

CS Division 2017 Operating Budget Summary										3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	2017 -2016 Variance	% Variance	Draft 1 updated DEC 2016 REMARKS
Account #	2013 OPERATING FORECAST	2013 ACTUAL	2014 ACTUAL	2015 OPERATING FORECAST	2015 ACTUAL	2016 FORECAST	2016 ACTUAL to 30-SEP-16							
<i>Sister Betty Kennedy Centre</i>														
REVENUE:	G-622-0330	(50,200)	(\$52,828.21)	(\$53,284.66)	(\$50,080.00)	(\$54,205.99)	(\$50,600.00)	(\$53,102.10)	(\$53,439.62)	(\$57,600.00)	(\$7,000.00)			
EXPENDITURES:														
Administration	G-622-1101	52,000	\$50,084.68	\$51,816.17	\$51,100.00	\$53,491.35	\$56,600.00	\$39,202.24	\$51,797.40	\$62,400.00	\$5,800.00			
Building & Grounds	G-622-6220	28,000	\$31,477.10	\$28,451.71	\$30,392.00	\$31,950.43	\$28,600.00	\$31,023.12	\$30,626.41	\$42,898.00	\$14,298.00			The tendering of janitorial increased costs by over \$2400/yr.
Total Revenue		(50,200)	(\$52,828.21)	(\$53,284.66)	(\$50,080.00)	(\$54,205.99)	(\$50,600.00)	(\$53,102.10)	(\$53,439.62)	(\$57,600.00)	(\$7,000.00)	13.8%		
Total Expenditures		80,000	\$81,561.78	\$80,267.88	\$81,492.00	\$85,441.78	\$85,200.00	\$70,225.36	\$82,423.81	\$105,298.00	\$20,098.00	23.6%		The increase of a paid manager \$1,000/ month from \$320.
Total Sister Betty Kennedy Centre		29,800	\$28,733.57	\$26,983.22	\$31,412.00	\$31,235.79	\$34,600.00	\$17,123.26	\$28,984.19	\$47,698.00	\$13,098.00	37.9%		
<i>Day Care Total (3 cost centres)</i>														
REVENUE:	G-641-0430		(\$1,033,200.47)	(\$1,272,532.13)	(\$1,374,808.00)	(\$1,297,012.28)	(\$1,370,537.00)	(\$985,662.37)	(\$1,200,914.96)	(\$1,428,004.67)	(\$40,130.45)			
EXPENDITURES:														
Administration	G-641-1101		\$985,909.54	\$1,189,157.06	\$1,282,224.00	\$1,177,351.89	\$1,279,413.00	\$954,080.79	\$1,117,472.83	\$1,359,518.13	\$87,791.52			Still a good story for the Town budget, employing over 20 people, providing an essential service to many families for less than \$55,000/yr.
Buildings & Grounds	G-641-6410		\$83,053.26	\$83,375.07	\$92,584.00	\$86,762.42	\$98,670.00	\$53,371.46	\$84,396.92	\$90,325.37	(\$748.50)			Budgeting to predict enrollment & DSSAB funding is always a moving target, conservative with the revenue for 2017.
Total Revenue			(\$1,033,200.47)	(\$1,272,532.13)	(\$1,374,808.00)	(\$1,297,012.28)	(\$1,370,537.00)	(\$985,662.37)	(\$1,200,914.96)	(\$1,428,004.67)	(\$40,130.45)	2.9%		
Total Expenditures			\$1,068,962.80	\$1,272,532.13	\$1,374,808.00	\$1,264,114.31	\$1,378,083.00	\$1,007,452.25	\$1,201,869.75	\$1,449,843.50	\$87,043.02	6.3%		
Day Care Total			\$35,762.33	\$0.00	\$0.00	(\$32,897.97)	\$7,546.00	\$21,789.88	\$954.79	\$21,838.83	\$46,912.57	621.7%		
<i>Handi-Van Transit Services:</i>														
REVENUE:	G-653-0430	(113,000)	(\$103,466.41)	(\$108,394.64)	(\$110,000.00)	(\$98,469.03)	(\$97,200.00)	(\$41,279.51)	(\$103,443.36)	(\$100,000.00)	(\$2,800.00)			
EXPENDITURES:														
Administration	G-653-1101		192,200	\$174,380.81	\$175,205.98	\$175,700.00	\$163,812.64	\$158,150.00	\$142,433.15	\$175,150.00	\$17,000.00			
Vehicles - Licensed	G-653-2910		21,344	\$22,365.89	\$30,200.16	\$24,957.00	\$31,705.21	\$29,352.00	\$19,503.71	\$27,992.00	(\$1,360.00)			
Total Revenue			(113,000)	(\$103,466.41)	(\$108,394.64)	(\$110,000.00)	(\$98,469.03)	(\$97,200.00)	(\$41,279.51)	(\$103,443.36)	(\$100,000.00)	2.9%		Saw costs go up in 2016 with increased ridership with Handivan & Dial-a-ride. Dial-a-ride benefitted greatly with a new driver.
