

TOWN OF FORT FRANCES

AGENDA - May 11, 2020

MEETING - Held Virtually

Page

1. **COUNCIL MEETING**

(Session No. 040) to immediately follow the Committee of the Whole

1.1 Call to Order

1.2 ~~Prayer~~ Silent Meditation

1.3 Non-agenda items identified to be considered later in this meeting

1.4 Disclosure of pecuniary interest and the general nature thereof.

2. **Delegations/Deputations:**

2.1 2020 Budget Public Meeting

3 - 35

3. **Consent Agenda:**

3.1 Items Referred from Committee of the Whole

3.2 Letter dated April 22, 2020 from A. Bedard re: Sunny Cove
- received with thanks.

36 - 38

3.3 Letter dated April 29, 2020 from Borderland Pride re: Celebrating
Pride in the Time of COVID-19
- will be advised of Council's proclamation and flag raising will be
coordinated directly with Mayor Caul.

39 - 41

4. **Approval of Council Minutes: ***

4.1 Session No. 039 dated April 27, 2020

5. **Approval of Committee of the Whole Minutes: ***

5.1 Session No. 040 dated April 27, 2020

6. **Resolutions from tonight's Committee meeting**

7. **By-Laws:**

7.1 By-law 26/20 being a by-law to adopt the estimates of all sums
required for all municipal purposes during the year 2020.

42 - 43

7.2 By-law 27/20 being a by-law to authorize the levy and collection of
taxes for all municipal purposes in the Town of Fort Frances for the

44 - 47

year 2020.

8. New Items:

- | | | |
|-----|---|----|
| 8.1 | Resolution respecting Dr. Recruitment and Retention
- Council will consider resolution attached. | 48 |
| 8.2 | Homelessness Problem - Mayor Caul | |

9. Information Correspondence:

- | | | |
|-----|--|---------|
| 9.1 | Letter from Town of Midland to Prime Minister Trudeau re: Direct
Payment of Federal Funds (COVID-19 Pandemic) | 49 - 67 |
| 9.2 | Letter from City of Hamilton to Province of Ontario re: Regulate and
Enforce Odour and Lighting Nuisances related to the Cultivation of
Cannabis | 68 - 69 |
| 9.3 | AMO Communications
- Watch File April 28, 2020
- Call for Nominations AMO Board of Directors | 70 - 74 |

10. Minutes:

- | | | |
|------|---|---------|
| 10.1 | Administration and Finance Executive Committee dated April 21,
2020. | 75 - 76 |
| 10.2 | Operations and Facilities Executive Committee dated April 22, 2020 | 77 - 78 |

11. Non-agenda Items

12. In-Camera:

- | | |
|------|---|
| 12.1 | Personal matters about an identifiable individual, including municipal
or local board employees: Committee Matters |
|------|---|

13. Public Session Resumes

14. ADJOURNMENT

15. * Previously distributed to Council

16. ** Items can be viewed by contacting the Clerk

2020 BUDGET PUBLIC MEETING

May 11, 2019

Committee Room

via Teams on-line meeting

Presented By: Dawn Galusha, Treasurer





BUDGET PROCESS

- Municipalities exist under the mandate of the Province.
- Municipal Act and a variety of other Provincial Acts
- Provincial requirement to prepare a Budget
- This public meeting will explain:
 - How the Town is financed
 - How your tax dollars are applied



2020 BUDGET PROCESS

- Process began with Management and Administration preparing estimates and then preparing an in-depth review of those estimates
- A few of Committee of the Whole Meetings were held
 - February 3 to March 2
- During these meetings Council evaluated and reviewed the challenging requests in order to arrive at a budget for 2020
- We were in a different circumstance at the time of budget planning than we currently are with the unknow effects of COVID-19 on our community, Province and Country



UTILITIES

- The Town of Fort Frances also operates 2 utilities:
 - Water and Sewer
- The operations of the two Utilities are funded by:
 - The user fees that they generate
- They do not affect property tax rates directly
- Also, the Town is the sole shareholder of the Fort Frances Power Corporation
 - Electrical rates fully fund the FFPC

SOURCES OF MUNICIPAL REVENUE

- The Town of Fort Frances has four sources of revenue:
 - Taxation (including Payment In-Lieu of Taxes)
 - Conditional and Unconditional Grants
 - User Fees, Permits, Licenses and Fines
 - Other revenues such as penalties and interest, rents, sale of land and equipment, etc.



PROPERTY TAXATION

- Main source of revenue
- Consists of 2 main components
 - Tax Base (assessment)
 - Assessed value of property is determined by the Municipal Property Assessment Corporation (MPAC)
 - Tax Rates (Municipal and Education)
 - Municipal- set by Town Council
 - Education- set by the Province of Ontario
- Special charges- Business Improvement Area Charges
 - Added only to specific areas



PROPERTY TAX RATES

- Tax Ratios- define the municipal tax rate of each property class in relation to the Residential Tax Ratio of 1
 - This year Council approved the Revenue Neutral Ratios and a By-Law has already been adopted
- Property tax rates are set by Town Council based on the estimated revenue needed to operate and maintain town services and its infrastructure
- Property tax rates are subject to Provincial regulations:
 - Levy restriction for the Multi-residential, Commercial and Industrial Property Classes



LEVY RESTRICTION OR HARD CAPPING EXPLAINED...

- Provincial legislation prohibits municipalities from applying municipal levy increases on:
 - Multi-residential,
 - Commercial, and
 - Industrial property classes
- Where the tax ratio is above the provincial threshold the restricted class cannot be increased by more than 50% of the levy increase applied to non-capped properties



ASSESSMENT

- MPAC is responsible for determining property assessment valuations based on policies stipulated in the Assessment Act
- Assessment Act
 - Amended in 2007
 - Properties valued every four years, beginning with the 2009 tax year
 - 2017 began the third 4-year cycle
 - Assessment increases are phased in over the 4 year period (2017-2020)
 - Assessment decreases are immediate
- Assessment for 2020 is increased from 2019
 - Final year in the cycle
 - New developments

GRADUATED TAXATION

- Graduated Taxation was implemented in 2017, with adjustments in 2018
 - 2 bands
 - Band #1- \$0-3.6 Million
 - Band #2- Over \$3.6 Million
- Provincial tool provided the Town the ability to set a tax rate for Band #1 at a rate of 60% of Band #2
- Self-funded within the Commercial class and does not shift any further tax burden onto the Residential Property class.



USER FEES

- The Town has discretion to determine the services for which it will charge a fee. Some examples of fees charged are:
 - Sports Centre ice rental fees
 - Landfill site tipping fees
 - Garbage bag tag fees
 - Airport landing fees
 - Building permit & zoning application fees
- Many fees increased by 1.7%
- Province regulates:
 - Fees are based on cost recovery not to “make a profit”



USER FEES

- Council approved by-laws that set out our user fees for 2020 for municipal services and for Water & Sewer rates which were set independently.
- Water and Sewer rates were revised with a continued view as to:
 1. Impact of Provincial Regulations
 2. Sustain and maintain existing system

MUNICIPAL ACCOMMODATION TAX

- Effective January 1, 2019- Accommodation providers in the Town were mandated by By-Law to collect and remit a 4% tax on hotel stays
 - 50% of the collected money will be distributed to the Rainy River Future Development Corporation as the eligible not-for-profit tourism to be used for the exclusive purpose of tourism promotion and development
 - The other 50% is for the Town to be utilized for tourism and economic development priorities. This year Council has decided that the first \$135,000 will go towards the Travel Information Centre, Marina, and Museum. The remainder, if any, will go to a dedicated reserve fund
 - The coronavirus pandemic has had a negative impact on the amount of revenue the Town will receive from the Municipal Accommodation Tax in 2020.

LICENCES, PERMITS AND FINES

- Revenues under this category include:
 - Business licences
 - Lottery licences
 - Building permits
 - Parking fines
- Similar to user fees, the Province regulates:
 - Fees are based on cost recovery not to “make a profit”



GRANTS

- Conditional and unconditional grants from both the Provincial and Federal Governments
- Ontario Municipal Partnership Fund
 - Main unconditional grant
 - \$3,294,600
 - Decrease of \$68,900 or 2.05% (from 2019 to 2020)
- Federal and Provincial grants for general operations

CONDITIONAL GRANTS

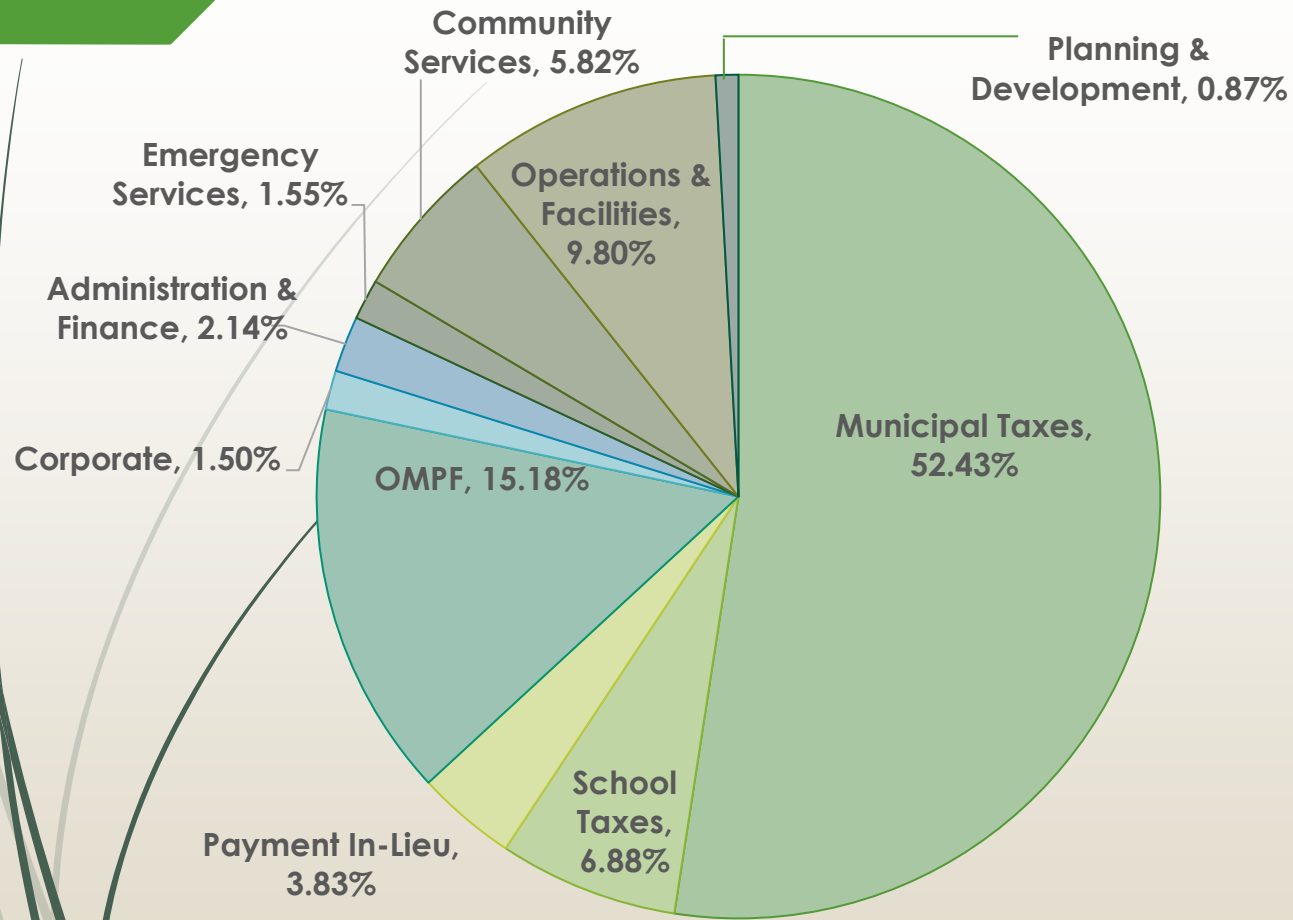
- The Town receives a variety of annual conditional operating grants such as:
 - \$113,730 Recycling grant (Stewardship Ontario)
 - \$51,240 Operating grant for the Fort Frances Seniors' Centre
 - \$71,727 Handi-van Transit (Ministry of Transportation Gas Tax)
- The Town also receives annual conditional capital grants which fund various road, sidewalk construction projects:
 - \$469,544 Federal Gas Tax
 - \$682,746 Ontario Community Infrastructure Formula Based Funding



