

Draft Budget Report-detailed
V1 Dept Submission

Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
10 General											
Fort Frances											
Operations & Facilities											
0611 Municipal Roads - Paved											
1305 Roads-Administration											
10-060-0611-1305-60010 Salaries Full Time	59,468	52,646.16	65,120	56,494.17	65,994			65,994	874	1.34%	11.25% Manager + 40% Transp. Supt. + 15% GIS
10-060-0611-1305-60013 Overtime	1,000	1,204.59	1,000	1,516.83	1,000			1,000			
10-060-0611-1305-60020 Hourly Part Time	1,910		1,939		1,922			1,922	(17)	(0.88)	15% GIS Summer Student
10-060-0611-1305-60025 Employer CPP	1,978	1,412.97	2,180	1,649.90	2,384			2,384	204	9.36	
10-060-0611-1305-60030 Employer EI	707	526.31	723	581.81	777			777	54	7.47	
10-060-0611-1305-60035 Employer OMERS	6,840	5,613.19	729	6,087.47	7,095			7,095	6,366	873.25	Error in 2021 entry - should have been \$7297.35
10-060-0611-1305-60040 Employer EHT	1,237	1,051.31	1,312	1,114.01	1,302			1,302	(10)	(0.76)	
10-060-0611-1305-60050 Employer Benefits	5,200	4,197.31	4,691	4,193.30	4,910			4,910	219	4.67	
10-060-0611-1305-60055 Employer WSIB	1,920	1,100.16	1,515	1,203.90	1,482			1,482	(33)	(2.18)	
Total 1305 Roads-Administration	80,260	67,752.00	79,209	72,841.39	86,866			86,866	7,657	9.67	
1310 Storm Water Management- Urban											
10-060-0611-1310-60010 Salaries Full Time	37,779	28,612.16	38,695	52,582.91	38,695			38,695			SW catch basin sump cleanouts, under pass sump clean out
10-060-0611-1310-60013 Overtime	1,500	877.43	1,500	772.00	1,500			1,500			Frozen catch basin and laterals work
10-060-0611-1310-60020 Hourly Part Time	3,910		3,884	5,456.22	3,884			3,884			10% of three student labourers + 5% of GIS student
10-060-0611-1310-60025 Employer CPP	1,968	1,628.57	2,121	3,240.04	2,263			2,263	142	6.69	
10-060-0611-1310-60030 Employer EI	725	650.80	740	1,245.39	773			773	33	4.46	
10-060-0611-1310-60035 Employer OMERS	3,516	2,959.96	3,642	5,216.80	3,414			3,414	(228)	(6.26)	
10-060-0611-1310-60040 Employer EHT	634	647.11	639	1,235.89	630			630	(9)	(1.41)	
10-060-0611-1310-60050 Employer Benefits	4,712	2,386.35	4,381	8,179.45	4,493			4,493	112	2.56	
10-060-0611-1310-60055 Employer WSIB	1,331	752.47	1,014	1,470.41	1,015			1,015	1	0.10	
10-060-0611-1310-71251 Telephone & Communication	850	828.12	850	762.13	850			850			Phone line for Underpass Lift Station Auto Dialer
10-060-0611-1310-71420 Electrical Costs	950	818.92	950	635.19	956			956	6	0.63	Hydro charges for (2) 600V 3-phase pumps
10-060-0611-1310-71471 Materials	10,000	13,348.15	10,000	27,047.26	10,000			10,000			
10-060-0611-1310-71523 Contracted Works	15,000	1,152.82	61,366	1,303.11	1,000	60,366		61,366			Electrician for Underpass Repairs. One Time increase for Zoom Camera inspection offset by grant of \$48,345.79
10-060-0611-1310-71540 Equipment Rentals - Own	41,516	12,761.14	41,516	19,947.32	41,516			41,516			Match 2021 budget - Need to do more storm sewer cleaning
Total 1310 Storm Water Management- Urban	124,391	67,424.00	171,298	129,094.12	110,989	60,366		171,355	57	0.03	
1311 Storm Water Management- Rural											
10-060-0611-1311-60010 Salaries Full Time	27,174	21,870.08	27,876	10,322.97	27,876			27,876			Steaming Culverts, Cleaning Culverts, Ditching, Brushing
10-060-0611-1311-60013 Overtime	500	19.46	500		500			500			

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10-060-0611-1311-60020 Hourly Part Time	3,895		3,884	144.27	3,884			3,884			
10-060-0611-1311-60025 Employer CPP	1,467	1,200.76	1,582	593.19	1,688			1,688	106	6.70	
10-060-0611-1311-60030 Employer EI	540	479.53	552	227.42	577			577	25	4.53	
10-060-0611-1311-60035 Employer OMERS	2,529	2,173.68	2,624	1,033.36	2,459			2,459	(165)	(6.29)	
10-060-0611-1311-60040 Employer EHT	473	475.26	477	225.67	470			470	(7)	(1.47)	
10-060-0611-1311-60050 Employer Benefits	3,389	2,266.50	3,156	1,343.25	3,237			3,237	81	2.57	
10-060-0611-1311-60055 Employer WSIB	992	545.96	756	268.49	757			757	1	0.13	
10-060-0611-1311-71471 Materials	3,500	7,951.49	3,500	343.50	3,500			3,500			Match 2021 budget - culverts + ends
10-060-0611-1311-71523 Contracted Works	7,000	4,584.29	7,000	4,065.31	7,000			7,000			Ditching Contractors. Maching for 3 to 4 weeks. Lots to do!
10-060-0611-1311-71540 Equipment Rentals - Own	17,214	13,945.27	17,214	3,216.67	17,214			17,214			Steamer, excavator, boom mower, trackless tractor, tandems, 1/2 tons
Total 1311 Storm Water Management- Rural	68,673	55,512.28	69,121	21,784.10	69,162			69,162	41	0.06	
1312 Roadside Maintenance											
10-060-0611-1312-60010 Salaries Full Time	72,833	74,430.72	74,290	68,182.72	74,290			74,290			
10-060-0611-1312-60013 Overtime	1,000	734.66	1,000	1,165.32	1,000			1,000			
10-060-0611-1312-60020 Hourly Part Time	3,338		3,329	9,377.47	3,329			3,329			
10-060-0611-1312-60025 Employer CPP	3,596	3,811.47	3,866	4,342.05	4,126			4,126	260	6.73	
10-060-0611-1312-60030 Employer EI	1,324	1,391.34	1,349	1,633.49	1,409			1,409	60	4.45	
10-060-0611-1312-60035 Employer OMERS	6,778	7,390.17	6,923	6,853.25	6,554			6,554	(369)	(5.33)	
10-060-0611-1312-60040 Employer EHT	1,159	1,632.01	1,166	1,686.68	1,149			1,149	(17)	(1.46)	
10-060-0611-1312-60050 Employer Benefits	9,084	8,643.45	8,410	7,090.14	8,627			8,627	217	2.58	
10-060-0611-1312-60055 Employer WSIB	2,433	1,925.96	1,848	2,006.73	1,850			1,850	2	0.11	
10-060-0611-1312-71471 Materials	2,500	2,100.05	2,500	2,092.41	2,500			2,500			Garbage bags, topsoil/seed, hand tools, etc.
10-060-0611-1312-71523 Contracted Services	4,000	8,204.91		10,529.81	4,000			4,000	4,000		FFPC Contract tree removal - none budgeted in 2021 due to COVID impacts - We have a couple LARGE dead trees to remove and will need FFPC to complete that
10-060-0611-1312-71540 Equipment Rentals - Own	19,795	30,176.82	19,795	13,236.62	19,795			19,795			Bom mower, tandems, 1/2 tons
Total 1312 Roadside Maintenance	127,840	140,441.56	124,476	128,196.69	128,629			128,629	4,153	3.34	
1313 Hardtop Maintenance											
10-060-0611-1313-60010 Salaries Full Time	89,095	119,772.66	90,876	103,478.03	90,877			90,877	1		
10-060-0611-1313-60013 Overtime	500	1,015.64	500	258.99	500			500			
10-060-0611-1313-60020 Hourly Part Time	8,347		8,323	865.60	8,323			8,323			
10-060-0611-1313-60025 Employer CPP	4,600	6,411.92	4,941	5,881.22	5,273			5,273	332	6.72	
10-060-0611-1313-60030 Employer EI	1,694	2,556.41	1,724	2,265.02	1,801			1,801	77	4.47	
10-060-0611-1313-60035 Employer OMERS	8,291	13,031.57	8,554	10,159.17	8,017			8,017	(537)	(6.28)	
10-060-0611-1313-60040 Employer EHT	1,482	2,552.84	1,490	2,236.73	1,468			1,468	(22)	(1.48)	
10-060-0611-1313-60050 Employer Benefits	11,112	13,918.08	10,288	11,108.00	10,553			10,553	265	2.58	
10-060-0611-1313-60055 Employer WSIB	3,112	3,037.26	2,362	2,661.13	2,364			2,364	2	0.08	
10-060-0611-1313-71471 Materials	30,000	39,837.59	30,000	23,030.95	30,000			30,000			Cold mix, hand tools, Granular A and concrete