Total Expenditures			213,544	\$196,746.70	\$205,406.14	\$200,657.00	\$195,517.85	\$187,502.00	\$161,936.86	\$199,223.56	\$203,142.00	8.3%		
Total Handi Transit Services			100,544	\$93,280.29	\$97,011.50	\$90,657.00	\$97,048.82	\$90,302.00	\$95,780.20	\$103,142.00	\$12,840.00	14.2%		
<i>Townshend Theatre</i>														
REVENUE	G-713-0330	(15,250)	(\$14,284.56)	(\$16,302.62)	(\$15,000.00)	(\$20,770.68)	(\$15,500.00)	(\$10,636.89)	(\$17,119.29)	(\$15,500.00)	\$0.00			
EXPENDITURES														
Buildings & Grounds	G-713-1240		15,250	\$14,081.73	\$10,962.12	\$15,000.00	\$14,243.97	\$15,500.00	\$2,184.65	\$13,095.94	\$15,500.00	\$0.00		
Total Revenue			(15,250)	(\$14,284.56)	(\$16,302.62)	(\$15,000.00)	(\$20,770.68)	(\$15,500.00)	(\$10,636.89)	(\$17,119.29)	(\$15,500.00)	\$0.00	0.0%	Budgeted to run cost neutral. Seat surcharge (\$1.50)
Total Expenditures			15,250	\$14,081.73	\$10,962.12	\$15,000.00	\$14,243.97	\$15,500.00	\$2,184.65	\$13,095.94	\$15,500.00	\$0.00	0.0%	contributed to capital reserves for future capital considerations.
Total Townsend Theatre			0	(\$202.83)	(\$5,340.50)	\$0.00	(\$6,526.71)	\$0.00	(\$8,452.24)	(\$4,023.35)	\$0.00	\$0.00	0.0%	
<i>Recreation Facilities</i>														
REVENUE: HST	G-722-0330	(369,706)	(\$389,053.60)	(\$369,168.78)	(\$339,800.00)	(\$398,500.13)	(\$350,000.00)	(\$238,077.00)	(\$385,574.17)	(\$368,240.00)	(\$18,240.00)			
No HST	G-722-0430	(14,700)	(\$12,485.66)	(\$10,302.20)	(\$9,000.00)	(\$10,066.20)	(\$7,500.00)	(\$6,914.85)	(\$10,951.35)	(\$7,700.00)	(\$200.00)			
EXPENDITURES														
Administration	G-722-1101		437,830	\$435,302.51	\$443,114.84	\$446,820.00	\$456,983.37	\$475,765.00	\$333,000.91	\$445,133.57	\$440,883.39	(\$34,881.61)		
Buildings & Grounds	G-722-1240		460,350	\$477,485.70	\$445,400.17	\$476,846.00	\$507,387.24	\$491,211.00	\$323,343.20	\$476,757.70	\$524,841.97	\$33,630.97		Despite a 3% increase in staffing & soaring electrical prices, it looks good for rec facilities that includes East End Hall, 3 outdoor rinks, and sports fields. A bit
Vehicles - Licensed	G-722-2910		14,443	\$17,440.19	\$16,459.79	\$17,670.00	\$18,744.58	\$18,330.00	\$10,449.83	\$17,548.19	\$18,190.00	(\$140.00)		less conservative with revenue & expenses has
Total Revenue			(384,406)	(\$401,539.26)	(\$379,470.98)	(\$348,800.00)	(\$408,566.33)	(\$357,500.00)	(\$244,991.85)	(\$396,525.52)	(\$375,940.00)	(\$18,440.00)	5.2%	resulted in very modest decrease to the budget.
