

TOWN OF FORT FRANCES

AGENDA - May 25, 2021

Microsoft Teams meeting

Join on your computer or mobile app

[Click here to join the meeting](#)

Or call in (audio only)

[+1 807-701-5975,,587295910#](#) Canada, Thunder Bay

Phone Conference ID: 587 295 910#

[Find a local number](#) | [Reset PIN](#)

COMMITTEE OF THE WHOLE MEETING

Virtually

(Session No. 068) 5:30 PM

Page

1. **Call to Order / Roll Call**
2. **Disclosure of pecuniary interest and the general nature thereof.**
3. **Delegations/Deputations - None.**
4. **Council Reports on Board & Committee Activity:**
 - 4.1 Mayor June Caul - Verbal Update
 - Councillor Mike Behan - Verbal Update
 - Councillor Wendy Brunetta - Verbal Update
 - Councillor Andrew Hallikas - Verbal Update
5. **Consent Agenda:**
 - 5.1 RFP 21-PD-08 - Award Phase One & Two Environmental Site Assessment for former Shevlin Wood Yard 5 - 6

- approval of this report will agree with the recommendation of the Planning & Development Executive Committee to award RFP 21-PD-08 to KGS Group at a cost of \$92,306.50 plus the Town's portion of HST and further that an authorizing by-law be prepared and executed by the Mayor and Clerk on behalf of the corporation.
 - 5.2 Letter from Jackie Lampi-Hughes re: Tax Break 7 - 8

- approval of this report will agree with the recommendation of the Administration & Finance Executive Committee to receive the letter from Jackie Lampi-Hughes with no further action.

	Page
5.3 CIBC Wood Gundy Customized Investment Management	9
- approval of this report will agree with the recommendation of the Administration & Finance Executive Committee to proceed with the investment services of CIBC Wood Gundy and further that an RFP for banking services be brought forward at a later date.	
5.4 Geospatial Data Share Agreement with Computational Hydraulics International and TBT Engineering	10 - 18
- approval of this report will agree with the recommendation of the Operations & Facilities Executive Committee to enter into a geospatial data license agreement with Computational Hydraulics International and TBT Engineering and that the associated fees relating to the data as outlined in the User Fee By-law be waived and further that the Mayor and Clerk be authorized to execute the agreements on behalf of the Corporation.	
5.5 Purchase of New Zamboni	19 - 23
- approval of this report will agree with the recommendation of the Operations & Facilities Executive Committee to purchase a new Zamboni ice resurfacer through LAS Group Purchasing program from Zamboni for a total price of \$100,168.30 including a \$8000.00 trade in value for our 2002 Zamboni plus applicable taxes.	
5.6 Renewal of Enterprise Annual Lease	24 - 25
- approval of this report will agree with the recommendation of the Operations & Facilities Executive Committee to authorize the Mayor and Clerk to execute lease agreement with Enterprise Rent-A-Car Canada Limited on behalf of the Corporation.	
5.7 Award of Tender 21-OF-06 - Memorial Sports Centre Roof Replacement	26 - 30
- approval of this report will agree with the recommendation of the Operations & Facilities Executive Committee to award Tender 21-OF-06 to Tom Jones Corporation for a total revised tender price of \$1,564,800.00, that an authorizing by-law be prepared for the Mayor and Clerk to execute the agreement on behalf of the Corporation and further that landfill tipping fees be waived for this project.	
6. <u>Administration and Finance Division:</u>	
6.1 Councillor Brunetta - NOMA Annual General Meeting and Conference Per Diem	31 - 35
- approval of this report will agree with the recommendation of the Administration & Finance Executive Committee to approve the per diem in the amount of \$400.00 as submitted by Councillor Brunetta for	

	Page
her attendance at the NOMA Annual General Meeting and Conference held virtually April 28-30, 2021.	
6.2 Councillor McTaggart - NOMA Annual General Meeting and Conference Per Diem - approval of this report will agree with the recommendation of the Administration & Finance Executive Committee to approve the per diem in the amount of \$320.00 as submitted by Councillor McTaggart for his attendance at the NOMA Annual General Meeting and Conference held virtually April 28-30, 2021.	36 - 40
6.3 Councillor Behan - NOMA Annual General Meeting and Conference Per Diem - approval of this report will agree with the recommendation of the Administration & Finance Executive Committee to approve the per diem in the amount of \$320.00 as submitted by Councillor Behan for his attendance at the NOMA Annual General Meeting and Conference held virtually April 28-30, 2021.	41 - 45
6.4 Councillor Wiedenhoeft - NOMA Annual General Meeting and Conference Per Diem - approval of this report will agree with the recommendation of the Administration & Finance Executive Committee to approve the per diem in the amount of \$320.00 as submitted by Councillor Wiedenhoeft for his attendance at the NOMA Annual General Meeting and Conference held virtually April 28-30, 2021.	46 - 50
6.5 Creation of a Reconciliation Policy / Plan - approval of this report will agree with the recommendation of the Administration & Finance Executive Committee to establish a Reconciliation Policy / Plan for the Town of Fort Frances as outlined in this report.	51 - 78
7. <u>Planning and Development Division:</u>	
7.1 Temporary Sign Request - approval of this report will provide the Kenora Rainy River District Child and Family Services permission to place temporary signs along the waterfront on Town Property until June 14, 2021 as part of 'Mental Health Week' campaign to address the current child and youth mental health crisis in our community.	79 - 81
8. <u>Operations and Facilities Division:</u>	
8.1 Verbal Update on Capital Projects	
9. <u>General:</u>	