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10-060-0611-1313-71523 Contracted Services	75,000	93,282.89	75,000	40,842.39	75,000			75,000			Asphalt Patching and crack sealing
10-060-0611-1313-71540 Equipment Rentals - Own	84,853	82,689.70	84,853	44,723.67	84,853			84,853			Match 2021 - includes 1300 hours street sweeper
Total 1313 Hardtop Maintenance	318,086	378,106.56	318,911	247,510.90	319,029			319,029	118	0.04	
1314 Loosetop Maintenance											
10-060-0611-1314-60010 Salaries Full Time	26,619	27,965.28	27,152	18,915.67	27,152			27,152			
10-060-0611-1314-60013 Overtime		62.35									
10-060-0611-1314-60020 Hourly Part Time				108.20							
10-060-0611-1314-60025 Employer CPP	1,257	1,462.30	1,352	1,142.38	1,443			1,443	91	6.73	
10-060-0611-1314-60030 Employer EI	463	518.08	472	438.65	493			493	21	4.45	
10-060-0611-1314-60035 Employer OMERS	2,477	2,626.04	2,556	1,962.34	2,395			2,395	(161)	(6.30)	
10-060-0611-1314-60040 Employer EHT	405	584.80	408	432.92	402			402	(6)	(1.47)	
10-060-0611-1314-60050 Employer Benefits	3,320	3,766.29	3,074	2,404.31	3,153			3,153	79	2.57	
10-060-0611-1314-60055 Employer WSIB	850	690.95	646	515.03	647			647	1	0.15	
10-060-0611-1314-71471 Materials	10,000	3,830.97	10,000	3,006.53	10,000			10,000			Granular A for loose top roads
10-060-0611-1314-71523 Contracted Works	18,000	22,289.48	19,500	19,526.73	19,500			19,500			Application of dust control + Oakwood Road Boundary Road Payment
10-060-0611-1314-71540 Equipment Rentals - Own	39,204	29,636.64	39,204	10,241.48	39,204			39,204			Match 2021 - graders, tandems, loaders, 1/2 tons
Total 1314 Loosetop Maintenance	102,595	93,433.18	104,364	58,694.24	104,389			104,389	25	0.02	
1315 Sanding/Salting											
10-060-0611-1315-60010 Salaries Full Time	15,085	19,109.15	15,388	19,216.81	15,387			15,387	(1)	(0.01%)	
10-060-0611-1315-60013 Overtime	2,000	1,624.62	2,000	1,572.27	2,000			2,000			Winter Control
10-060-0611-1315-60025 Employer CPP	712	1,065.32	766	1,137.66	818			818	52	6.79	
10-060-0611-1315-60030 Employer EI	262	322.67	267	363.76	279			279	12	4.49	
10-060-0611-1315-60035 Employer OMERS	1,404	2,009.83	1,448	1,955.99	1,357			1,357	(91)	(6.28)	
10-060-0611-1315-60040 Employer EHT	230	443.47	231	434.07	228			228	(3)	(1.30)	
10-060-0611-1315-60050 Employer Benefits	1,882	2,442.18	1,742	1,875.69	1,787			1,787	45	2.58	
10-060-0611-1315-60055 Employer WSIB	482	522.57	366	516.43	367			367	1	0.27	
10-060-0611-1315-71471 Materials	37,000	30,337.78	37,000	35,137.44	37,000			37,000			Sand and Salt for winter road maintenance
10-060-0611-1315-71540 Equipment Rentals - Own	24,700	33,698.05	24,700	19,036.80	24,700			24,700			Sand Truck
Total 1315 Sanding/Salting	83,757	91,575.64	83,908	81,246.92	83,923			83,923	15	0.02	
1316 Snowplowing											
10-060-0611-1316-60010 Salaries Full Time	59,442	21,636.53	60,631	33,427.05	60,631			60,631			All roadways in Town including lanes - based on 5 year average of 16 events
10-060-0611-1316-60013 Overtime	8,000	13,179.83	8,000	7,598.26	8,000			8,000			Winter Control
10-060-0611-1316-60025 Employer CPP	2,806	1,653.92	3,020	2,212.62	3,223			3,223	203	6.72	
10-060-0611-1316-60030 Employer EI	1,033	611.48	1,053	671.97	1,101			1,101	48	4.56	
10-060-0611-1316-60035 Employer OMERS	5,532	3,473.18	5,707	3,903.69	5,349			5,349	(358)	(6.27)	
10-060-0611-1316-60040 Employer EHT	904	771.35	911	872.44	897			897	(14)	(1.54)	
10-060-0611-1316-60050 Employer Benefits	7,414	2,623.15	6,864	3,744.13	7,041			7,041	177	2.58	
10-060-0611-1316-60055 Employer WSIB	1,898	912.59	1,443	1,038.01	1,445			1,445	2	0.14	

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10-060-0611-1316-71540 Equipment Rentals - Own	66,501	43,151.38	66,501	23,380.06	66,501			66,501			2 - graders, 2 - plow trucks, 2 - loaders
Total 1316 Snowplowing	153,530	88,013.41	154,130	76,848.23	154,188			154,188	58	0.04	
1317 Snow Removal											
10-060-0611-1317-60010 Salaries Full Time	94,560	99,418.67	96,450	75,542.75	96,451			96,451	1		Labour for loader and trucks, includes 6-person night shift proposed from mid December to mid MArch
10-060-0611-1317-60013 Overtime	2,000	20.93	2,000	2,028.99	2,000			2,000			Winter Control
10-060-0611-1317-60025 Employer CPP	4,463	5,216.14	4,804	4,182.72	5,127			5,127	323	6.72	
10-060-0611-1317-60030 Employer EI	1,644	2,077.87	1,676	1,544.54	1,751			1,751	75	4.47	
10-060-0611-1317-60035 Employer OMERS	8,800	9,508.51	9,079	7,209.91	8,509			8,509	(570)	(6.28)	
10-060-0611-1317-60040 Employer EHT	1,439	2,071.08	1,449	1,586.84	1,427			1,427	(22)	(1.52)	
10-060-0611-1317-60050 Employer Benefits	11,794	14,123.46	10,919	9,950.24	11,200			11,200	281	2.57	
10-060-0611-1317-60055 Employer WSIB	3,020	2,461.65	2,296	1,889.37	2,299			2,299	3	0.13	
10-060-0611-1317-71523 Contracted Services	30,000	20,715.79	30,000		30,000			30,000			Rental of Trucks for snow removal. None required in 2021 due to the type of winter.
10-060-0611-1317-71540 Equipment Rentals - Own	135,311	131,516.64	135,311	88,431.86	135,311			135,311			Match 2021 - graders, loaders, tandems, 1/2 tons, includes 6-person night shift
Total 1317 Snow Removal	293,031	287,130.74	293,984	192,367.22	294,075			294,075	91	0.03	
1318 Traffic Operation											
10-060-0611-1318-60010 Salaries Full Time	57,119	43,418.55	58,261	24,768.63	58,261			58,261			Labour for line painting, signs, safety devices Railway x-ing maintenance Road patrol labour
10-060-0611-1318-60013 Overtime		361.84		233.12							
10-060-0611-1318-60020 Hourly Part Time	3,338		3,338	11,848.89	3,338			3,338			
10-060-0611-1318-60025 Employer CPP	2,854	2,254.45	3,068	1,935.75	3,274			3,274	206	6.71	
10-060-0611-1318-60030 Employer EI	1,051	886.53	1,070	781.38	1,118			1,118	48	4.49	
10-060-0611-1318-60035 Employer OMERS	5,316	4,332.65	5,484	2,413.25	5,140			5,140	(344)	(6.27)	
10-060-0611-1318-60040 Employer EHT	920	928.09	925	747.57	912			912	(13)	(1.41)	
10-060-0611-1318-60050 Employer Benefits	7,124	4,185.73	6,596	2,484.75	6,766			6,766	170	2.58	
10-060-0611-1318-60055 Employer WSIB	1,931	1,093.40	1,467	889.37	1,468			1,468	1	0.07	
10-060-0611-1318-71471 Materials	15,000	18,032.39	15,000	15,611.62	15,000			15,000			Signs, Paint, Sign posts, etc. Need to meet MMS for Signs
10-060-0611-1318-71523 Contracted Services (includes	20,000	23,345.21	20,500	24,213.05	25,000			25,000	4,500	21.95	CNR Crossing Fees, Contract line painting on main streets - Cost has increased steeply partially due to huge increase in paint costs seen in COVID
10-060-0611-1318-71540 Equipment Rentals - Own	10,424	11,563.10	10,424	1,781.00	10,424			10,424			Line painter, 1/2 ton trucks
Total 1318 Traffic Operation	125,077	110,401.94	126,133	87,708.38	130,701			130,701	4,568	3.62	
1319 Bridges											
10-060-0611-1319-60010 Salaries Full Time	2,000		2,000		2,000			2,000			
10-060-0611-1319-60025 Employer CPP	94		100		106			106	6	6.00	
10-060-0611-1319-60030 Employer EI	35		35		36			36	1	2.86	
10-060-0611-1319-60035 Employer OMERS	186		188		176			176	(12)	(6.38)	