Total Expenditures			912,623	\$930,228.40	\$904,974.80	\$941,336.00	\$983,115.19	\$985,306.00	\$666,793.94	\$939,439.46	\$983,915.36	(\$1,390.64)	-0.1%	
Total Recreation Facilities			528,217	\$528,689.14	\$525,503.82	\$592,536.00	\$574,548.86	\$627,806.00	\$421,802.09	\$542,913.94	\$607,975.36	(\$19,830.64)	-3.2%	
<i>Recreation Programs</i>														
REVENUE:														
Operational Revenue - HST	G-725-0330	(182,000)	(\$228,161.96)	(\$209,940.82)	(\$191,500.00)	(\$218,297.45)	(\$203,500.00)	(\$140,548.28)	(\$218,800.08)	(\$205,000.00)	(\$1,500.00)			
Operational Revenue - No HST	G-725-0430	(100,600)	(\$92,546.74)	(\$103,157.66)	(\$92,800.00)	(\$95,771.49)	(\$86,400.00)	(\$86,899.58)	(\$97,158.63)	(\$92,000.00)	(\$5,600.00)			
Grants:	G-725-0430	(6,200)	(\$5,920.00)	(\$9,669.00)	(\$8,000.00)	(\$11,012.00)	(\$8,000.00)	(\$400.00)	(\$8,867.00)	\$0.00	\$8,000.00			
Expenditures:														
Administration	G-725-1000		392,200	\$380,433.48	\$379,358.49	\$409,753.00	\$405,483.31	\$408,979.00	\$293,082.75	\$388,425.09	\$435,691.35	\$26,712.35		Increase to staffing costs.
Total Revenue			(289,200)	(\$326,664.70)	(\$322,767.48)	(\$292,300.00)	(\$325,080.94)	(\$297,900.00)	(\$227,847.86)	(\$324,837.71)	(\$297,000.00)	\$900.00	-0.3%	Ministry of Northern Development & Mines and
Total Expenditures			392,200	\$380,433.48	\$379,358.49	\$409,753.00	\$405,483.31	\$408,979.00	\$293,082.75	\$388,425.09	\$435,691.35	\$26,712.35	6.5%	Federal student programs that were cancelled
Total Recreation Programs			103,000	\$53,768.78	\$56,591.01	\$117,453.00	\$80,402.37	\$111,079.00	\$65,234.89	\$138,691.35	\$27,612.35		24.9%	(\$8,000 revenue budgeted in 2016, none for 2017).

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Account #	2013 OPERATING FORECAST	2013 ACTUAL	2014 ACTUAL	2015 OPERATING FORECAST	2015 ACTUAL	2016 FORECAST	2016 ACTUAL to 30-SEP-16						
Community Services													
REVENUE	G-732-0430	(15,000)	(\$15,000.00)	(\$15,000.00)	(\$20,000.00)	(\$20,075.00)	(\$20,000.00)	(\$5,000.00)	(\$16,691.67)	\$0.00	\$20,000.00		
EXPENDITURES:											\$0.00		
Administration	G-732-1101	148,906	\$122,400.83	\$126,451.96	\$126,648.00	\$132,193.85	\$150,023.00	\$100,754.78	\$127,015.55	\$131,581.75	(\$18,441.25)		
Vehicles - Licensed	G-732-2910	260	\$0.00	\$2,114.76	\$1,995.00	\$1,986.36	\$2,660.00	\$0.00	\$1,367.04	\$2,660.00	\$0.00		
Total Revenue		(15,000)	(\$15,000.00)	(\$15,000.00)	(\$20,000.00)	(\$20,075.00)	(\$20,000.00)	(\$5,000.00)	(\$16,691.67)	\$0.00	\$20,000.00	-100.0%	\$20k decrease in revenue is as a result of implementing new financial software in.
