

January 14, 2016

Report To: Mayor & Council

From: Doug Brown, Manager Operations & Facilities

SUBJECT: Report No. 2 - Establishing the 2016 Water & Sewer Rates

Further to Report No.1 – Establishing 2016 Water & Sewer Rates which was handed out at the Council meeting on January 8, 2016. Administration received some feedback from Mayor Avis, Councillors; Ryan & Perry, as a result three rate scenarios have been prepared for review at the next O & F executive committee meeting scheduled for January 20, 2016.

The forecasted revenue for 2015 was set at \$4,863,498.81 where the actual revenue was \$4,838,493.79 as of January 14, 2016.

In 2016 the forecasted revenue will increase by \$122,257 to a total revenue of \$5,005,086 (includes private fire hydrants & sprinklers revenue) which correlates to a 2.5 % increase in the 2016 rates over the 2015 rates.

The following 3 rate scenarios were proposed for Consideration;

- 1) Scenario No. 1 - Using 2.0% rate increase to all 2015 rates - See Scenario No 1 under spreadsheet No. 1 highlighted in "light green" – columns 8 to 12;
 - The amount of cu. meters will be reduced for ICI class from 156 cu. meters per year or 13 cu. meters per month in 2015 to 120 cu. meters or 10 cu. meters per month in 2016
 - 2.0% rate increase for flat rate residential customers - from \$882.72 per year in 2015 to \$900.37 in 2016 or an increase of \$17.65 per year or \$1.47 per month.
 - Non-residential customers volumetric rate increased by 2.00 % or from \$5.06 per cu. meter in 2015 to \$5.16 per cu. meter in 2016.
 - Volumetric rate set at \$2.91 per cu. meter or 2.00 % increase for the I/C class and \$3.35 per cu. meter or 2.00% increase for the institutional customers.
 - 2.0 % increase to ICI minimum monthly rate from \$1,188.72 per year in 2015 to \$1212.49 per year in 2016 for an increase of \$23.77 per year or \$1.98 per month.
 - 2% increase to fire hydrants & sprinklers

- An additional **\$71,819.13** in revenue is to be collected compared to the 2015 forecasted revenue which is \$50,437.87 lower than shortfall) the targeted revenue of \$122,257.

2) Scenario No. 2 - Using 3.0% rate increase to all 2015 rates - See Scenario No 2 under spreadsheet No. 1 highlighted in "light blue" – columns 13 to 17;

- The amount of cu. meters will be reduced for ICI class from 156 cu. meters per year or 13 cu. meters per month in 2015 to 120 cu. meters or 10 cu. meters per month in 2016
- 3.0% rate increase for flat rate residential customers - from \$882.72. per year in 2015 to \$909.20 in 2016 or an increase of \$26.48 per year or \$2.20 per month.
- Non-residential customers volumetric rate increased by 3.00 % or from \$5.06 per cu. meter in 2015 to \$5.21 per cu. meter in 2016.
- Volumetric rate set at \$ 2.94 per cu. meter or 3.00 % increase for the I/C class and \$ 3.38 per cu. meter or 3.00% increase for the institutional customers.
- 3.0 % increase to ICI minimum monthly rate from \$1,188.72 per year in 2015 to \$1,224.38 per year in 2016 for an increase of \$35.66 per year or \$2.97 per month.
- 3% increase to fire hydrants & sprinklers
- An additional **\$120,200.30** in revenue is to be collected compared to the 2015 forecasted revenue which is \$2,056.70 lower than (surplus) the targeted revenue of \$122,257.

3) Scenario No. 3 – Variation in the rate increases between 2.0% to 4.0%. See Scenario No 3 under spreadsheet No. 1 highlighted in "red" – columns 18 to 22;

- The amount of cu. meters will be reduced for ICI class from 156 cu. meters per year or 13 cu. meters per month in 2015 to 120 cu. meters or 10 cu. meters per month in 2016
- 2.0% rate increase for flat rate residential customers - from \$882.72. per year in 2015 to \$900.37 in 2016 or an increase of \$17.65 per year or \$1.47 per month.
- Non-residential customers volumetric rate increased by 2.5 % or from \$5.06 per cu. meter in 2015 to \$5.19 per cu. meter in 2016.
- Volumetric rate set at \$2.92 per cu. meter or 2.50 % increase for the I/C class and \$3.41 per cu. meter or 4.00% increase for the institutional customers.
- 2.5 % increase to ICI minimum monthly rate from \$1,188.72 per year in 2015 to \$1,218.44 per year in 2016 for an increase of \$29.72 per year or \$2.48 per month.
- 2.5% increase to fire hydrants & sprinklers

- An additional **\$85,161.73** in revenue is to be collected compared to the 2015 forecasted revenue which is \$37,095.27 lower than (shortfall) the targeted revenue of \$122,257.

A couple of additional spreadsheets are attached to assist Council in providing administration with direction on establishing the 2016 water and sewer rates;

1) Spreadsheet No. 2 shows the 2015 actual ICI water meter customer consumption & the 2016 forecasted revenue for each ICI water meter customer under all three scenarios.

2) Spreadsheet No. 3 – outlines 2015 & 2016 budgeted amounts; the 2013, 2014 actuals and 2015 actuals as of January 14, 2016. The actual cost of producing and treating a cubic meter of water in 2014 was \$3.05. The actual cost of producing and treating a cubic meter of water in 2015 as of January 14, 2016 is \$3.74 where the actual cost per cubic meter will be adjusted during the year end audit process. The total revenue collected in 2015 was \$5,100,305 which is \$119,607 higher than forecasted. This amount is kind of misleading as it includes \$119,185 in revenue received from the province in regards to the 2014 flood emergency repairs.

