

Financial Indicators

	Fort Frances	Red Lake	Marathon	Sioux Lookout	Greenstone	Dryden	Kenora
2017 Households:	3812	1,938	1,643	2,485	2,931	3,541	7,492
2017 Population:	7739	4,107	3,273	5,272	4,636	7,743	15,096
Median Household Income:	\$62,928	\$106,411	\$82,816	\$85,146	\$63,488	\$70,493	\$73,331
2017 MFCI Index:	7.6	0.3	6.3	2.7	7.1	6.4	3.9
Taxable Residential Assessment as a % of Total Taxable Assessment:	64.8	55.7	57.8	76.3	26.7	52.4	70.9
Own Purpose Taxation:	\$10,495,794	\$8,709,188	\$4,819,822	\$9,468,923	\$14,121,992	\$13,692,112	\$23,684,717

North Population
2500<=10000

		2500<=10000		Fort Frances		Red Lake		Marathon		Sioux Lookout		Greenstone		Dryden		Kenora		
SUSTAINABILITY INDICATORS		Ranges	Year	Median and Average	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge
Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied		Low: < 10% Mod: 10% to 15% High: > 15%	2012	9.3%- 11.8%	6.4%	low	7.9%	low	19.8%	high	15.9%	high	19.7%	high	9.6%	low	2.4%	low
			2013	10.4% 13.8%	9.2%	low	10.7%	moderate	25.4%	high	17.6%	high	18.2%	high	25.7%	high	2.0%	low
			2014	12.5% 14.5%	6.3%	low	15.7%	high	27.1%	high	11.3%	moderate	18.3%	high	19.1%	high	2.4%	low
			2015	10.3% 14.2%	6.3%	low	16.4%	high	30.4%	high	10.3%	moderate	18.6%	high	22.0%	high	1.5%	low
			2016	9.3% 13.4%	4.7%	low	11.3%	moderate	30.9%	high	12.5%	moderate	16.2%	high	8.4%	low	1.4%	low
			2017	9.7% to 11.7%	2.8%	low	15.2%	high	12.0%	moderate	12.6%	moderate	12.9%	moderate	8.4%	low	1.0%	low
Net Financial Assets or Net Debt as a % of Own Purpose Taxation Plus User Fees		Low: > -50% Mod: -50% to -100% High: < -100%	2012	-49.5% -32.2%	59.9%	low	-145.0%	high	43.3%	low	-83.6%	moderate	-116.3%	high	-203.3%	high	82.9%	low
			2013	-15.1% -17.0%	64.7%	low	-120.3%	high	53.3%	low	-67.2%	moderate	-117.3%	high	-181.7%	high	86.8%	low
			2014	-3.5% -8.2%	80.8%	low	-110.0%	high	57.8%	low	-70.0%	moderate	-105.9%	high	-135.3%	high	88.5%	low
			2015	1.1% -10.3%	84.2%	low	-106.3%	high	64.1%	low	-56.2%	moderate	-85.1%	moderate	-112.1%	high	207.4%	low
			2016	-17.2% -10.5%	76.0%	low	-117.6%	high	64.5%	low	-52.2%	moderate	-67.3%	moderate	-92.4%	moderate	202.6%	low
			2017	12.9% -7.4%	89.2%	low	-111.0%	high	72.5%	low	-58.4%	moderate	-55.0%	moderate	-80.7%	moderate	191.7%	low
Total Reserves and Discretionary Reserve Funds as a % of Operating Expenses		Low: > 20% Mod: 10% to 20% High: < 10%	2012	30.2% 29.3%	45.3%	low	16.2%	moderate	45.3%	low	17.0%	moderate	13.0%	moderate	10.2%	moderate	63.2%	low
			2013	29.9% 34.7%	42.0%	low	19.1%	moderate	58.0%	low	19.2%	moderate	13.2%	moderate	30.3%	low	63.4%	low
			2014	32.5% 37.9%	57.6%	low	22.9%	low	57.2%	low	19.7%	moderate	15.4%	moderate	31.2%	low	63.5%	low
			2015	32.9% 39.5%	59.4%	low	24.1%	low	68.0%	low	28.5%	low	20.4%	low	34.4%	low	69.1%	low