Total Expenditures		149,166	\$122,400.83	\$128,566.72	\$128,643.00	\$134,180.21	\$152,683.00	\$100,754.78	\$128,382.59	\$131,581.75	(\$21,101.25)	-13.8%	This is to employ Jason & Melissa and office expenses.
Total Community Services		134,166	\$107,400.83	\$113,566.72	\$108,643.00	\$114,105.21	\$132,683.00	\$95,754.78	\$111,690.92	\$131,581.75	(\$1,101.25)	-0.8%	
Sunny Cove Camp													
Operational Revenue	G-740-0330	(46,000)	(\$40,492.89)	(\$39,584.31)	(\$37,000.00)	(\$43,877.33)	(\$39,000.00)	(\$63,364.41)	(\$41,318.18)	(\$41,800.00)	(\$2,800.00)		
Administration Expenditures	G-740-1101	19,550	\$21,807.13	\$22,289.91	\$20,255.00	\$1,704.45	\$1,665.00	\$7,966.96	\$15,267.16	\$27,852.37	\$26,187.37		
Buildings & Yard	G-740-1240	26,450	\$30,575.54	\$32,767.52	\$32,292.00	\$50,319.46	\$51,662.00	\$45,673.71	\$37,887.51	\$33,352.70	(\$18,309.30)		
Total Revenue		(46,000)	(\$40,492.89)	(\$39,584.31)	(\$37,000.00)	(\$43,877.33)	(\$39,000.00)	(\$63,364.41)	(\$41,318.18)	(\$41,800.00)	(\$2,800.00)	7.2%	This includes moving from the contract position to 1
Total Expenditures		46,000	\$52,382.67	\$55,057.43	\$52,547.00	\$52,023.91	\$53,327.00	\$53,640.67	\$53,154.67	\$61,205.07	\$7,878.07	14.8%	F/T & 1 P/T position of 1 day/week to better service
Total Sunny Cove Camp		0	\$11,889.78	\$15,473.12	\$15,547.00	\$8,146.58	\$14,327.00	(\$9,723.74)	\$11,836.49	\$19,405.07	\$5,078.07	35.4%	the camp.
Public Library													
REVENUE	G-781-0330	(73,540)	(\$111,542.94)	(\$130,269.56)	(\$87,540.00)	(\$138,723.96)	(\$97,359.00)	(\$79,442.17)	(\$126,845.49)	(\$98,543.39)	(\$1,184.39)		
EXPENDITURES											\$0.00		
Administration	G-781-1101	421,600	\$442,169.76	\$457,025.80	\$456,850.00	\$490,400.35	\$466,550.00	\$337,555.76	\$463,198.64	\$461,215.91	(\$5,334.09)		
Buildings & Grounds	G-781-1240	57,100	\$62,942.64	\$62,783.13	\$63,665.00	\$59,919.64	\$65,000.00	\$50,397.09	\$61,881.80	\$64,767.00	(\$233.00)		
Library Services	G-781-1320	65,000	\$69,015.31	\$81,659.63	\$53,000.00	\$74,378.97	\$59,000.00	\$53,378.11	\$75,017.97	\$65,750.00	\$6,750.00		
Total Revenue		(73,540)	(\$111,542.94)	(\$130,269.56)	(\$87,540.00)	(\$138,723.96)	(\$97,359.00)	(\$79,442.17)	(\$126,845.49)	(\$98,543.39)	(\$1,184.39)	1.2%	
Total Expenditures		543,700	\$574,127.71	\$601,468.56	\$573,515.00	\$624,698.96	\$590,550.00	\$441,330.96	\$600,098.41	\$591,732.91	\$1,182.91	0.2%	
Total Library		470,160	\$462,584.77	\$471,199.00	\$485,975.00	\$485,975.00	\$493,191.00	\$361,888.79	\$473,252.92	\$493,189.52	(\$1.48)	0.0%	0% increase submitted by the Library Board for 2017.
