

TOWN OF FORT FRANCES

Economic Development Advisory Committee

AGENDA - May 6, 2019 - 11:30 a.m.

MEETING - Committee Room, Civic Centre - 11:30 a.m.

	Page
1. <u>Call to Order</u>	
2. <u>Disclosure of pecuniary interest and the general nature thereof</u>	
3. <u>Approval of Previous Advisory Committee Minutes</u>	
3.1 April 1, 2019.	2 - 4
4. <u>New Business</u>	
4.1 Elizabeth Slomke, Clerk re: Overview of the Code of Conduct and Integrity Commissioner.	
4.2 D. Kircher - Position Paper - Skilled Trades/Jobs/Apprenticeships - April 23, 2019.	5 - 18
4.3 1) Terms of Reference for the Economic Development Committee. 2) Overview of the Relationship with Rainy River Future Development Corp. (G. Gillon, Economic Development Officer) Materials Included: ❶ By-Law 21/94 (Restructure the Economic Development Advisory Committee (EDAC) and provide terms of reference. ❷ 2010 June 7th EDAC Minutes as approved by EDAC Committee. ❸ Power Point Presentation.	19 - 40
4.4 Tourist Information Centre Opening.	
5. <u>Standing Items</u>	
5.1 Ideas from the April 2, 2019 Brainstorming Session - Ideas to Drive Economic Growth.	41
5.2 Mill Update.	
5.3 Rural and Northern Immigration Pilot.	
6. <u>Adjourn / Next Meeting Date - June 3, 2019.</u>	

TOWN OF FORT FRANCES
Economic Development Advisory Committee

MINUTES

April 1, 2019

The meeting of Economic Development Advisory Committee of the Town of Fort Frances was held in the Committee Room, Civic Centre on April 1, 2019 from 11:40 a.m. to 1:03 p.m.

PRESENT: J. Cumming, Mayor J. Caul, Chair; Chief W. Windigo, K. McCaig, M. Caron, D. Kircher, J. Gillon and D. Eldridge

ALSO PRESENT: D. Brown, CAO, G. Gillon, RRFDC, L. Mose, MNDM and K. Lawson, Deputy Clerk/ Board Secretary

REGRETS: R. Avis, J. McTaggart, K. Firth and T. Drysdale

1. Call to Order 11:40 a.m.

2. Disclosure of pecuniary interest and the general nature thereof - none

3. Approval of Previous Advisory Committee Minutes

3.1 March 4, 2019.

McCaig-Eldridge: THAT the minutes from the March 4, 2019 regular meeting be approved as distributed.

CARRIED

4. New Business

4.1 D. Brown - Awarding Request for Proposal (RFP) 17-AF-14 – Land Use & Economic Development Feasibility Study for the Shevlin Wood Yard & Former Nursing Station.
- Mr. Brown provided an overview of the report as approved by Council.

4.2 G. Gillon - Brainstorming Session - (will include item requested by J. McTaggart - challenge to the EDAC Committee to provide ideas that the municipality could incorporate along with the Strategic Plan to drive economic growth).
The committee was tasked with providing 3 ideas each that the Municipality could incorporate, in addition to its Strategic Plan to affect further economic growth.
Chief Windigo recommended that emphasis on partnerships with the First Nations, especially in the health sector areas, would be advantageous to the municipality as they are looked on favourably by the federal and provincial governments.
The resulting suggestions were documented in the attached chart appended to these minutes and the matter will be furthered at the next regular meeting.
- As a side note to senior housing needs, Mayor Caul provided an update on meetings the Age Friendly group is currently having with a developer who is looking to build two 20 unit apartments adjacent to the Flinders apartment complex.

5. Standing Items

5.1 Mill Update.
- Mayor Caul provided a brief update on meetings surrounding the mill property.

5.2 Rural and Northern Immigration Pilot.
- no update provided.

6. Information:

- 6.1 Federal Canadian Experience Fund.
- L. Mose provided an overview on this funding initiative.

7. Adjourn 1:03 p.m./ Next Meeting Date - May 6, 2019

Tourism		Industrial Growth			Transfers	Enhanced Senior Services		Infrastructure and Services	
Tourism Lake & Waterfront Development		SME Retention Expansion Development	Crossroute Fiber Usage and Other Manufacturing AG Products		Health Care Support	Enhanced Seniors Services		Senior Services <ul style="list-style-type: none">- Transportation- Programs	
Waterfront Woodyard Development		\$10 Million Private Community Investment Fund	Manufacturing <ul style="list-style-type: none">- Mill- Value Added, i.e. Dog Food/Pet		Expansion of Health Care Imaging.	Quality of Life Infrastructure <ul style="list-style-type: none">- Housing- Public Transportation-Community Programs		Senior Living <ul style="list-style-type: none">- Housing- New housing that incorporates a balanced land portfolio	
Partnerships <ul style="list-style-type: none">-Area First Nation Communities- Festival Destination	Boat Tours with stops at local communities	Small business that can work with New Gold such as SMS or John Gavel rather than subbing out of Town							
Casino Hotel	Extend Waterfront Development	Entrepreneur Vertical Integration of Existing Business	Industry – Same value-added product (fibre insulation)		Enhanced Health Care				
Casino/Hotel with huge waterslide		Vacant Business Space West End Highway	Value Added Ag Products <ul style="list-style-type: none">- Food Pellets		Health Care Specialization				
Point Park Revitalization		Workforce <ul style="list-style-type: none">-Labour Shortage in Most Sectors-Training	Purchase Mill Property Once Demolished (or Before) to Repurpose that land.	High Tech Large Capacity Sawmill	Partnership with Area First Nations to Expand Health Care	Rebuild Town (Homes)	People Moving		
			Post-Secondary Training <ul style="list-style-type: none">-Research facilities-Partnership with schools			Transportation Goods In and Out	Invite Developers to Build Housing Complexes		Post-Secondary Student Housing
Develop Waterfront to Maximize Tourism <ul style="list-style-type: none">- such as restaurants, hotels- use lake more									