It is suggested that the information contained in this report be discussed in detail at the next O & F executive committee meeting scheduled for Wednesday January 20, 2016 in order to establish the 2016 water and sewer rates prior to the first billing cycle which is set for the first week in March.

Respectfully submitted,
Operations & Facilities Division



Doug Brown, P. Eng.
Operations & Facilities Manager

This report is provided to Council as information only. No action required at this time. The report is for discussion and direction.

	Forecasted	Actual	2015 # of units	2016 # of units	Forecasted	2015 Proposed Rates	2014 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. meter/month	2016 Proposed Rates	2015 to 2016 % increase			2016 Forecasted Revenue	2016 to 10 yr. 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Scenario No. 1		Scenario No. 2		Scenario No. 3	
2016	2016	2016	2016	2016	2016
Forecasted Revenue	% increase	Forecasted Revenue	% increase	Forecasted Revenue	% increase

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SPREADSHEET NO. 2 - TOWN OF FORT FRANCES - WATER METERS 2015 CONSUMPTION HISTORY- January 13, 2016

Account Number	Name	Business Type	Meter Size	Installation Date	2015												Scenario No. 1		Scenario No. 2		Scenario No. 3	
					*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	2016	2016	2016	2016	2016	2016	
					Nov/Dec	Oct/Sept	Aug/Jul	Jun/May	Apr/Mar	Feb/Jan	Total	M-3	Water Revenue	\$m^3	Forecasted Revenue	% Increase	Forecasted Revenue	% Increase	Forecasted Revenue	% Increase	Forecasted Revenue	% Increase
63	016239A	Paul Visser	3/4"	2012	88	71	56	46	39	71	371	371	\$1,801.47	\$4.88	\$1,943	7.65%	\$1,962	8.93%	\$1,951	8.32%		
64	021298B	Marcelo Galuzzo	3/4"	2004	40,850	7,100	9,800	19,000	1,750	3,250	81,350	370	\$1,881.54	\$5.09	\$1,939	3.08%	\$1,959	4.11%	\$1,948	3.53%		
65	037057A	Morgan Robert & Barb	3/4"	2004	7,250	12,000	10,050	35,950	7,300	7,450	80,000	364	\$1,780.62	\$4.90	\$1,922	7.92%	\$1,941	9.00%	\$1,930	8.39%		
66	037437A	North American Lumber	3/4"	2013	14	11	9	11	252	59	356	356	\$1,188.22	\$3.34	\$1,869	59.77%	\$1,918	61.33%	\$1,908	60.47%		
67	021569A	Nickel Lake Development	3/4"	2011	50	51	57	53	44	98	353	353	\$1,750.17	\$4.96	\$1,891	8.02%	\$1,909	9.10%	\$1,899	8.49%		
68	021311A	Brookline Edward	3/4"	2011	20	13	10	19	130	159	351	351	\$1,220.07	\$4.96	\$1,885	54.47%	\$1,904	59.02%	\$1,893	55.15%		
69	024456A	Rosales Marie Leaf Bakery Ltd	3/4"	2012	79	47	43	44	63	56	332	332	\$1,684.32	\$5.09	\$1,929	8.23%	\$1,848	9.31%	\$1,837	8.71%		
70	011116A	422743 Ontario Ltd	3/4"	2012	45	72	60	46	49	58	330	330	\$1,684.32	\$5.09	\$1,924	8.25%	\$1,842	9.33%	\$1,832	8.73%		
71	021494B	Angela Gualuaba	3/4"	2011	51	62	50	51	59	51	324	324	\$1,667.52	\$5.15	\$1,906	8.11%	\$1,824	9.39%	\$1,814	8.79%		
72	041343A	D. McCoil Transport Ltd.	3/4"	2005	7,850	8,750	17,050	1,650	24,200	11,550	71,050	323	\$1,855.14	\$5.74	\$1,903	-2.80%	\$1,821	-1.83%	\$1,811	-2.37%		
73	021387D	Canada's Pizza Delivery Corp	3/4"	2010	12,400	10,850	13,550	11,500	10,500	11,250	70,050	318	\$1,651.71	\$5.19	\$1,760	8.37%	\$1,808	9.45%	\$1,798	8.95%		
74	041413A	West End Motors Inc	1"	2011	52	51	39	56	56	56	310	310	\$1,627.62	\$5.25	\$1,765	8.46%	\$1,783	9.55%	\$1,773	8.95%		
75	013805A	Fort Frances Curling Club	1"	2011	62	52	24	17	66	64	305	305	\$1,644.72	\$5.39	\$1,751	6.45%	\$1,768	-27.41%	\$1,759	6.93%		
76	035507A	F.F. & District Assoc Comm	3/4"	2011	42	58	51	45	49	51	296	296	\$1,587.72	\$5.36	\$1,725	8.62%	\$1,742	9.71%	\$1,732	9.11%		
77	021379A	Rogosa Kenneth Neal	3/4"	2012	65	40	42	57	27	55	286	286	\$1,599.22	\$5.45	\$1,686	8.44%	\$1,712	9.83%	\$1,703	9.23%		
78	037433A	G-Armstrong Co	1 1/2"	2011	59	77	50	25	39	34	284	284	\$799.11	\$2.81	\$866	8.42%	\$874	6.39%	\$871	9.01%		
79	015471A	Celestee Beauty Salon	3/4"	2008	8,100	8,050	9,000	10,650	12,300	12,850	67,950	277	\$1,491.06	\$5.38	\$1,670	11.97%	\$1,686	13.09%	\$1,677	12.48%		
80	021428A	Linda & Francesco Morelli	3/4"	2008	8,100	7,200	19,450	9,700	9,250	7,000	60,700	276	\$1,530.58	\$5.55	\$1,666	8.97%	\$1,683	9.95%	\$1,674	9.36%		
81	015207D	Phillips Insurance Agency	3/4"	2012	39	45	38	41	52	57	272	272	\$1,519.32	\$5.59	\$1,655	8.92%	\$1,671	10.00%	\$1,662	9.41%		
82	021262A	Parker Bruce Enterprises Ltd	3/4"	2011	112	28	42	46	41	48	264	264	\$1,496.52	\$5.67	\$1,632	9.02%	\$1,648	10.11%	\$1,639	9.52%		