SPECIAL PROJECT GRANTS

- The Town also applies for operational and capital grants for special projects such as:
 - Connecting Link Funding for road reconstruction projects
 - OCIF Top-up for road reconstruction projects
 - Any other opportunities that arise which will assist with the cost to the Town

2020 BUDGETED REVENUES



Municipal Taxes	11,378,238
School Taxes	1,492,647
Payment In-Lieu	830,794
OMPf	3,294,600
Corporate	326,000
Administration & Finance	465,325
Emergency Services	336,589
Community Services	1,262,148
Operations & Facilities	2,126,623
Planning & Development	188,664
2020 Revenue	21,701,628

2020 BUDGETED REVENUES

	2019 Budget	2020 Budget	Change
Corporate	\$16,978,422	\$17,322,279	\$343,857
Administration & Finance	655,525	465,325	-190,200
Emergency Services	327,516	336,589	9,073
Community Services	2,791,693	1,262,148	-1,529,545
Operations and Facilities	2,183,529	2,126,623	-56,906
Planning and Development	216,291	188,664	-27,627
Total	\$23,152,976	\$21,701,628	-1,451,348

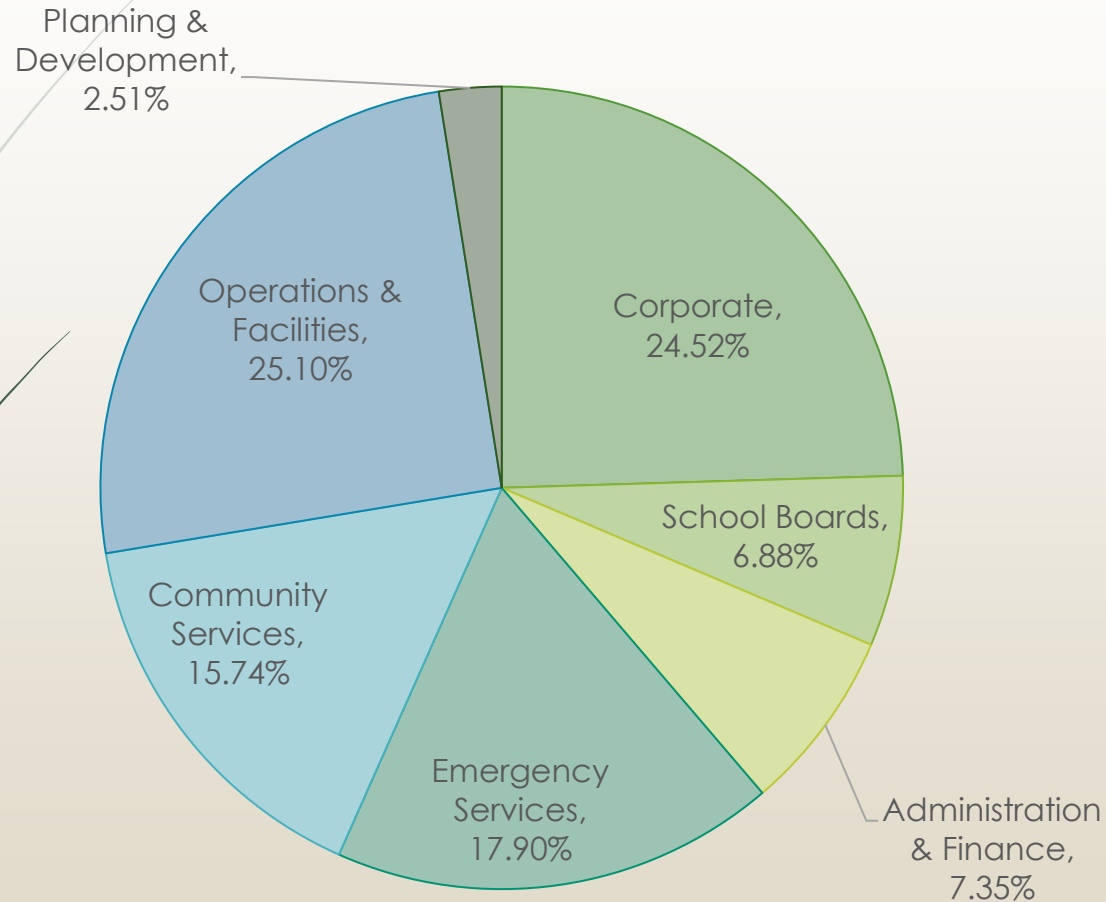
MUNICIPAL EXPENSES and EXPENDITURES

- Three types of municipal expenses/expenditures:
 - Operating
 - Capital
 - Reserve Fund Contributions
- Two Broad Categories
 - Controllable
 - Administration, Fire and Rescue, Public Works, Museum, Parks, Airport, Handi-Van, Tourist Information Centre, By-law Enforcement, Recreation, Cemeteries, Solid Waste Management, Fort Frances Seniors' Centre
 - Non-controllable

LONG TERM DEBT

- Council decision:
 - Debt
 - Pay-as-you-go
- Long Term Debt repayment is part of current operating budget
 - \$384,028
- Total debt at the end of 2020 is \$1,006,338

2020 OPERATING EXPENSES



Corporate	5,321,155
School Boards	1,492,647
Administration & Finance	1,595,428
Emergency Services	3,885,450
Community Services	3,415,036
Operations & Facilities	5,446,745
Planning & Development	545,167
2020 Expenses	21,701,628

2020 BUDGETED EXPENDITURES

	2019 Budget	2020 Budget	Change
Corporate	\$6,941,436	\$6,813,802	-127,634
Administration & Finance	1,701,870	1,595,428	-106,442
Emergency Services	3,693,920	3,885,450	191,530
Community Services	4,826,260	3,415,036	-1,411,224
Operations and Facilities	5,451,059	5,446,745	-4,314
Planning and Development	538,431	545,167	6,736
Total	\$23,152,976	\$21,701,628	1,451,348

2020 BUDGET SUMMARY

General Division	Revenue	Expenditure	Budget Deficit
Corporate	(\$17,322,279)	\$6,813,802	(\$10,508,477)
Administration & Finance	(465,325)	1,595,428	1,130,103
Emergency Services	(336,589)	3,885,450	3,548,861
Community Services	(1,262,148)	3,415,036	2,152,888
Operations & Facilities	(2,126,623)	5,446,745	3,320,122
Planning & Development	(188,664)	545,167	356,503
	(21,701,628)	21,701,628	-
Capital Budget	(13,894,519)	13,894,519	-
Water Operating Budget	(2,919,271)	2,919,271	-
Sewer Operating Budget	(2,728,201)	2,728,201	-
	(5,647,472)	5,647,472	-
	(\$41,243,619)	\$41,243,619	-

TAX RATE SUMMARY

- The 2020 General Operating Budget results in the following total **tax rate** (Municipal and Education) increases or reductions as compared to the 2019 tax rates:
 - 3.240% increase for Farmland
 - 3.240% increase for Residential
 - 2.955% decrease for Multi-residential
 - 0.258% increase for Commercial
 - 1.526% decrease for Industrial
 - 1.114% decrease for Large Industrial
 - 1.315% increase for Pipelines
- Vacant & Excess Land- Commercial have a 15.53% increase, Vacant & Excess Land- Industrial have a 20.37% increase, and Vacant & Excess Land- Large Industrial have a 22.40% increase due to the complete phase out of the reduction percentage (both Municipal and Education)

RESIDENTIAL TAX RATE COMPARISON

Current Value Assessment	2020	2019	Difference in Tax \$
\$ 60,000	1,142.02	1,106.18	35.84
100,000	1,903.37	1,843.63	59.74
150,000	2,855.05	2,765.44	89.61
200,000	3,806.73	3,687.25	119.48

Error in calculation at time of discussions- Administration & Finance Executive Committee has agreed to continue with the rates agreed on at the March 2, 2020 Special Council meeting- Difference to be placed into Tax Rate Stabilization reserve fund.