SKILLED TRADES / JOBS / APPRENTICESHIPS April 23, 2019

- 2017- INSIDE OTTAWA VALLEY in an article related to encouraging women to enter skilled trades a shortage of 350,000 skilled trades people was identified.
- 2019- Ontario Public School Board's Association(OPSBA) in its submission to the Ministry of Education identified that:
 - ❖ By 2025 there will be a skilled labour shortage of 1.2 million positions
 - ❖ 40% of all occupations will be in skilled trades (Ontario Youth Apprenticeship Program - OYAP)
 - ❖ 48% of the current work force will be eligible to retire in the next 5 years (OYAP)
 - ❖ Skilled trades are career pathways that need... "to be part of a comprehensive and intentional career exploration strategy from Kindergarten to Grade 12." (OPSBA)
 - ❖ This strategy, to be successful, must include a post-secondary option for students to complete the program initiated in secondary schools.
- This option would be a post-secondary institution that accepts tuition from students (apprentices) to implement the programs developed by the Province, completely on one site (campus), over a defined and finite length of time.
- Upon graduation from this Multi-Trade School the apprentice will be ready to meet the expectations of their trade.
- The Resolute Forest Products Fort Frances pulp and paper mill, would be the ideal site for this post-secondary Trade School.
- An operator/owner like Rainy River Packaging could incorporate this apprenticeship model into its proposed business plan for the operation of the Fort Frances mill.
- The students enrolled in this Multi-Trade School would acquire their skills under the supervision of qualified Journey Persons while re-habilitating the Kraft mill and paper machines.

- Once the re-habilitation of the facility is complete the Multi-Trade School would be financially self-sustaining and ready to meet the educational needs of the skilled trades throughout the 21st Century.
- This opportunity exists now as there is an operator that wants to purchase the Fort Frances mill. This new model of a Multi-Trade School once engaged would ensure the success of their business plan.

A win for the Province, the Town, our students, our future.

- OPSBA SUBMISSION pages 1-3

David Kircher
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SCHOOL BOARDS'
ASSOCIATION

Leading Education's Advocates

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Cathy Abraham
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W.R. (Rusty) Hick
Executive Director

OPSBA Submission to *Consultation: Education in Ontario*

The Ontario Public School Boards' Association (OPSBA) believes the participation of all education partners in the Ministry of Education's *Consultation: Education in Ontario* is of vital importance.

OPSBA encouraged and regularly promoted participation in the consultation to its membership. We also prepared an evidence-based resource document to support those who wanted to take part in one or all of the various options available to the public to provide input.

While we appreciate the consultation was open to the public, we do have concerns about how the input will be analyzed, weighted and evaluated. We support the validity of the viewpoints from all education stakeholders however, any curricular changes or modifications should be guided by informed and evidence-based practice.

It is with this expressed concern in mind that we now share our formal responses to the questions included in the government's consultation below.

If you are a member of a stakeholder group interested in Ontario's education system, please describe:

The Ontario Public School Boards' Association (OPSBA) represents 31 public school boards and 10 school authorities across Ontario, which together serve more than 1.3 million public elementary and secondary students. The Association advocates on behalf of the best interests and needs of the public school system in Ontario. OPSBA believes that the role of public education is to provide universally accessible education opportunities for all students regardless of their ethnic, racial or cultural backgrounds, social or economic status, individual exceptionality, or religious affiliation.

How should we improve student performance in the disciplines of Science, Technology, Engineering and Math (STEM)?

OPSBA strongly recommends that the acronym STEM be changed to STEAM to include the Arts as a key curricular area of focus. Fundamental competencies can be strengthened, expanded and reinforced through a strong Arts curriculum in addition to science, technology, engineering and mathematics to include the creative process, critical thinking, problem solving and empathy. (See PISA 2018 Global Competence)

In an increasingly complex, integrated and globalized context we must prepare students for jobs/careers and technologies that may not yet exist. It is not just about recalling content knowledge, but applying that knowledge in relevant, engaging ways through the intentional development and integrated application of a range of competencies and skills. (See Schleicher 2018)

The Program for International Student Assessment (PISA) is an international study that measures trends in learning outcomes in science, reading, and mathematics for students at 15 years old. Ontario has consistently scored significantly above the OECD average and at or above the Canadian average on this assessment. In order to make informed suggestions for improvement, it is important to ensure the validity of EQAO assessments (i.e. questions, cultural bias implications, etc.) and why the results are so different than other assessments. As such, the government should inventory all evidence-based approaches in school boards to go deeper and replicate effective strategies provincially. It is important to build on effective instructional strategies and ensure adequate resources and professional learning opportunities for teachers.

