

# 2020 Statement of Operations

	2019 OPERATING FORECAST	Actual to September 30, 2019	2020 OPERATING FORECAST	Actual to September 30, 2020	Forecast to December 31, 2020	Non-COVID-19 In- year Changes (Surplus)/Deficit	Net Change as a Result of COVID-19 (Surplus)/Deficit
<b>GENERAL FUND</b>							
<b>CORPORATE:</b>							
<b>REVENUE</b>							
Municipal Levy	(10,902,495)	(10,967,508.08)	(11,378,238)	(11,629,412.77)	(11,378,238)	-	-
School Board Levy	(1,506,290)	(1,482,527.10)	(1,492,647)	(1,476,374.18)	(1,476,374)	16,273	-
Payments-In-Lieu	(816,367)	(662,229.70)	(830,794)	(612,884.56)	(851,027)	(20,233)	-
Contribution From Contingency Reserve Fund	-	-	-	-	-	-	-
Sale of Land/Gain on Sale of Land	-	-	-	(707.11)	(707)	(707)	-
Other Grant (In-Lieu of taxation)	-	-	-	-	-	-	-
One Time Assistance Funding	-	-	-	-	-	-	-
Tax Rate Stabilization Reserve Fund Contribution	-	-	-	-	-	-	-
Surplus from Prior Years	-	-	-	-	-	-	-
Ontario Cannabis Legalization Implementation Fund	(14,693)	(26,553.00)	-	-	-	-	-
Modernization Grant Fund	-	-	-	-	-	-	-
OMPF Funding	(3,363,500)	(2,520,842.00)	(3,294,600)	(2,470,950.00)	(3,294,600)	-	-
	<b>(16,603,345)</b>	<b>(15,659,659.88)</b>	<b>(16,996,279)</b>	<b>(16,190,329)</b>	<b>(17,000,946)</b>	<b>(4,667)</b>	-
<b>EXPENDITURES</b>							
Election	-	(100.00)	-	-	-	-	-
Council	552,621	247,068.45	369,358	136,295.17	340,591	(3,910)	(24,857)
Contributions from Capital Fund	-	-	-	-	-	-	-
Contribution to Reserve/Reserve Funds	1,550,917	-	1,802,977	-	1,802,977	-	-
Uncontrollable Costs	2,408,136	1,860,042.95	2,406,172	1,813,631.22	2,406,172	-	-
Economic Development	168,068	56,376.16	31,808	39,589.10	94,308	-	62,500
Travel Information Centre	4,006	11,686.88	19,141	6,512.03	13,412	-	(5,729)
Solar Panels	(21,499)	(13,170.17)	(18,329)	(8,410.73)	(6,288)	12,041	-
School Board Requisition	1,506,290	1,145,474.19	1,492,647	1,119,309.67	1,492,647	-	-
Long Term Debt	397,821	295,663.63	384,028	286,538.22	384,028	-	-
	<b>6,566,360</b>	<b>3,603,042.09</b>	<b>6,487,802</b>	<b>3,393,465</b>	<b>6,527,847</b>	<b>8,131</b>	<b>31,914</b>
<b>Total Corporate</b>	<b>(10,036,985)</b>	<b>(12,056,617.79)</b>	<b>(10,508,477)</b>	<b>(12,796,863.94)</b>	<b>(10,473,100)</b>	<b>3,464</b>	<b>31,914</b>

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<b>ADMINISTRATION &amp; FINANCE:</b>							
Admin. Revenue	(655,525)	(418,935.41)	(465,325)	(316,843.72)	(379,779)	4,598	80,948
Administration Department	495,207	382,272.78	511,597	349,135.89	479,171	(14,287)	(18,139)
Clerk's Department	226,779	147,456.16	232,195	154,415.24	227,395	(500)	(4,300)
Treasury Department	575,921	367,196.94	534,938	336,330.00	493,047	-	(41,891)
FFPC Administration	147,892	91,873.28	-	3,037.69	3,050	3,050	-
Information Technology	256,071	125,224.44	316,698	210,008.05	305,117	(6,581)	(5,000)
<b>Total A &amp; F</b>	<b>1,046,345</b>	<b>695,088.19</b>	<b>1,130,103</b>	<b>736,083</b>	<b>1,128,001</b>	<b>(13,720)</b>	<b>11,618</b>
<b>EMERGENCY SERVICES</b>							
Fire Emergency Services	1,053,327	698,534.49	1,100,143	690,675.84	1,088,880	(11,021)	(242)
COVID-19 Costs			-	46,866	157,700	-	157,700
911 Dispatch Services	8,120	11,077.10	11,332	9,775.44	11,332	-	-
Police Services	2,304,957	1,633,075.08	2,437,386	1,732,371.67	2,473,036	33,250	2,400
<b>Total Emergency Services</b>	<b>3,366,404</b>	<b>2,342,686.67</b>	<b>3,548,861</b>	<b>2,479,689</b>	<b>3,730,948</b>	<b>22,229</b>	<b>159,858</b>
<b>COMMUNITY SERVICES:</b>							
Sister Betty Kennedy Centre	54,132	34,856.77	36,018	40,299.09	22,867	3,956	(17,107)
Children's Day Care	18,070	17,377.00	7,569	5,782.52	7,569	-	-
Best Start Hub	-	(47,999.20)	-	(740.08)	-	-	-
Day Care Special Needs Resource	-	(24,225.31)	-	(3,008.26)	-	-	-
Handi Transit Services	105,049	127,806.37	107,150	24,045.03	107,150	-	-
Townshend Theatre	-	(8,854.00)	-	2,086.37	4,465	(1,000)	5,465
Recreation Facilities	822,077	486,737.41	970,938	464,105.33	857,236	10,352	(124,054)
Recreation Programs	154,502	35,837.95	117,187	80,033.96	146,029	7,191	21,651
Community Services	141,996	81,387.83	114,000	70,545.45	112,756	1,656	(2,900)
Sunny Cove Camp	29,765	22,529.61	38,583	21,598.20	22,205	-	(16,378)
Public Library	497,448	401,016.20	521,546	328,649.08	514,383	(6,666)	(497)
Library Co-op	-	(5,256.67)	-	-	-	-	-
Museum	172,825	154,743.06	210,407	73,335.74	116,850	(3,425)	(90,132)
Waterfront (Sorting Gap)	38,703	51,739.11	29,490	19,305.01	31,384	(9,775)	11,669
<b>Total Community Services</b>	<b>2,034,567</b>	<b>1,327,696.13</b>	<b>2,152,888</b>	<b>1,126,037</b>	<b>1,942,893</b>	<b>2,289</b>	<b>(212,284)</b>