2020 TAX DOLLAR DISTRIBUTION

Community Services (Sportsplex, Library, Museum, Daycare, Marina, Sunny Cove)	15.07
Rainy River District Social Services Administration Board*	13.46
Contributions to Reserve Funds	12.62
Operations & Facilities (Roads, Cemeteries, Parks, Airport, Waste Management)	11.71
Police*	11.29
School Boards*	10.45
Fire/911 Services	7.78
Administration/Council/ Economic Development	7.26
Northwestern Health Unit*	2.86
Long-Term Debt	2.69
Planning & Development (Including By-law)	2.49
Taxation Write-offs*	1.84
Local Hospital Doctor Recruitment	0.48
	<u>\$100.00</u>

\$39.90 of every \$100 is for uncontrollable services/costs*

\$60.10 of every \$100 is for services controlled by the municipality

2020 UNCONTROLLABLE EXPENSES

	2020 Actual	2019 Budget	Change
Health Unit	\$ 408,652	\$ 377,954	\$ 30,698
RRDSSAB	1,923,520	1,956,182	-32,662
Policing Contract	2,639,763	2,563,093	76,670
Total	\$ 4,971,935	\$ 4,897,229	\$ 74,706

RESERVE AND RESERVE FUNDS

- Critical component of the Town's Long-Term financial plan
- Provides financing of capital assets
- Building of Reserve Funds is primarily accomplished through:
 - the allocation of annual operating surpluses
 - Operational budget allocations
 - To sustain asset management strategies
- 2020 General Operating budget allocates
 - \$1,704,000 to Corporate Vehicles/Equipment, Projects, and Building reserve funds
 - \$98,977 to Tax Stabilization reserve fund
 - \$49,245 to Post Landfill Closure reserve fund and
 - \$8,550 to Townshend Theatre reserve fund
- Water and Sewer Operating Budgets allocate any surplus to Waterworks & Sanitary Sewer Reserve Funds, and \$17,982 to Water meter Replacement Reserve Fund. In addition, Contributions to Capital projects from the W&S Operating Budgets account for \$2,625,619
- The Federal Gas Tax Capital funding of \$469,544 is also directed to reserves.

RESERVE AND RESERVE FUNDS

Reserve Funds (as of Dec 31/19)	\$16,050,417
2020 Estimated Interest Earned	282,309
2020 Estimated Transfers to Reserves	2,853,007
2020 Estimated Transfers from Reserves	<u>-5,559,097</u>
Subtotal	13,626,636
Reserve for Working Capital	<u>1,000,000</u>
Total Reserve & Reserve Funds	\$14,626,636



EFFICIENCIES

- Allows a service to continue in a less expensive manner
 - ie. Less human and equipment resources
- Asset Management Plan
 - Funding to bring the Plan to a current status
 - Future budgeting decisions to be made based on the Asset Management Plan
- The Town continues to seek additional efficiencies.



CURRENT ECONOMIC SITUATION

- Council has a difficult task of:
 - Balancing the needs of the community,
 - Maintaining acceptable service levels,
 - Making every effort to strengthen the local economy,
 - While providing fairness in taxation and value in service to our residents
- The future of the Large Industrial Class tax base for mill properties is still unknown
- OPP Costs are uncontrollable and are reconciled 2 years later and continue to rise
- Provincial downloading and regulatory responsibilities
- Escalating operating costs- Salaries, benefits, heat, hydro, repairs
- Aging infrastructure and growing infrastructure deficit
- COVID-19 effects on the community



QUESTIONS or COMMENTS



Thank you!



Dear Editor (an open letter to Fort Frances Town Council)

To Mayor June Caul - & - Members of Fort Frances Town Council April 22 . 2020

At a regular Council meeting of the Town of Fort Frances - in March 2020 - Mayor June Caul announced - that the Town of Fort Frances - would be stepping away from owning Sunny Cove Camp .

Mayor Caul argued that the Town's current financial condition - led to the Town's decision to divest itself of this asset . She also stated that Council was committed - to finding a new non profit owner - who would be willing to operate Sunnycove - like it has been run over the past few decades .

Mayor Caul argued that Sunnycove was outside the Town limits - & - cost the Town approximately (\$40,000) - forty thousand dollars per year to operate - & - selling this asset would free up this \$40,000 for other parts of the Town Budget ... Yep sell it - and save \$40,000 - of tax dollars .

-

Well I find Mayor June Caul - & - Council's position to sell off this amazing asset - to be absolutely nonsense - & - nothing but a bunch of brown sugar - baffle garb - & - in my mind is absolutely foolish .

Why ?

-

Well lets review a little history . This Council was going to sell off the vacated Daycare Building . Then the Council changed their mind - & - decided to look at kicking the seniors out of the Sister Kennedy Center - & - moving them into the vacated Daycare Building - then - once the Seniors were moved - Council planned - to sell off the Sister Kennedy Center ...WOW Now all of a sudden - this Council has another sale in place - Sunnycove Camp - for a cost saving of \$40,000 tax dollars - to use elsewhere in their budget . Wow Council wants to sell off a multi million dollar property - known as Sunny Cove Camp - to save their \$40,000 per year - but the owners who buy it - will run it - just like the Town was running it over the past few decades ...

Wow - Mayor Caul - do you already have a buyer in place ?

Well Councils argument - of recouping it's \$40,000 tax dollars - & - having the new owners of Sunnycove Camp - run it like has been run for decades - is now easily solved - yep 100 % solved - right now - and the Town can have it's \$40,000 dollar tax expenditure - and apply it anywhere in their budget - that they wish to place it - without selling this asset off . How ? - very simple - " FROM THE MOFFAT FUND " ,

-

The Moffat Fund has been supplying Grants to the Town of Fort Frances for years . The amount of this years grant is \$ 93, 750.00 - & - guess what folks - the primary goal of this Fund is to

support and advance the economic , social , physical and intellectual well being of children and families consistent with the vision of the Moffat Fund . Wow - & - to think - Fort Frances Town Council is the party that accepts the applications - & -identifies where these funds go - and this money has not been assigned - nor handed out yet .. Wow again - what a win - win situation - unless there are other back door motives - or issues - we are not aware of yet - at least I hope not ..

In closing - I believe Council should keep Sunny Cove Camp - & - allocate - forty thousand dollars from the Moffat Fund to run Sunny Cove Camp - & - solve it's wish to utilize the Town Taxpayers dollars of \$ 40,000 elsewhere within their budget . Do this and there is absolutely no cost to the Town - & - Sunnycove does not have to be sold ..

I also request that Town Council develop a New By-Law that calls for a Mandatory Public Meeting that is well advertised - allowing a public meeting to take place - before any land or property is changed from its present purpose - occupancy - sold - or rented out . This is needed so an elected Party of seven - cannot without public input - dispose of major Public Assets - without full transparency - accountability - & - taxpayer input ...

A copy of the Moffat Fund Application is attached to this letter to verify the information I provided above - & - I trust the Editor will either verify the above information - or print the Moffat Fund Ad as copied with this letter ..

Thank You to the Editor - for printing this letter .

Your Truly



Allan T Bedard

274-9202 - home phone

271-0420 - cell

Cc

Fort Frances Times

93.1 - The Border

Thunder Bay Times News

275 copies dispersed to the Community

MOFFAT FAMILY FUND

provides \$93,750⁰⁰ in 2020!



Our community has the good fortune of being endowed with \$93,750.00 of charitable funding through the Winnipeg Foundation's Moffat Family Fund for 2020.

The primary goal of this funding is to support and advance the economic, social, physical and intellectual well being of children and families consistent with the vision of the Moffat Family Fund.

We invite registered charities and/or affiliated organizations to submit an application for funding between **Monday, March 2 at 8:30 a.m. and THURSDAY, APRIL 30 at 4:00 p.m.** addressed and delivered to:

**NEW
DEADLINE!**

Town of Fort Frances
Moffat Family Fund Steering Committee
320 Portage Avenue, Fort Frances, Ontario P9A 3P9

An information package is available upon request at the above address and online at:
<https://www.fortfrances.ca/town/administration-finance/moffat-family-fund>

Questions regarding this opportunity can be addressed to:
K. Lawson, Deputy Clerk, klawson@fortfrances.ca
or by phone at 807-274-5323 ext. 1212.



c/o PO Box 105, Fort Frances, ON P9A 3M5 or
PMB 181, 1801 2nd Ave, International Falls, MN 56649

borderlandpride@gmail.com
www.borderlandpride.org

April 29, 2020

Mayor and Council
Town of Fort Frances
320 Portage Avenue
Fort Frances, ON P9A 3P9

Sent via Email: islomke@fortfrances.ca; klawson@fortfrances.ca

Dear Mayor and Council:

Re: Celebrating Pride in the Time of COVID-19

Pride festivals are held around the world to celebrate diversity and inclusion and to affirm a community's openness and acceptance of LGBTQ2 (lesbian, gay, bisexual, trans, queer/questioning, and two-spirit) people.

Borderland Pride's annual Pride Week celebrations have been no exception and have become a highlight of the summer calendar. Pride returns economic benefits by bringing people out to support local businesses, dine at local restaurants, and stay at local hotels. It also helps to position the communities of our region as forward-thinking and inclusive places for families, professionals, and entrepreneurs to call their home and put down roots, confident in the welcome, love, and respect that they will receive here.

We are tremendously proud of our achievements over the past two years to bring communities together on both sides of the border to show our support for LGBTQ2 people, queer families, and young people of diverse identities and orientations.

This year, Pride will be observed under the unique constraints of social distancing and a restricted international border. As such, we presently expect that we will have to cancel plans for any in-person events or gatherings in June or July.

This is obviously disappointing for the many people in our community who have come to see Pride as an important initiative to strengthen our community, build confidence and belonging for young people, and celebrate summer with a positive message. At this difficult time, we think especially of those who are experiencing isolation with unsupportive families or caregivers, and those who are unable to connect with or take advantage of other means of personal support that are normally available.

As we plan some alternative event formats and turn to online platforms for Pride in 2020, some things remain the same. We once again look to local, municipal, and Indigenous government leaders to show their support for our LGBTQ2 community.

This year, we have two requests of your organization:

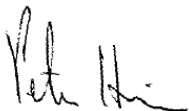
- **First**, we ask that your council adopt or enact the attached resolution or proclamation, declaring the month of June as “Pride Month” (as it is designated around the world) and affirming your community as a place of welcome, inclusion, and safety for LGBTQ2 people. Please email us a copy of your proclamation or resolution once adopted and signed.
- **Second**, we ask that your organization fly or display an LGBTQ2 rainbow flag for a week of your choosing in the month of June. We once again welcome photos of your flag on display or with representatives of your community for use on social media. We note that Pride flags have been distributed in previous years, but we can provide you with a new one if requested.

These requests may appear only symbolic, but their fulfillment is deeply meaningful to the LGBTQ2 community. We cannot understate the importance of demonstrating that local leaders in our region support the message of Pride. Borderland Pride regularly receives messages and emails from people with ties to communities across the Rainy River District and Koochiching County. They tell us about the abuse they suffered here as a young person who was different; about the times that they felt so isolated that they attempted self-harm; and about the bullies, the harassment, and the physical and emotional violence they survived, at home or at a school. Many tell us they have never come back as a result. Many also tell us that seeing Pride in their community means so much to them today because they know what it would have meant to them in their time of need.

In short: Pride is most needed where it is least visible. Together, please join us in showing that even in the shadow of a pandemic, our communities are supportive of LGBTQ2 young people and families.

Thank you for considering our requests. Should you have any questions, I can be reached directly at (807) 861-0638 or borderlandpride@gmail.com.