Improving achievement in mathematics is complex and requires a multi-pronged approach, including, but not limited to, adequate resources, professional development, differentiated instruction to meet individual student learning needs, and time on task.

It is timely to revise and streamline the "crowded curriculum" and reduce the overall curricular expectations to allow for sufficient time for intentional and integrated competency/skill development and application related to mathematics, science, engineering and technology. Research identifies that project-based learning is an important instructional strategy to support STEAM curricular areas.

How should our schools prepare students with needed job skills, such as skilled trades and coding?

Skilled trades need to be universally recognized as a viable and respected pathway for all students. By 2025, there will be a skilled labour shortage of 1.2 million positions and 40 per cent of all occupations will be in the skilled trades.

This will occur with a backdrop of 48 per cent of the current workforce being eligible to retire in the next five years (OYAP, 2018). A targeted marketing and communications plan, specifically directed at parents, students and educators, is needed to elevate skilled trades to an accepted, respected pathway. This should include the evidence-based research and data that shows there are and will continue to be many opportunities for well-paid jobs in the future.

This is a career pathway that needs to be part of a comprehensive and intentional career exploration strategy from Kindergarten to Grade 12. The earlier students and parents are made aware of these types of career opportunities, the more likely there will be an actual increase in the supply pipeline for apprenticeships in the skilled trades. Waiting until students graduate is too late and negatively implies that these are careers that should be considered only if other pathways are not attainable. As a result, promotion and awareness of career options in the area of skilled trades should begin in elementary school. Opportunities for commencing various elements of an apprenticeship and the opportunity to earn hours towards an apprenticeship should begin in secondary school.

OPSBA urges the government to strongly consider providing relevant opportunities for students, beyond the Ontario Youth Apprenticeship Program (OYAP) to begin to earn apprenticeship hours while in secondary school, which can then be continued upon graduation with an employer or at the community college level. This will provide an early incentive for students to develop positive attitudes toward the trades, pursue an interest, develop a passion, and begin in a very practical way to learn about safety in the workplace. An apprenticeship focus can easily be expanded and integrated into existing vocational school programs and through secondary school experiential and co-operative education programs, as well as Specialist High Skills Majors. This will involve balancing and/or shifting funding levels for commencing an apprenticeship in secondary schools rather than only in post-secondary and employment settings.

OPSBA supported the amendments to the *Ontario College of Trades and Apprenticeship Act, 2009* contained in Bill 47 to remove any barriers for secondary and post-secondary students to secure apprenticeship positions in the various skilled trades upon graduation (e.g. issues related to ratios and staffing levels). Changing the ratio per journeyperson has been an excellent start.

Aligned with a competency/skills-based approach, instead of adding more discreet elements to an already crowded curriculum (e.g. coding), educators are continually looking for ways to integrate these types of topics into existing subject areas such as mathematics, science, etc., to make learning more current, relevant and applicable. In this way students are able to explore a variety of areas within existing curricula to identify and further explore and develop their interests and strengths. (Monograph #69, 2017)

Kathy Lawson

From: John McTaggart <john@mctaggarts.ca>
Sent: December-05-16 9:28 AM
To: Kathy Lawson
Subject: FW: Multi-Trades' School

Kathy,

This is a copy of a letter that David Kircher has sent onto the Ministry of Advanced Education and Skills Development for some direction.

Maybe we could have copies of this available for the meeting.

Thanks

John

From: Tichbornes [mailto:admin@tichbornes.com]
Sent: December-05-16 9:20 AM
To: john@mctaggarts.ca
Subject: FW: Multi-Trades' School

Good Morning John

FYI

Thanks

Dave

From: Tichbornes [mailto:admin@tichbornes.com]
Sent: November-15-16 3:25 PM
To: 'poppy.sanders@ontario.ca' <poppy.sanders@ontario.ca>
Subject: Multi-Trades' School

Dear Ms. Sanders:

A recent article published by Inside Ottawa Valley.Com, indicated there is a shortage of about 300,000 skilled trades' workers in Canada, with many job sites reporting 50% of the skilled trades' people are foreign workers. I live in North Western Ontario and see how difficult the apprenticeship path can be for young adults that have graduated from high school and are looking for a career in the skilled trades.

We have a pulp and paper mill, idled in February 2014 that is situated in the middle of Fort Frances, owned by Resolute Forest Products. Resolute has not, to date, been able to effect a sale of this facility. I believe this pulp and paper mill could be re-habilitated and converted into a multi-trade school. This model would include the delivery of both "hands on" work experience and classroom theory on site, to all apprentices for each applicable trade. Something similar to other Co-Op programs except the entire program would be delivered to the apprentice on site. The program, and ratios of journey people to apprentices would continue to be established by the College of Trades. Like any other post-secondary college or university, the implementation of the apprenticeship program would be the responsibility of the school.

Any information or input you may have for this model of a trade school would be appreciated, my contact information is below.

Thank you,

David Kircher
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TOWN OF FORT FRANCES
ECONOMIC DEVELOPMENT ADVISORY COMMITTEE

MINUTES

April 3rd, 2017

The meeting of Economic Development Advisory Committee of the Town of Fort Frances was held in the Committee Room, Civic Centre on April 3rd, 2017 from 11:41 a.m. to 1:04 p.m.