83	021519B	Lafleur Restaurant	3/4"	2011	112	28	42	46	41	48	264	264	\$1,496.52	\$5.67	\$1,632	9.02%	\$1,648	10.11%	\$1,639	9.52%		
84	021349B	International Travel	3/4"	2011	46	64	31	24	46	42	253	253	\$1,470.81	\$5.81	\$1,600	8.75%	\$1,615	9.83%	\$1,607	9.25%		
85	038146A	1796702 Ontario Limited	3/4"	2004	7,800	10,150	9,900	10,100	8,950	8,950	65,550	253	\$1,463.83	\$5.80	\$1,598	9.18%	\$1,614	10.26%	\$1,605	9.67%		
86	036873C	#1560841 Ont. Ltd.	3/4"	2011	39	50	42	38	42	37	246	246	\$1,445.22	\$5.87	\$1,579	9.27%	\$1,595	10.35%	\$1,586	9.77%		
87	027251A	Rainy Lake Plaza	3/4"	2011	41	50	44	40	33	33	241	241	\$1,430.97	\$5.94	\$1,565	9.34%	\$1,580	10.42%	\$1,572	9.84%		
88	022256A	William MacDonald Motors Limited	3/4"	2012	56	37	41	43	34	29	240	240	\$1,428.12	\$5.95	\$1,562	9.35%	\$1,577	10.44%	\$1,569	9.85%		
89	021353A	561102 Ontario Ltd	3/4"	2011	44	38	33	24	50	48	237	237	\$1,425.27	\$5.01	\$1,553	8.95%	\$1,568	10.04%	\$1,560	9.46%		
90	024349A	Northland Computers Plus	3/4"	2011	0	0	0	52	70	103	233	233	\$1,630.47	\$7.00	\$1,541	-5.47%	\$1,557	-4.53%	\$1,548	-5.03%		
91	016106B	Tracy Penick	3/4"	2008	6,500	10,500	11,700	9,500	7,550	5,300	51,250	233	\$1,813.56	\$6.07	\$1,943	9.03%	\$1,957	10.12%	\$1,948	9.54%		
92	021517A	Bell's of Fort Frances	3/4"	2011	39	49	34	34	34	34	232	232	\$1,405.92	\$5.06	\$1,538	9.47%	\$1,554	10.36%	\$1,545	9.97%		
93	024225A	Store	3/4"	2012	38	43	39	46	32	33	231	231	\$1,402.47	\$5.07	\$1,536	9.49%	\$1,551	10.37%	\$1,543	9.89%		
94	040460A	Peters Plumbing & Heating	3/4"	2004	7,800	5,150	10,650	10,000	8,400	8,500	50,500	230	\$1,405.79	\$6.12	\$1,531	8.93%	\$1,547	10.01%	\$1,538	9.43%		
95	021569A	Howard Home Furnishing	3/4"	2011	53	27	29	44	32	36	221	221	\$1,373.97	\$6.22	\$1,508	9.64%	\$1,521	10.72%	\$1,513	10.14%		
96	020802A	The New Home Appliances	1"	2011	37	45	52	48	12	42	221	221	\$1,439.52	\$6.51	\$1,508	4.65%	\$1,521	5.68%	\$1,513	5.13%		
97	031394B	Green Funeral Home	3/4"	2012	32	43	33	29	43	38	218	218	\$1,365.42	\$6.26	\$1,488	6.69%	\$1,504	10.77%	\$1,505	10.19%		
98	021460C	Ocean Capital Investments/McLendon Ltd.	3/4"	2011	29	44	20	39	35	48	215	215	\$1,373.97	\$6.39	\$1,489	8.37%	\$1,504	9.44%	\$1,496	8.87%		
99	021246A	CIBC CHE(00087)	1"	2007	4,500	6,200	8,150	10,150	8,650	9,250	46,900	213	\$1,352.28	\$6.41	\$1,484	8.50%	\$1,498	9.57%	\$1,491	9.00%		
100	018271A	Maurice Pilon	3/4"	2004	5,700	8,500	13,750	6,650	6,600	5,150	46,350	211	\$1,352.28	\$6.42	\$1,476	9.18%	\$1,491	10.26%	\$1,483	9.69%		
101	021303A	Lakeview Tire Ltd.	3/4"	2011	56	25	35	29	29	35	209	209	\$1,342.62	\$6.42	\$1,471	9.60%	\$1,486	10.66%	\$1,478	10.11%		
102	021444A	Silver and Kitcher Ltd.	3/4"	2011	25	25	35	23	26	25	207	207	\$1,351.17	\$6.53	\$1,466	8.47%	\$1,480	9.55%	\$1,472	10.11%		
103	008123A	Paul Garnet Neil & Nancy Dittaro	1"	2011	36	36	30	35	32	34	203	203	\$1,322.67	\$6.52	\$1,454	9.93%	\$1,468	11.02%	\$1,461	10.44%		
104	021626A	Melanie Kozik	3/4"	2011	57	59	47	6	3	21	193	193	\$1,430.87	\$7.41	\$1,425	-0.42%	\$1,439	0.56%	\$1,432	0.04%		
105	021535B	North Air	3/4"	2010	13,750	11,150	5,100	3,550	3,350	3,750	40,650	185	\$1,363.14	\$7.38	\$1,401	2.78%	\$1,415	3.80%	\$1,408	3.26%		
106	024208B	Cousineau Health Services	3/4"	2004	5,600	6,900	8,400	5,850	7,900	5,800	40,450	184	\$1,269.76	\$6.91	\$1,388	10.18%	\$1,412	11.22%	\$1,405	10.65%		
107	011677A	Cam & Josephine Belluz	3/4"	2004	6,300	7,750	7,500	6,950	5,900	5,550	40,350	183	\$1,269.12	\$6.92	\$1,397	10.08%	\$1,411	11.17%	\$1,404	10.60%		
108	015601B	Robert Daniel Cousineau	3/4"	2011	20	17	42	37	34	33	183	183	\$1,308.42	\$7.15	\$1,396	6.68%	\$1,410	7.73%	\$1,402	7.18%		
109	021561B	Senic River Mail Inc.	3/4"	2011	25	28	31	33	32	34	183	183	\$1,269.12	\$6.93	\$1,396	10.04%	\$1,410	11.12%	\$1,402	10.55%		
110	037668B	Masonic Bldg Assoc. Lt	3/4"	2011	34	30	24	30	32	28	178	178	\$1,250.57	\$7.06	\$1,381	8.88%	\$1,395	10.04%	\$1,386	10.40%		
111	015554A	1924075 Ontario Ltd	3/4"	2004	7,150	6,900	7,200	5,400	6,400	4,700	37,750	172	\$1,250.57	\$7.29	\$1,363	8.96%	\$1,376	10.04%	\$1,369	9.48%		
112	038142B	Liquor Control Board	1"	2008	25,000	5,050	1,600	1,400	2,200	1,400	38,650	167	\$1,438.53	\$9.63	\$1,348	-4.28%	\$1,361	-5.36%	\$1,354	-5.84%		
113	023712A	Renee Rousseau-Wink & Garry Wink	3/4"	2005	6,500	6,050	6,650	5,150	6,100	5,400	35,850	163	\$1,220.13	\$7.49	\$1,338	8.62%	\$1,351	10.70%	\$1,344	10.15%		
114	037605A	Maros Jewellers Inc																				