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10-060-0611-1319-60040 Employer EHT	30		30		30			30			
10-060-0611-1319-60050 Employer Benefits	249		226		232			232	6	2.65	
10-060-0611-1319-60055 Employer WSIB	64		48		48			48			
10-060-0611-1319-71471 Materials	1,000		1,000	402.51	1,000			1,000			Deficient signage to be addressed in 2022
10-060-0611-1319-71523 Contracted Services			6,000	5,596.80					(6,000)	(100.00)	OSIM Inspections every two years, Inspection completed in 2021
10-060-0611-1319-71540 Equipment Rentals - Own	500		500		500			500			
Total 1319 Bridges	4,158		10,127	5,999.31	4,128			4,128	(5,999)	(59.24)	
1510 Capital Outlay from Revenue											
10-060-0611-1510-75390 Contibution to Capital		19,964.14									
Total 1510 Capital Outlay from Revenue		19,964.14									
Total 0611 Municipal Roads - Paved	1,481,398	1,399,755.45	1,535,661	1,102,291.50	1,486,079	60,366		1,546,445	10,784	0.70	
0614 PW Administration											
0330 Operational Revenue											
10-060-0614-0330-40578 Lot Grade Setting	(2,000)	(2,055.85)	(2,000)	(746.63)	(1,000)			(1,000)	1,000	(50.00%)	Less building in 2021 due to high lumber prices, prices starting to come down, likely to see more building but not likely pre-COVID levels
10-060-0614-0330-40582 Sundry Revenue	(1,000)		(1,000)	(16,491.24)	(700)			(700)	300	(30.00)	Closer to 3 year average of actuals - Large asset Sale in 2021
10-060-0614-0330-40589 Expense Recovery	(400)		(400)						400	(100.00)	
10-060-0614-0330-40595 Private Works	(25,000)	(5,441.94)	(14,500)	(10,871.37)	(14,500)			(14,500)			Work is either private works or private crossings. It is hard to plan which way the work will line up in the coming year.
10-060-0614-0330-40596 Private Crossings	(25,000)	(31,019.73)	(15,000)	(35,661.39)	(20,000)			(20,000)	(5,000)	33.33	Work is either private works or private crossings. It is hard to plan which way the work will line up in the coming year. Still lots of private crossing work going on. Few still to do in Huffman Court
Total 0330 Operational Revenue	(53,400)	(38,517.52)	(32,900)	(63,770.63)	(36,200)			(36,200)	(3,300)	10.03	
0430 Operational Rev HST Ex											
10-060-0614-0430-40467 NOHFC Grant			(50,000)			(50,000)		(50,000)			MAMP Asset Management Grant. Application is being considered hopeful to see funding in early 2022 for condition assesment
10-060-0614-0430-40589 Expense Recovery	(1,000)	(405.73)	(1,000)	(459.57)	(1,000)			(1,000)			
10-060-0614-0430-40595 Private Work Charges	(1,000)	(2,829.15)	(1,000)	(736.95)	(1,000)			(1,000)			
Total 0430 Operational Rev HST Ex	(2,000)	(3,234.88)	(52,000)	(1,196.52)	(2,000)	(50,000)		(52,000)			
0490 Other Rev Capital (HST Ex)											
10-060-0614-0490-40400 Federal Grant		(41,120.00)		(5.00)							
Total 0490 Other Rev Capital (HST Ex)		(41,120.00)		(5.00)							
0500 Interdepartmental Work											
10-060-0614-0500-40761 Owned Equipment Rental	(416,518)	(241,180.23)	(416,518)	(153,083.50)	(416,685)			(416,685)	(167)	0.04%	
10-060-0614-0500-40775 Owned Vehicle Rental	(208,259)	(328,621.69)	(208,259)	(202,033.97)	(208,342)			(208,342)	(83)	0.04	
Total 0500 Interdepartmental Work	(624,777)	(569,801.92)	(624,777)	(355,117.47)	(625,027)			(625,027)	(250)	0.04	

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Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
0530 HST Exempt at Point of Sale											
10-060-0614-0530-40595 Private Work Charges	(1,000)		(1,000)		(1,000)			(1,000)			Match 2020-2021 Budget
Total 0530 HST Exempt at Point of Sale	(1,000)		(1,000)		(1,000)			(1,000)			
1101 Salaries, Wages, Benefits											
10-060-0614-1101-60010 Salaries Full Time	307,251	437,836.18	293,300	431,181.43	308,673			308,673	15,373	5.24%	Remainder of O&F wages, Standby, Vacation, Floaters, 50% Facilities Superintendent
10-060-0614-1101-60013 Overtime		4,374.24		4,039.77							
10-060-0614-1101-60020 Hourly Part Time	4,170	1,671.49	4,348	14,244.21	6,278			6,278	1,930	44.39	
10-060-0614-1101-60025 Employer CPP	21,432	13,686.17	22,322	13,799.78	21,358			21,358	(964)	(4.32)	
10-060-0614-1101-60030 Employer EI	7,155	5,260.82	7,191	4,976.65	5,203			5,203	(1,988)	(27.65)	
10-060-0614-1101-60035 Employer OMERS	45,204	35,120.10	42,494	36,089.12	52,963			52,963	10,469	24.64	
10-060-0614-1101-60040 Employer EHT	11,788	6,673.89	12,502	6,549.03	14,115			14,115	1,613	12.90	
10-060-0614-1101-60050 Employer Benefits	63,968	(1,921.02)	61,309	31,748.98	68,764			68,764	7,455	12.16	
10-060-0614-1101-60055 Employer WSIB	13,742	8,072.50	9,816	7,518.71	7,642			7,642	(2,174)	(22.15)	
10-060-0614-1101-71150 Doctor's Note	100	45.00	100	120.00	100			100			
10-060-0614-1101-71540 Equipment Rentals - Owned		6,012.50		1,993.75							
Total 1101 Salaries, Wages, Benefits	474,810	516,831.87	453,382	552,261.43	485,096			485,096	31,714	6.99	
1200 Contracted Services											
10-060-0614-1200-71251 Communications	8,700	5,328.02	3,300	2,456.24	3,300			3,300			One fax line and telephone system
10-060-0614-1200-71252 Postage, Freight, Courier		98.97									
10-060-0614-1200-71253 Legal	3,500	27,370.33	3,500	20,260.15	3,500			3,500			Underpass case costs in 2021
10-060-0614-1200-71260 Memberships	2,000	1,337.58	2,000	1,267.93	2,303			2,303	303	15.15	CNAM, PEO (4), MEA, H&S Organizations, AMCTO
Total 1200 Contracted Services	14,200	34,134.90	8,800	23,984.32	9,103			9,103	303	3.44	
1400 Materials											
10-060-0614-1400-71410 Office Supplies	5,000	3,600.33	4,000	2,781.86	4,000			4,000			
10-060-0614-1400-71480 Protective Clothing	14,000	14,883.82	14,000	16,197.82	15,000			15,000	1,000	7.14	Work boots, vests, hardhats for the crew and students annually
Total 1400 Materials	19,000	18,484.15	18,000	18,979.68	19,000			19,000	1,000	5.56	
1500 Rents & Services											
10-060-0614-1500-71502 Computer Maintenance	10,214	9,040.22	12,486	10,915.55	9,622	2,083		11,705	(781)	(6.26%)	PSD CityWide, OGRA Weather, Fleet GPS, One time road assesment Ap offset by grant for 1654.21
10-060-0614-1500-71523 Contracted Works	5,112	20,299.69	5,112	6,270.52	5,112			5,112			
10-060-0614-1500-71531 Conference & Courses	15,000	4,912.54	6,500	1,225.32	10,000			10,000	3,500	53.85	New staff need training. More training available coming out of COVID some available online. one time reduction in 2021 due to COVID
10-060-0614-1500-71542 Communication Equipment	1,295	2,400.72	1,323	1,347.13	1,350			1,350	27	2.04	
10-060-0614-1500-71581 General Insurance (Deductible	5,000	13,476.27	5,000	7,349.80	5,000			5,000			
10-060-0614-1500-71591 Advertising & Public Notices	1,500	3,867.00	1,500	3,086.80	1,500			1,500			additional advertising in 2020/2021 for plastic ban