PRESENT: G. Rogozinski, Chair, D. Fortes, J. McTaggart, K. Perry, K. McCaig, J. Gillon, M. Caron, J. Cumming and G. McBride

ALSO PRESENT: T. Drysdale (RRFDC), D. Brown, K. Lawson

REGRETS: G. Gillon (RRFDC), Mayor R. Avis

1. **Call to Order 11:41 a.m.**
2. **Non-agenda Committee items which because of urgency cannot be deferred to a subsequent meeting, identified to be considered later in the meeting.**
 - 2.1 1) T. Drysdale - Information Sheet - Spring Into Your Career Hiring Fair.
2) T. Drysdale - Future of the Banners at the Bridge.
3. **Disclosure of pecuniary interest and the general nature thereof - None identified**
4. **Approval of Previous Advisory Committee Minutes**
 - 4.1 1) December 5th, 2016.
2) (notes from the February 6th, 2017 meeting - no quorum)

McTaggart-Perry: THAT the minutes from the December 5th, 2016 meeting be approved as distributed.

CARRIED

5. **New Business**
 - 5.1 Committee Appointment - Gordon McBride.
- members welcomed Mr. McBride to the group.
 - 5.2 Project Petunia.
- Tannis advised that sponsorship sales of the Project Petunia baskets have been going very well, and there are just a few more baskets left for purchase. If members would like to purchase or know of anyone who may wish to purchase, please advise her. Baskets will be red and white this year to reflect the Canada 150 Birthday theme.
 - 5.3 Social Media Marketing Strategy.
- Tannis provided members with a historical reference with respect to the development and expansion of the Town's social media strategies to date.
 - 5.4 Canada 150 celebration volunteer event.
- Tannis advised that RRFDC has purchased 500 pins in conjunction with Canada 150 in an effort to promote and recognize volunteerism within the community. She advised that 150 of these 500 pins would be set aside to honour and promote the impact of volunteerism by the youth of our community. She is hoping to honour those selected by presenting these young people with this pin and a certificate of recognition signed by Mayor on behalf of the Town. The rest of the pins will be divided between local service groups, and businesses to honour all others who have exemplified volunteerism in the community. Tannis will circulate a spreadsheet at the next meeting and the committee will have a further discussion to decide how many pins each organization will receive.

6. Standing Items

6.1 Rainy Lake Market Square.

- notes from the brainstorming session - February 6th, 2017.

- ideas for events, etc. that could help develop the market square use.

The following are the ideas which were brought forward by those members of the group in attendance:

1) Interactive Theatre - (period costumes possibly supplied by Little Theatre or the Museum - Cathy Richards would be a good contact);

2) Buskers Festival;

3) Possible Use of a Piano;

4) Speaker's Corner (perhaps a Soap Box Series);

5) Look at Use by Various Non-For Profits - (send fee structure and then waive);

6) Beast Feast;

7) Youth Night for Youth Bands;

8) Friday Night Dances;

9) Grand Opening Celebrations;

10) Talent Shows;

11) Labour Day/Thanksgiving Celebrations;

12) Fringe Acts;

13) Regalias;

14) Museum Directed Ideas - Cultural and Historical Interpretations;

15) Little Theatre presentations;

16) Board Games Tables - (Museum could rent out game pieces) - potential for chess tournaments;

17) Cribbage Tournament;

18) Blow Up Movie Theatre;

19) Farmer's Market - (requires accommodating farmers);

20) Clover Valley Market initiatives;

21) Ecumenical Services.

- The Rainy Lake Market Square is now to be known as the Rainy Lake Square with a "farmer's market" component. Tannis advised that she is now in the process of collecting names of vendors wishing to sell at the site.

She advised that she and Travis Rob attended the site on March 31st with Grade 12 students from Fort Frances High School and discussed ideas with the students for functions or events they might like to see happen at the square. Tannis further advised that a mid August opening for the square is tentatively scheduled with a Grand Opening to follow shortly after. RRFDC is currently purchasing new tents and tables for the vendors use. At the present time, there are no plans for the winter months. Members suggested using the venue for an outdoor rink, ice sculptures and possible New Years events.

6.2 Community Foundation Update.

- there is no update.

6.3 Presentation from D. Kircher - Alternate use of mill property.

- an announcement was made with respect to Seven Generations Organization obtaining \$8 million dollars of funding for the building of an educational/training centre near the Treaty 3 Police Station. No further action is required on this item.

7. Non-agenda Items

7.1 Tannis provided members with an information sheet for "Spring Into Your Career Hiring Fair" to be held May 2nd, 2017 from 3-7 p.m. at the Copper River Inn. Booths are being set aside for businesses to showcase and recruit new talent. Anyone interested in participating should contact RRFDC.

7.2 Members had a discussion about the banners currently situated on the Mill owned

property at the International Bridge. The banners are fading and there was a discussion about what best to do with them. Options for refurbishing, replacement or dismantling were provided. This item will be brought back to the next meeting for further discussion.

8. Adjourn / Next Meeting Date - May 1st, 2017

TOWN OF FORT FRANCES
ECONOMIC DEVELOPMENT ADVISORY COMMITTEE

MINUTES

June 5, 2017

The meeting of Economic Development Advisory Committee of the Town of Fort Frances was held in the Committee Room - Civic Centre on June 5, 2017 from 11:42 a.m. to 1:16 p.m.

