

2019 DRAFT GENERAL FUND BUDGET

	2016 OPERATING FORECAST	2017 OPERATING FORECAST	2018 OPERATING FORECAST	Actual to December 31/18- as at Feb 14/19	2019 OPERATING FORECAST	3 Year Average- 2015, 2016, 2017	Variance 2018 to 2019	2018 Budget vs. Actual Variance	Notes Re: 2018 Budget vs. 2018 Actual Expenditures
<b>CORPORATE:</b>									<b>CORPORATE:</b>
REVENUE									
Municipal Levy	(10,363,129)	(10,369,193)	(10,414,214)	(10,423,659.49)	(10,414,214)	(10,340,974.75)	-	(9,445)	
School Board Levy	(1,706,841)	(1,578,840)	(1,557,824)	(1,540,459.72)	(1,557,824)	(1,588,266.24)	-	17,364	
Payments-In-Lieu	(782,001)	(789,904)	(805,416)	(800,264.79)	(802,391)	(798,191.75)	3,025	5,151	
Contribution From Contingency Reserve Fund	0	0	0	-	-	-	-	0	
Sale of Land/Gain on Sale of Land	0	0	0	(236,900.00)	-	(340,930.50)	-	(236,900)	Various land sales
Other Grant (In-Lieu of taxation)	0	0	0	-	-	-	-	0	
One Time Assistance Funding								0	
Tax Rate Stabilization Reserve Fund Contribution	(242,250)	0	0	-	-	(145,579.63)	-	0	
Surplus from Prior Years	0	0	0	-	-	-	-	0	
Ontario Cannabis Legalization Implementation Fund					(14,693)		(14,693)	0	
OMPF Funding	(2,934,100)	(3,106,500)	(3,342,100)	(3,342,100.00)	(3,342,100)	(3,127,566.67)	-	0	
	<b>(16,028,321)</b>	<b>(15,844,437)</b>	<b>(16,119,554)</b>	<b>(16,343,384.00)</b>	<b>(16,131,222)</b>	<b>(16,341,509.53)</b>	<b>(11,668)</b>	<b>(223,830)</b>	
EXPENDITURES									
Election	0	0	34,750	28,779.29	-	9,543.30	(34,750)	(5,971)	
Council	717,598	719,600	742,045	590,023.51	757,274	511,097.24	15,229	(152,021)	Point Park Litigation is \$117,294 under budget
Contributions from Capital Fund	0	0	0	-	-	(6,129.00)	-	0	
Contribution to Reserve/Reserve Funds	1,375,000	1,375,000	1,400,000	1,732,319.99	1,400,000	2,040,351.99	-	332,320	used prior year surplus to offset loss on reserve investments
Uncontrollable Costs	2,385,801	2,435,316	2,391,529	2,303,432.55	2,402,669	2,331,180.88	11,140	(88,096)	Reimbursement from RRDSSAB for PY Surplus
Economic Development	166,435	167,768	167,268	137,363.86	168,068	144,635.62	800	(29,904)	Under budget on Economic Projects
Travel Information Centre	10,770	19,000	2,870	(43.62)	4,006	6,333.04	1,136	(2,914)	
Solar Panels	(25,270)	(25,625)	(17,619)	(23,190.33)	(21,499)	(16,517.71)	(3,880)	(5,571)	More revenue- all panels on line
School Board Requisition	1,706,841	1,578,840	1,557,824	1,540,484.89	1,557,824	1,588,274.63	-	(17,339)	based on collected revenue- reconciliations yet to be complete
Long Term Debt	640,120	633,228	506,884	507,517.97	397,821	226,844.73	(109,063)	634	
	<b>6,977,295</b>	<b>6,903,127</b>	<b>6,785,551</b>	<b>6,816,688.11</b>	<b>6,666,163</b>	<b>6,835,614.71</b>	<b>(119,388)</b>	31,137	
<b>Total Corporate</b>	<b>(9,051,026)</b>	<b>(8,941,310)</b>	<b>(9,334,003)</b>	<b>(9,526,695.89)</b>	<b>(9,465,059)</b>	<b>(9,505,894.82)</b>	<b>(131,056)</b>	<b>(192,693)</b>	
<b>ADMINISTRATION &amp; FINANCE:</b>									<b>ADMINISTRATION &amp; FINANCE:</b>
									Increase to POA Fines and Investment income, decrease to