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10-060-0614-1500-71592 Public Relations Expense	1,000	379.78	1,000	183.28	1,000			1,000			Retirements, recognition of 5, 10, 15 years of service etc.
Total 1500 Rents & Services	39,121	54,376.22	32,921	30,378.40	33,584	2,083		35,667	2,746	8.34	
1510 Capital Outlay from Revenue											
10-060-0614-1510-75350 Contribution to Capital				54,438.23							
Total 1510 Capital Outlay from Revenue				54,438.23							
Total 0614 PW Administration	(134,046)	(28,847.18)	(197,574)	259,952.44	(117,444)	(47,917)		(165,361)	32,213	(16.30)	
0615 PW Municipal Bldg & Yards											
1101 Salaries, Wages, Benefits											
10-060-0615-1101-60010 Salaries Full Time	37,091	33,778.52	55,112	31,823.68	55,455			55,455	343	0.62%	Cleaners, Tradesperson, labourers
10-060-0615-1101-60013 Overtime		243.28		507.91							
10-060-0615-1101-60020 Hourly Part Time	6,678	175.28	6,659	4,149.12	6,659			6,659			Students for Grass cutting
10-060-0615-1101-60025 Employer CPP	2,066	1,813.18	3,076	1,894.78	3,302			3,302	226	7.35	
10-060-0615-1101-60030 Employer EI	761	631.22	1,073	728.48	1,128			1,128	55	5.13	
10-060-0615-1101-60035 Employer OMERS	3,452	3,415.24	5,188	3,126.84	4,892			4,892	(296)	(5.71)	
10-060-0615-1101-60040 Employer EHT	666	741.58	928	738.22	919			919	(9)	(0.97)	
10-060-0615-1101-60050 Employer Benefits	4,626	3,593.65	6,239	2,725.26	6,440			6,440	201	3.22	
10-060-0615-1101-60055 Employer WSIB	1,398	876.34	1,471	878.29	1,480			1,480	9	0.61	
10-060-0615-1101-71540 Equipment Rentals - Owned	4,500	6,875.33	4,500	3,082.46	4,500			4,500			Equipment used to maintain yard - snow removal
Total 1101 Salaries, Wages, Benefits	61,238	52,143.62	84,246	49,655.04	84,775			84,775	529	0.63	
1400 Materials											
10-060-0615-1400-71416 Natural Gas Charges	7,154	4,986.79	7,154	4,765.54	7,726			7,726	572	8.00%	
10-060-0615-1400-71420 Hydro Charges	5,800	5,774.60	5,800	4,455.64	5,837			5,837	37	0.64	
10-060-0615-1400-71421 Water & Sewer Charges	5,956	4,477.32	6,117	5,118.56	6,239			6,239	122	1.99	
Total 1400 Materials	18,910	15,238.71	19,071	14,339.74	19,802			19,802	731	3.83	
1500 Rents & Services											
10-060-0615-1500-71523 Contracted Works	20,000	7,688.04	5,700	7,194.60	5,700			5,700			
10-060-0615-1500-71545 Repairs & Maintenance	15,000	6,525.32	15,000	6,912.43	15,000			15,000			Welding supplies, tools, shop supplies, janitorial supplies, lights, etc..
10-060-0615-1500-71580 Insurance	18,300	18,358.94	19,778	19,970.47	22,125			22,125	2,347	11.87	Per information by Deputy Treasurer
Total 1500 Rents & Services	53,300	32,572.30	40,478	34,077.50	42,825			42,825	2,347	5.80	
Total 0615 PW Municipal Bldg & Yards	133,448	99,954.63	143,795	98,072.28	147,402			147,402	3,607	2.51	
0617 Sidewalks											
1101 Salaries, Wages, Benefits											
10-060-0617-1101-60010 Salaries Full Time	4,588	5,439.31	5,060	5,272.00	5,122			5,122	62	1.23%	5% Transportation Superintendent
10-060-0617-1101-60013 Overtime		149.04		98.99							
10-060-0617-1101-60025 Employer CPP	145	158.36	158	159.84	175			175	17	10.76	
10-060-0617-1101-60030 Employer EI	51	59.60	52	56.62	56			56	4	7.69	
10-060-0617-1101-60035 Employer OMERS	534	552.93	566	558.87	529			529	(37)	(6.54)	
10-060-0617-1101-60040 Employer EHT	93	106.40	99	102.33	95			95	(4)	(4.04)	
10-060-0617-1101-60050 Employer Benefits	440	407.82	404	406.53	410			410	6	1.49	

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10-060-0617-1101-60055 Employer WSIB	150	116.91	117	118.15	113			113	(4)	(3.42)	
10-060-0617-1101-71540 Equipment Rentals - Own		142.40									
Total 1101 Salaries, Wages, Benefits	6,001	7,132.77	6,456	6,773.33	6,500			6,500	44	0.68	
1308 Winter Control											
10-060-0617-1308-60010 Salaries Full Time	46,733	39,858.92	47,668	36,769.49	47,668			47,668			Two sidewalk machine operators running two sidewalk plows for all events to meet MMS
10-060-0617-1308-60013 Overtime	3,500	3,341.86	3,500	2,021.12	3,500			3,500			Need to meet MMS for removal of snow.
10-060-0617-1308-60025 Employer CPP	2,206	2,171.18	2,374	2,163.67	2,534			2,534	160	6.74	
10-060-0617-1308-60030 Employer EI	812	761.46	828	770.24	865			865	37	4.47	
10-060-0617-1308-60035 Employer OMERS	4,349	4,163.11	4,487	3,728.79	4,205			4,205	(282)	(6.28)	
10-060-0617-1308-60040 Employer EHT	711	921.73	716	831.29	705			705	(11)	(1.54)	
10-060-0617-1308-60050 Employer Benefits	5,829	3,318.53	5,396	4,088.32	5,535			5,535	139	2.58	
10-060-0617-1308-60055 Employer WSIB	1,493	1,050.35	1,135	989.91	1,136			1,136	1	0.09	
10-060-0617-1308-71471 Materials	2,500	2,755.83	2,500	2,308.21	2,500			2,500			Sand to meet MMS.
10-060-0617-1308-71540 Equipment Rentals - Own	20,000	21,927.09	20,000	14,755.72	20,000			20,000			Holder and trackless sidewalk machines
Total 1308 Winter Control	88,133	80,270.06	88,604	68,426.76	88,648			88,648	44	0.05	
1309 Summer Control											
10-060-0617-1309-60010 Salaries Full Time	21,864	35,286.84	22,301	28,059.15	22,301			22,301			Sweeping and minor repairs (1040 hrs) and annual inspection of sidewalks to meet MMS
10-060-0617-1309-60013 Overtime	500	287.23	500	1,171.42	500			500			Repairs - concrete placement afterhours watch
10-060-0617-1309-60020 Hourly Part Time	3,338		3,329	3,770.59	3,329			3,329			
10-060-0617-1309-60025 Employer CPP	1,190	1,849.65	1,277	1,832.32	1,362			1,362	85	6.66	
10-060-0617-1309-60030 Employer EI	438	729.72	445	716.83	465			465	20	4.49	
10-060-0617-1309-60035 Employer OMERS	2,035	3,403.93	2,099	2,870.63	1,967			1,967	(132)	(6.29)	
10-060-0617-1309-60040 Employer EHT	383	738.09	385	700.63	379			379	(6)	(1.56)	
10-060-0617-1309-60050 Employer Benefits	2,727	3,831.71	2,525	4,194.03	2,590			2,590	65	2.57	
10-060-0617-1309-60055 Employer WSIB	805	863.67	610	833.56	611			611	1	0.16	
10-060-0617-1309-71471 Materials	3,500	11,134.57	3,500	6,183.39	4,000			4,000	500	14.29	Concrete, granular A forming materials tactile pads, focus on accessibility upgrades
10-060-0617-1309-71540 Equipment Rentals - Own	13,048	15,695.66	13,048	8,329.63	13,048			13,048			Holder and trackless sidewalk machine, bobcat, back hoe and 1/2 ton trucks
Total 1309 Summer Control	49,828	73,821.07	50,019	58,662.18	50,552			50,552	533	1.07	
Total 0617 Sidewalks	143,962	161,223.90	145,079	133,862.27	145,700			145,700	621	0.43	
0618 PW Vehicles											
2910 Vehicle Expenses											
10-060-0618-2910-60010 Salaries Full Time	57,211	9,324.83	52,572	8,801.68	53,706			53,706	1,134	2.16%	37.5% of mechanics hours
10-060-0618-2910-60013 Overtime	2,500	3,211.08	2,500	1,506.78	2,500			2,500			
10-060-0618-2910-60025 Employer CPP	2,500	555.10	2,297	530.50	2,347			2,347	50	2.18	
10-060-0618-2910-60030 Employer EI	1,064	210.66	978	190.03	999			999	21	2.15	
10-060-0618-2910-60035 Employer OMERS	4,897	1,278.00	4,500	1,083.80	4,597			4,597	97	2.16	

