



## REPORT

**TO:** Community Services Executive Committee

**FROM:** Jason Kabel, Manager of Community Services

**DATE:** March 31, 2017

**RE:** **Children's Complex 2017 Budget Initiatives**

---

### Background

The Children's Complex is funded primarily by the Rainy River District Social Services Administration Board (RRDSSAB), parent fees paid directly to the Town, and the Town operating budget (tax revenue). Below is a summary of the budget since 2013 for all three Children's Complex cost centres (Children's Complex, Best Start Hub, & Resource Teachers).

	2013	2014	2015	2016
REVENUE				
Provincial Child Care Wage Enhancement			(19,541.12)	(37,349.97)
RRDSSAB - Fee Subsidy, Core Services, Capacity Building	(837,632.75)	(1,099,033.13)	(1,040,775.75)	(1,061,154.63)
Day Care Fees (Parent Fees)	(191,437.96)	(173,408.48)	(236,451.60)	(299,104)
TOTAL REVENUE	(1,033,200.47)	(1,272,532.13)	(1,297,012.28)	(1,426,798.96)
TOTAL EXPENSES	1,068,962.80	1,272,532.13	1,264,114.31	1,469,470.00
<b>TOTAL DAYCARE SERVICES</b>	<b>35,762.33</b>	<b>0.00</b>	<b>(32,897.97)</b>	<b>42,671.04</b>

The funding from RRDSSAB is always a moving target as we do not know until usually mid-year what the Childcare funding for the Complex will be. Expenses in 2016 were elevated due primarily to provincial compliance requirements, staffing issues, and janitorial contract changes. As an attempt to operate all childcare services as a cost neutral entity, we have undertaken a comparative review of similar childcare centres in the district from Thunder Bay to Kenora. The results of the investigation has led to a number of potential cost savings initiatives to help lower operating expenses as follows.

**Children's Complex Cost Savings Initiatives** (see also attached table for comparative analysis of other centres)

<b>Proposed Effective Date</b>	<b>Current Policy</b>	<b>Proposed New Policy</b>	<b>*Potential Cost Savings/Revenue</b>
May 1, 2017	Parent no-call fee for absentee - <b>\$0</b>	Parent no-call fee for absentee - <b>\$15</b>	\$750
May 1, 2017	Late Pickup fee - <b>\$2/minute/child</b>	Late Pickup fee - <b>\$20/15 min./child (starting with 0-15 min.)</b>	\$400
May 1, 2017	Absenteeism Days – <b>12/6months (2/month) – 24/year</b>	Absenteeism Days – <b>8 for remainder of 2017 (May-Dec). Beginning 2018 - 0/year</b>	2017 - \$27,520 2018 - \$51,600
June 1, 2017	Toddler rate - <b>\$42.00/day</b>	Toddler rate - <b>\$43.00/day</b>	2017 - \$1,942 2018 - \$3,330
June 1, 2017	2 <sup>nd</sup> child rate discount - <b>40% discount (\$42, \$25.15)</b>	2 <sup>nd</sup> child rate discount - <b>25% discount (\$42, \$31.50)</b> <b>Jan 1, 2018 – 15% discount</b> <b>Jan 1, 2019 – 0% discount</b>	2017 - \$4,890 2018 - \$13,926 2019 - \$22,242
June 1, 2017	Before & After School fee – <b>Before school - \$7.75</b> <b>After school - \$13.90</b>	Before & After School fee – <b>Before school - \$10.00</b> <b>After school - \$15.00</b>	2017 - \$16,744 2018 - \$28,703


Total of Potential Cost Savings / Revenue Generation	2017	2018	2019 & beyond
	\$52,246	\$98,709	\$107,025

\*The projections do not take into account the impact that the initiatives will have on families and the possible decline in enrollment as a result of the increase in fees. Projections are based on programs being near full capacity, currently the Children's Complex has wait lists for each of the programs offered.

**RECOMMENDATION**

The Community Services Executive Committee recommends to Mayor & Council to endorse the revenue generation measures presented for the Children's Complex on the dates specified in the report.

Respectfully Submitted,



Jason Kabel

**Council approval of this report will endorse:**

- the revenue generation measures presented for the Children's Complex on the dates specified in the report.
- the appropriate user fee schedule amendment with the revised fees.