Admin. Revenue	(608,121)	(612,195)	(593,876)	(613,448.83)	(621,775)	(627,434.52)	(27,899)	(19,573)	interest on Taxes Receivable, and admin service chgs
Administration Department	473,091	507,625	564,782	524,017.21	461,457	543,172.04	(103,325)	(40,765)	Mostly due to savings in HR Legal and other HR Budget lines
Clerk's Department	186,289	214,660	216,820	225,077.79	225,579	215,303.87	8,759	8,258	Increased S&B due to coverage of other areas
									Under budget by \$17,990 S&B, and under on Computer H&S
Treasury Department	614,842	622,627	628,991	600,580.02	575,921	567,437.23	(53,070)	(28,411)	by \$25,195
FFPC Administration	95,170	108,000	145,054	133,158.89	147,892	118,148.14	2,838	(11,895)	Less work done by Town staff for FFPC
Information Technology				-	256,071	-	256,071		
<b>Total A &amp; F</b>	<b>761,271</b>	<b>840,717</b>	<b>961,771</b>	<b>869,385.08</b>	<b>1,045,145</b>	<b>816,626.76</b>	<b>83,374</b>	<b>(92,386)</b>	
<b>EMERGENCY SERVICES</b>									<b>EMERGENCY SERVICES</b>
									No structural fires, insignificant number of volunteer
Fire Emergency Services	935,762	977,545	1,019,176	997,368.41	1,053,327	944,916.21	34,151	(21,808)	firefighters for a portion of the year, therefore less S&B
911 Dispatch Services	13,800	11,800	8,420	20,286.60	8,120	12,883.59	(300)	11,867	expenses
Police Services	2,329,938	2,023,675	2,026,252	2,019,832.16	2,423,705	2,123,314.79	397,453	(6,420)	Cost sharing for 911/Dispatch to be billed- cost shared
<b>Total Emergency Services</b>	<b>3,279,500</b>	<b>3,013,020</b>	<b>3,053,848</b>	<b>3,037,487.17</b>	<b>3,485,152</b>	<b>3,081,114.60</b>	<b>431,304</b>	<b>(16,361)</b>	

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<b>COMMUNITY SERVICES:</b>									<b>COMMUNITY SERVICES:</b> <b>OB=Over Budget, UB=Under Budget, ↑=more, ↓=less</b> REV: \$2700 ↑ from province, \$4200 ↑ from Seniors, \$3000
Sister Betty Kennedy Centre	34,600	43,053	54,291	46,112.31	54,132	45,242.75	(159)	(8,179)	↑fitness classes 2.8% OverBudget REV - 5.9% OB
Children's Day Care	6,045	51,358	33,932	76,634.41	18,070	44,027.82	(15,862)	42,702	EX, \$9482.27 OB food, \$19,406 OB Labour & OT
Best Start Hub	668	0	7,562	0.00	-	2,245.89	(7,562)	(7,562)	\$28, 259 UB for wages
Day Care Special Needs Resource	833	0	0	-	-	4,191.04	-		0 UB \$41,242 wages&benefits, less revenue as well REV: \$10,019 add'l user fees
Handi Transit Services	90,302	103,377	102,989	102,673.74	105,049	103,099.33	2,060	(315)	EX: \$9,026 UB North Air, 9,525 UB to Rainycrest, transfer to res. still to come
Townshend Theatre	0	0	0	(4,923.97)	-	(5,067.63)	-	(4,924)	3570 UB Contracted works, 2500 UB Janitorial 4% UB, UB \$9,521 NatGas, UB \$46,288 Hydro, UB \$6,027 Wat/Sewer, REV UB \$33,900 Minor Hockey & Girls Hockey, \$6,700 UB BSC
Recreation Facilities	627,806	602,187	634,627	669,896.36	804,077	656,529.40	169,450	35,269	
Recreation Programs	111,079	138,656	145,396	128,383.04	185,887	85,533.52	40,491	(17,013)	REV: OB Adult Membership \$21,946, Summer Prog OB \$5,838
