

# 2014 DRAFT General Operating Budget Summary

	2011 OPERATING FORECAST	Actual to December 31/11	2012 OPERATING FORECAST	Actual to December 31/12	2013 OPERATING FORECAST	Actual to December 30/13	2014 OPERATING FORECAST
<b>CORPORATE:</b>							
REVENUE							
Municipal Levy	(10,536,397)	(10,478,604.82)	(10,792,802)	(10,750,981.46)	(9,261,625)	(8,700,913.40)	(10,426,685)
School Board Levy	(2,083,943)	(2,063,566.21)	(2,029,218)	(1,964,486.37)	(1,633,157)	(1,491,862.68)	(1,838,831)
Payments-In-Lieu	(788,723)	(769,318.25)	(769,786)	(781,162.69)	(775,935)	(781,743.50)	(782,968)
Contribution From Contingency Reserve Fund	0	0.00	0	0.00	(575,000)	(575,000.00)	0
Sale of Land/Gain on Sale of Land	0	(56,756.61)	0	0.00	0	0.00	0
Other Grant (In-Lieu of taxation)							(559,396)
One Time Assistance Funding	0	0.00	(82,364)	0.00	0	0.00	63,205
Surplus from Prior Years	(3,215,800)	(3,215,800.00)	(3,239,400)	(3,239,400.00)	(3,197,300)	(3,197,300.00)	(3,069,500)
OMPF (CRF) Funding	(16,624,863)	(16,584,045.89)	(16,913,570)	(16,736,030.52)	(15,443,017)	(14,746,819.58)	(16,614,175)
<b>EXPENDITURES</b>							
Election	0	0.00	0	0.00	530	114.81	30,000
Council	528,500	531,872.31	540,310	834,463.39	729,350	876,426.49	754,233
Contribution to Reserve/Reserve Funds	700,000	1,018,000.00	750,000	750,000.00	0	0.00	1,335,000
Uncontrollable Costs	2,788,550	2,796,584.49	2,843,277	2,746,863.92	2,742,413	2,687,495.73	2,607,084
Economic Development	182,000	163,957.96	182,000	159,441.89	164,535	140,078.43	164,235
Solar Panels		(1,735.00)	(34,890)	(20,264.36)	(33,200)	(17,195.31)	(26,750)
School Board Requisition	2,083,943	2,063,566.21	2,029,218	1,964,486.37	1,633,157	1,491,862.68	1,838,831
Long Term Debt	789,100	158,658.63	819,210	132,139.06	1,000,520	136,734.01	841,854
	7,072,093	6,730,904.60	7,129,125	6,567,130.27	6,237,305	5,315,516.84	7,544,487
<b>Total Corporate</b>	<b>(9,552,770)</b>	<b>(9,853,141.29)</b>	<b>(9,784,445)</b>	<b>(10,168,900.25)</b>	<b>(9,205,712)</b>	<b>(9,431,302.74)</b>	<b>(9,069,688)</b>
<b>ADMINISTRATION &amp; FINANCE:</b>							
Admin. Revenue	(563,250)	(591,231.73)	(573,000)	(641,114.35)	(572,560)	(600,044.25)	(581,746)
Administration Department	556,590	527,651.10	520,605	504,481.00	453,765	451,296.43	439,778
Clerk's Department	177,780	178,178.90	177,580	180,924.82	175,250	152,857.80	176,858
Treasury Department	658,150	749,949.52	625,021	685,864.69	606,367	721,161.27	588,230
FFPC Administration	93,474	89,879.11	90,300	82,057.22	82,615	87,839.37	92,200
<b>Total A &amp; F</b>	<b>922,744</b>	<b>954,426.90</b>	<b>840,506</b>	<b>812,213.38</b>	<b>745,437</b>	<b>813,110.62</b>	<b>715,320</b>
<b>EMERGENCY SERVICES</b>							
Fire Emergency Services	1,024,965	1,297,194.24	1,021,475	1,030,977.74	955,451	958,801.91	909,614
911 Dispatch Services	16,500	13,349.64	17,500	11,422.82	17,500	11,073.79	14,500