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10-060-0618-2910-60040 Employer EHT	1,110	274.73	1,020	225.27	1,042			1,042	22	2.16	
10-060-0618-2910-60050 Employer Benefits	6,030	1,546.95	5,541	954.37	5,661			5,661	120	2.17	
10-060-0618-2910-60055 Employer WSIB	1,734	326.91	1,593	267.97	1,627			1,627	34	2.13	
10-060-0618-2910-71417 Diesel Fuel	35,000	52.97	35,000		30,000			30,000	(5,000)	(14.29)	A couple new trucks (high use) showing reduced fuel use.
10-060-0618-2910-71418 Gasoline	35,000	2,180.60	35,000	694.81	42,000			42,000	7,000	20.00	More gas use with distancing - more trucks on the road + higher gas price
10-060-0618-2910-71451 Vehicle Parts & Maintenance	35,000	2,650.64	35,000	471.30	35,000			35,000			
10-060-0618-2910-71523 Contracted Works	8,000	1,484.51	8,000	2,919.24	8,000			8,000			Annual air emission inspection and scanner for tandem trucks - also scanner at Peterbuilt
10-060-0618-2910-71580 Insurance	8,580	8,910.60	11,134	11,383.35	14,321			14,321	3,187	28.62	Based on information from Deputy Treasurer
10-060-0618-2910-71582 Licenses	12,549	13,940.00	13,884	174.75	13,884			13,884			
Total 2910 Vehicle Expenses	211,175	45,947.58	209,019	29,203.85	215,684			215,684	6,665	3.19	
5109 04 Sterling Sand Truck 2545L7		12,417.06		5,418.57							
5110 89 Int Dump/Plow Truck 7786AE		225.39									
5111 '22 Sand Truck Viking PL1415LW				3,974.16							
5121 2007 Peterbilt Tandem		31,111.80		27,147.82							
5122 2009 Sterling Tandem Truck		18,379.71		19,031.12							
5125 2015 Intl 7600 Sander/Plow Tr		11,610.12		6,693.61							
5178 02 Ford 1/2 Ton 7808KM		4,708.53		4,716.45							
5180 02 Ford 3/4 Ton-Reg 7820KM		383.64									
5181 03 Chev 3/4 Ton Cr Cab 2329LZ		4,460.75		2,229.92							
5182 3/4 Ton Extended Cab		6,389.85		7,500.08							
5183 2009 Chev Ext Cab 1/2 Ton 4X4		3,238.80		5,482.94							
5184 09 Chev 2500 Crew Cab 3/4 Ton		6,609.95		6,329.00							
5185 09 Chev 2500 Ext Cab 3/4 Ton		2,610.33		2,142.19							
5187 2011 Chev Ext Cab 4X4 680 OZV		2,408.56		4,188.87							
5188 2011 Chev 1/2 Ton AA 11502		1,655.70		3,910.87							
5189 2011 Chev Ext Cab 4X4 680 1ZV		5,065.49		4,989.18							
5190 2011 Silverado 2500 Ext Cab		8,853.91		8,044.13							
5191 2001 Silverado 2 WD AA 11501		5,472.74		4,520.35							
5192 2014 Chev 1500 Double Cab 4X4		8,806.71		6,899.83							
5193 2015 Chev 2500 Crew Cab 4X4		6,307.47		7,793.45							
5194 2015 Chev 1500 Crew Cab 2WD		4,806.66		3,736.03							
5197 2019 Ford 3/4 Ton crew cab		7,054.55		4,871.30							
5198 2019 1/2 ton Crew Cab Pickup		2,536.10		860.96							
5199 2019 16' Cube Van		4,971.95		3,900.27							
5200 2019 New Vac Truck		4,182.79		14,386.15							
5201 2019 Ford 3/4 Ton Crew Cab		7,679.58		5,493.80							
5202 2019 1/2 Ton Crew Cab		1,483.99		2,044.67							
5203 2019 Chev Traverse		156.45		394.40							
5204 PW 1997 Chevy Half Ton		3,555.20		6,478.26							

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5206 2021 Silverado 1500 - F21084				1,881.09							
5208 2021 GMC Sierra 2500 4V				1,338.05							
Total 0618 PW Vehicles	211,175	223,091.36	209,019	205,601.37	215,684			215,684	6,665	3.19	
0619 PW Equipment											
2912 Large Equipment Expenses											
10-060-0619-2912-60010 Salaries Full Time	72,468	7,603.60	66,591	7,989.42	68,028			68,028	1,437	2.16%	47.5% of Mechanics Hours
10-060-0619-2912-60013 Overtime	1,500	2,266.31	1,500	1,091.13	1,500			1,500			
10-060-0619-2912-60025 Employer CPP	3,167	406.38	2,910	450.97	2,973			2,973	63	2.16	
10-060-0619-2912-60030 Employer EI	1,348	154.37	1,239	162.36	1,265			1,265	26	2.10	
10-060-0619-2912-60035 Employer OMERS	6,203	984.58	5,700	935.73	5,823			5,823	123	2.16	
10-060-0619-2912-60040 Employer EHT	1,406	213.90	1,292	193.58	1,320			1,320	28	2.17	
10-060-0619-2912-60050 Employer Benefits	7,638	1,148.18	7,019	931.16	7,170			7,170	151	2.15	
10-060-0619-2912-60055 Employer WSIB	2,196	254.52	2,018	230.31	2,061			2,061	43	2.13	
10-060-0619-2912-71417 Diesel Fuel	50,000	146.28	50,000		52,500			52,500	2,500	5.00	Projected 5% increase in fuel costs in 2022
10-060-0619-2912-71451 Equipment Parts & Maintenance	65,000	1,387.30	50,000	2,041.50	50,000			50,000			
10-060-0619-2912-71523 Contracted Works	6,000		6,000	53.39	6,000			6,000			Contract mechanics and welding repairs
Total 2912 Large Equipment Expenses	216,926	14,565.42	194,269	14,079.55	198,640			198,640	4,371	2.25	
2914 Small Equipment Expenses											
10-060-0619-2914-60010 Salaries Full Time	7,628	5,103.15	7,010	7,685.17	7,161			7,161	151	2.15%	5% of mechanics hours
10-060-0619-2914-60013 Overtime				19.85							
10-060-0619-2914-60025 Employer CPP	333	267.13	307	421.55	313			313	6	1.95	
10-060-0619-2914-60030 Employer EI	142	99.40	130	157.45	133			133	3	2.31	
10-060-0619-2914-60035 Employer OMERS	653	551.15	600	783.29	613			613	13	2.17	
10-060-0619-2914-60040 Employer EHT	148	115.67	136	160.28	139			139	3	2.21	
10-060-0619-2914-60050 Employer Benefits	804	538.57	739	820.12	755			755	16	2.17	
10-060-0619-2914-60055 Employer WSIB	231	137.63	212	190.68	217			217	5	2.36	
10-060-0619-2914-71417 Diesel Fuel	500	281.77	500	419.99	500			500			
10-060-0619-2914-71418 Gasoline	200	42.85	200	183.29	200			200			
10-060-0619-2914-71419 Propane	1,200	964.42	1,200	514.14	1,200			1,200			
10-060-0619-2914-71451 Equipment Parts & Maintenance	5,000	3,828.95	1,800	3,062.16	1,800			1,800			
10-060-0619-2914-71523 Contracted Works	500	354.17	500		500			500			
Total 2914 Small Equipment Expenses	17,339	12,284.86	13,334	14,417.97	13,531			13,531	197	1.48	
4206 Frtliner Vac/Pres Wash		1,713.70									
4207 2010 John Deere Grader		17,076.40		27,726.77							
4257 2020 JD Loader				20,628.29							
4305 2003 Holder/Tractor		12,557.84		7,875.78							
4307 2015 Trackless Blower/Cutter		21,465.80		20,129.85							
4309 95 Hyundai Backhoe Hyd Excav		1,397.88									
4315 90 Melroe Loader Bobcat				700.02							
4317 2006 Loader Cat IT38		38,657.29		78.85							
4318 2008 Cat 930H Loader		47,017.47		26,620.68							
4321 2012 John Deere Backhoe		5,189.78		5,015.40							