Sincerely,



Peter Howie
Co-Chair

Encl. Text of Requested Resolution/Proclamation

**RESOLUTION / PROCLAMATION
IN OBSERVANCE OF PRIDE 2020**

WHEREAS:

1. Borderland Pride is the LGBTQ2 (lesbian, gay, bisexual, trans, queer/questioning, and two-spirit) Pride organization for the Borderland region, which is comprised of the Rainy River District, Koochiching County, and the southern part of Treaty #3 territory;
2. Pride events across Canada and the United States and around the world promote diversity and inclusion and take a positive stance against discrimination, hatred, and violence towards LGBTQ2 people;
3. Pride is necessary to show community support and belonging for LGBTQ2 individuals and families, and LGBTQ2-identifying youth in particular;
4. Acknowledging and participating in Pride underscores and affirms our respect for the dignity, equality, and visibility of LGBTQ2 people and families;
5. The diversity of sexual orientation, gender identity, and gender expression represents a positive contribution to society and is a matter for our community to take pride, show its support, and celebrate;
6. The global pandemic has increased the isolation, anxiety, and insecurity of some of society's most vulnerable citizens, including LGBTQ2 people and youth;
7. Pride has been observed and celebrated in the Borderland region, and has become a highlight on the summer calendar;
8. The values of diversity and inclusion should be shared in common by all people, and know no border;
9. The month of June is internationally recognized as Pride Month;

THEREFORE, IT IS RESOLVED THAT:

10. I, *(Name of Mayor, Reeve, Chief, etc.)* do hereby proclaim the month of June 2020 to be Pride Month *(in/at) (Name of Town, City, Organization, or First Nation)*;
11. The *(Name of Town, City, Organization, or First Nation)* will publicly *(display/fly/raise)* a Pride flag in a prominent location for the week of *(date)* in celebration of Pride; and
12. All citizens are encouraged to reflect and work together on equality, acceptance, and inclusion for all people throughout the year.

IN WITNESS WHEREOF, I hereunto set my hand this _____ day of _____, 2020.

(Signature)

(Printed Name of Mayor, Reeve, Chief, etc.)

TOWN OF FORT FRANCES

BY-LAW NO. XX/20

(Being a By-Law to adopt the estimates of all sums required for all municipal purposes during the year 2020).

WHEREAS Section 290 of the *Municipal Act, 2001*, S.O. 2001, c.25, as amended, provides that a local municipality shall in each year prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality including amounts sufficient to pay all debts of the municipality falling due within the year, amounts required to be raised for sinking funds and amounts required for any board, commission or other body.

AND WHEREAS on March 2, 2020, Council consented to the 2020 budget being brought forward in by-law form for consideration;

AND WHEREAS, notice was advertised pursuant to By-Law No. 64/02 (the Notice By-Law) that a by-law to approve the 2020 budget would be considered at the May 11, 2020 Council meeting.

NOW THEREFORE the Municipal Council of the Corporation of the Town of Fort Frances HEREBY ENACTS as follows:

- 1. That Schedule “A” attached hereto and forming part of this by-law setting out the estimates of all revenues to be received by the Municipality during the year 2020 and all estimates of expenditures to be made for municipal purposes during the year 2020 is hereby adopted.

READ THREE TIMES and finally passed in open Council this 11th day of May 2020.

J. Caul, Mayor

E. Slomke, Clerk

2020 Budget Summary
By-Law No. /20 - Schedule "A"

General Division	Revenue	Expenditure	Budget Deficit
Corporate	(\$17,322,279)	\$6,813,802	(\$10,508,477)
Administration & Finance	(465,325)	1,595,428	1,130,103
Emergency Services	(336,589)	3,885,450	3,548,861
Community Services	(1,262,148)	3,415,036	2,152,888
Operations & Facilities	(2,126,623)	5,446,745	3,320,122
Planning & Development	(188,664)	545,167	356,503
	(21,701,628)	21,701,628	-
Capital Budget	(13,894,519)	13,894,519	-
Water Operating Budget	(2,919,271)	2,919,271	-
Sewer Operating Budget	(2,728,201)	2,728,201	-
	(5,647,472)	5,647,472	-
	(\$41,243,619)	\$41,243,619	-

TOWN OF FORT FRANCESBY-LAW NO. XX/20

(Being a By-Law to authorize the levy and collection of taxes for all municipal purposes in the Town of Fort Frances for the year 2020).

WHEREAS pursuant to Section 290 of the *Municipal Act, 2001*, S.O. 2001, c.25, ("the Act") as amended, Council on May 11, 2020, passed By-Law No. XX/20 to adopt a budget including estimates of all sums required during the year for the purposes of the municipality including amounts sufficient to pay all debts of the municipality falling due within the year, amounts required to be raised for sinking funds and amounts required for any board, commission or other body;

AND WHEREAS Section 312 of the Act, as amended provides that the Council of the Town of Fort Frances shall pass a by-law levying a separate tax rate on the assessment in each property class.

NOW THEREFORE the Municipal Council of the Corporation of the Town of Fort Frances HEREBY ENACTS as follows:

1. There shall be levied and collected upon the assessable lands and buildings, within the limits of the Town of Fort Frances, those rates more particularly set forth in Schedule "A" forming part of this By-Law in the manner set forth in the said Schedule "A".
2. The said taxes and all local assessments, and other rates payable as taxes for the year 2020 including school taxes at a rate determined by the Province (hereinafter collectively referred to as "municipal taxes") as set forth in Schedule "A" shall be payable into the office of the Treasurer of the Corporation in the manner as set out herein:

The Municipal Taxes as shown on Schedule "B" are to be payable in 2 installments, the first being fifty (50)% of the total taxes levied and the second being the remaining balance of said taxes with due dates for payment as follows:

First Installment: August 31, 2020

Second Installment: September 30, 2020

3. THAT the Treasurer is hereby empowered to accept part payment from time to time on account of taxes due.
4. THAT all taxes which are in default on the day after the due date a penalty of 1.25 percent shall be added and thereafter a penalty of 1.25 percent per month will be added on the first day of each and every month the default continues, until December 31, 2020.
5. On all taxes in default on January 1st, 2020, interest shall be added at the rate of 1.25 percent per month for each month the default continues.
6. Penalties and interest added in default shall become due and payable and shall be collected as if the same had originally been imposed and formed part of such unpaid tax levy.
7. The Tax Administrator shall mail or cause the same to be mailed to the residence or place of business of such person indicated on the last revised assessment roll, a written or printed notice specifying the amount of taxes payable.

Town of Fort Frances
By-Law No. xx/20
Page 2.

8. THAT taxes may be paid through the following facilities:
- Town of Fort Frances Civic Centre – 320 Portage Ave. Fort Frances, ON
 - Telebanking and Internet Services through any major financial institution
 - Preauthorized Payment Plan
 - Mail Service via Canada Post
 - Night Depository, Civic Centre – 320 Portage Ave., Fort Frances, ON
 - By cash, cheque, money order or interac service.

This By-Law shall come into force and take effect on final passing.

READ THREE TIMES and finally passed in open Council this 11th day of May 2020.

J. Caul, Mayor

E. Slomke, Clerk

2020 Tax Rates Summary

By-Law No. __/20- Schedule "A"

	Residential	New Multi-residential	Multi-residential	Commercial			Industrial	Large Industrial	Pipelines	Farm	Managed Forests
	Occupied	Occupied	Occupied	Occupied/Excess/Vacant			Occupied/Excess/Vacan	Occupied/Excess Land	Occupied	Occupied	Occupied
				No Band	Low Band	High Band					
Tax Ratios	1.000000	1.000000	2.419302	1.943520			2.711740	6.954301	2.543254	0.250000	0.250000
Education- New Construction				0.00980000	0.00947194	0.01578656	0.00980000	0.00980000			
Fort Frances Town, 5912											
Education	0.00153000	0.00153000	0.00153000	0.00980000	0.00947194	0.01578656	0.00980000	0.00980000	0.00980000	0.00038250	0.00038250
Municipal Rate	0.01750367	0.01750367	0.04024262	0.03401873	0.03294645	0.05491077	0.04628622	0.11870174	0.04451628	0.00437592	0.00437592
Total Tax Rate	0.01903367	0.01903367	0.04177262	0.04381873	0.04241839	0.07069733	0.05608622	0.12850174	0.05431628	0.00475842	0.00475842

TOWN OF FORT FRANCES
2020 Tax Rates/Levy
By-Law No. ___/20- Schedule "B"

Property	Class	2020 Assessment	2018 Municipal Tax Rates	2020 School Tax Rates	Total Tax Rate	2020 MUNICIPAL TAXES	SCHOOL TAXES	TOTAL TAXES
General								
Farmland	FTEP	277,400	0.00437592	0.00038250	0.00475842	1,213.88	106.11	1,319.99
Residential	RTEP	362,350,485	0.01750367	0.00153000	0.01903367	6,342,463.31	554,396.24	6,896,859.56
No-support	RTEP	75,300	0.01750367	0.00153000	0.01903367	1,318.03	115.21	1,433.24
	RTES	68,304,415	0.01750367	0.00153000	0.01903367	1,195,577.94	104,505.75	1,300,083.69
	RTEP	522,000	0.01750367	0.00153000	0.01903367	9,136.92	798.66	9,935.58
	RTFS	1,591,500	0.01750367	0.00153000	0.01903367	27,857.09	2,435.00	30,292.09
Multi-Residential	MTEP	13,893,177	0.04024262	0.00153000	0.04177262	559,097.84	21,256.56	580,354.40
	MTES	836,644	0.04024262	0.00153000	0.04177262	33,668.75	1,280.07	34,948.81
	MTFP	63,479	0.04024262	0.00153000	0.04177262	2,554.56	97.12	2,651.68
New MultiResidential	NT	428,000	0.01750367	0.00153000	0.01903367	7,491.57	654.84	8,146.41
Commercial - Low Band	CT	59,855,965	0.03294645	0.00947194	0.04241839	1,972,041.56	566,952.11	2,538,993.67
High Band	CT	3,902,435	0.05491077	0.01578656	0.07069733	214,285.71	61,606.02	275,891.73
	CM	500,000	0.03294645		0.03294645	16,473.23	0.00	16,473.23
	CH	445,000	0.03294645	0.00947194	0.04241839	14,661.17	4,215.01	18,876.18
	DT	852,700	0.03294645	0.00947194	0.04241839	28,093.44	8,076.72	36,170.16
New Construction	XT	1,930,200	0.03294645	0.00947194	0.04241839	63,593.24	18,282.74	81,875.98
Excess Land - Low Band	CU	610,435	0.03294645	0.00947194	0.04241839	20,111.67	5,782.00	25,893.67
High Band	CU	2,565	0.05491077	0.01578656	0.07069733	140.85	40.49	181.34
Vacant Land - Low Band	CX	2,067,700	0.03294645	0.00947194	0.04241839	68,123.37	19,585.13	87,708.51
High Band	CX	0	0.05491077	0.01578656	0.07069733	0.00	0.00	0.00
Industrial	IT	1,291,600	0.04628622	0.00980000	0.05608622	59,783.28	12,657.68	72,440.96
HYDRO/FFPC	IH	437,200	0.04628622	0.00980000	0.05608622	20,236.34	4,284.56	24,520.90
Excess Land	IU	194,600	0.04628622	0.00980000	0.05608622	9,007.30	1,907.08	10,914.38
Vacant Land	IX	1,273,300	0.04628622	0.00980000	0.05608622	58,936.24	12,478.34	71,414.58
HYDRO - EXCESS LAND	IK	71,800	0.04628622	0.00980000	0.05608622	3,323.35	703.64	4,026.99
Large Industrial	LT	6,423,800	0.11870174	0.00980000	0.12850174	762,516.24	62,953.24	825,469.48
Pipeline	PT	3,148,000	0.04451628	0.00980000	0.05431628	140,137.25	30,850.40	170,987.65
	Sub-total	531,349,700				11,631,844.11	1,496,020.73	13,127,864.84
Payment-In Lieu								
Residential	RPEP	6,249	0.01750367	0.00153000	0.01903367	109.38	9.56	118.94
	RPES	1,251	0.01750367	0.00153000	0.01903367	21.90	1.91	23.81
Commercial	CF	5,495,000	0.03294645	0.00947194	0.04241839	181,040.74	52,048.31	233,089.05
	CG	3,880,400	0.03294645		0.03294645	127,845.40	0.00	127,845.40
	CP	446,900	0.03294645	0.00947194	0.04241839	14,723.77	4,233.01	18,956.78
Industrial- Vacant Land	IZ	120,000	0.04628622	0.00980000	0.05608622	5,554.35	0.00	5,554.35
	Sub-total	9,949,800				329,295.54	56,292.80	385,588.34
Exempt		69,986,500						
TOTALS		611,286,000				11,961,139.65	1,552,313.53	13,513,453.18