PRESENT: G. Rogozinski, Chair, D. Fortes, R. Avis, C. Mallory, J. Gillon, K. McCaig, G. McBride, J. Cumming

ALSO PRESENT: G. Gillon, T. Drysdale, Consultant (RRFDC); L. Mose, MNDM; D. Brown, T. Dennis, K. Lawson

REGRETS: K. Perry, J. McTaggart

1. **Call to Order 11:42 a.m.**
2. **Non-agenda Committee items which because of urgency cannot be deferred to a subsequent meeting, identified to be considered later in the meeting. - None identified.**
3. **Disclosure of pecuniary interest and the general nature thereof - none declared.**
4. **Approval of Previous Advisory Committee Minutes**

- 4.1 April 3rd, 2017.

Fortes-Cumming: THAT the minutes from the April 3rd, 2017 meeting be approved as distributed.

CARRIED

- 4.2 May 1st, 2017 Report (No quorum available).
- received as information by the Committee.

5. New Business

- 5.1 **David Kircher - Verbal update - Mill Property Matter (Mr. Kircher was in attendance from 12:25 p.m. to 12:58 p.m.)**

- Mr. Kircher provided additional input to his deputation to the Committee at the December 5th, 2016 regular meeting. He has a keen interest in the development of a trade school to provide relief of the trades shortage being experienced provincially and country-wide. He also suggested consideration might be given to other uses such as a micro-brewery or casino.

Mayor Avis advised the committee members that he has reached out to both Resolute Forest Products and a formerly interested party to determine what their intentions were respecting the mill properties. Members felt it might be appropriate to make a recommendation to Council to determine if it is feasible for the Town to purchase a portion of the mill. This item will be furthered at the next regular meeting of EDAC. Tannis also advised that B. Tookenay will be doing a verbal update on the new trade school being developed by 7 Generations.

- 5.2 Proposed Residential Development.
- T. Dennis, Chief Building Official/Municipal Planner for the Town was on hand to present his report dated May 9th, 2017 re: Residential Property Review and Future Development Planning. Mr. Tyson advised members that there were only two residential lots left to be sold in the Huffman/Williams Avenue property site. He provided members, through information found in the report, sites for consideration for future development. A discussion took place and the consensus of members was that the properties within the Eric Crescent site would be the most suitable for development. Members indicated that they would like to see various types of building development

such as multi-residential buildings within this site.

Cumming-Mallory THAT the Economic Development Advisory Committee receive the May 9th, 2017 report and verbal update from Mr. Tyson Dennis, Chief Building Official/Municipal Planner and further that the Committee recommends to Mayor and Council that the Town select Erin Crescent as the next residential development site in the Town of Fort Frances.

CARRIED

- 5.3 Implications of Ontario Raising Minimum Wage to \$15.00 Per Hour.
- a discussion was had respecting the anticipated implications of the recent announcement by the Premier's Office. Members felt this was a serious issue which would place significant burdens on small business owners and consumers alike. K. Lawson will confirm with the Northwestern Ontario Municipal Association (NOMA) to determine if they are pursuing a formal response to the Premier's Office. If not, this item will be brought to the next EDAC meeting for a formal resolution requesting Council's support for sending a message to the provincial government indicating their objection to this announcement.

6. **Non-agenda Items - None identified.**

7. **Adjourn 1:16 p.m. - Next Meeting Date July 10th, 2017**

TOWN OF FORT FRANCES

MINUTES

September 11, 2017

The meeting of Economic Development Advisory Committee of the Town of Fort Frances was held in the Committee Room - Civic Centre on September 11, 2017 from 11:44 a.m. to 1:29 p.m.

PRESENT: G. Rogozinski, Chair, K. Perry, J. McTaggart, J. Gillon, K. McCaig, G. McBride, J. Cumming

ALSO PRESENT: T. Drysdale, Consultant (RRFDC); L. Mose, MNDM, D. Brown, CAO and K. Lawson, Secretary

REGRETS: G. Gillon, RRFDC

1. **Call to Order 11:44 a.m.**
2. **Non-agenda Committee items which because of urgency cannot be deferred to a subsequent meeting, identified to be considered later in the meeting.**
 - 1) July and August Committee Meetings;
 - 2) Erin Crescent;
 - 3) Trees on Scott Street.
3. **Disclosure of pecuniary interest and the general nature thereof - None identified.**
4. **Approval of Previous Advisory Committee Minutes**

- 4.1 June 5, 2017 Meeting Minutes.

Caron-McBride: THAT the minutes from the June 5th, 2017 meeting be approved as distributed.

