



REPORT

TO: Mayor Avis & Council

FROM: Jason Kabel, Manager of Community Services

DATE: October 21, 2015

RE: **Children's Complex Toddler Expansion**

BACKGROUND

At the most recent meeting of the Community Services Executive Committee on October 19, 2015, there was a recommendation to move forward with an expansion of the toddler program at the Children's Complex based on a report from Shawna McRitchie, Children's Complex Superintendent (attached). To advance the decision, it was determined that it was best to refer the item to the Administration & Finance Executive Committee for their input on the matter.

The recommendation was evaluated at the Administration & Finance Executive Committee meeting on October 20, 2015. In a report received from Laurie Witherspoon, Treasurer (attached), the Administration & Finance Committee recommended that the Children's Complex Toddler Expansion, with an estimated \$30,000 renovation, proceed and that the Children's Complex Projects Reserve Funds fund this project.

RECOMMENDATION

The Community Services Executive Committee recommends to Mayor & Council to sanction an expansion of the toddler program at the Children's Complex with an estimated \$30,000 renovation and that the Children's Complex Projects Reserve Funds finance the project.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "JK", is written over a faint, larger signature.

Jason Kabel,
Manager of Community Services

Council approval of this report will sanction an expansion of the toddler program at the Children's Complex with an estimated \$30,000 renovation and that the Children's Complex Projects Reserve Funds finance the project.



**ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2015/116**

TO: Community Services Executive Committee
FROM: Laurie Witherspoon, Treasurer
DATE: October 21, 2015
SUBJECT: Children's Complex Toddler Expansion

BACKGROUND

On October 19, 2015 the Community Services Executive Committee forwarded Shawna McRitchie, Children's Complex Superintendent's report regarding Children's Complex Toddler Expansion to the Administration & Finance Executive Committee for recommendation at their October 20, 2015 meeting.

S. McRitchie attended the Administration & Finance Executive Committee meeting to present the toddler expansion need in the community, the projected renovation costs and the operating projections for an expanded toddler program. Treasury noted that \$112,345.24 was transferred to a Children's Complex Project Reserve Fund for future Children's Complex building needs in 2014.

RECOMMENDATION

The Administration & Finance Executive Committee recommend that the Children's Complex Toddler Expansion estimated \$30,000 renovations proceed and that the Children's Complex Projects Reserve Funds fund this project.



REPORT

TO: Community Services Executive Committee

FROM: Shawna McRitchie, Children's Complex Superintendent

DATE: October 19, 2015

RE: **Children's Complex Toddler Expansion**

PREAMBLE

In August 2011 the Ministry of Education implemented Full Day Early learning. The implementation of Early Learning also came the move of School Age Child Care from the Children's Complex to the respective schools. This move left a vacant room at the Children's Complex.

This vacancy opened the door for possible expansion of other programs (i.e. infant, toddler, or pre-school care) within the Complex. After extensive consultation with DSSAB, our provincial licensing representative, and staff, it was determined that an expansion into more toddler spaces in the Complex would best meet the needs of our community. The space in the vacant room would accommodate an additional 10 toddler spaces in the program. The current wait lists at the Children Complex are as follows: 11 infant (under 18 months), 25 toddler (18-30 months), 20 pre-school

The cost to renovate the vacant room has been quoted at \$30,000 with Ed Halvorsen Contracting as the lowest local bid. Operational costs will be balanced by the new revenue that will be generated by operating the expanded program (see attached). In 2014 the Children's Complex realized a surplus that would cover the cost of renovation for the expansion. The Community Services Division is working with DSSAB to share the cost of the expansion if possible but with their reduced childcare budget for 2015 that may not be a possibility.

The Community Services Executive Committee recommends moving forward with an expansion of the toddler program at the Children's Complex and further that the matter be referred to the Administration & Finance Executive Committee for their input on the matter.

Respectfully Submitted,

Shawna McRitchie,
Children's Complex Superintendent

Fort Frances Children's Complex Toddler Expansion Proposal

The True cost of Early Childhood Education and Care

The Ontario Ministry of Education Website has the following Mission Statement

"Ontario is committed to the success and well-being of every student and child. Learners in the province's education system will develop the knowledge, skills and characteristics that will lead them to become personally successful, economically productive and actively engaged citizens.