SPREADSHEET NO. 2 - TOWN OF FORT FRANCES - WATER METERS 2015 CONSUMPTION HISTORY- January 13, 2016

Account Number	Name	Business Type	Meter Size	Installation Date	Installation												Scenario No. 1		Scenario No. 2		Scenario No. 3	
					Nov/Dec	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	2015	2015	2015	2015	2015	2015	2015	2015	2015	2015	
130 036344A	Silver and Kiercher Ltd	Tagg's Investments	3/4"	2011	28	18	21	21	18	18	20	126	126	\$1,194.42	\$9.48	2016	2016	2016	2016			
131 015595B	Catherine & Deborah Enns	Investments	3/4"	2011	21	18	19	22	22	22	23	125	125	\$1,188.72	\$9.51	2016	2016	2016	2016			
132 021452A	The Toronto-Dominion Realty Co. Ltd	TD Bank	3/4"	2004	3,000	3,150	2,800	3,700	5,550	9,050	27,250	124	124	\$1,231.87	\$9.94	2016	2016	2016	2016			
133 041145A	C N Rail	C N Bunkhouse	3/4"	2004	2,950	3,000	2,800	3,700	5,400	3,700	26,650	121	121	\$1,192.36	\$9.84	2016	2016	2016	2016			
134 037417A	1413968 Ontario Ltd	Motel	3/4"	2012	3,200	3,700	7,150	4,950	5,120	0	26,110	119	119	\$1,208.18	\$10.18	2016	2016	2016	2016			
135 015645A	Cox Properties Ltd	Burgin Shop	1"	2011	17	18	15	28	19	20	115	115	\$1,188.72	\$10.34	2016	2016	2016	2016				
136 022545A	1103538 Ontario Inc	Dollar Store	1"	2011	18	11	18	11	13	41	112	112	\$1,231.47	\$11.00	2016	2016	2016	2016				
137 021735A	1159307 Ontario Ltd	Fort Duty Free	3/4"	2011	12	13	20	19	17	29	110	110	\$1,188.72	\$11.00	2016	2016	2016	2016				
138 016121A	432174 Ontario Ltd	Animal Clinic	3/4"	2011	16	20	19	20	20	15	109	109	\$1,188.72	\$11.00	2016	2016	2016	2016				
139 021672A	Bell Allant Regional Co.	Bell Telephone	3/4"	2011	17	17	14	29	19	16	109	109	\$1,191.42	\$10.91	2016	2016	2016	2016				
140 035618B	Vanessa Herbert	Box Keeping Business	3/4"	2011	33	27	19	17	12	0	108	108	\$1,191.42	\$10.91	2016	2016	2016	2016				
141 035618B	Vanessa Herbert	Box Keeping Business	3/4"	2011	33	27	19	17	12	0	108	108	\$1,191.42	\$10.91	2016	2016	2016	2016				
142 038922A	R V Co	Retail Store	3/4"	2011	0	60	15	15	13	11	106	106	\$1,285.62	\$12.13	2016	2016	2016	2016				
143 031203A	RR Dist. Office Furniture Ltd	RR Dist. Office Furniture Ltd	3/4"	2011	14	16	14	16	15	15	106	106	\$1,285.62	\$12.13	2016	2016	2016	2016				
144 032430A	Arnold Rollins	Bowling Alley	3/4"	2011	19	18	14	7	25	19	104	104	\$1,188.72	\$11.43	2016	2016	2016	2016				
145 035644B	SDLP Snowcat Ltd. (Sobeys)	Gas Bar	3/4"	2011	16	17	16	16	18	34	102	102	\$1,211.52	\$11.88	2016	2016	2016	2016				
146 037277A	West End Motors	Car Dealership	3/4"	2011	14	18	19	18	16	12	97	97	\$1,188.72	\$12.13	2016	2016	2016	2016				
147 016845C	Donald Taylor	lawyer office	3/4"	2004	5,850	3,550	3,200	2,700	2,700	2,650	20,600	94	94	\$1,190.41	\$12.71	2016	2016	2016	2016			
148 036849C	Daryl's Custom Landscaping	Trucking Company	3/4"	2011	20	10	15	15	15	16	91	91	\$1,188.72	\$13.06	2016	2016	2016	2016				
149 001361A	Thunder Bay Truck Centre Holdings Inc	Northwoods Gallery & Gift	1"	2011	13	15	15	15	14	16	88	88	\$1,188.72	\$13.51	2016	2016	2016	2016				
150 001214A	CN Rail	Railway Company	3/4"	2012	16	11	13	13	13	25	87	87	\$1,188.72	\$13.66	2016	2016	2016	2016				
151 029513A	Shaw Cable Systems	Utility Company	3/4"	2010	500	750	550	650	7,050	8,050	17,550	80	80	\$1,188.72	\$14.90	2016	2016	2016	2016			
152 021501A	1796702 Ontario Limited	McTighearts	3/4"	2011	14	13	14	12	12	14	79	79	\$1,188.72	\$15.05	2016	2016	2016	2016				
153 006313A	Smeth D. & G. Sigurdson	Mechanic	3/4"	2011	9	7	9	28	8	7	78	78	\$1,194.42	\$15.31	2016	2016	2016	2016				
154 040607A	Tom Veert	NO SEWER	3/4"	2003	0	74	0	1	1	1	77	77	\$693.28	\$8.87	2016	2016	2016	2016				
155 041442B	Gambili, John	Inactive	3/4"	2006	7,500	3,100	2,400	1,150	1,200	1,550	16,900	77	77	\$1,211.80	\$15.77	2016	2016	2016	2016			
156 022578B	Sonic River Mail Inc.	M & M MEATS	3/4"	2011	16	15	12	11	11	10	75	75	\$1,188.72	\$15.85	2016	2016	2016	2016				