CARRIED

5. New Business

- 5.1 Presentation from Brent Tookenay, Chief Executive Officer, Seven Generations Education Institute re: Development of a new Trade School.
 - Mr. Tookenay provided the committee a presentation on the Background History and Strategic Priorities of the Seven Generations Education Institute and updated them on the current development of the trade school now being built. He emphasized that although the institute programs include development of programs focusing on local treaty, cultural traditions and language, all programs are available to both First Nation and non aboriginal applicants. Mr. Tookenay answered questions on educational programs, housing for students, student enrollment capacity and his thoughts on the purchasing of the Mill building for the purpose of developing a working paper mill/trade school concept. Chair Rogozinski polled committee members to determine the necessity for further investigation respecting the viability of a working mill/trade school concept. Consensus indicated there was no need to further the matter. Tannis will draft a letter for the Chair's signature to advise Mr. Dave Kircher of the Committee's decision.
- 5.2 Presentation of Canada 150 Volunteer Pins/Certificates.
 - Councillor Perry presented the Canada 150 Volunteer Pins/Certificates to committee members, thanking them for their service.
- 5.3 Snow Birds Opportunity.
 - this item was removed from the agenda with no further action.
- 5.4 RCMP Musical Ride - Host the Ride.
 - committee was advised that the RCMP Musical Ride will include Northern Ontario and

British Columbia in their 2018 annual tour schedule. The committee was asked if they felt there would be interest in pursuing this opportunity and the consensus was in favour of further investigation by Geoff.

6. Standing Items

- 6.1 D. Kircher - Mill Property Matter - Update dated July 21st, 2017 from D. Kircher.
- Mr. Kircher will be advised of committee's recommendation to not further investigation for the viability of this matter.
- 6.2 Implication of Ontario Raising Minimum Wage to \$15.00 Per Hour.
- Councillor Perry advised the committee that NOMA is continuing to lobby against the provincial government's decision and is monitoring the implications. It will be furthered at the Northwestern Regional Conference in Thunder Bay this month.
- 6.3 Rainy Lake Market Square Update.
- an update was provided respecting progress of the square. Committee was advised that weather and unforeseen delays with landscaping, delivery of stage equipment, electrical installations, etc have moved the official opening back. Doug will meet with Tannis and staff to coordinate details for the official opening. Tannis advised that there will be open air concerts coming up in September in conjunction with the opening.

7. Non-agenda Items

- 7.1 G. Rogozinski re: July and August meetings.
- The Chair expressed concerns about the decision to not have meetings in July and August. Committee was advised that based on previous meetings during the summers being cancelled because of lack of quorum and vacation scheduling, the decision was made to cancel. Committee recommended that going forward, the question of having July and August meetings be placed on the agenda for the June regular meeting and that committee decide at that time about their ability to attend these particular meetings.
- 7.2 G. Rogozinski re: Erin Crescent.
- Mr. Brown and Councillor Perry provided an status update on Erin Crescent development and Council's decision to refer the matter to the 2018 Budget Process.
- 7.3 J. Gillon re: Trees on Scott Street.
A lengthy discussion was had respecting the issue of removal of trees within the Town. Tannis will investigate funding program opportunities to develop a plan for municipal greenscaping.

8. Adjourn 1:29 p.m./ Next Meeting Date - October 2nd, 2017

TOWN OF FORT FRANCES

BY-LAW NO. 21/94-O

(Being a by-law to amend Town of Fort Frances By-Law No. 21/94, a by-law to establish specific boards and committees of Council.)

WHEREAS on June 14, 2010, Council approved a recommendation from the Economic Development Advisory Committee (EDAC) to restructure the EDAC and provide new terms of reference within which the advisory committee operates.

NOW THEREFORE Council for the Corporation of the Town of Fort Frances HEREBY ENACTS as follows:


1. That Town of Fort Frances By-Law No. 21/94 Schedule "B" (Advisory Committees), Part "C" (Provisions Pertaining to Advisory Committees not directly affiliated with specific Divisions), as amended, be now further amended in Section 2., (Economic Development Advisory Committee:), as follows:
 - 1) That subsection i) be repealed and re-enacted as follows:
 - "i) The voting members of the Committee shall be comprised of a minimum of five (5) and up to nine (9) members of the public appointed by Council and two (2) members of Council appointed to the Committee by Council. There shall be three (3) additional positions on the Committee in an ex-officio capacity held by the Town of Fort Frances C.A.O., the Provincial Northern Development Officer (MNDMF) and a representative of the Rainy River Futures Development Corporation (RRFDC)."
 - 2) That subsection ii) be repealed and re-enacted as follows:
 - "ii) The Committee shall consider and initiate discussion on matters of significance to economic development in the Town of Fort Frances and make recommendations to Council. These matters will include, but not be limited, to:
 - Business attraction, retention and marketing programs and activities;
 - Service, Professional, Commercial, Distribution and Transportation sector attraction;
 - Tourism and Community Development;
 - Manufacturing and Extraction industry retention and attraction;
 - Competitiveness issues, policy and programs;
 - Providing leadership on local business partnership initiatives.

In order to facilitate consideration of the foregoing, the Committee shall meet as often as considered necessary under the circumstances and may invite expert advisors to provide advice and input to activities on an as needed basis. The advisors referred to herein will act within the Committee in the same manner as ex-officio members."

This by-law shall come into force and take effect on the final passing thereof.

READ THREE TIMES and finally passed in open Council this 23rd day of August 2010.


R. Avis, Mayor


G. Treftlin, Clerk

ECONOMIC DEVELOPMENT ADVISORY COMMITTEE

Minutes

June 7, 2010

A meeting of the Economic Development Advisory Committee was held in the Committee Room Civic Centre June 7, 2010 at 11:30 a.m.

The following members were present: Gary Rogozinski, Vice Chair, Teresa Hazel, Geoff Gillon, Mark McCaig, Jim Cumming and Councillor Ken Perry.