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Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
4403 Line Painter		154.60									
4404 Line Painter - LL3900				132.75							
4514 2017 JD Compact Track Loader		2,085.31		1,027.47							
4515 2017 JD Wheeled Excavator		2,928.10		4,281.95							
4516 2018 Grader w/plow and wing		5,954.32		8,430.16							
4597 Packer Ingersoll		24.57									
4817 2016 Elgin Eagle Street Swpr		33,544.71		45,256.72							
4830 DBH Thawing Machine		4,588.05		1,184.88							
4838 Compressor/Ingersol		1,430.63		678.71							
4935 Haulmark Tandem Trailer		648.05		475.60							
Total 0619 PW Equipment	234,265	223,284.78	207,603	198,741.40	212,171			212,171	4,568	2.20	
0620 Public Works Stores											
0330 Operational Revenue											
10-060-0620-0330-40575 Sales from Stores	(4,000)	(5,671.20)	(2,000)	(3,351.87)	(2,000)			(2,000)			
Total 0330 Operational Revenue	(4,000)	(5,671.20)	(2,000)	(3,351.87)	(2,000)			(2,000)			
0430 Operational Rev HST Ex											
10-060-0620-0430-40575 Sales from Stores (Water & Sewer)	(19,000)	(19,059.60)	(19,000)		(19,000)			(19,000)			
Total 0430 Operational Rev HST Ex	(19,000)	(19,059.60)	(19,000)		(19,000)			(19,000)			
1101 Salaries, Wages, Benefits											
10-060-0620-1101-60010 Salaries Full Time	75,577	69,916.22	77,661	66,150.12	78,124			78,124	463	0.60%	100% Storeskeepers wages + 5% of Enviro & Transportation Superintendents
10-060-0620-1101-60013 Overtime	500	1,068.62	500	1,220.09	500			500			Annual Inventory
10-060-0620-1101-60020 Hourly Part Time		964.80									
10-060-0620-1101-60025 Employer CPP	1,853	3,136.91	1,955	3,400.35	2,048			2,048	93	4.76	
10-060-0620-1101-60030 Employer EI	1,113	1,170.94	1,140	1,220.03	1,228			1,228	88	7.72	
10-060-0620-1101-60035 Employer OMERS	7,475	6,980.37	7,544	6,679.72	7,403			7,403	(141)	(1.87)	
10-060-0620-1101-60040 Employer EHT	1,481	1,499.26	1,514	1,468.26	1,523			1,523	9	0.59	
10-060-0620-1101-60050 Employer Benefits	8,310	7,219.53	7,774	7,634.41	8,342			8,342	568	7.31	
10-060-0620-1101-60055 Employer WSIB	2,393	1,774.08	1,802	1,743.21	1,813			1,813	11	0.61	
10-060-0620-1101-71540 Equipment Rentals - Own	598		300		300			300			Shop truck for parts pickup
Total 1101 Salaries, Wages, Benefits	99,300	93,730.73	100,190	89,516.19	101,281			101,281	1,091	1.09	
1200 Contracted Services											
10-060-0620-1200-71252 Postage, Freight, Courier	500	139.68	300	161.55	300			300			
Total 1200 Contracted Services	500	139.68	300	161.55	300			300			
1400 Materials											
10-060-0620-1400-71471 Materials	800	704.63	800	57.99	800			800			Misc Items like shelving, bins, lights, tools etc.
Total 1400 Materials	800	704.63	800	57.99	800			800			
1500 Rents & Services											
10-060-0620-1500-71550 Private Sale	5,000	1,204.32	600	2,522.09	4,000			4,000	3,400	566.67%	2021 one time reduction due to COVID and PW Being closed. More work happening again
Total 1500 Rents & Services	5,000	1,204.32	600	2,522.09	4,000			4,000	3,400	566.67	

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Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
1700 Other Services											
10-060-0620-1700-71729 Inventory - Small Items	500	479.18	500	136.38	500			500			Nuts, bolts, nails and other small items.
10-060-0620-1700-72505 Inventory Adjustment Exp	100	(4,690.82)	100	(218.07)	100			100			
Total 1700 Other Services	600	(4,211.64)	600	(81.69)	600			600			
Total 0620 Public Works Stores	83,200	66,836.92	81,490	88,824.26	85,981			85,981	4,491	5.51	
0623 Traffic Signal Maintenance											
1400 Materials											
10-060-0623-1400-71420 Electrical Power	3,735	2,903.06	3,735	2,118.01	3,790			3,790	55	1.47%	
10-060-0623-1400-71471 Materials	3,000	2,386.27	3,000	1,169.82	3,000			3,000			
Total 1400 Materials	6,735	5,289.33	6,735	3,287.83	6,790			6,790	55	0.82	
1500 Rents & Services											
10-060-0623-1500-71523 Contracted Works	3,500	6,434.79	3,500	11,050.87	6,000			6,000	2,500	71.43%	Starting to replace heads to address wet weather failures + Calls to reset in wet weather conditions
10-060-0623-1500-71534 Pole Rentals - FFPC	632		632	543.40	543			543	(89)	(14.08)	No change to rental in 2022 - rate will decrease in 2023
Total 1500 Rents & Services	4,132	6,434.79	4,132	11,594.27	6,543			6,543	2,411	58.35	
Total 0623 Traffic Signal Maintenance	10,867	11,724.12	10,867	14,882.10	13,333			13,333	2,466	22.69	
0624 Engineering											
1101 Salaries, Wages, Benefits											
10-060-0624-1101-60010 Salaries Full Time	18,512	25,000.37	19,934	24,083.90	20,231			20,231	297	1.49%	7.5% O&F manager plus 15% GIS
10-060-0624-1101-60013 Overtime		276.50		1,079.33							
10-060-0624-1101-60020 Hourly Part Time	1,910		1,939	559.06	1,922			1,922	(17)	(0.88)	15% GIS student
10-060-0624-1101-60025 Employer CPP	710	966.26	794	1,034.19	852			852	58	7.30	
10-060-0624-1101-60030 Employer EI	264	364.59	270	375.09	288			288	18	6.67	
10-060-0624-1101-60035 Employer OMERS	2,053	2,718.99	2,210	2,702.13	2,273			2,273	63	2.85	
10-060-0624-1101-60040 Employer EHT	405	523.71	431	540.57	445			445	14	3.25	
10-060-0624-1101-60050 Employer Benefits	1,350	1,847.58	1,152	1,990.15	1,305			1,305	153	13.28	
10-060-0624-1101-60055 Employer WSIB	606	574.16	486	580.93	488			488	2	0.41	
10-060-0624-1101-71540 Equipment Rentals - Own	1,321	1,562.30	1,404	456.25	1,321			1,321	(83)	(5.91)	Rental of van and half ton (summer student usage)
Total 1101 Salaries, Wages, Benefits	27,131	33,834.46	28,620	33,401.60	29,125			29,125	505	1.76	
1332 Lot Grades/GIS/Paving/Patching											
10-060-0624-1332-71471 Materials (Includes GIS)	6,716	5,973.39	9,500	3,835.33	5,800			5,800	(3,700)	(38.95%)	Per the GIS budget for 2022
10-060-0624-1332-71523 Contracted Works	1,000	447.79	600		600			600			Repairs to large Plotter/copier
Total 1332 Lot Grades/GIS/Paving/Patching	7,716	6,421.18	10,100	3,835.33	6,400			6,400	(3,700)	(36.63)	
Total 0624 Engineering	34,847	40,255.64	38,720	37,236.93	35,525			35,525	(3,195)	(8.25)	
0640 Public Parking Lots											
1308 Winter Control											
10-060-0640-1308-60010 Salaries Full Time	4,890	1,380.36	3,200	1,895.73	3,200			3,200			Town Parking Lots - Civic Centre, Fire Hall, lot behind post office, lot behind catholic church, assist at arena