157 037219B	Rainy Lake Plaza	Shoppers Home Hesa	3/4"	2011	17	13	11	10	15	9	75	75	\$1,188.72	\$15.85	2016	2016	2016	2016				
158 017020A	Taylor Dalton Jack	Shop	3/4"	2013	11	13	11	13	12	12	74	74	\$1,188.72	\$16.06	2016	2016	2016	2016				
159 005652A	William Krag	Border Travel	3/4"	2011	15	17	15	10	15	7	70	70	\$1,188.72	\$16.98	2016	2016	2016	2016				
160 015629A	777714 Ontario Ltd	R&B Auto	3/4"	2011	12	10	12	12	15	8	67	67	\$1,188.72	\$17.74	2016	2016	2016	2016				
162 00472A	1468189 Ontario Ltd	Land Surveyor	3/4"	2011	11	10	12	12	12	10	65	65	\$1,188.72	\$18.29	2016	2016	2016	2016				
163 015695A	Thomson Jack Edward & Marla	Land Surveyor	3/4"	2011	9	4	4	4	24	20	65	65	\$1,188.72	\$18.29	2016	2016	2016	2016				
164 021357D	Thomson Jack Edward & Marla	Land Surveyor	3/4"	2011	9	4	4	4	24	20	65	65	\$1,188.72	\$18.29	2016	2016	2016	2016				
165 015629A	B & W Investments	Holmwoods Investments	3/4"	2011	13	11	9	11	10	9	63	63	\$1,188.72	\$19.81	2016	2016	2016	2016				
166 015629A	Paula Pichia Jensen	School Bus Garage	3/4"	2011	8	7	10	12	10	12	59	59	\$1,188.72	\$20.15	2016	2016	2016	2016				
167 015629A	Brad Hogan Enterprises Ltd	Farmers Market	3/4"	2011	14	13	10	8	7	7	59	59	\$1,188.72	\$20.15	2016	2016	2016	2016				
168 005597C	Bus Stop Holdings Limited	Flooding shop	3/4"	2004	2,200	1,950	2,350	2,350	2,050	2,000	12,900	59	59	\$1,188.72	\$20.27	2016	2016	2016	2016			
169 005597C	1038881 Ontario Ltd	Maddy's	3/4"	2004	1,600	1,900	3,800	4,800	600	150	12,850	58	58	\$1,188.72	\$20.35	2016	2016	2016	2016			
170 005555B	Barbara Goodbut	Brewers Retail Inc.	3/4"	2011	10	16	8	8	9	7	58	58	\$1,188.72	\$20.50	2016	2016	2016	2016				
171 018441B	Dimars, Robert/Blondina	Best Store	3/4"	2011	1,350	1,500	1,850	1,450	950	5,550	12,650	58	58	\$1,188.72	\$20.67	2016	2016	2016	2016			
172 005521A	Brewers Retail Inc.	Best Store	3/4"	2011	10	10	9	9	8	8	56	56	\$1,188.72	\$21.23	2016	2016	2016	2016				
173 017005A	1308900 Ontario Ltd	DeKens Law	3/4"	2011	10	10	9	9	8	8	55	55	\$1,188.72	\$21.61	2016	2016	2016	2016				
174 015439A	1752515 Ontario Ltd	WINTER	3/4"	2012	7	3	1	2	1	45	52	52	\$1,188.72	\$22.01	2016	2016	2016	2016				
175 005787A	Leo Degagne	Fort Frances General Sup	3/4"	2005	20	1,350	9,850	7	7	8	11,220	51	51	\$235.16	\$4.61	2016	2016	2016	2016			
176 041335A	Gushulak Services Ltd	Locker Eye Glasses	3/4"	2011	9	9	9	9	8	8	49	49	\$1,188.72	\$24.26	2016	2016	2016	2016				
177 022559A	Peter C. Jensen Ltd.	Herbal Magic	3/4"	2011	7	8	8	8	8	8	48	48	\$1,188.72	\$24.77	2016	2016	2016	2016				
178 038774B	Sonic River Mail Inc.	Cooper Chiropractic	3/4"	2011	12	8	8	8	6	6	48	48	\$1,188.72	\$24.77	2016	2016	2016	2016				
179 038774B	Sonic River Mail Inc.	Cooper Chiropractic	3/4"	2011	7	8	8	8	8	8	48	48	\$1,188.72	\$24.77	2016	2016	2016	2016				
180 038774B	Sonic River Mail Inc.	Cooper Chiropractic	3/4"	2011	12	8	8	8	6	6	48	48	\$1,188.72	\$24.77	2016	2016	2016	2016				
181 010124B	Rouney Harrison	pro shoe no sewer	3/4"	2012	7	7	7	7	7	6	43	43	\$614.64	\$14.29	2016	2016	2016	2016				
182 021270B	Bruce Lidkea	Eye Doctor	3/4"	2011	5	4	7	7	6	14	43	43	\$1,188.72	\$27.64	2016	2016	2016	2016				
183 037128B	J.N. Webb & Sons	Store	3/4"	2011	5	4	7	7	6	14	43	43	\$1,188.72	\$27.64	2016	2016	2016	2016				
184 042120A	Canadian Tire Corporation	Canadian Tire	1"	2012	9	6	7	8	6	7	43	43	\$1,188.72	\$27.64	2016	2016	2016	2016				
185 017520A	CERS Investments Inc.	Wilson Business Solu	3/4"	2011	8	7	6	6	6	6	39	39	\$1,188.72	\$30.48	2016	2016	2016	2016				
186 005498B	George Armstrong Co. Ltd.	Knapp Investments	3/4"	2005	0	0	0	0	0	8,240	8,240	37	\$1,221.38	\$32.61	2016	2016	2016	2016				
187 041616A	Knapp Investments	office	3/4"	2004	950	1,400	1,400	1,250	1,450	1,700	8,150	37	\$1,188.72	\$32.61	2016	2016	2016	2016				
188 021600A	407695 Ontario Ltd	Sight and Sound	3/4"	2011	9	5	6	4	5	4	33	33	\$1,188.72	\$33.02	2016	2016						