Education Portion not shared with School Boards

A Resolution to Support District Funding for Doctor Recruitment and Retention

WHEREAS Doctor recruitment and retention is very competitive, with the Northwestern Ontario Region short some 60-65 Doctors and all municipalities struggling to attract and hold on to new Doctors;

WHEREAS the Rainy River District is short some 7 GP's and 2 GP Anesthetists with our current physicians overworked and burning out;

WHEREAS the cost for recruitment and retention continues to escalate as more municipalities ramp up bonuses;

WHEREAS government contributions continue to decline;

WHEREAS Doctor recruitment and retention is extremely expensive with annual costs exceeding \$200,000;

WHEREAS for every Doctor recruited at a cost approaching \$200,000, there is \$361,000 returned to the district;

WHEREAS the Doctor Recruitment and Retention Committee relies heavily on businesses and municipalities to meet its budget obligations;

WHEREAS Emo and Fort Frances are the only district municipalities that currently contribute annual to Doctor Recruitment and Retention;

WHEREAS the entire district is being served by Doctors recruited through the work of this committee by providing surgery, obstetrics, emergency, chemotherapy, CT scans, diagnostic imaging and visiting specialists;

THEREFORE BE IT RESOLVED that the Rainy River District Municipal Association (RRDMA) contribute annually to the cost of Doctor Recruitment and Retention by way of 20 percent of the membership fee paid by each municipality to the RRDMA being donated to the Recruitment and Retention Committee.



March 23, 2020

By Fax to: 613.941.6900 & Twitter @CanadianPM, @JustinTrudeau

The Right Honourable Justin Trudeau
Prime Minister of Canada
Langevin Block,
Ottawa, Ontario, K1A 0A2

Dear Prime Minister:

Re: Direct Payment of Federal Funds to Municipalities to Waive Property Taxes for the Year 2020 - Financial help to alleviate the suffering from COVID-19 Pandemic

It is trite to repeat the human and financial toll of the COVID-19 Pandemic. Similarly, the commitment of the federal, provincial and municipal governments toward alleviating the suffering of Canadians does not require repeating.

We, at the Town of Midland, in the Province of Ontario, are proposing what we believe to be a simple but effective solution to facilitate the delivery of our common and shared commitment to the financial and psychological well-being of all Canadians.

Proposal:

1. Residential Properties (primary residence only)

- a. Waive 100% of the 2020 property taxes for all residential properties currently assessed at or below \$ 500,000.00 by each governing provincial property assessment body; and
- b. Waive 50% of the 2020 property taxes for all residential properties currently assessed below \$ 1,000,000.00; and
- c. Waive 25% of the 2020 property taxes for all residential properties currently assessed above \$1,000,000.00.

2. Industrial, Commercial and Farm Properties

- a. Waive 100% of the 2020 property taxes for all; industrial, commercial and farm properties currently assessed at under \$ 10,000,000.00; and
- b. Waive 50% of the property taxes for the year 2020 for all industrial, commercial and farm properties currently assessed between \$10,000,000.00 and \$ 50,000,000.00; and
- c. Waive 25% of the property taxes for the year 2020 for all industrial, commercial and farm properties assessed above \$50,000,000.00.

3. Federal Transfer Payment to Canadian Municipalities

- a. In lieu of the annual municipal property taxes, the Federal Government transfers funds to municipalities across Canada, as a one-time grant.

Advantages of the Proposal:

1. Quick and timely relief;
2. Direct relief to all Canadian homeowners and the business community;
3. Directly protects Canadians who although may be solvent, are unable to easily meet the financial pressures beyond their personal capacity due to COVID-19;
4. No additional resources required to assess individual need and delivery of the relief;
5. Negligible overhead costs for the disbursement of the relief. In fact, it may cut-down on some of the work for municipal staff; and
6. The financial stimulus received from the federal government will come into circulation immediately and will stay in the community.

There are a multitude of other direct and indirect financial and non-financial benefits that will result from the implementation of this proposal. The biggest non-financial impact is that Canadians will see an immediate financial relief respecting the pressures to make their property tax payments and be better positioned to address other essential needs. In turn, removing this added stress will provide some relief to the already strained financial and health systems.

As you are aware, Canadians are entering this time of crisis with a very high amount of house-hold debt and a great deal of financial fragility. Taking this simple step should alleviate some of those pressures. At the same time, it will keep your municipal governments, and school boards primed for continued productivity and forward momentum to address the fallout from COVID-19.

Thanking you in anticipation of a favourable response.

Sincerely,

The Corporation of the Town of Midland



Stewart Strathearn,
Mayor
sstrathearn@midland.ca



Amanpreet Singh Sidhu,
Chief Administrative Officer
asidhu@midland.ca

- c: Town of Midland Council
Association of Municipalities of Ontario
Province of Ontario



April 27th, 2020

The Right Honourable Justin Trudeau via email
 Prime Minister of Canada
 Langevin Block
 Ottawa, Ontario, K1A 0A2

Re: Federal Assistance for Municipalities

Dear Prime Minister:

Municipalities across Canada are working hard to respond to the ongoing international crisis. On a day-to-day level, Canadians depend on municipal services including fire and emergency services, essential road maintenance, garbage and recycling, bylaw enforcement, and building permits. However, municipalities need help from our federal partners to deliver these services while also supporting their residents.

At the Regular Meeting of April 21st, 2020, the Council of the Township of Montague passed the following motion:

MOVED BY: J. Carroll

RESOLUTION NO: 88-2020

SECONDED BY: I. Streight

DATE: April 21, 2020

That the Township of Montague supports the proposal in principle from the Town of Midland, for the federal government to provide grant funding municipalities to forgive tax payments.

And that the motion be sent to all municipalities across Ontario; local MPs and MPPs and AMO

CARRIED

Please find the attached letter from the Town of Midland detailing a potential funding arrangement. The Township of Montague supports this, or the proposed funding arrangement recommended by the Federation of Canadian Municipalities through the Gas Tax Fund, also attached.

Thank you,

Jasmin Ralph
 Clerk Administrator

Cc: Association of Municipalities of Ontario
 Cc: All Ontario Municipalities

Protecting vital municipal services

Urgent federal recommendations to
address the financial crisis in our cities
and communities due to COVID-19

April 23, 2020

Contents

This is a crisis
1

Local leaders
on the
front lines
2

Anatomy of our
financial crisis
4

Fiscal impacts
of COVID-19
6

Summary of
recommendations
8

Proposed
funding model
10

Eyes on
the future
12



This is a crisis

A message from FCM's president

In a matter of weeks, the COVID-19 pandemic has turned life upside down. We now face a public health and economic challenge unlike anything we've seen in our lifetime. As municipalities across the country work to support frontline action and ready essential response services, the financial impact to our operations has created a crisis—and threatens to put the Canadians we serve at further risk.

Across Canada, cities and communities are seeing their finances drift toward collapse. This crisis exposes the cracks in an outdated model that is fundamentally misaligned with the modern reality of the role of local governments. Revenues are plummeting. Unanticipated costs are rising. With few fiscal tools available—and no legal ability to run operating deficits—local leaders face stark choices. Protecting essential services now requires support from other orders of government.

Today, FCM is making that urgent request on behalf of cities and communities across the country. We are calling for emergency operating funding for municipalities—to keep essential services running and Canadians safe and protected.

Canadians are depending on the vital services their local leaders provide, from ensuring tap water is clean to sending paramedics to help the sick to safely sheltering our most vulnerable residents. Cutting back services in the middle of a pandemic would put Canadians at further risk. Instead, municipal leaders must continue to help lead the way, supporting people and businesses through this public health and economic storm. To ensure this work continues with the urgency required—on the ground, where Canadians live—direct emergency federal funding is the only option.

Our federal-municipal partnership has delivered remarkable results. Deepening that partnership now will protect Canadians through this pandemic. And when the time comes, local leaders will be ready to help lead Canada's recovery, so this country can prosper and thrive once again.

Bill Karsten
FCM President

Local leaders on the front lines

Our cities and communities are the front lines of the COVID-19 pandemic. These are the places where Canadians go to work, buy homes, start families, launch businesses, and build the future of this country. As the governments closest to daily life, municipal leaders are mobilizing urgently to keep Canadians safe, and to help people and businesses weather the economic storm.

Municipalities of all sizes are taking extraordinary measures to support Canadians—including our most vulnerable—through this unprecedented public health and economic challenge. They're turning arenas into shelters for the homeless. They're setting up portable hygiene stations. They're deferring property taxes and utility bills for struggling families.

Municipalities are also working day and night to keep essential services running. Bus drivers, paramedics, firefighters, social workers and countless other frontline staff are putting themselves at risk every day to keep Canadians safe and to provide the services people rely on.