	Page
9.1 Local Police Governance - Rainy River District (Councillor McTaggart)	82 - 85
- Council will consider a resolution to support the proposed composition.	
9.2 Covid-19 Update.	
10. <u>Information:</u>	
10.1 By-law Enforcement April 2021 Activities	86 - 87
10.2 Tourism Development and Marketing Plan - Beautification of Scott Street / Town Entrances / Trans Canada	88 - 89
10.3 April 2021 Building Statistics	90
10.4 Fort Frances Fire Rescue Service - 2020 Annual Report	91 - 105
10.5 Aircraft Statistics 2021 (as of April 30, 2021)	106 - 107
10.6 Tonnage at Landfill Site (as of May 17, 2021)	108
11. <u>ADJOURNMENT</u>	

Date: May 25, 2020

Report To: Mayor & Council

Report From: Cody Vangel, Chief Building Official and Municipal Planner

Subject: RFP No. 2021-PD-08 Award – Phase One & Two Environmental Site Assessment
For The Former Shevlin Wood Yard

In the 2021 Capital Budget, the Town of Fort Frances allocated funds to retain an Environmental Engineering Firm to conduct the following at the Shevlin Wood Yard:

- Up to three Phase One Environmental Site Assessments
- Conduct survey works to generate reference plan parcels
- Up to three Phase Two Environmental Site Assessments
- File up to three Records of Site Conditions
- Develop remedial action plans if required

The Town of Fort Frances has recently completed a land use and economic development feasibility study which detailed a variety of uses at the Shevlin Wood Yard including residential, commercial, and mixed-use residential/commercial. The Environmental Protection Act and O. Reg 153/04 require that a record of site condition be filed when a properties use is changed so a more sensitive use. The change from a former industrial type of use to a more sensitive use triggers the requirements of these reports and studies.

The intent of this project is to satisfy the necessary environmental parameters or remedial action requirements for the lands to proceed with the development concept that was generated in the land use and feasibility study for the redeveloped Shevlin Wood Yard.

The Town of Fort Frances began advertising the Request for Proposal (RFP) on March 25, 2021 with a closing date of April 27, 2021. The RFP was advertised in the local newspaper, the Town's website, and it was also sent to both the Thunder Bay and Winnipeg construction association requesting advertisement.

A requirement of this RFP was that the environmental engineering firms must conduct a site visit prior to submission of their proposal. With this, all four groups that submitted bids satisfied this requirement.

On April 27, 2021 at 2:00pm proposals were opened publicly through a virtual manner at the Town of Fort Frances Civic Centre in the Committee Room. The following four proposals were received:

Building Design Firm	Project Cost (HST not included)
WSP Group	\$132,665.00
DST Consulting	\$115,868.08
Stantec	\$109,600.00
KGS Group	\$92,306.50

The proposals were evaluated and scored by an internal review team made up of the Chief Building Official, Environmental Superintendent and the Operations and Facilities Manager.

The 2021 capital budget allocation for this project was \$135,000.00. Given this, all four proposals lay within budget.

Through the review process KGS Group scored the highest through provision of a well-prepared proposal, abundant experience within the project team, demonstration of a firm understanding of the project goals, as well as a thorough methodology. With a revision to the project schedule to detail an award date of May 25, 2021, a project completion date would be expected for November 2021 pending the time frame for record of site condition submission/approvals.

The Planning and Development Executive Committee considered this matter at their May 17, 2021 session where they agreed with the recommendation of administration such that RFP No. 2021-PD-08 be awarded to KGS Group at the cost of \$92,306.50 plus the Town's portion of HST and further that an authorizing by-law be prepared and executed by the Mayor and Clerk on behalf of the corporation.

Respectfully submitted

A handwritten signature in black ink, appearing to read 'Cody Vangel', with a stylized flourish at the end.

Cody Vangel
Chief Building Official & Municipal Planner

Council approval of this report will agree with the recommendation of the Planning and Development Executive Committee to award RFP No. 2021-PD-08 to KGS Group at the cost of \$92,306.50 plus the Town's portion of HST and further that an authorizing by-law be prepared and executed by the Mayor and Clerk on behalf of the corporation.