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SPREADSHEET NO. 2 - TOWN OF FORT FRANCES - WATER METERS 2015 CONSUMPTION HISTORY- January 13, 2016

Account Number	Name	Business Type	Meter Size	Installation Date	Installation												Scenario No. 1		Scenario No. 2		Scenario No. 3	
					Nov/Dec	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	*Reading	2016	% Increase	2016	% Increase	2016	% Increase
196	037011B	Rosegarden Holdings	3/4"	2012	4	3	1	3	6	6	23	23	\$1,188.72	\$51.68	2016	2.00%	2016	3.00%	2016	2.50%		
197	038557A	Resolute FP Canada Inc	6"	1992	0	0	0	0	5,000	0	5,000	23	\$1,188.72	\$52.30	2016	2.00%	2016	3.00%	2016	2.50%		
198	005547A	D. McCool Transport Ltd.	3/4"	2008	40	150	200	200	1,000	3,350	4,900	22	\$1,066.58	\$47.49	2016	13.66%	2016	14.79%	2016	14.24%		
199	015653A	Larry & James Armstrong	3/4"	2011	4	3	4	3	3	3	20	20	\$1,188.72	\$59.44	2016	2.00%	2016	3.00%	2016	2.50%		
200	037441A	Senie River Mill Inc.	3/4"	2011	3	4	3	3	3	4	20	20	\$1,188.72	\$59.44	2016	2.00%	2016	3.00%	2016	2.50%		
201	037441A	Senie River Mill Inc.	3/4"	2011	3	4	3	3	3	4	20	20	\$1,188.72	\$59.44	2016	2.00%	2016	3.00%	2016	2.50%		
202	016255A	Clare Brunetta	3/4"	2004	950	900	1,100	900	0	0	3,800	17	\$1,188.72	\$68.81	2016	2.00%	2016	3.00%	2016	2.50%		
203	008468A	D. McCool Transport Ltd.	3/4"	2004	500	400	1,500	450	400	400	3,650	17	\$1,188.72	\$71.64	2016	2.00%	2016	3.00%	2016	2.50%		
204	005927C	1017698 Ontario Ltd.	3/4"	2011	3	2	2	2	2	3	14	14	\$1,188.72	\$84.91	2016	2.00%	2016	3.00%	2016	2.50%		
205	041276A	1188710 Ontario Ltd.	3/4"	2005	9	1	2	1	1	0	14	14	\$1,188.72	\$84.91	2016	2.00%	2016	3.00%	2016	2.50%		
206	021634A	Derek Jackson	3/4"	2004	550	550	350	400	600	500	2,950	13	\$1,188.72	\$99.06	2016	2.00%	2016	3.00%	2016	2.50%		
207	015611A	Crash Ladies Fabrics	3/4"	2011	6	4	1	0	0	1	12	12	\$1,188.72	\$99.06	2016	2.00%	2016	3.00%	2016	2.50%		
208	005406A	Marlton Properties	3/4"	2011	1	2	1	2	1	2	8	8	\$1,188.72	\$148.59	2016	2.00%	2016	3.00%	2016	2.50%		
209	021286C	1862235 Ontario Ltd.	3/4"	2012	1	1	2	1	2	1	8	8	\$1,188.72	\$148.59	2016	2.00%	2016	3.00%	2016	2.50%		
210	021402A	757582 Ontario Ltd.	3/4"	2013	2	2	2	1	2	1	4	4	\$303.82	\$175.96	2016	299.08%	2016	303.00%	2016	301.04%		
211	035487A	Resolute FP Canada Inc	3/4"	2013	1	0	0	0	0	0	4	4	\$1,188.72	\$219.98	2016	68.39%	2016	70.05%	2016	69.22%		
212	015728B	1934343 Ontario Ltd.	3/4"	2005	0	0	0	0	0	0	720	3	\$270.03	\$205.66	2016	-100.00%	2016	-100.00%	2016	-100.00%		
213	037201A	Rainy Lake Plaza	3/4"	2011	0	1	0	0	0	0	1	1	\$205.66	\$205.66	2016	2.01%	2016	3.01%	2016	2.51%		
214	41640B	Midtown Motel	3/4"	2009	0	0	0	0	1	0	1	1	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
215	004200B	TCB Investments Ltd.	3/4"	2004	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
216	005908A	R.E. Gushulak Distributor	3/4"	2011	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
217	006008A	Northern Carriage Limited	3/4"	2011	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
218	014566A	Ontario Realty Corp.	3/4"	2011	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
219	019407A	Sunset Country Snow Club	3/4"	2004	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
220	021113A	Asibic Consolidated	3/4"	2011	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
221	021135B	Ryan Mason	3/4"	2004	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
222	021135B	Ryan Mason	3/4"	2004	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