Community Services	132,683	133,742	136,385	124,686.01	141,996	118,663.48	5,611	(11,699)	EXO: UB \$6559 Benefits, UB \$3317 OMERS REV: Socials/Weddings UB \$11,407,
Sunny Cove Camp	14,327	23,705	22,117	30,851.21	29,765	24,047.92	7,648	8,734	\$9,661 OB Wages, \$4,631 OB Eqp Rentals - Wind Storm
Public Library	493,191	480,749	496,712	513,298.26	497,448	493,454.66	736	16,586	Tranfer from Library Reserves to come
Library Co-op				-	-	-	-	0	
Museum	146,810	144,027	152,617	169,784.92	171,057	146,342.82	18,440	17,168	REV: UB \$7,863 Internship grant, \$8,500 Trans from Res, EXP: \$5,828 UB Curator REV: \$7,991 OB Dock Rental, \$5,224 OB Ice Cream, \$2,134 OB Launch, \$4,867 OB Gas
Waterfront (Sorting Gap)	47,739	38,056	38,593	35,166.81	42,924	34,342.69	4,331	(3,426)	EXP 6194 OB Wages
<b>Total Community Services</b>	<b>1,706,083</b>	<b>1,758,910</b>	<b>1,825,221</b>	<b>1,892,563.10</b>	<b>2,050,405</b>	<b>1,752,653.69</b>	<b>225,184</b>	<b>67,342</b>	
<b>OPERATIONS &amp; FACILITIES</b>									<b>OPERATIONS &amp; FACILITIES</b>
Public Works	542,209	492,153	537,702	421,460.43	384,578	416,694.18	(153,124)	(116,242)	See further explanation below
Roads	1,300,136	1,399,893	1,429,746	1,191,479.22	1,523,882	1,364,980.80	94,136	(238,267)	
Sidewalks	107,954	101,671	103,334	107,985.56	143,123	87,886.56	39,789	4,652	
Stores Operations	84,540	93,640	93,300	85,784.56	96,805	88,363.98	3,505	(7,515)	
Traffic Signal Maint	7,779	8,735	9,053	14,563.37	11,135	10,417.36	2,082	5,510	
Streetlighting Maint	53,317	75,496	103,197	110,843.31	109,710	103,078.26	6,513	7,646	
Waste Management Services	0	0	0	-	-	8,933.38	-	0	
Airport	79,203	81,449	67,020	120,651.06	81,822	66,447.94	14,802	53,631	
Parks & Cemeteries Admin	196,473	163,466	183,880	246,450.93	192,446	204,582.04	8,566	62,571	
Cemeteries	261,656	265,216	317,628	240,397.23	331,851	256,570.17	14,223	(77,231)	
Parks	272,068	306,585	310,590	311,321.41	320,341	306,520.93	9,751	731	
<b>Total Operations and Facilities</b>	<b>2,905,335</b>	<b>2,988,304</b>	<b>3,155,450</b>	<b>2,850,937.08</b>	<b>3,195,693</b>	<b>2,914,475.60</b>	<b>40,243</b>	<b>(304,513)</b>	

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PLANNING & DEVELOPMENT									PLANNING & DEVELOPMENT
By-Law Enforcement	152,716	155,745	159,592	158,982.41	156,594	146,552.81	(2,998)	(610)	
Fight The Blight					-	10,804.59	-	0	
Building Official Department	59,104	21,776	6,532	(73,237.29)	(1,481)	(16,777.39)	(8,013)	(79,769)	Approx. \$78,000 in additional bldg permit revenue
Planning Department	108,623	48,120	54,964	41,151.38	55,223	337,947.84	259	(13,813)	Approx. \$10,000 in additional planning fee revenue
Civic Centre	78,394	114,718	116,625	123,703.65	111,804	105,565.94	(4,821)	7,079	
Total Planning and Development	398,837	340,359	337,713	250,600.15	322,140	584,093.79	(15,573)	(87,113)	
SUBTOTAL	0	0	0	(625,723.31)	633,475	(356,930.39)	633,475	(625,723)	
YE Auditor's (Capital Fund Adj & Prior Yr Surplus diff.)									