			2016	32.8% 37.3%	48.2%	low	26.5%	low	61.6%	low	30.7%	low	20.7%	low	31.0%	low	67.2%	low
			2017	35.8% 40%	55.8%	low	32.1%	low	68.1%	low	35.8%	low	21.7%	low	28.5%	low	66.9%	low
Cash Ratio (Total Cash and Cash Equivalents as a % of Current liabilities)		Low: > 0.5:1 Mod: 0.5:1 to 0.25:1 High: 0.25:1	2013	1.69:1 2.82:1	0.3:1	low	263.8%	low	5.55:1	low	1.12:1	low	0.3:1	moderate	0.14:1	high	4.92:1	low
			2014	1.84:1 2.55:1	1.84:1	low	380.1%	low	4.95:1	low	0.09:1	high	0.28:1	moderate	0.65:1	low	4.04:1	low
			2015	1.78:1 2.35:1	0.2:1	low	148.2%	low	2.89:1	low	0.72:1	low	1.17:1	low	0.84:1	low	6.55:1	low
			2016	1.73:1 2.34:1	0.14:1	low	178.1%	low	1.99:1	low	0.34:1	moderate	1.73:1	low	1.33:1	low	5.25:1	low
			2017	2.16:1 3.18:1	0.36:1	moderate	113.4%	low	2.99:1	low	0.85:1	low	2.16:1	low	1.52:1	low	6.25:1	low
FLEXIBILITY INDICATORS																		
Debt Servicing Cost as a % of Total Operating Revenue		Low: < 5% Mod: 5% to 10% High: >10%	2012	4.3% 6.0%	3.8%	low	17.3%	high	1.7%	low	5.0%	low	7.3%	moderate	12.3%	high	1.7%	low
			2013	4.4% 5.8%	4.1%	low	16.5%	high	2.0%	low	7.1%	moderate	7.4%	moderate	14.3%	high	1.9%	low
			2014	5.2% 6.7%	3.3%	low	11.8%	high	1.9%	low	6.1%	moderate	8.4%	moderate	11.0%	high	1.4%	low
			2015	5.2% 10.8%	2.6%	low	11.9%	high	1.6%	low	4.6%	low	8.1%	moderate	10.6%	high	0.0%	low
			2016	4.9% 5.3%	2.5%	low	14.6%	high	9.2%	moderate	3.4%	moderate	6.9%	moderate	11.7%	high	0.0%	low
			2017	4.0% 4.7%	2.4%	low	14.0%	high	1.6%	low	3.1%	low	7.5%	moderate	10.3%	high	0.0%	low
Asset Consumption Ratio		Low: < 50% Mod: 50% to 75% High: > 75%	2012	41.8% 42.6%	41.8%	low	37.1%	low	46.8%	low	38.6%	low	47.7%	low	53.2%	moderate	35.9%	low
			2013	42.9% 44.2%	43.0%	low	39.5%	low	47.9%	low	41.3%	low	49.0%	low	50.8%	moderate	36.8%	low
			2014	43.8% 44.5%	44.6%	low	39.7%	low	49.3%	low	43.3%	low	50.3%	moderate	43.8%	low	44.1%	low
			2015	44.6% 45.3%	44.8%	low	41.2%	low	47.4%	low	42.5%	low	52.6%	moderate	45.6%	low	49.2%	low
			2016	46.1% 46.1%	44.6%	low	42.6%	low	48.3%	low	44.6%	low	54.1%	moderate	47.0%	low	46.9%	low
			2017	46.9% 47.1%	45.3%	low	56.3%	moderate	49.6%	low	44.7%	low	55.1%	moderate	47.9%	low	46.8%	low
Annual Surplus /(Deficit) as a % of own purpose taxation, user fees and service charges (operating Surplus Ratio)		Low: < -1% Mod: -15% to -30% High: < -30%	2012	4.8% 2.5%	4.6%	low	-12.4%	moderate	5.2%	low	18.5%	low	-11.9%	moderate	-68.7%	low	4.8%	low
			2013	7.7% 15.8%	2.1%	low	-3.7%	moderate	5.4%	low	1.5%	low	-1.4%	moderate	15.6%	low	16.8%	low
			2014	10.8% 15.8%	21.5%	low	36.0%	low	30.0%	low	70.0%	low	1.2%	low	24.3%	low	22.6%	low
			2015	8.3% 3.0%	23.6%	low	4.2%	low	56.2%	low	4.4%	low	1.9%	low	9.0%	low	4.9%	low
			2016	9.3% 20.4%	18.7%	low	-5.9%	moderate	2.3%	low	41.7%	low	8.9%	low	16.4%	low	8.9%	low
			2017	5.2% 9.0%	21.40%	low	10.30%	low	-1.90%	moderate	57.30%	low	16.50%	low	1%	low	3.80%	low