Ontario will cultivate and continuously develop a high-quality teaching profession and strong leadership at all levels of the system. **Our education system will be characterized by high expectations and success for all. It will be responsive, high quality, accessible and integrated from early learning and child care to adult education.**

Together, we will build on past achievements and move forward with ambitious goals."

<http://www.edu.gov.on.ca/eng/about/renewedVision.pdf>

Staffing Cost, General Operating Cost, Revenue DSSAB Core Services Comparison: **see attached 2016 Revenue/Expenses Projections with and without Toddler Expansion Chart*

- The St. Michael's School Based Program (approx. \$41562.38 difference), alone creates financial viability to support the existing Toddler Program during an expansion (approx. -\$36,928.20 difference) The JW Walker Program (approx. \$41562.38 difference), likewise creates financial viability to support a second Toddler Program during an expansion (approx. -\$36,928.20 difference)
- The financial cost to run a Toddler program causes an apparent negative monetary difference, when compared the operation of other programs. Equally as apparent is the identification that the Preschool and School Age Programs (approx. \$81,060.48 difference) create more than enough positive monetary difference in one year to sustain not only one Toddler Program, but also two.
- An impending factor is the possibility that DSSAB will reduce their funding by 20%. The *Staffing Cost, General Operating Cost, Revenue DSSAB Core Services Comparison* chart reveals that the Second Toddler Program is a necessity to further creates viability of the Children's Complex. With the addition of Licensed Spaces and FTE that a Second Toddler Program brings; these factors will have a positive impact on DSSAB's funding formula.
- Fee Increase are a reality in all Community Services and likewise, Parent Fees increase will be necessary to sustain Quality Child Care Programs.
- Overall the benefits of Quality Toddler Care and Early Learning as a whole, reveals that \$36,928.20 is a minimal investment.
- Children generally enter into care at the age of 18 months and continue until they are 12 year of age.

Calculations for Child "A"

Toddler Program- attend while 18-30 months of age and generally spend 1 year in the program

$-\$36,928.20$ (deficit of program) /10 children (licensed capacity) = $-\$3,692.82$ /child

$-3,692.82 * 1 \text{ year} = -\$3,692.82$

Cost of Child "A" is $-\$3,692.82$

Child "A" transfer to the Preschool Room when they are approx. 30 months and remain in that program until they are about 44 months or 3.8 years old. This is a duration of about 14 months or 1.2 years.

$\$30,229.74$ (surplus of program)/24 children (licensed capacity) = $\$1,259.57$ /child

$\$1,259.57 * 1.2 \text{ yrs} = \$1,511.48$

=Revenue from Child "A" is $\$1,511.48$

Child "A" transfer to one of our School Age Programs when they are approx. 44 months or 3.8 years old and will remain in that program until they are about 12 years old. This is a duration of about 8 years.

$\$41,562.38$ (surplus of program)/30 children (licensed capacity) = $\$1385.41$ /child

$\$1385.41 * 8 \text{ years} = \$11,083.28$

=Revenue from Child "A" $\$11,083.28$

Therefore the overall Revenue project from just one child is **$\$11,083.28$** .

Cost of Quality Early Learning and Care goes beyond direct Revenue...

- Currently serving 103 Families (53 Subsidized and 50 Non Subsidized) and 128 children.
- The ratio of educators to children is favourable to ensure that children's needs are well met at all ages. Children come first, and children thrive when given an early start in Quality Child Care Programs.
- High quality Early Childhood Education and Care (ECEC) sets the foundation for lifelong learning with long-term implications for societal prosperity.
- Well-designed ECEC can successfully blend care, learning, and support for children and families at one and the same time.
- The benefits of ECEC to children, families and society make it a valuable economic and social investment for our community.
- Child Care is a right, not a privilege. It is a service necessary for a healthier, more inclusive society; much like Public Education and Health Care, it is a vital service which requires continued Public Funding and Support.
- It is well recognized that ECEC has the potential to address multiple social and political objectives: Women's equality and employment, poverty reduction, family-work balance, social integration and equal opportunity, improved child development and well-being, and economic prosperity.
- Approximately 1/3 of money spend on running Quality Child Care Programs comes back to governments in taxes
- Communities and politicians see the societal benefits and the positive economic activity brought about through increased employment and spending in local communities, Quality Child Care enables other industries to thrive.

The impact of Quality Child Care on child development, well being and happiness cannot be overstated.

Early Childhood Education and Care has significant economic and social benefits to children, families and the community.