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<b>OPERATIONS &amp; FACILITIES</b>							
Public Works	449,193	312,925.26	513,209	380,600.11	457,584	(34,265)	(21,360)
Roads	1,523,882	1,019,732.62	1,498,393	1,076,460.10	1,497,280	33,863	(34,976)
Sidewalks	143,123	124,986.06	143,962	102,927.68	140,328	-	(3,634)
Stores Operations	96,805	69,218.87	106,200	68,173.64	107,047	847	-
Traffic Signal Maint	11,135	5,627.81	10,867	6,776.72	13,167	2,300	-
Streetlighting Maint	109,710	35,736.51	116,672	41,844.84	118,016	1,344	-
Waste Management Services	-	(168,089.93)	-	(162,038.53)	-	-	-
Airport	101,822	80,897.80	95,547	90,643.92	210,250	(5,000)	119,703
Parks & Cemeteries Admin	179,668	139,621.79	183,760	103,825.84	201,139	890	16,489
Cemeteries	331,851	209,075.17	347,246	135,532.85	150,522	(25,919)	(170,805)
Parks	320,341	293,324.18	304,266	234,408.44	284,437	41,442	(61,271)
<b>Total Operations and Facilities</b>	<b>3,267,530</b>	<b>2,123,056.14</b>	<b>3,320,122</b>	<b>2,079,156</b>	<b>3,179,771</b>	<b>15,502</b>	<b>(155,853)</b>
<b>PLANNING &amp; DEVELOPMENT</b>							
By-Law Enforcement	156,594	96,118.56	157,801	101,713.49	139,917	(22,562)	4,678
Fight The Blight	-	-	-	-	-	-	-
Building Official Department	(1,481)	(72,600.45)	22,345	5,908.84	8,599	(11,246)	(2,500)
Planning Department	55,223	12,295.46	61,197	32,389.79	59,518	(679)	(1,000)
Civic Centre	111,804	58,782.09	115,160	55,295.11	115,160	-	-
<b>Total Planning and Development</b>	<b>322,140</b>	<b>94,595.66</b>	<b>356,503</b>	<b>195,307</b>	<b>323,194</b>	<b>(34,487)</b>	<b>1,178</b>
<b>Manulife Benefits Refund- Not allocated above</b>					<b>(89,753)</b>	<b>(89,753)</b>	<b>-</b>
<b>SUBTOTAL GENERAL FUND (Surplus)/Deficit</b>	<b>0</b>	<b>(5,473,495.00)</b>	<b>-</b>	<b>(6,180,591.78)</b>	<b>(258,045)</b>	<b>(94,476)</b>	<b>(163,569)</b>
<b>SEWER FUND (Surplus)/Deficit</b>	<b>-</b>	<b>(864,033.22)</b>	<b>-</b>	<b>(859,851.67)</b>	<b>162,182</b>	<b>(1,852)</b>	<b>164,034</b>
<b>WATER FUND (Surplus)/Deficit</b>	<b>-</b>	<b>(715,419.58)</b>	<b>-</b>	<b>(695,175.76)</b>	<b>184,244</b>	<b>61,417</b>	<b>122,827</b>
<b>TOTAL - General, Sewer and Water Funds</b>	<b>0</b>	<b>(7,052,948)</b>	<b>-</b>	<b>(7,735,619.21)</b>	<b>88,381</b>	<b>(34,911)</b>	<b>123,293</b>