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Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
10-060-0640-1308-60013 Overtime				543.21							
10-060-0640-1308-60025 Employer CPP	231	70.47	159	129.09	170			170	11	6.92	
10-060-0640-1308-60030 Employer EI	85	26.99	56	48.65	58			58	2	3.57	
10-060-0640-1308-60035 Employer OMERS	455	130.03	301	225.62	282			282	(19)	(6.31)	
10-060-0640-1308-60040 Employer EHT	74	27.48	48	49.08	47			47	(1)	(2.08)	
10-060-0640-1308-60050 Employer Benefits	610	(135.90)	362	344.70	372			372	10	2.76	
10-060-0640-1308-60055 Employer WSIB	156	32.72	76	58.41	76			76			
10-060-0640-1308-71471 Materials	700										
10-060-0640-1308-71540 Equipment Rental - Owned	6,500	2,025.46	3,500	1,600.20	3,500			3,500			Plowing and snow removal equipment
Total 1308 Winter Control	13,701	3,557.61	7,702	4,894.69	7,705			7,705	3	0.04	
1309 Summer Control											
10-060-0640-1309-60010 Salaries Full Time	1,500	7,427.73	3,000		3,000			3,000			
10-060-0640-1309-60013 Overtime		19.94									
10-060-0640-1309-60025 Employer CPP	71	370.86	149		159			159	10	6.71	
10-060-0640-1309-60030 Employer EI	26	149.04	53		54			54	1	1.89	
10-060-0640-1309-60035 Employer OMERS	140	677.71	282		265			265	(17)	(6.03)	
10-060-0640-1309-60040 Employer EHT	23	146.67	45		44			44	(1)	(2.22)	
10-060-0640-1309-60050 Employer Benefits	186	1,469.84	340		348			348	8	2.35	
10-060-0640-1309-60055 Employer WSIB	48	174.54	71		71			71			
10-060-0640-1309-71471 Materials	300	137.91	300	69.20	300			300			Signs, paint
10-060-0640-1309-71540 Equipment Rental - Owned	1,000	3,540.98	2,000		2,000			2,000			Sweeper, line painter, etc.
Total 1309 Summer Control	3,294	14,115.22	6,240	69.20	6,241			6,241	1	0.02	
Total 0640 Public Parking Lots	16,995	17,672.83	13,942	4,963.89	13,946			13,946	4	0.03	
0650 Street Lighting											
1400 Materials											
10-060-0650-1400-71420 Hydro Charges	56,500	60,896.32	65,393	58,565.91	66,348			66,348	955	1.46%	
10-060-0650-1400-71471 Materials	3,000	602.88	3,000	6,919.68	5,000			5,000	2,000	66.67	More breakages of legacy components like photocells and relays. LED fixtrues running out of warranty having to pay for replacement parts
Total 1400 Materials	59,500	61,499.20	68,393	65,485.59	71,348			71,348	2,955	4.32	
1500 Rents & Services											
10-060-0650-1500-71523 Contracted Services	7,856	25,102.84	7,856	21,734.15	15,000			15,000	7,144	90.94%	Lots of lights out or partially out right now. Been waiting on parts for months do to COVID Supply issues
10-060-0650-1500-71534 Pole Rentals - FFPC	49,316		49,316	49,539.82	49,540			49,540	224	0.45	
Total 1500 Rents & Services	57,172	25,102.84	57,172	71,273.97	64,540			64,540	7,368	12.89	
Total 0650 Street Lighting	116,672	86,602.04	125,565	136,759.56	135,888			135,888	10,323	8.22	
0670 Private Work Charges											
1101 Salaries, Wages, Benefits											
10-060-0670-1101-60010 Salaries Full Time	10,000	4,753.20	10,000	13,066.53	10,000			10,000			Vac Truck for FFPC, Cleaning Drains (other than Sanitary) Locates, Tracing, Inspection Services, GIS Staff to FFPC

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Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
10-060-0670-1101-60013 Overtime		202.41		516.56							
10-060-0670-1101-60020 Hourly Part Time	200		200	1,551.93	200			200			
10-060-0670-1101-60025 Employer CPP	482	242.62	508	899.58	542			542	34	6.69	
10-060-0670-1101-60030 Employer EI	177	93.08	177	349.00	185			185	8	4.52	
10-060-0670-1101-60035 Employer OMERS	931	469.80	941	1,440.21	882			882	(59)	(6.27)	
10-060-0670-1101-60040 Employer EHT	155	101.58	153	344.24	151			151	(2)	(1.31)	
10-060-0670-1101-60050 Employer Benefits	1,247	512.40	1,133	1,513.91	1,161			1,161	28	2.47	
10-060-0670-1101-60055 Employer WSIB	326	120.84	243	409.57	243			243			
10-060-0670-1101-71540 Equipment Rentals - Own	5,000		5,000		5,000			5,000			
Total 1101 Salaries, Wages, Benefits	18,518	6,495.93	18,355	20,091.53	18,364			18,364	9	0.05	
1400 Materials											
10-060-0670-1400-71471 Materials	5,000	2,273.92	3,000	7,574.48	3,000			3,000			
Total 1400 Materials	5,000	2,273.92	3,000	7,574.48	3,000			3,000			
Total 0670 Private Work Charges	23,518	8,769.85	21,355	27,666.01	21,364			21,364	9	0.04	
0671 Private Crossing Charges											
1101 Salaries, Wages, Benefits											
10-060-0671-1101-60010 Salaries Full Time	12,916	16,968.87	13,175	9,752.91	13,175			13,175			Average of 10 Crossings per year offset by revenue account
10-060-0671-1101-60013 Overtime		540.01		79.41							
10-060-0671-1101-60020 Hourly Part Time	1,646		1,646	378.69	1,646			1,646			
10-060-0671-1101-60025 Employer CPP	687	992.19	738	575.57	788			788	50	6.78	
10-060-0671-1101-60030 Employer EI	253	392.75	258	224.58	269			269	11	4.26	
10-060-0671-1101-60035 Employer OMERS	1,202	1,829.29	1,240	972.79	1,162			1,162	(78)	(6.29)	
10-060-0671-1101-60040 Employer EHT	222	398.08	223	219.42	219			219	(4)	(1.79)	
10-060-0671-1101-60050 Employer Benefits	1,611	2,277.40	1,492	1,007.69	1,530			1,530	38	2.55	
10-060-0671-1101-60055 Employer WSIB	465	473.59	353	261.07	353			353			
10-060-0671-1101-71540 Equipment Rentals - Own	8,000	9,833.64	8,000	4,394.32	8,000			8,000			
Total 1101 Salaries, Wages, Benefits	27,002	33,705.82	27,125	17,866.45	27,142			27,142	17	0.06	
1400 Materials											
10-060-0671-1400-71471 Materials	6,000	12,998.08	6,000	9,907.77	6,000			6,000			Concrete, granular A, Mesh, Culverts
Total 1400 Materials	6,000	12,998.08	6,000	9,907.77	6,000			6,000			
Total 0671 Private Crossing Charges	33,002	46,703.90	33,125	27,774.22	33,142			33,142	17	0.05	
0840 Garbage Collection											
0330 Operational Revenue											
10-080-0840-0330-40783 Hazardous Waste Grant	(17,000)	(28,038.62)	(17,000)	(42,640.18)	(17,000)			(17,000)			New Hazardous Waste Reg, not sure how it will impact our funding in 2022 yet.
Total 0330 Operational Revenue	(17,000)	(28,038.62)	(17,000)	(42,640.18)	(17,000)			(17,000)			
0430 Operational Rev HST Ex											
10-080-0840-0430-40632 Donations	(200)	(200.00)	(200)	(200.00)	(200)			(200)			
10-080-0840-0430-40777 Sale of Backyard Composters	(86)	(43.20)	(86)	(129.60)	(86)			(86)			
10-080-0840-0430-40780 Sale of Bag Tags	(27,000)	(28,957.50)	(27,000)	(29,016.00)	(27,000)			(27,000)			