223	021653A	3555th Dunes	3/4"	2011	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
224	021767A	346233 Ontario Ltd	2"	2010	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
225	021791A	Asibic Consolidated	3/4"	1991	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
226	021832B	Asibic Consolidated	3/4"	2013	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
227	035445A	Midtown Motel	1 1/2"	2008	1	1	0	0	0	0	2	2	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
228	035965B	Asibic Consolidated	3/4"	2011	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
229	035965B	Asibic Consolidated	3/4"	2011	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
230	037234A	Rainy Lake Plaza	3/4"	2011	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
231	037234A	Rainy Lake Plaza	3/4"	2011	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
232	037234A	Rainy Lake Plaza	3/4"	2011	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
233	037234A	Rainy Lake Plaza	3/4"	2011	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
234	040436B	Sun Glo Horticulture	3/4"	2004	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
235	040974A	Asibic Consolidated	3/4"	2008	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
236	041634A	Asibic Consolidated	1 1/2"	2008	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
237	041733A	Asibic Consolidated	3/4"	2010	0	0	0	0	0	0	0	0	\$0	\$0	2016	0.00%	2016	0.00%	2016	0.00%		
238	041905A	Resolute FP Canada Inc	3/4"	2011	0	0	0	0	0	0	0	0	\$1,188.72	\$1,188.72	2016	2.00%	2016	3.00%	2016	2.50%		
Total					1,499,574	1,568,785	1,751,025	1,515,805	1,387,250	1,223,349	8,963,788	126,664	\$544,921.42	\$544,921.42	2016	2.00%	2016	3.00%	2016	2.50%		
INSTITUTIONAL METERS					1,499,574	1,568,785	1,751,025	1,515,805	1,387,250	1,223,349	8,963,788	126,664	\$544,921.42	\$544,921.42	2016	2.00%	2016	3.00%	2016	2.50%		
19	019340A	Riverside Health Care	4"	2012	6,480	8,551	8,421	7,086	5,996	6,151	42,685	42,685	\$140,683.84	\$3.30	2016	2.22%	2016	3.13%	2016	4.04%		
39	037152A	Riverside Health Care	4"	2012	5,130	5,334	4,676	5,304	5,355	2,284	28,083	28,083	\$101,845.36	\$3.63	2016	-6.83%	2016	-6.00%	2016	-5.18%		
51	041616A	Ontario Realty Corp	2"	2008	1,290	2,990	1,145	1,890	2,375	3,425	13,115	13,115	\$43,677.64	\$3.33	2016	2.44%	2016	3.36%	2016	4.24%		
53	041616A	Ontario Realty Corp	2"	2008	1,290	2,990	1,145	1,890	2,375	3,425	13,115	13,115	\$43,677.64	\$3.33	2016	2.44%	2016	3.36%	2016	4.24%		
54	041616A	Ontario Realty Corp	2"	2008	1,290	2,990	1,145	1,890	2,375	3,425	13,115	13,115	\$43,677.64	\$3.33	2016	2.44%	2016	3.36%	2016	4.24%		
55	041616A	Ontario Realty Corp	2"	2008	1,290	2,990	1,145	1,890	2,375	3,425	13,115	13,115	\$43,677.64	\$3.33	2016	2.44%	2016	3.36%	2016	4.24%		
56	041616A	Ontario Realty Corp	2"	2008	1,290	2,990	1,145	1,890	2,375	3,425	13,115	13,115	\$43,677.64	\$3.33	2016	2.44%	2016	3.36%	2016	4.24%		
57	036972A	Fort Frances Day Care	3"	2012	892	1,183	992	943	901	1,141	6,052	6,052	\$20,627.60	\$3.39	2016	2.71%	2016	3.64%	2016	4.48%		
58	036972A	Fort Frances Day Care	3"	2012	892	1,183	992	943	901	1,141	6,052	6,052	\$20,627.60	\$3.39	2016	2.71%	2016	3.64%	2016	4.48%		
59	036972A	Fort Frances Day Care	3"	2012	892	1,183	992	943	901	1,141	6,052	6,052	\$20,627.60	\$3.39	2016	2.71%	2016	3.64%	2016	4.48%		
60	036972A	Fort Frances Day Care	3"	2012	892	1,183	992	943	901	1,141	6,052	6,052	\$20,627.60	\$3.39	2016	2.71%	2016	3.64%				