Regrets: Mayor Roy Avis, Bill Gushulak, John McTaggart

Also Present: Tannis Drysdale, Rainy River Future Development Corporation and Lori Pattison, Secretary.

1. Call to order – 11:45 a.m.
2. Non-agenda items: Some information reports were handed out for committees information.
3. Declaration of Conflict of Interest: None
4. Approval of Minutes – May 3, 2010 and May 27, 2010

Jim Cumming – Ken Perry – that the minutes from the May 3 and May 27, 2010 meetings be approved as circulated.

CARRIED.

5. Information and Activity Reports:
 - a) Planning Act Presentation – will be deferred to the next meeting due to the Planner being unavailable
 - b) Fun In the Sun follow up – the grant application has been filled out and submitted – waiting for approval (\$5,000.00). Teresa has had discussions with The Fun in the Sun committee and they are on the same page – would like to focus on Canada Day rather than a week long event – hard to get volunteers to run a week long event. There was some discussion and the committee would like to recognize Paul Bock for all of his contributions over the past years.
 - c) Ex-Pat Packages – no changes to the list were received therefore the packages will go out according to the list handed out at a previous meeting. Photos have been taken of the Mayor – letter to be drafted to go out with package (Teresa to help Tannis) – Tannis will put the package together and present it to the committee before they go out.
 - d) Fishing Industry Opportunities Presentation – held a show in Fort Frances – was well attended – to date three companies have expressed interest in partnering with American companies.

Held a information session at the Super 8 Hotel on May 25 which discussed:

- Was well attended
- 3 companies interested in partnering with American companies
- history of fishing tackle
- positioning of Fort Frances as a business location for American tackle manufacturers wanting to export into Canada
- overview of business models and roles in the fishing tackle industry
- opportunities for Canadian entrepreneurs in the fishing tackle industry

- e) Inward Investment Opportunity (verbal) – buyer/seller packages were reviewed – we have had discussion with the Vice President of Verdoc (Toronto) – he is coming to Fort Frances this summer to advise how to best advertise for the most appeal for Fort Frances – aid through NCIRP Investment Attraction (possibly the week of July 3rd) – will let committee members know

6. Discussion and Action Request Items:

- i) Terms of Reference Economic Development Advisory Meeting for discussion and approval –

Jim Cumming – Teresa Hazel – that the Economic Development Advisory Committee recommends that Council approve the attached list of recommendations to the Economic Development Advisory Committee's terms of reference and further that the Clerk be advised to implement into the By-law.

List of Recommendations: (included for committee's information)

- The Committee shall consider and initiate discussions on matters of significance to economic development in the Town of Fort Frances and make recommendations to Council.

These matters will include, but not be limited, to:

- Business attraction, retention and marketing programs and activities
 - Service, Professional, Commercial, Distribution and Transportation sector attraction
 - Tourism and Community Development
 - Manufacturing and Extraction industry retention and attraction
 - Competitiveness issues, policy and programs
 - Providing leadership on local business partnership initiatives
- That the Committee meet more often if required.
 - That the code of Ethics remains and that the agenda provide an opportunity to declare Conflict of Interest at each meeting.
 - That the clerk be requested to provide the committee with information on how the Municipal Conflict of Interest Act applies to the committee's work.
 - That the Code of Ethics be provided at each meeting on the back of the agenda.

- That the committee be expanded to be a minimum of 5 and up to 9 members of the public appointed by Council and two representatives of Council.
- Ex-officio to the committee to include specifically the Town of Fort Frances CAO, the Provincial Northern Development Officer (MNDMF) and a representative of the RRFDC. Remaining as current, the Mayor is ex-officio to the committee.
- That the committee be permitted to invite expert advisors to provide advice and input to activities on an as needed, as required basis. These advisors will act within the committee in the same manner as the ex-officio members.
- That the RRFDC and the Town of Fort Frances develop a series of protocols that will work toward improving services delivery to clients, establish roles and responsibilities and find synergies. This will include a discussion on land sales.
- That the committee actively solicit opportunities to seek education and understanding of economic development processes, relevant legislation and opportunities.

7. Educational Opportunities:

- a) EDCO: Organic Entrepreneurship: How to Turn Your Town into an Incubator – June 22, 2010 – 11:00 a.m. - Webinar to be held at 11:00 a.m. at RRFDC – Jim, Geoff and Jeannette to attend.
- b) Conference Board Report – for information purposes – if interested in full report contact Tannis.
- c) Northern Networks Trade Conference – September 15 and 16, 2010 in Fort Frances - plans are coming together – speaker line up is almost complete – sponsorship letter to go out to local businesses – ads will go out through the local radio station and newspaper.

