASSESSMENT CORPORATION



July 22, 2015

Mayor Roy Avis  
Town of Fort Frances  
320 Portage Avenue  
Fort Frances ON P9A 3P9

Dear Mayor Avis:

I am writing regarding the Municipal Property Assessment Corporation's (MPAC) 2015-2017 Facilities Renewal Plan, a province-wide initiative aimed at continuing to improve service delivery to municipalities and property taxpayers while managing our costs.

MPAC began reviewing its office facilities several years ago. As leases expired, we began to relocate and/or amalgamate some offices in order to reduce space and create operational efficiencies. With the implementation of the 2015-2017 plan, we will be relocating our Fort Frances office, within the surrounding area, by the end of 2016. We will update you further once a location has been selected.

The decision to consolidate offices is expected to enhance MPAC's ability to deliver its core service of inspecting properties. These changes will allow us to strengthen our presence in local communities and work with municipalities to transform stakeholder relationships into true partnerships. By increasing our presence in communities, we will be able to better focus our resources on adding assessment to the roll in a timely manner.

These changes also support MPAC's 2013-2016 Strategic Plan and our commitment to create operational efficiencies and cost savings. These savings will be passed on to Ontario's municipalities and will in no way affect our products or services. We anticipate these changes, as well as other initiatives we are working on as part of our 2013-2016 Strategic Plan, will result in \$20M in cost savings by the end of 2016.

Office of the Chair c/o Municipal Property Assessment Corporation  
1340 Pickering Parkway, Suite 101, Pickering, ON L1V 0C4  
T: 519.271.0250 ext 236 F: 905.831.0040  
[www.mpac.ca](http://www.mpac.ca)

Form No LH4001A

We look forward to continuing to work with you and your municipality to determine how we can best serve your community.

If you have any questions or concerns, please contact me at 519 271-0250 extension 234.

Yours truly,



Dan Mathieson  
Chair, MPAC Board of Directors

**Copy** Mark McCaig, Chief Administrative Officer, Town of Fort Frances  
MPAC Board of Directors  
Antoni Wisniowski, President and Chief Administrative Officer, MPAC  
Rose McLean, Vice-President, Valuation and Customer Relations, MPAC  
Lee Taylor, Acting Vice-President, Municipal and Stakeholder Relations, MPAC  
Walter Veneruzzo, Director, Valuation and Customer Relations, MPAC  
Darryl Bender, Account Manager, Municipal and Stakeholder Relations, MPAC