Museum													
REVENUE	G-791-0330	(68,515)	(\$71,309.57)	(\$46,969.80)	(\$45,938.00)	(\$39,630.07)	(\$36,125.00)	(\$50,143.51)	(\$52,636.48)	(\$73,196.00)	(\$37,071.00)		
EXPENDITURES											\$0.00		
Administration	G-791-1101	159,955	\$154,566.93	\$131,887.68	\$158,124.00	\$145,634.48	\$148,557.00	\$133,535.76	\$144,029.70	\$196,130.70	\$47,573.70		
Buildings & Grounds	G-791-1240	30,150	\$30,958.23	\$34,573.60	\$34,263.00	\$30,841.18	\$34,378.00	\$23,984.25	\$32,124.34	\$34,092.00	(\$286.00)		
Total Revenue		(68,515)	(\$71,309.57)	(\$46,969.80)	(\$45,938.00)	(\$39,630.07)	(\$36,125.00)	(\$50,143.51)	(\$52,636.48)	(\$73,196.00)	(\$37,071.00)	102.6%	Revenue jump Includes intership grant that wasn't budgeted for in 2016.
Total Expenditures		190,105	\$185,525.16	\$166,461.28	\$192,387.00	\$176,475.66	\$182,935.00	\$157,520.01	\$176,154.03	\$230,222.70	\$47,287.70	25.8%	Includes staffing cost to keep the intern as an assistant for the last 3 months of the year (after intership is completed in Oct.)
Total Museum		121,590	\$114,215.59	\$119,491.48	\$146,449.00	\$136,845.59	\$146,810.00	\$107,376.50	\$123,517.55	\$157,026.70	\$10,216.70	7.0%	
Waterfront Development (Sorting Gap Marina)													
REVENUE	G-817-0330	(89,000)	(\$79,182.56)	(\$71,229.67)	(\$72,500.00)	(\$84,427.54)	(\$78,800.00)	(\$88,687.66)	(\$78,279.92)	(\$82,500.00)	(\$3,700.00)		
EXPENDITURES											\$0.00		
Administration	G-817-1101	98,340	\$93,912.63	\$87,413.66	\$89,720.00	\$88,423.07	\$87,670.00	\$80,048.99	\$89,916.45	\$79,167.00	(\$8,503.00)		
Buildings & Grounds	G-817-1240	44,210	\$37,249.17	\$34,671.09	\$38,492.00	\$37,154.52	\$38,869.00	\$33,127.09	\$36,358.26	\$41,120.00	\$2,251.00		
Total Revenue		(89,000)	(\$79,182.56)	(\$71,229.67)	(\$72,500.00)	(\$84,427.54)	(\$78,800.00)	(\$88,687.66)	(\$78,279.92)	(\$82,500.00)	(\$3,700.00)	4.7%	Revenues for Confectionary, Gas Sales, and Dock Slip rentals were up in 2016.
Total Expenses		142,550	\$131,161.80	\$122,084.75	\$128,212.00	\$125,577.59	\$126,539.00	\$113,176.08	\$126,274.71	\$120,287.00	(\$6,252.00)	-4.9%	Cut back on hours for the last 5 weeks of the summer (opening at noon opposed to 8am).
Total Waterfront Development		53,550	\$51,979.24	\$50,855.08	\$55,712.00	\$41,150.05	\$47,739.00	\$24,488.42	\$47,994.79	\$37,787.00	(\$9,952.00)	-20.8%	
Total C S Revenue													
		(2,119,351)	(\$2,249,511.57)	(\$2,455,805.85)	(\$2,453,966.00)	(\$2,530,839.15)	(\$2,460,521.00)	(\$1,901,800.33)	(\$2,412,052.19)	(\$2,589,484.06)	(\$128,963.06)	5.2%	
Total C S Expenditures													
		3,726,823	\$3,737,613.06	\$3,927,140.30	\$4,098,350.00	\$4,060,872.74	\$4,166,604.00	\$3,104,892.01	\$3,908,542.03	\$4,357,731.23	\$191,127.23	4.6%	Considering 3% increase to staffing (about \$87,500 overall) & huge increase to electrical at arena, the buget has only a modest overall increase.
TOTAL COMMUNITY SERVICES													
		1,607,472	\$1,488,101.49	\$1,471,334.45	\$1,644,384.00	\$1,530,033.59	\$1,706,083.00	\$1,203,091.68	\$1,496,489.84	\$1,768,247.17	\$62,164.17	3.6%	