In the face of this challenge, essential workers and local leaders are stepping up together as champions for their communities, and this country.

As the national voice for local governments, FCM is fully engaged in this nationwide crisis. We're bringing together communities across the country to help protect people and businesses. Through regular touchpoints with our members—from FCM's Big City Mayors' Caucus and Rural Forum to our provincial-territorial municipal association partners and others—we're convening local expertise, sharing resources and coordinating frontline response efforts.

We're also working directly with federal departments, agencies and decision-makers to help inform Canada's pandemic response. That includes regular scheduled calls with the deputy prime minister and key ministers. This unprecedented engagement is bringing local realities to new federal initiatives—from the Canada Emergency Response Benefit to the Canada Emergency Wage Subsidy—to ensure they meet the needs of Canadians on the ground.

Municipalities in action

The **City of Edmonton, AB** has waived transit fares on all routes and has deployed larger buses to encourage physical distancing, while ensuring essential workers have a safe and reliable way to get to work.

The public library in the **Town of Halton Hills, ON** is using 3D printers to make face shield parts for frontline health care workers. It's also left its Wi-Fi on—despite being closed—so residents without Internet access can apply for provincial and federal resources.

The municipality of **Canton De Gore, QC** has set up a home delivery service for seniors and vulnerable residents—staffed by volunteers—to bring groceries and prescriptions to people confined to their homes.

For more examples of municipal action during the pandemic, go to fcm.ca/COVID19.

Vital municipal services at a glance

COVID-19 is shining a spotlight on the vital role municipalities play in daily life. Now more than ever, Canadians are depending on their local leaders to keep essential services running—to keep people safe and secure through this pandemic. That includes:

- ▶ Local police, ambulance and fire services
- ▶ Maintenance of roads, bridges and other essential infrastructure
- ▶ Safe public transit for essential workers
- ▶ Clean water and wastewater services
- ▶ Garbage collection and recycling
- ▶ Local social services and housing for vulnerable residents
- ▶ Local public health agencies
- ▶ Sustainability and environmental initiatives



Paramedics are on the frontlines providing life-saving services including emergency and non-emergency pre-hospital care to residents. *Photo: City of Toronto*

When the time comes, municipalities will also be ready to lead Canada's recovery, along with our federal partners. Local leaders are already delivering frontline results for Canadians. And they are exceptionally well-placed to deliver stimulus funding quickly—to create jobs and get the economy going. Deepening the federal-municipal partnership even further will help Canada thrive and prosper once again.

Anatomy of our financial crisis

At the best of times, Canada's municipal governments manage a razor-thin fiscal balance to deliver for residents. On the revenue side, they have scant ground to till beyond property taxes and user fees. On the expense side, operating and capital, they must be tremendously cost-efficient with every dollar available. With no legal standing to carry operating deficits, they diligently maintain reserves to carry our communities through cyclical shifts and disruptions.

But these are *historically challenging times*. Municipalities are incurring deep losses due to COVID-19—a combination of foregone revenues (from property taxes and user/utility fees) and unanticipated costs (including public safety measures and support for vulnerable populations). This is not limited to a cash flow challenge; this is a crisis of non-recoverable losses. To continue delivering essential services, many are drawing down limited reserves that were not designed for a crisis of this scale or duration.

Today's crisis exposes cracks in the fundamentally outdated fiscal framework in which municipalities are still forced to operate. And as we now approach a tipping point, our next steps will reverberate

through the lives of Canadians. Insolvency is not an option. Bridge loans cannot address this crisis of permanent losses. Cutting essential services is not an acceptable option, not when Canadians need us most. This is why we are turning to our federal partners for emergency operating funding—to sustain municipal operations and essential services through these extraordinary times.



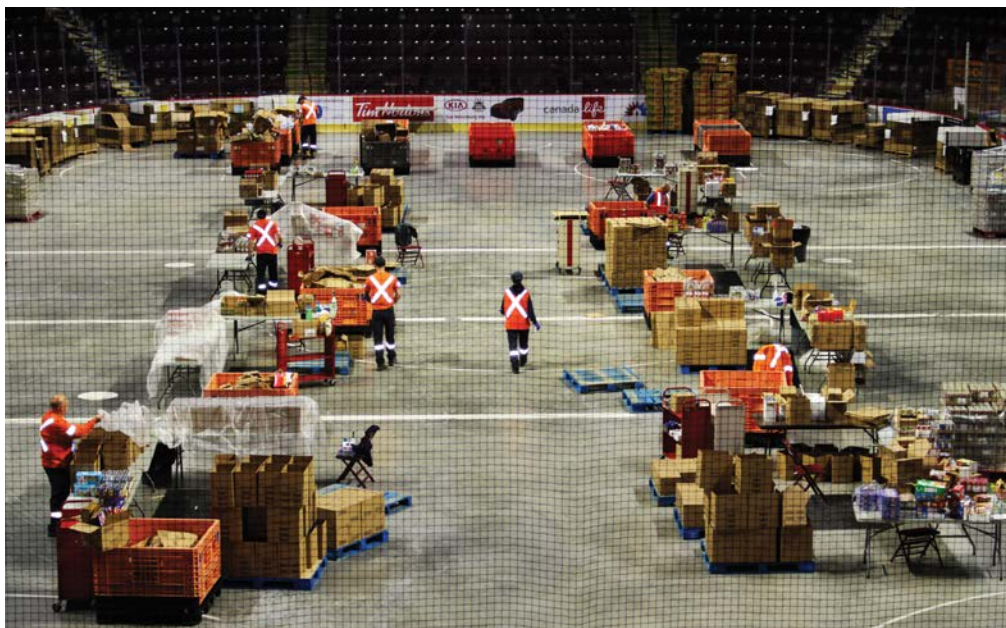
Municipal waste collection operators are keeping municipalities clean and green, while delivering essential services so residents can stay at home.

Photo: City of Toronto

This action will protect essential services Canadians rely on. No one should have to worry if their tap water is clean, whether their garbage will stay on the curb, or when a fire truck or ambulance will arrive.



To keep drivers and riders safe, the City of Selkirk, MB, installed Plexiglas shields and closed off alternating rows inside the buses to encourage physical distancing.
Photo: City of Selkirk



The City of Windsor's WFCU Centre, home of the Windsor Spitfires Junior-A hockey club, has been transformed into a make-shift foodbank to help those in need during the pandemic. *Photo: City of Windsor*

This action will protect the most vulnerable among us. We must continue deploying extraordinary measures to protect people who face enormous challenges staying safe—in our shelters, on our streets.

This action will support Canada's economic recovery. Municipalities will need to hit the ground running to turn stimulus funds into outcomes—and not be cancelling even *existing* capital projects.

Like never before, our municipal-federal partnership has been building better lives for Canadians. Our partnership is grounded in our respective strengths—local leaders are delivery experts closest to people's real needs, the federal government has the fiscal heft to drive nationwide progress. Today, right now, this partnership is the key to carrying Canadians through this pandemic into better days ahead.

Protecting property taxpayers

Covering municipal losses through a one-time property tax levy is not a viable alternative to federal emergency funding given the significant impact it would have on households trying to weather the economic downturn. Bridging municipalities' 2020 fiscal shortfalls without cutting services—assuming six months of physical distancing—would require dramatic residential property tax levies:

Toronto	56%
Calgary	23%
Vancouver	22%
Montreal	18%
Mississauga	17%

Fiscal impacts of COVID-19

The fiscal impacts of COVID-19 have been swift and dramatic. Non-recoverable municipal losses driven by falling revenues and rising costs have led to an unprecedented financial crisis. To absorb this staggering hit in the near term, we are calling for a federal operating infusion of \$10–15 billion over the next six months. This crisis may compound as physical distancing measures continue, and depending on the timing and pace of future economic recovery.

FCM continues to develop insight on the scale of losses that municipalities may face on the road ahead. The extent and nature of losses vary widely by community, depending on multiple factors:

- ▶ Municipalities with **public transit systems** face significant revenue losses at the fare box—estimated at \$400 million per month nationwide. This accounts for 30–50 percent of monthly net losses for these municipalities. In Metro Vancouver, Translink is losing \$75 million monthly. The Toronto Transit Commission reports a \$23.5 million weekly burn rate—with an 85 percent revenue drop in April alone. Critically, transit is an essential
- service for frontline workers in this pandemic, but with limited ability to reduce operating expenditures, many transit systems are already scaling back service to ensure solvency.
- ▶ Municipalities are deferring **property taxes, utility and other fees** to support struggling residents in the near-term—another major revenue hit. Even after these deferral programs end, there remains a significant risk of property tax delinquency. With even a 10 percent increase in property tax and utility bill delinquencies, the cities of Vancouver and Toronto estimate revenue losses in 2020 of \$130 million and \$684 million, respectively.
- ▶ Municipalities reliant on **hard-hit industries** face compounding pressures. In tourism-driven Banff, Alberta, 85 percent of workers have been laid off. Tourism Calgary has temporarily laid off more than half of its staff, and the city could lose the \$540 million economic impact of the Calgary Stampede. Agriculture: meat plants in High River, Alberta, and in Montreal have closed temporarily, impacting a third of Canada's beef processing capacity and most pork exports. Natural resources: Western Canadian Select is trading at negative prices, and sawmill closures have put thousands out of work, jeopardizing pulp mill jobs in northern and remote communities.



Like many municipalities, the City of Yorkton has converted one of their public rinks into a temporary site run by public health to help alleviate the impact on local hospitals and emergency rooms. *Photo: City of Yorkton*

- ▶ The loss of **user fees from parking and community, culture, and recreation facilities** is another source of foregone revenue. Many municipalities have already temporarily laid off staff at these facilities to reduce costs. The City of Mississauga estimates lost revenue from recreation facilities to reach \$23.3 million by the end of June. The City of Toronto is losing almost \$17 million monthly from foregone parking fees alone. Smaller communities, at relative scale, stand to take a significant hit as well. Prince George, B.C., estimates a monthly loss of \$15-20 per capita.
- ▶ Without emergency operating funding, municipalities will need to reduce planned **capital expenditures** in 2020 to make up for lost revenues. This will further slow economic activity across the country and increase future repair costs. And this scaling-back is enormously counter-productive to the coming need to drive Canada's economic recovery through new capital investment in municipal assets, including core infrastructure and housing.



The Gatineau Police Department controls movement at the entrance to the territory. *Photo: City of Gatineau*

- ▶ **Rural and small communities** face their own unique economic challenges. The agriculture sector has been hit hard. Some municipalities have begun laying off staff—despite having so few to begin with. With limited access to broadband Internet, many rural Canadians are unable to work from home. New Brunswick's Francophone municipalities are facing a total monthly loss of \$10.5 million. Even before the pandemic hit, eight percent of Atlantic Canada's workforce was already depending on Employment Insurance benefits.