8. Non – Agenda Items: Information reports distributed to committee members.

9. Next meeting date: July 5, 2010.



Presentation to FF EDAC

April 5, 2019

Fort Frances Civic Center

Community Futures Program – FedNor

- Strategic community planning and socio-economic development;
- Support for community-based projects;
- Business information and planning services; and
- Access to capital for small and medium-sized businesses and social enterprises

Our Mandate

- ***The Rainy River Future Development Corporation (RRFDC) will work co-operatively and pro-actively to promote fair and equitable partnerships, open communication, and community learning in the pursuit of regional economic development.***

2018-2019 Board of Directors

- ❖ Gord Armstrong - Chair
- Jeff Wiume – Vice Chair
- Blair Anderson
- Jim Belluz
- Deborah Cornell
- Martin Dufresne
- Shanda Degagne-Begin
- Rick Ksiezopolski
- Vacant

Geoff Gillon
Angela Halvorsen
Shaari King
Kim McKelvie
Gurvinder Grewal
Summer Students -2

Executive Director
Business Investment Manager
Project Claims/Bookkeeper
Receptionist/Bookkeeper
Economic Development Intern

Consulting Groups:

Economic Development
Telecommunications
Forestry

Loan Portfolio

- Investment portfolio of \$4.2 Million
- 60 active loans
 - 55 % Fort Frances
 - 27 % District
 - 18 % Northwestern Ontario Investment Pool (NWOIP)

Business Investment

- Investment Fund –
Supported by Canada ONLY - as per our contract for lending!
- Loans
- Business Advice
- Business Promotion

Regional Economic Development

- Supported by your
Municipal Per Capita
- Economic Development
- Municipal Support
- Agricultural Projects

RRFDC Operational Structure

RRFDC Per Capita

- The RRFDC's municipal per capita has remained at \$7.00 since inception.
- Fort Frances pays for enhanced Ec. Dev in and around \$80K to \$100K per year depending on projects.
- No other organization can say this.
- This is due to our ability to earn additional revenues through various projects thus reducing our need for municipal funds.

Funding Model

- FedNor Operating - \$300,000
- Municipal Per capita - \$80,000
(8 of 9 Municipalities)
- Fort Frances Enhanced - \$80,000
(By Quarterly Billing)

Senior Government

- The support of area municipalities for the RRFDC allows us to show senior government that we are ALL working together for the betterment of the region.

Fort Frances Enhanced

- The RRFDC provides an economic development consultant to work for Fort Frances Council under the direction of the Mayor, to be billed quarterly upon a report to Council.
- Consultants also work with the Fort Frances Economic Development Advisory Committee (EDAC).

Fort Frances Project Activities

- Tourism
 - Fort Frances Tourism Center
 - Municipal Accommodation Tax
 - Promotion –Social Media, Ads etc.
 - Rainy Lake Square Events
 - Canada Day Parade
- Mining Supply and Services - ongoing
- Telecommunications/Digital Economy - ongoing
- Forestry and Wood Products
 - Enhanced Sustainable Forest License (ESFL)
 - Resolute Mill Re-purposing

Rainy Lake Square Events



Other Activities

- Fort Frances Economic Development Advisory Committee
- Age Friendly Fort Frances
- Industrial Park Land Sales
- Fort Frances Tourism Information Center
- CIP – Community Improvement Plans

30 Member Business

4500 Active Card Holders



- The cardholders are the residents and taxpayers of area municipalities.
- Your support of the RRFDC allows us to provide administrative support to this project.

RRFDC Events Tent

- **Events Tent – Municipal support of the RRFDC allows these events free use of the tent.**

Currently used for:

Fort Frances Canadian Bass Championship

Fort Frances Canada Day 2019 - possible

Rainy River Walleye Tournament

Pumkinfest



RRFDC Membership

- The RRFDC is a membership driven organization. Memberships are \$5.00 per year.

Thank you

- **Contact the RRFDC**
 - **807-274-3276**
 - **807-276-1592 – my cell**
 - **info@rrfdc.on.ca**

Tourism		Industrial Growth			Transfers	Enhanced Senior Services		Infrastructure and Services
Tourism Lake & Waterfront Development		SME Retention Expansion Development	Crossroute Fiber Usage and Other Manufacturing AG Products		Health Care Support	Enhanced Seniors Services		Senior Services <ul style="list-style-type: none">- Transportation- Programs
Waterfront Woodyard Development		\$10 Million Private Community Investment Fund	Manufacturing <ul style="list-style-type: none">- Mill- Value Added, i.e. Dog Food/Pet		Expansion of Health Care Imaging.	Quality of Life Infrastructure <ul style="list-style-type: none">- Housing- Public Transportation-Community Programs		Senior Living <ul style="list-style-type: none">- Housing- New housing that incorporates a balanced land portfolio
Partnerships <ul style="list-style-type: none">-Area First Nation Communities- Festival Destination	Boat Tours with stops at local communities	Small business that can work with New Gold such as SMS or John Gavel rather than subbing out of Town						
Casino Hotel	Extend Waterfront Development	Entrepreneur Vertical Integration of Existing Business	Industry – Same value-added product (fibre insulation)		Enhanced Health Care			
Casino/Hotel with huge waterslide		Vacant Business Space West End Highway	Value Added Ag Products <ul style="list-style-type: none">- Food Pellets		Health Care Specialization			
Point Park Revitalization		Workforce <ul style="list-style-type: none">-Labour Shortage in Most Sectors-Training	Purchase Mill Property Once Demolished (or Before) to Repurpose that land.	High Tech Large Capacity Sawmill	Partnership with Area First Nations to Expand Health Care	Rebuild Town (Homes)	People Moving	
		Develop Waterfront to Maximize Tourism <ul style="list-style-type: none">- such as restaurants, hotels- use lake more	Post-Secondary Training <ul style="list-style-type: none">-Research facilities-Partnership with schools	Transportation Goods In and Out		Invite Developers to Build Housing Complexes	Post-Secondary Student Housing	