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Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
10-080-0840-0430-40781 Recycling Grant (Stewardship	(113,730)	(113,143.63)	(113,730)	(79,706.72)	(160,083)			(160,083)	(46,353)	40.76	Change to the formula that is used to allocated this funding in 2022 - TOFF to Transition out of the operation of this service in 2023
10-080-0840-0430-40785 Waste Management Environm	(226,196)	(233,717.67)	(226,196)	(234,133.45)	(226,196)			(226,196)			No Change in Environmental Fee for 2022
Total 0430 Operational Rev HST Ex	(367,212)	(376,062.00)	(367,212)	(343,185.77)	(413,565)			(413,565)	(46,353)	12.62	
1101 Salaries, Wages, Benefits											
10-080-0840-1101-60010 Salaries Full Time	6,495	24,643.40	7,224	28,842.86	25,334			25,334	18,110	250.69%	3.75% of O&F Manager, 2.5% of Environmental Superintendent + Maintenance Crew for garbage pickup downtown
10-080-0840-1101-60013 Overtime		4.09		173.21							
10-080-0840-1101-60020 Hourly Part Time				72.13							
10-080-0840-1101-60025 Employer CPP	181	1,121.10	198	1,426.17	1,347			1,347	1,149	580.30	
10-080-0840-1101-60030 Employer EI	63	429.40	65	541.14	460			460	395	607.69	
10-080-0840-1101-60035 Employer OMERS	770	2,489.97	839	2,924.25	2,235			2,235	1,396	166.39	
10-080-0840-1101-60040 Employer EHT	130	509.95	141	607.63	375			375	234	165.96	
10-080-0840-1101-60050 Employer Benefits	550	2,071.28	506	2,624.91	2,942			2,942	2,436	481.42	
10-080-0840-1101-60055 Employer WSIB	186	563.22	148	691.89	604			604	456	308.11	
10-080-0840-1101-71540 Equipment Rental - Owned		6,450.00		4,687.50	4,000			4,000	4,000		
Total 1101 Salaries, Wages, Benefits	8,375	38,282.41	9,121	42,591.69	37,297			37,297	28,176	308.91	
1400 Materials											
10-080-0840-1400-71471 Composters from Stock	123	196.96	123	147.72	123			123			
Total 1400 Materials	123	196.96	123	147.72	123			123			
1500 Rents & Services											
10-080-0840-1500-71523 Contracted Works	204,693	198,765.00	204,693	189,015.38	205,728			205,728	1,035	0.51%	Asselin Contract \$192,380.05 for garbage + \$9790 for bins + HST Contract Expires October 31, 2024 - Flat Rate for 5 years
Total 1500 Rents & Services	204,693	198,765.00	204,693	189,015.38	205,728			205,728	1,035	0.51	
Total 0840 Garbage Collection	(171,021)	(166,856.25)	(170,275)	(154,071.16)	(187,417)			(187,417)	(17,142)	10.07	
0850 Sanitary Landfill											
0430 Operational Rev HST Ex											
10-080-0850-0430-40602 Tipping Fees	(414,194)	(494,253.30)	(440,000)	(465,840.98)	(440,000)			(440,000)			no change in 2022
Total 0430 Operational Rev HST Ex	(414,194)	(494,253.30)	(440,000)	(465,840.98)	(440,000)			(440,000)			
1101 Salaries, Wages, Benefits											
10-080-0850-1101-60010 Salaries Full Time	12,211	9,033.60	12,269	9,617.75	12,646			12,646	377	3.07%	
10-080-0850-1101-60013 Overtime		4.09		173.21							
10-080-0850-1101-60025 Employer CPP	576	264.51	611	316.96	672			672	61	9.98	
10-080-0850-1101-60030 Employer EI	212	99.20	213	113.62	230			230	17	7.98	
10-080-0850-1101-60035 Employer OMERS	1,136	1,060.99	1,155	1,082.66	1,116			1,116	(39)	(3.38)	
10-080-0850-1101-60040 Employer EHT	186	189.94	184	197.77	187			187	3	1.63	
10-080-0850-1101-60050 Employer Benefits	1,523	819.52	1,389	687.55	1,468			1,468	79	5.69	
10-080-0850-1101-60055 Employer WSIB	390	201.54	292	204.14	301			301	9	3.08	
10-080-0850-1101-71540 Equipment Rental - Own	4,817	50.00	4,818	1,394.12	4,818			4,818			one loader and two trucks

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Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
Total 1101 Salaries, Wages, Benefits	21,051	11,723.39	20,931	13,787.78	21,438			21,438	507	2.42	
1200 Contracted Services											
10-080-0850-1200-71252 Postage, Freight, Courier		395.91	266		250			250	(16)	(6.02%)	
Total 1200 Contracted Services		395.91	266		250			250	(16)	(6.02)	
1400 Materials											
10-080-0850-1400-71420 Hydro Charges	1,500	1,496.07	1,530	1,213.74	1,540			1,540	10	0.65%	
10-080-0850-1400-71425 Property Taxes	822	816.85	822	756.26	838			838	16	1.95	Assmue a 2% increase in 2022
10-080-0850-1400-71471 Materials - Landfill Site	1,500	1,778.16	1,500	234.77	1,500			1,500			
Total 1400 Materials	3,822	4,091.08	3,852	2,204.77	3,878			3,878	26	0.67	
1500 Rents & Services											
10-080-0850-1500-71513 Contractor 5% Incentive	3,500	4,023.15	3,500	2,721.71	3,500			3,500			
10-080-0850-1500-71523 Contracted Work - Landfill	261,377	261,560.44	261,377	237,600.22	262,892			262,892	1,515	0.58	
10-080-0850-1500-71545 Weigh Scale Maintenance	3,000	8,691.84	3,000		3,000			3,000			
10-080-0850-1500-75390 Transfer to Reserve Funds	49,245	21,844.36	27,884		37,906			37,906	10,022	35.94	Waste Management System has been self funded since 2014
Total 1500 Rents & Services	317,122	296,119.79	295,761	240,321.93	307,298			307,298	11,537	3.90	
Total 0850 Sanitary Landfill	(72,199)	(181,923.13)	(119,190)	(209,526.50)	(107,136)			(107,136)	12,054	(10.11)	
0860 Recycling Services											
1101 Salaries, Wages, Benefits											
10-080-0860-1101-60010 Salaries Full Time	12,210	30,276.50	12,269	30,932.32	12,646			12,646	377	3.07%	
10-080-0860-1101-60013 Overtime	500	2,438.02	500	2,131.81	500			500			
10-080-0860-1101-60020 Hourly Part Time				108.19							
10-080-0860-1101-60025 Employer CPP	576	1,442.28	611	1,657.93	672			672	61	9.98	
10-080-0860-1101-60030 Employer EI	212	500.19	213	602.14	230			230	17	7.98	
10-080-0860-1101-60035 Employer OMERS	1,136	3,307.57	1,155	3,318.70	1,116			1,116	(39)	(3.38)	
10-080-0860-1101-60040 Employer EHT	186	700.04	184	706.55	187			187	3	1.63	
10-080-0860-1101-60050 Employer Benefits	1,523	2,516.16	1,389	3,149.65	1,468			1,468	79	5.69	
10-080-0860-1101-60055 Employer WSIB	390	803.15	292	809.79	301			301	9	3.08	
10-080-0860-1101-71540 Equipment Rentals - Own	5,000	11,198.61	5,000	6,037.90	5,000			5,000			Recycling glass - loader to empty bins, recycle drop off station - loader and misc maintenance
Total 1101 Salaries, Wages, Benefits	21,733	53,182.52	21,613	49,454.98	22,120			22,120	507	2.35	
1400 Materials											
10-080-0860-1400-71420 Electrical Power	1,443	1,233.84	1,591	692.93	1,000			1,000	(591)	(37.15%)	Improvement to operations of compactor means less run time, less power
10-080-0860-1400-71471 Materials	800	6,347.03	800	333.21	800			800			
Total 1400 Materials	2,243	7,580.87	2,391	1,026.14	1,800			1,800	(591)	(24.72)	
1500 Rents & Services											

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Operations & Facilities

	2020 Operating Forecast	2020 Actuals	2021 Operating Forecast	2021 Actuals	2022 Base	2022 One Time	2022 Budget Cuts	2022 Operating Forecast	Variance 2022 Budget to 2021 Budget	Percentage Variance 2022 Budget to 2021 Budget	Comments
10-080-0860-1500-71523 Contracted Works	193,000	253,109.07	238,868	166,699.68	243,645			243,645	4,777	2.00%	Glass Recycling (est 2 trips) \$1725.90 per trip, Collection contract Asselin - \$99,388.67/yr. Processing Plant and transportation \$1725.90 per trip + \$128/tonne tipping. Misc Repairs \$1500. 2% inflationary increase in 2022
10-080-0860-1500-71570 Household Hazardous Waste	24,000	30,556.40	24,000	31,227.60	24,000			24,000			New Household Hazardous Waste Reg may see a reduction in TOFF costs. Unsure at this point
10-080-0860-1500-71580 Insurance- Recycle Building	2,244	2,278.12	2,593	2,593.26	2,988			2,988	395	15.23	
Total 1500 Rents & Services	219,244	285,943.59	265,461	200,520.54	270,633			270,633	5,172	1.95	
Total 0860 Recycling Services	243,220	346,706.98	289,465	251,001.66	294,553			294,553	5,088	1.76	
Total Operations & Facilities	2,389,303	2,354,955.84	2,368,647	2,224,032.23	2,428,771	12,449		2,441,220	72,573	3.06	
Total Fort Frances	2,389,303	2,354,955.84	2,368,647	2,224,032.23	2,428,771	12,449		2,441,220	72,573	3.06	
Total 10 General	2,389,303	2,354,955.84	2,368,647	2,224,032.23	2,428,771	12,449		2,441,220	72,573	3.06	
Total Operations & Facilities	2,389,303	2,354,955.84	2,368,647	2,224,032.23	2,428,771	12,449		2,441,220	72,573	3.06	