## General Operating Budget Summary

	2011		2012		2013		2014	
	OPERATING FORECAST	Actual to December 31/11	OPERATING FORECAST	Actual to December 31/12	OPERATING FORECAST	Actual to December 30/13	OPERATING FORECAST	
Police Services	2,564,340	2,509,099.01	2,590,889	2,572,405.49	2,562,024	2,531,018.81	2,775,466	
<b>Total Emergency Services</b>	<b>3,605,805</b>	<b>3,819,643</b>	<b>3,629,864</b>	<b>3,614,806.05</b>	<b>3,534,975</b>	<b>3,500,894.51</b>	<b>3,699,580</b>	
<b>COMMUNITY SERVICES:</b>								
Sister Betty Kennedy Centre	27,450	30,909.70	30,200	37,278.47	29,800	35,500.55	31,660	
Children's Day Care	96,550	68,616.54	75,530	93,676.98	66,938	57,729.55	1,688	
Toy Lending Resource Centre	0	0.00	5,300	0.00	(493)	7,932.38	0	
Day Care Resource Centre	3,510	0.00	3,365	0.00	0	4,121.12	4,504	
Best Start Special Needs	0	0.00	1,030	0.00	0	0.00	0	
Handi Transit Services	92,820	119,546.13	93,860	100,524.28	100,544	133,611.46	104,133	
Townshend Theatre	0	(2,535.37)	0	(1,243.35)	0	1,698.47	1,653	
Recreation Facilities	434,440	682,995.01	461,250	785,877.88	528,217	785,974.19	546,571	
Recreation Programs	125,970	129,737.74	139,330	63,603.44	103,000	57,955.32	79,370	
Community Services	123,375	122,553.85	148,560	138,160.82	134,166	107,400.83	103,097	
Sunny Cove Camp	2,000	(3,376.59)	(1,310)	6,531.79	0	14,226.79	9,129	
Public Library	453,080	630,325.92	470,340	637,526.28	470,160	652,075.08	471,396	
Museum	128,400	197,246.96	128,400	209,169.34	121,590	193,075.21	129,798	
Waterfront (Sorting Gap)	43,435	61,339.48	47,810	59,305.49	53,550	59,100.61	54,432	
<b>Total Community Services</b>	<b>1,531,030</b>	<b>2,037,359</b>	<b>1,603,665</b>	<b>2,130,411.42</b>	<b>1,607,472</b>	<b>2,110,401.56</b>	<b>1,537,431</b>	
<b>OPERATIONS &amp; FACILITIES</b>								
Public Works	583,956	730,164.59	643,250	1,039,152.82	622,784	696,127.54	479,762	
Roads	1,282,258	2,496,408.02	1,319,452	2,409,638.69	1,286,862	2,676,825.65	1,261,183	
Sidewalks	89,038	373,182.09	125,444	384,018.03	97,399	332,856.87	105,569	
Stores Operations	81,610	80,197.93	87,774	81,429.43	88,568	83,304.88	84,221	
Traffic Signal Maint	11,165	16,862.28	10,766	7,032.28	8,356	6,763.99	7,225	
Streetlighting Maint	128,000	122,955.39	116,481	98,817.59	83,750	69,858.19	45,487	
Waste Management Services	125,800	104,538.03	105,804	525,275.29	17,480	5,948.79	0	
Airport	156,654	241,973.02	211,120	247,956.92	95,831	178,920.26	126,429	
Parks & Cemeteries Admin	132,970	137,652.05	149,814	217,783.05	164,381	190,677.54	158,361	
Cemeteries	235,757	224,875.55	228,225	229,266.16	216,039	245,813.42	217,885	
Parks	281,661	336,469.39	324,960	356,770.72	300,777	281,693.18	282,357	
<b>Total Operations and Facilities</b>	<b>3,108,869</b>	<b>4,865,278.34</b>	<b>3,323,090</b>	<b>5,597,140.98</b>	<b>2,982,227</b>	<b>4,768,790.31</b>	<b>2,768,479</b>	

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	2011 OPERATING FORECAST	Actual to December 31/11	2012 OPERATING FORECAST	Actual to December 31/12	2013 OPERATING FORECAST	Actual to December 30/13	2014 OPERATING FORECAST
<b>PLANNING &amp; DEVELOPMENT</b>							
By-Law Enforcement	112,770	109,265.40	116,220	138,764.56	136,443	133,933.00	136,799
Building Official Department	45,080	56,576.10	57,470	67,271.75	10,816	10,091.14	47,957
Planning Department	89,672	85,911.88	94,640	85,103.65	94,552	93,840.31	96,982
Civic Centre	136,800	93,125.82	118,990	97,697.16	93,790	80,755.68	67,140
<b>Total Planning and Development</b>	<b>384,322</b>	<b>344,879.20</b>	<b>387,320</b>	<b>388,837.12</b>	<b>335,601</b>	<b>318,620.13</b>	<b>348,878</b>
<b>SUBTOTAL</b>	<b>0</b>	<b>2,168,445.41</b>	<b>0</b>	<b>2,374,508.70</b>	<b>0</b>	<b>2,080,514.39</b>	<b>(0)</b>
YE Auditor's (Revenue/Expenditure Adj)							
Landfill Closure Expensed (Adj)		(2,549,503.41)		(2,630,497.38)		(2,692,368.11)	
Less: Amortization							
<b>Year End Sub-Total (Before PSAB Audit Adjustm</b>	<b>0</b>	<b>(381,058.00)</b>	<b>0</b>	<b>(255,988.68)</b>	<b>0</b>	<b>(611,853.72)</b>	<b>(0)</b>
LT Debt Principal Payments		629,455.92		652,770.92		741,586.41	
Closing Transfers to Reserve Funds							
Increase in Landfill Closure Liability		(6,968.00)		(377,878.00)		(18,396.00)	
Increase in Employee Future Benefits		(216,790.00)		(9,925.00)		(7,045.00)	
Unfunded Liability/Balancing of Capital Fund		(6.97)					
Capital - Funded by Operations		276,266.73					
Opening Surplus from Prior Year		(318,033.97)		(17,134.29)		(8,155.05)	
<b>OPERATING FORECAST</b>	<b>0</b>	<b>(17,134.29)</b>	<b>0</b>	<b>(8,155.05)</b>	<b>0</b>	<b>96,136.64</b>	<b>(0)</b>