Summary of recommendations

With plummeting revenues, rising expenses and a legal proscription against running operating deficits, municipalities are at imminent risk of having to cut essential services to Canadians to remain solvent. The acceptable alternative is emergency operating funding for municipalities, provided by our stable, trusted, national partner: the Government of Canada.

This section summarizes FCM's urgent recommendation. This is based on the best available data on the projected financial impact of COVID-19—amounting to a near-term gap of \$10-15 billion for municipalities nationwide. It assumes that physical distancing directives substantially persist for six months, with direct municipal revenue impacts continuing through the end of 2020 and possibly into 2021 depending on the pace of economic recovery.

The core of our recommendation is an allocation-based formula to deliver a base level of support to all local governments. This is supplemented by targeted measures to meet distinct needs of municipalities as they continue to keep Canadians fully served and protected.

Immediate action

1. **Deliver at least \$10 billion in targeted emergency operating funding to all local governments as direct allocations—with a new hybrid formula modelled on both the proven federal Gas Tax Fund (GTF) and a ridership-based allocation for municipalities that operate transit systems.**
 - ▶ Specifically, allocate at least \$7.6 billion of the fund using a GTF-style allocation formula for all local governments, and \$2.4 billion based 100% on transit ridership.
 - ▶ For municipalities that operate transit systems, provide a single blended transfer.
 - ▶ Immediately provide advance payments to municipalities facing urgent liquidity issues.
 - ▶ Leverage the administrative infrastructure of the federal Gas Tax Fund, where possible, to expedite the rollout of dedicated emergency operating grants.



Municipal road maintenance staff are working around the clock to keep roads safe and accessible for those delivering essential services. *Photo: City of Toronto*

2. **Deliver additional emergency operating funding to individual local governments facing unique financial pressures related to COVID-19 that are not fully met by the hybrid formula above.** Our largest urban centres face distinct challenges supporting self-isolation, sanitation and good health among populations struggling with homelessness and mental health challenges. Smaller communities face unique challenges, starting with access to health care services that can support isolation requirements and urgent care. These and other unique cost drivers will continue to require targeted supports for the full duration of this crisis.



Selkirk, MB Mayor Larry Johansson stopped at a resident's window to admire children's drawings showing their appreciation for essential workers. *Photo: City of Selkirk*

Medium-term action

3. **Commit to revisit the need for additional operating funding within four months.**
 - ▶ Monitor trends in property tax delinquencies and consider additional supports for individuals and businesses that may not be able to pay property taxes after the expiry of short-term municipal deferral programs.
 - ▶ Depending on the duration and severity of the COVID-19 crisis, prepare for possible additional operating funding assistance in both 2020 and 2021.
4. **Provide local governments with the ability to transfer unused allocations** to the federal Gas Tax Fund program for capital expenditures as part of Canada's COVID-19 economic recovery plan.

Proposed funding model

This section presents additional guidance for the emergency operating funding outlined in recommendation #1. Our proposed model features two components: a base allocation for all municipalities, and a supplementary allocation for municipalities that own and operate transit systems. To function—efficiently and nationwide—its design must be straightforward, direct and flexible.

Base allocation (for all municipalities)

- ▶ At least \$7.6 billion based on the federal Gas Tax Fund formula.
- ▶ Assumes average of \$35 per capita per month, and six months of physical distancing (starting March 2020).

Supplementary allocation (for municipalities that own and operate transit systems)

- ▶ \$2.4 billion based entirely on 2019 transit ridership (population not included in formula).
- ▶ Based on Canadian Urban Transit Association needs assessment (\$400 million/month for six months) and validated through individual city estimates.

Design considerations

- ▶ Municipalities should receive a single transfer that combines the base and supplementary allocation (except in the case of provincially-owned transit systems, such as BC Transit and Metrolinx).
- ▶ This single transfer should provide maximum flexibility to local governments to apply funds towards all operating impacts (foregone revenue and/or unanticipated costs) related to the COVID-19 pandemic.

- ▶ No provincial or municipal matching funds should be required.
- ▶ Requiring provincial matching could cause delays given the varied fiscal capacities of provincial/territorial governments. However, provinces and territories continue to have an important role to play in providing targeted supports for local governments including, but not limited to:
 - ▷ direct support for COVID-19 emergency response and support for vulnerable populations;
 - ▷ expansion or backstop of property tax deferral programs (especially long-term deferment programs that will delay taxes beyond a single fiscal year);
 - ▷ block operating grants for local governments.
- ▶ Given significant downside risks—including the likelihood of future pandemic waves that require physical distancing, and the potential for property tax delinquencies—it is likely that the full allocation under an emergency operating grant will be fully utilized by local governments.



The Vulnerable Person's Registry is a critical program where the elderly and people with special needs are contacted daily, making sure that they are safe and their needs are being met. *Photo: Regional Municipality of Wood Buffalo*

- ▶ Any limited unused funding could be reserved for additional COVID-19-related operating shortfalls in 2020 or 2021, or transferred to the federal Gas Tax Fund to be used for incremental capital expenditures as part of Canada's COVID-19 recovery plan.

Potential impact *(all numbers rounded and approximate):*

Municipality	Preliminary net losses*	Base allocation (GTF formula)	Supplementary allocation (transit)	Total allocation
City of Toronto	\$1.690B	\$575M	\$575M	\$1.150B
Metro Vancouver**	\$900M	\$510M	\$290M	\$795M
City of Calgary	\$400M	\$255M	\$115M	\$370M

* preliminary estimates assuming full year impact of six months of physical distancing

** extrapolation of data provided by City of Vancouver (local government not including transit) and TransLink (transit)

Eyes on the future

Right now our focus is on tackling the public health and economic crisis in our cities and communities—and ensuring local leaders can continue to deliver the essential services Canadians rely on. But we're also keeping an eye on the future—for when Canada is ready to move from response to recovery.

Across the country, municipalities have already begun taking steps to help drive the massive nation-building effort that will be required when the pandemic ends—from getting local businesses back on their feet to implementing job-creating stimulus projects. FCM is supporting this work by collecting and analyzing on-the-ground data that will inform recommendations for Canada's recovery. From housing, to infrastructure, to green, sustainable and resilient projects, cities and communities have a long track-record of delivering results efficiently and effectively. Municipalities will be essential partners in rebuilding the economy we want for the future.

But as with any crisis, it will be just as important to learn lessons from this pandemic. We will honour and celebrate how Canadians and their governments came together in common cause. We will also need to take a critical look at the foundational cracks that have been more harshly exposed in how we approach the role of local governments. In clear view are the outdated tools and authorities granted to municipal leaders, and how they simply do not match the modern role cities and communities play in supporting Canadians and driving our economy. When the time is right, FCM and local leaders will be ready to have that conversation.

In the immediate, we will continue working flat-out, as partners on the front lines, to keep Canadians as safe as possible, and ready our economy for the comeback we're confident we can collectively drive. We're all in this together.



FCM.ca



OFFICE OF THE MAYOR
CITY OF HAMILTON

April 23, 2020

The Honourable David Lametti
Minister of Justice and Attorney General of Canada
284 Wellington Street
Ottawa, Ontario K1A 0H8

The Honourable Doug Ford
Premier of Ontario
Legislative Building
Queen's Park
Toronto, ON M7A 1A1

The Honourable Doug Downey
Attorney General
McMurtry-Scott Building, 11th Floor
720 Bay Street
Toronto, ON M7A 2S9

**Subject: Request to Regulate and Enforce Odour and Lighting Nuisances
Related to the Cultivation of Cannabis Plants**

Dear Minister/Attorney General Lametti, Premier Ford and Attorney General Downey:

At its meeting of April 22, 2020, Hamilton City Council approved Item 5.4(d), which reads as follows:

**5.4 (d) Repeal and Replace Public Nuisance By-law 09-110 and Amend
Administrative Penalty By-law 17-225 (PED20076) (City Wide)**

- (a) That the draft by-law, attached as Appendix "A" to Report PED20076, which repeals and replaces By-law 09-110, being a By-law to Prohibit and Regulate Certain Public Nuisances within the City of Hamilton, and amends the Administrative Penalties By-law 17-225 which has been prepared in a form satisfactory to the City Solicitor, be approved and enacted by Council;
- (b) That the Mayor be directed, on behalf of the City of Hamilton, to write to the relevant federal and provincial governments to regulate

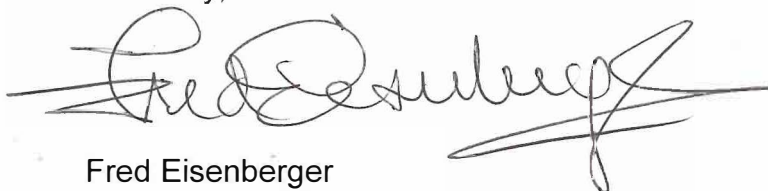
.../2

and enforce odour and lighting nuisances related to the cultivation of cannabis plants;

- (c) That the Mayor contact the Premier of Ontario, Minister of the Attorney General, and local Members of Parliament to request that the Province extend authority to Municipalities to enforce odor and lighting nuisance complaints stemming from licensed and unlicensed cannabis cultivations within the its jurisdiction; and,
- (d) That the request be sent to other municipalities in Ontario, including the Association of Municipalities of Ontario for their endorsement.

We respectfully request your consideration with regard to this request and look forward to your response.

Sincerely,



Fred Eisenberger
Mayor

Copied:

The Honourable Filomena Tassi, M.P., Hamilton West, Ancaster, Dundas
 Scott Duvall, M.P., Hamilton Mountain
 Bob Bratina, M.P., Hamilton East-Stoney Creek
 David Sweet, M.P., Flamborough – Glanbrook
 Matthew Green, M.P. , Hamilton Centre
 Andrea Horwath, Opposition Party Leader, NDP of Ontario, M.P.P Hamilton Centre
 Monique Taylor, M.P.P., Hamilton Mountain
 Paul Miller, M.P.P., Hamilton East-Stoney Creek
 Donna Skelly, M.P.P., Flamborough-Glanbrook
 Sandy Shaw, M.P.P. Hamilton West-Ancaster-Dundas
 Association of Municipalities of Ontario
 Municipalities of Ontario

AMO WatchFile not displaying correctly? [View the online version](#)
Add Communicate@amo.on.ca to your safe list



May 7, 2020

In This Issue

- COVID-19 resources.
- Full CAO podcast 3-part series available now.
- 2020-2022 AMO Board of Directors - Call for Nominations.
- Peter J. Marshall Municipal Innovation Award - deadline extended.
- Main Street Revitalization Initiative final reporting extensions.
- Digital meeting management for small municipalities.
- AMO's Virtual Conference launched.
- AMO Annual Conference Exhibit Hall.
- BEACON Digital Therapy - Innovative mental health care support.
- AMO's social media webinar series available through Municipal Education.
- Online RETScreen training coming to a computer near you!
- Road and Sidewalk Assessment webinar.
- LAS Group Buying COVID-19 updates.
- Career with Ministry of Transportation.