Comparative Analysis Updated MAR 2017

	Absenteeism Days	Parent no-call fee if absent	Late Pick up Fee
Fort Frances	2 per month	\$0.00	\$2.00/minute/child
Dryden	no ABS Days	\$17.35	\$25.00/15 min/child
Kenora- KCL	3 per year	\$0.00	0
Kenora- Firefly	no ABS days	\$15.00	\$25
Atikokan	up to 3 per month	\$0.00	\$5/child/10 minutes
Red Lake	no ABS Days		\$25.00/15 min/child
Ear Falls	no ABS Days		\$20.00/15 min/child

\*doesn't include DSSAB days

\*pay for scheduled days even if ill or out of town, family can choose 1 week in the Summer and not be charged

Thunder Bay Programs	Abs Days	Fee- No call if ABS	Late Pick up Fee
Kinderplace	up to 18 days/yr	0	\$20.00/15 min/child
Little Lion's	no ABS days	0	\$5/child/10 minutes

Thunder Bay Programs

Kinderplace				not on site
Little Lion's	\$16.20	\$14.61	\$13.28	not on site

pay scale

pay scale

	Toddler (12- 30 Months)		Preschool (30 mnths to 3.8 years)		Early Learning (3.8 to 6 years)				School Age (6- 12 years)			
	Full Days	Second Child	Full Days	Second Child	Before School	After Achool	Full Days	Second Child	Before School	After School	Full Days	Second Child
Fort Frances	\$42.00	\$25.15	\$42.00	\$25.15	\$7.75	\$13.90	\$38.70	\$25.15	\$7.75	\$13.90	\$38.70	\$25.15
Dryden	\$44.50	\$44.50	\$42.00	\$42.00	\$11.55	\$13.00	\$41.00	\$41.00	\$10.00	\$14.55	\$40.00	\$40.00
Kenora- KCL	\$42.00	\$42.00	\$40.00	\$40.00	\$12.00	\$12.00	\$40.00	\$40.00	\$12.00	\$12.00	\$40.00	\$40.00
Kenora- Firefly	\$43.00	\$43.00	\$41.00	\$41.00	\$11.00	\$15.00	\$41.00	\$41.00	\$11.00	\$15.00	\$41.00	\$41.00
Atikokan	\$40.00	*	\$40.00	*	\$9.00	\$12.00	\$40.00	*	\$9.00	\$12.00	\$40.00	*
Red Lake	\$50.25	\$50.25	\$46.00	\$46.00	\$11.50	\$15.00	\$46.00	\$46.00	\$11.50	\$15.00	\$46.00	\$46.00
Ear Falls	\$39.00	\$39.00	\$39.00	\$39.00	\$10.00	\$15.00	\$39.00	\$39.00	\$10.00	\$15.00	\$39.00	\$39.00
AVERAGE	\$43.13	\$36.46	\$41.33	\$34.67	\$10.84	\$13.67	\$41.17	\$34.50	\$10.58	\$13.93	\$41.00	\$34.33

Atikokan programs \*may qualify for a 25% discount, if 1st child is enrolled in a Full day program and accounts are in good standing

Thunder Bay Programs

Kinderplace- Ext	\$50.00	\$50.00	\$46.00	\$46.00	\$10.00	\$13.00	\$44.00	\$44.00	\$10.00	\$13.00	\$41.00	\$41.00
Kinderplace- Full	\$46.00	\$46.00	\$40.00	\$40.00	\$10.00	\$13.00	\$39.00	\$39.00	\$10.00	\$13.00	\$36.00	\$36.00
Kinderplace- 3/4	\$37.00	\$37.00	\$35.00	\$35.00	\$10.00	\$13.00	\$34.00	\$34.00	\$10.00	\$13.00	\$33.00	\$33.00
Kinderplace 1/2	\$30.00	\$30.00	\$26.00	\$26.00	\$10.00	\$13.00	\$25.00	\$25.00	\$10.00	\$13.00	\$24.00	\$24.00
Little Lion's - Ext	\$50.00	\$50.00	\$46.00	\$46.00	\$10.00	\$12.00	\$45.00	\$45.00	\$10.00	\$12.00	\$41.00	\$41.00
Little Lion's - Full	\$45.00	\$45.00	\$40.00	\$40.00	\$10.00	\$12.00	\$40.00	\$40.00	\$10.00	\$12.00	\$36.00	\$36.00

\*Kinderplace Extended day (9 hours); Full Day (6-9 hours); 3/4 day (4-6 hours) and 1/2 day (0-4 hours)

\*Little Lions Extended day (7:30-5:30- 10 hours); Full day (8:30-4:30- 8 hours)