2016 Revenue/Expenses Projections with and without Toddler Expansion

	Toddler (Exsisting)	Toddler (Expansion)	Preschool	St Michael's	JW Walker	Robert Moore	
Program Staffing Costs	-\$126,074.80	-\$126,074.80	-\$186,620.02	-\$67,866.24	-\$67,866.24	-\$67,866.24	-\$642,368.34
Additional Staffing Costs	-\$48,657.76	-\$48,657.76	-\$48,657.76	-\$48,657.76	-\$48,657.76	-\$48,657.76	-\$291,946.56
Operating Costs	-\$51,269.00	-\$51,269.00	-\$51,269.00	-\$27,840.00	-\$27,840.00	-\$27,840.00	-\$237,327.00
Revenue including Fee Subsidy	\$104,165.00	\$104,165.00	\$214,268.16	\$128,256.02	\$128,256.02	\$128,256.02	\$807,366.22
DSSAB Core Services	\$84,908.36	\$84,908.36	\$102,508.36	\$57,670.36	\$57,670.36	\$57,670.36	\$445,336.16
Difference	-\$36,928.20	-\$36,928.20	\$30,229.74	\$41,562.38	\$41,562.38	\$41,562.38	\$81,060.48

	Toddler (Exsisting)	without Expansion	Preschool	St Michael's	JW Walker	Robert Moore	
Program Staffing Costs	-\$126,074.80	\$0.00	-\$186,620.02	-\$67,866.24	-\$67,866.24	-\$67,866.24	-\$516,293.54
Additional Staffing Costs	-\$58,389.31	\$0.00	-\$58,389.31	-\$58,389.31	-\$58,389.31	-\$58,389.31	-\$291,946.55
Operating Costs	-\$63,933.00	\$0.00	-\$63,933.00	-\$30,040.00	-\$30,040.00	-\$30,040.00	-\$217,986.00
Revenue including Fee Subsidy	\$104,165.00	\$0.00	\$214,268.16	\$128,256.02	\$128,256.02	\$128,256.02	\$703,201.22
DSSAB Core Services	\$72,512.40	\$0.00	\$121,826.60	\$59,369.60	\$59,369.60	\$59,369.60	\$372,447.80
Difference	-\$71,719.71	\$0.00	\$27,152.43	\$31,330.07	\$31,330.07	\$31,330.07	\$49,422.93

* as per more realitic projections based on summer enrollment, projections with programs running at about 80% licensed capacity

* School Programs are currently going through increased enrollment due to Ratio Changes as well increased wait lists with the possible viably for a 3rd program in some school programs.

2 Toddler Program

	Year 1	Year 2	Year 3	Year 4	Year 5
Program Staffing Costs	-\$642,368.34	-\$1,284,736.68	-\$1,927,105.02	-\$2,569,473.36	-\$3,211,841.70
Additional Staffing Costs	-\$291,946.56	-\$583,893.12	-\$875,839.68	-\$1,167,786.24	-\$1,459,732.80
Operating Costs	-\$237,327.00	-\$474,654.00	-\$711,981.00	-\$949,308.00	-\$1,186,635.00
Revenue including Fee Subsidy	\$807,366.22	\$1,614,732.44	\$2,422,098.66	\$3,229,464.88	\$4,036,831.10
DSSAB Core Services	\$445,336.16	\$890,672.32	\$1,336,008.48	\$1,781,344.64	\$2,226,680.80
Difference	\$81,060.48	\$162,120.96	\$243,181.44	\$324,241.92	\$405,302.40

1 Toddler Programs

	Year 1	Year 2	Year 3	Year 4	Year 5
Program Staffing Costs	-\$516,293.54	-\$1,032,587.08	-\$1,548,880.62	-\$2,065,174.16	-\$2,581,467.70
Additional Staffing Costs	-\$291,946.55	-\$583,893.10	-\$875,839.65	-\$1,167,786.20	-\$1,459,732.75
Operating Costs	-\$217,986.00	-\$435,972.00	-\$653,958.00	-\$871,944.00	-\$1,089,930.00
Revenue including Fee Subsidy	\$703,201.22	\$1,406,402.44	\$2,109,603.66	\$2,812,804.88	\$3,516,006.10
DSSAB Core Services	\$372,447.80	\$744,895.60	\$1,117,343.40	\$1,489,791.20	\$1,862,239.00
Difference	\$49,422.93	\$98,845.86	\$148,268.79	\$197,691.72	\$247,114.65