AMO COVID-19 Resources

AMO's [COVID-19 Resources page](#) is being updated continually so you can find critical information in one place. Please send any of your municipally related pandemic questions to covid19@amo.on.ca.

All [3 episodes](#) of our special On Topic Podcast series on the work of municipal CAOs during COVID-19 are now available. They feature discussions between Nigel Bellchamber and David Siegel.

AMO Matters

Please be advised that in accordance with AMO's governing by-law, the Secretary-Treasurer is requesting nominations to the 2020 - 2022 AMO Board of Directors. A [completed nomination form and supporting material](#) must be received no later than 12:00 noon, Monday, June 22, 2020.

If your municipality has an innovative approach to service delivery and partnerships that have improved capital and/or operating efficiency, submit your [Peter J. Marshall Municipal Innovation Award](#) entry by May 29, 2020 for committee review.

If Main Street Revitalization Initiative funded projects are complete, please submit the [final report](#) by May 15. AMO may be able to provide extensions if requested due to COVID-19 challenges. Contact [Adam Garcia](#) with questions.

eSCRIBE, AMO's [digital meeting management and livestreaming partner](#), has developed a solution tailored for small municipalities. View [our webinar](#) to learn about [eSCRIBE Lite](#) and how it can be implemented to digitally transform your meetings.

Eye on Events

AMO has moved to a virtual platform for the 2020 Conference. From August 17-19, delegates will participate in discussions that include Minister's delegations and forums, sessions on COVID recovery, keynote speakers, AMO's AGM and more will be part of this year's exciting event. Visit the AMO [website](#) for details and [registration](#) information.

Even though this year's Conference is going virtual, delegates will be able to interact with exhibitors in new and innovative ways that ensures access to resources that will have an important role in your communities the days, weeks and months ahead. We will be sharing this exciting information with you shortly.

AMO's [partnership with BEACON](#) provides members with an innovative approach to support the mental health of employees. [Join us on May 14 at noon for a webinar](#) where we will demonstrate how you can help your employees and their dependents, easily access effective mental health care.

Recordings of AMO's social media webinar series are now available for a nominal fee through AMO's Municipal Education Portal. [Register now.](#)

LAS

LAS and Stephen Dixon are offering an [online RETScreen workshop](#) on June 1. Learn how to build a business case and analyze energy efficiency technologies. This workshop is eligible for 50% IESO training incentive. Cost is \$240 and space limited - register early!

[Webinar May 14 @ 10 am](#): LAS is always improving its programs - the popular [Road & Sidewalk Assessment Service](#) is no exception! Join us for an in-depth review of features added to the Streetlogix software and a sneak peak at the work order management app.

Don't forget to check out the [Municipal Group Buying Program Update](#) page for up-to-date messages from our vendors and other program-related developments due to COVID-19.

Careers

[Assistant Deputy Minister, Transportation Safety Division - Ministry of Transportation.](#) Location: Toronto, ON. Duration: 1 Permanent position. Please apply online, only, by Tuesday, May 19, 2020, by visiting [Ontario Public Service Careers](#). Please follow the instructions to submit your application.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watch File](#) Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

[ONE Investment](#)

Media Inquiries Tel: 416.729.5425

Municipal Wire, Career/Employment and Council Resolution Distributions

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Please consider the environment
before printing this.

Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6
To unsubscribe, please [click here](#)



From: [AMO Communications](#)
To: [Lisa Slomke](#)
Subject: [External] Call for Nominations: 2020 - 2022 AMO Board of Directors
Date: Tuesday, April 28, 2020 3:07:05 PM

[EXTERNAL] Don't click links or attachments unless you recognize the sender and know the content is safe. You can forward suspicious messages to support@fortfrances.ca.

AMO Update not displaying correctly? [View the online version](#)
 Add Communicate@amo.on.ca to your safe list

AMO Municipal Election



April 28, 2020

Please be advised that in accordance with the Association's governing by-law, the Secretary-Treasurer is requesting nominations to the 2020 – 2022 AMO Board of Directors.

Attached please find:

- A summary of the offices for which elections will be held at the 2020 Annual Meeting;
- An estimate of the annual time commitment required to serve on the AMO Board of Directors and for those who will then serve on the AMO Executive Committee; and
- Nomination Form

Candidates reflecting Ontario's diversity are encouraged to seek election to the AMO Board. The names of all qualified individuals who are duly nominated will appear on the ballot for election to the Board. From the [AMO By-Law No. 2](#) Part 3, qualifications are:

3.3 Qualifications of Directors.

a) Every Director shall:

- be an individual of eighteen (18) or more years of age;
- be an elected official of a Member Municipality or an employee of a Member Municipality of the Corporation;
- not be an undischarged bankrupt; and
- not be declared incapable.

b) The position of Secretary-Treasurer is to be filled by an employee of a Member Municipality and also meet the qualifications of 3.3 a).

Qualified Nominees must obtain a Council resolution of support which must also specify the Caucus or position for which the individual is being nominated. In order to provide the broadest representation possible, AMO By-law No. 2 stipulates that a member municipality can only have one representative on the Board unless another representative is on the Board as an appointed official from a municipal group. See Section 3.4(e)*

A completed Nomination Form and supporting material must be received no later than 12:00 noon on Monday, June 22, 2020. Nominations will not be accepted beyond that date. AMO's Chief Returning Officer, Peter Fay, will certify the nomination. A Nominations Report will be issued no later than Friday, July 24, 2020.

Please forward a completed Nomination Form to the Association via email amoelections@amo.on.ca or fax at (416) 971-6191 or mail to the attention of Brian Rosborough, Executive Director. Scans and photographic images of documents are acceptable.

All candidates will be contacted to confirm receipt of their nominations and at that time will receive further information on the election process.

If you have any questions regarding this information, please contact Brian Rosborough, Executive Director at (416) 971-9856, ext. 362, e-mail brosborough@amo.on.ca or Lorna Ruder, Executive Assistant, ext. 341, email lruder@amo.on.ca

Trevor Wilcox, Secretary-Treasurer

Association of Municipalities of Ontario



*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



Please consider the environment
before printing this.

Association of Municipalities of Ontario
200 University Ave. Suite 801, Toronto ON Canada M5H 3C6



TOWN OF FORT FRANCESMINUTESSESSION NO. # 6April 21, 2020

The meeting of Administration & Finance Executive Committee of the Town of Fort Frances was held in the Committee Room, Civic Centre on April 21, 2020 and virtually for members off-site from Noon to 1:16 p.m. Roll call was completed by Councillor W. Brunetta to confirm all attendees.

PRESENT: Chairperson W. Brunetta, Councillors D. Judson and A. Hallikas, Mayor J. Caul (ex-officio)

ALSO PRESENT: D. Brown, CAO, D. Galusha, Treasurer, T. Moffitt, Fire Chief/CEMC, E. Slomke, Clerk (Noon to 1:08 p.m.), K. Lawson, Deputy Clerk

1. **Disclosure of pecuniary interest and the general nature thereof - no items were identified.**
2. **Call to Order - Noon**
3. **Approval of Previous Committee Minutes**

3.1 Session No. 5 dated April 7, 2020.

Hallikas-Judson: Approved as presented.

CARRIED

4. New Business

- 4.1 Procedural By-law Review - Part 3
 - E. Slomke, Municipal Clerk was in attendance to provide an overview / clarification of this portion of the proposed Procedural By-Law. Members provided direction to the Clerk which will be included in the final draft document once completed for final presentation to Council.
- 4.2 Clarification on Financial Reporting
 - D. Brown, CAO advised that he had an inquiry from a Councillor who had expressed some concerns respecting the financial implications resulting from the COVID 19 event and if there was a need to reopen the budget process this year. The Treasurer advised that she was not in favour of doing so. Executive Committee members agreed that the Treasurer consistently provided timely reporting on budget variances and agreed that the current reporting was sufficient. Should a deficit occur, it will go forward to next years budget process.

5. Information

5.1 Fort Frances Fire & Rescue Service - February 2020 Report. - received as information.

5.2 Fort Frances Fire & Rescue - March 2020 Report. - received as information.

6. Adjourn 1:16 p.m. / Next Meeting Date - May 5, 2020

Executive Committee Chair

D. Brown, CAO

TOWN OF FORT FRANCESMINUTESSESSION NO. #007April 22, 2020

The meeting of Operations & Facilities Executive Committee of the Town of Fort Frances was held in the Committee Room and via Skype (virtual meeting resources) on April 22, 2020 from 8:30 a.m. to 9:32 a.m.

PRESENT: Chairperson R. Wiedenhoeft - Councillor, M. Behan - Councillor, J. McTaggart - Councillor, Mayor J. Caul (ex-officio)

ALSO PRESENT: T. Rob, Manager of Operations & Facilities, D. Brown, CAO

1 Call to Order

1.1 The meeting was called to order at 8:30 a.m.

2 Disclosure of pecuniary interest and the general nature thereof

2.1 None

3 Approval of Previous Committee Minutes

3.1 Minutes from the previous meeting on April 8th, 2020 - the minutes were approved as presented.

4 Non-agenda Items

4.1 None

5 New Business

5.1 Operations and Facilities Operational Plan through July 1 - the administration report was approved as presented.

5.2 March 2020 Drinking Water Systems Monthly Summary Report - the March monthly summary was approved as amended.

5.3 Award of RFP 20-OF-01 - Supply of a Columbarium at Fort Frances Cemetery - table to the next meeting.

6 Information

- 6.1 Operations and Facilities Division - Environmental Area - Operations Statistics - January - March 2020 - the Environmental Statistics were received and will be forwarded to Council as information only. No action required.
- 6.2 Fort Frances Wastewater Treatment Facility March 2020 Monthly Report - the Wastewater Report for March 2020 was received and will be forwarded to Council as information only. No action required.
- 6.3 Operations and Facilities Division - Public Works Area - Operations Statistics - January 2020 - the Public Works Statistics for January 2020 were received and will be forwarded to Council as information only. No action required.
- 6.4 Operations and Facilities Division - Public Works Area - Operations Statistic - February 2020 - the Public Works Statistics for February 2020 were received and will be forwarded to Council as information only. No action required.

7 Adjourn / Next Meeting Date

- 7.1 Adjourn at 9:32 a.m.

Next meeting on May 6, 2020.

Executive Committee Chair

T. Rob, Manager of Operations & Facilities