Less: Amortization									
Year End Sub-Total (Before PSAB Audit Adjustments)	0	0	0	(625,723.31)	633,475	(356,930.39)	633,475		
LT Debt Principal Payments						507,804.39			
Closing Transfers to Reserve Funds						-			
Increase in Landfill Closure Liability						(23,359.53)			
Increase in Employee Future Benefits						10,405.67			
Cost of Lots sold						(288,058.28)			
Capital - Funded by Operations						(657.48)			
Opening Surplus from Prior Year						(130,411.91)			
OPERATING FORECAST	0	0	0	(625,723.31)	633,475	(281,207.54)	633,475		

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OPERATIONS & FACILITIES								
Public Works			Surplus					
Private Crossing Revenue			49,536					
Sales From Stores Revenue			4,134					
Sales From Stores Revenue			5,113					
Stormwater Urban Materials			12,535	Didn't get to lowering planned CB's				
Stormwater Urban Contracted Works			7,184	Asphalt for lowered CB's				
Stormwater Rural Materials			5,521	Culverts to replace when ditching				
Stormwater Rural Contracted Works			9,010	Ditching Contractor that was underutilized				
Roadside Maintenance Contracted Works			3,903	2018 saw more use of our Trackless less contractors				
Hardtop Maintenance - materials			3,865					
Loosetop Maintenance - materials			3,641	granular A for roadways under utilized in 2018				
Snow Removal Contracted Works			30,000	Didn't have to hire trucks - no snow				
Bridges (All)			4,094	Mill Road Works resulted in no Town works required				
Parking Lot Winter Maintenance - materials			1,000	hard to capture but expenses elsewhere				
Parking Lot Summer Maintenance - All			3,444	Miss coding of 2018 works				
Sidewalk Summer Maintenance- Materials			6,697	No sidewalk work done in 2018 lack of manpower				
Private Works Materials			12,914	less private work done in 2018 with some removals done late in year for replacement in 2019				
			162,591					
Parks and Cemeteries								
Sale of Niches Revenue			2,743					
Internments Revenue			10,186					
Parks Diesel			3,037	more gas equipment less diesel - Diesel used more for snow remvoal - No snow				
Point Park Buildings			1,893	Contract works in2018				
			17,859					
Airport								
Fuel Revenue			19,917					
Landing Fee Revenue			23,012					
Hydro Charges			2,376	Now on FFPC new rate unsure impacts in 2018				
Diesel Fuel			4,577	Tractor broke down in the midst of grass cutting in 2018 had to contract works				
Airside maintenance materials			3,147	Lots of sand leftover from 2017 didn't have to buy as much in 2018				
Airside maintenance contracted works			9,441	Apron Repair not completed in 2018				
			62,470					
Staffing								
STD vacancies			17,081	2 staff off for extended periods on STD				
STD Benefits			4,981					
Tradesperson			24,812	budgeted to start May 1, started Aug 6, vacant Aug 24 - Oct 15 plus wadge adjustment				
Tradesperson Benefits			6,203					
			53,077					
TOTAL			295,997					