Water System	2013	2014	2015	2015 Actuals	2016	2015 Actuals - 2015 Budgeted	2016 Budgeted - 2015 Actuals
	1	3	4	5	6	7	8

Revenues - Includes Contribution from Reserves	(\$2,644,400)	(\$2,661,591)	(\$2,694,261)	(\$2,699,356)	(\$2,592,162)	(\$5,095)	\$2,099
Capital Local Improvement Revenue	\$0	\$0	\$0	\$0	\$0	(\$5,095)	\$2,099
Total Revenue	(\$2,644,400)	(\$2,661,591)	(\$2,694,261)	(\$2,699,356)	(\$2,592,162)	(\$5,095)	\$2,099
Administration - Includes Contribution to Reserve Funds	\$385,106	\$396,461	\$1,553,288	\$1,447,494	\$1,529,788	(\$109,794)	(\$23,500)
Administration - Capital Debt Service Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water Service Connections	\$109,488	\$249,172	\$148,786	\$131,740	\$149,308	(\$17,046)	\$520
Water Meter Maintenance	\$27,042	\$28,263	\$12,961	\$14,172	\$12,990	\$1,211	\$29
Water Distribution System Maintenance	\$206,134	\$358,623	\$219,019	\$217,931	\$219,608	(\$1,088)	\$589
Water Treatment Plant	\$465,001	\$490,815	\$538,009	\$485,572	\$550,113	(\$52,436)	\$12,105
Water Storage Facility (Tower)	\$110,110	\$122,249	\$122,199	\$111,273	\$130,357	(\$10,025)	\$8,158
S/T - all operating expenditures	\$1,302,800	\$2,185,044	\$2,594,201	\$2,408,184	\$2,592,162	(\$186,077)	(\$2,099)
Total Capital Budget	\$1,712,209	\$1,712,209	\$1,712,209	\$1,712,209	\$1,712,209	\$0	\$0
Reserves Used for Financing Capital	\$1,027,867	\$1,027,867	\$1,027,867	\$1,027,867	\$1,027,867	\$0	\$0
Treated water billed out in 2014 (based on 2013 actuals)							
and projected in 2015 (based on 2014 actuals & mill adjustment)							
Cost per cu. meter	\$1.10	\$1.61	\$2.38	\$1.90		(\$0)	
Projected Reserves as of December 31, 2014 & 2015							
Sanitary Sewer System							
Revenues - Includes Contribution from Reserves	(\$2,250,840)	(\$2,926,806)	(\$2,386,437)	(\$2,500,948)	(\$2,386,437)	(\$114,511)	(\$2,000)
Capital Local Improvement Revenue-Capital Program	(\$1,735)	(\$1,735)	(\$2,986,437)	(\$2,500,948)	(\$2,386,437)	(\$114,511)	(\$2,000)
Total revenue	(\$2,250,840)	(\$2,926,806)	(\$2,386,437)	(\$2,500,948)	(\$2,386,437)	(\$114,511)	(\$2,000)
Administration Plus Contribution to Reserve Funds	\$736,174	\$1,510,334	\$1,208,827	\$1,345,030	\$1,196,433	\$138,204	(\$12,394)
Administration - Capital Debt Service Payments-Capital Program	\$181,374	\$121,528	\$122,735	\$121,464	\$122,732	(\$1,271)	\$17
Total Administration - expenditures	\$917,547	\$1,631,862	\$1,331,562	\$1,466,494	\$1,319,165	\$134,932	(\$12,377)
Sewer mains	\$295,606	\$170,500	\$299,138	\$175,930	\$299,243	(\$63,208)	\$105
Service Connections	\$95,809	\$109,276	\$115,013	\$76,597	\$112,150	(\$38,416)	(\$2,803)
Sewage Treatment Plant	\$699,768	\$705,572	\$700,725	\$713,447	\$717,859	\$12,723	\$17,135
S/T - all operating expenditures	\$2,008,730	\$2,617,299	\$2,386,437	\$2,432,468	\$2,386,437	\$46,031	\$2,000
Total Capital Budget	\$2,008,730	\$2,617,299	\$2,386,437	\$2,432,468	\$2,386,437	\$46,031	\$2,000
Reserves Used for Financing Capital							
Treated water billed out in 2014 (based on 2013 actuals)							
and projected in 2015 (based on 2014 actuals & mill adjustment)							
Cost per cu. meter	\$1.69	\$1.93	\$2.19	\$2.01		(\$0.08)	\$0
Projected Reserves as of December 31, 2014 & 2015							
Cost per cubic with 2014 Emergency Flood expenditures/revenue removed							

Summary - Water & Sewer	(\$4,897,066)	(\$5,610,133)	(\$4,980,698)	(\$5,100,305)	(\$4,990,599)	(\$19,607)	\$99
Total revenue	\$3,311,611	\$4,802,883	\$4,980,698	\$4,840,651	\$4,980,599	(\$140,046)	(\$59)
Operating Budget	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Budget	\$2.79	\$3.53	\$4.56	\$4.00	\$5.271,759.03	(\$3,637,439)	\$1,634,320
Total cost for water & sewer per cu. meter							
Reserves Used for Financing Capital	\$0	\$1,929,178	\$4,543,652		\$2,906,215	(\$4,543,652)	(\$4,543,652)
Projected Reserves as of December 31, 2014 & 2015							
Total revenue- subtracting 2014 Emergency Flood Revenue	(\$4,980,698)	(\$4,980,698)	(\$4,980,698)	(\$4,981,120)		(\$447,557)	
Operating Budget- subtracting 2014 Emergency Flood Expenditures	\$4,151,513	\$4,980,698	\$4,543,652				
Cost per cubic with 2014 Emergency Flood expenditures/revenue removed							