ADMINISTRATION & FINANCE
Treasury Report 2021/20A

To: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: May 19, 2021
SUBJECT: Letter from Jackie Lampi-Hughes re: Tax break

BACKGROUND

At the Council meeting of April 26, 2021, the attached letter from Jackie Lampi-Hughes, owner of Energy Fitness Centre was referred to the Administration and Finance Committee. Jackie's letter is requesting Council to put a policy in place for businesses to receive a tax break when closed during the world-wide COVID pandemic.

This request was discussed at the May 4, 2021 Administration and Finance Executive Committee meeting. The committee was advised that I had provided Jackie with information on Provincial and Federal programs, of which Jackie has accessed. The Committee requested that I investigate how other Northern Ontario Municipalities have dealt with collecting property tax and interest charges and if there is anything innovative that other municipalities are utilizing that we have not deployed.

Here is the information I gathered:

Municipality	Information Received
Dryden	Interest and penalty relief last year (April-June) but it was limited to the time period that City Hall was closed.
Kenora	Delayed tax bill due dates from 3 rd week in July to end of August 2020. No interest on Utility bills from May to the end of August Referring businesses to Provincial and Federal relief programs as well
Atikokan	No changes to billing, penalty or interest
Red Lake	2020 First installment due date was March 31 st and was extended to July 31 st
Alberton	Waived August 2020 penalty
Emo	Extend due date from March to April 2020 Did not waive late fees Final bills not due until October
Rainy River	Waived interest on current amounts for April 2020

A point to consider is that property taxes are based on the assessment values of the property established by MPAC where income tax will tax the prosperity of the business. The Federal and Provincial governments have implemented financial support programs for businesses who have been negatively impacted by the pandemic, which is the appropriate level of government for providing support to business enterprises. The only way for the Town to make any changes to the actual Property taxes owed is through the tax rates, which have been set for 2020 and 2021.

RECOMMENDATION

The Administration & Finance Executive Committee recommends receiving the letter from Jackie Lampi-Hughes re: Tax Break for Businesses with no further action.

Council Approval of this Report will agree to the Administration & Finance Executive Committee recommendation to receive the letter from Jackie Lampi-Hughes with no further action.



ADMINISTRATION & FINANCE DIVISION
Treasury Report 2021/28

TO: Mayor Caul & Members of Council

FROM: Dawn Galusha, Treasurer

DATE: May 18, 2021

SUBJECT: CIBC Wood Gundy Customized Investment Management

BACKGROUND

As you are aware from our prior meeting, we are changing over to the Public Sector and Not-for-Profit Group within CIBC in order for CIBC to support us greater as a Municipality. In doing so, this provides us the opportunity to deal with CIBC Wood Gundy for their investment services.

Currently, we invest in the high interest savings account (HISA) through One Funds for our reserves and top up with flexible GICs. The rates for GICs that renewed in April were 0.3% and the HISA interest rate was 0.165% in April. With the interest rates at all time lows, there are better ways of investing for the future of the Town. Per the Town's Investment Policy, 1.15, "It is the policy of the Town of Fort Frances to invest public funds so as to maximize the rate of investment returns and principal protection while meeting the daily cash flow and liquidity demands of the Town of for Frances and complying with statutory requirement of the *Municipal Act, 2001*."

As I am not an investment expert, I suggest we obtain the services of the experts. Jamie and I had a meeting with the Hobson Chahal Advisory Group, which is a group through CIBC Wood Gundy. They have prepared the attached information as a preliminary direction for us to consider. As you can see the rates presented are significantly better than what we are able to currently achieve.

The group provides customized analytics and reporting and value-added services. If so desired, they will provide a presentation to Council to allow Council to ask any questions of them.

RECOMMENDATION

The Administration & Finance Executive Committee recommends proceeding with the investment services of CIBC Wood Gundy in order to ensure that the Town is earning a reasonable interest rate and further that an RFP for banking services be brought forward at a later date.

Council approval of this report will agree with the recommendation of the Administration & Finance Executive Committee proceed with the investment services of CIBC Wood Gundy and further that an RFP for banking services be brought forward at a later date.

May 19, 2021

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

RE: Geospatial Data Share Agreement with Computational Hydraulics International and TBT Engineering

Please find attached a report prepared by Trisha Law, GIS Expert outlining all the background information and the request from the Computational Hydraulics International and TBT Engineering for certain portions of the Town's Geospatial Data

The Town has entered into an agreement with Computational Hydraulics International (CHI) partnered with TBT Engineering for the completion of a municipal wide master storm water management plan. CHI and TBT have requested that the costs associated for the data being requested, as outlined in the 2021 User Fee By-Law be waived as the firms are using the data for work for the Town.

The O & F executive committee recommends the following:

1. That the Town enter into a geospatial data license agreement with Computational Hydraulics International.
2. That the Town enter into a geospatial data license agreement with TBT Engineering
3. That the associated fees relating to the data as outlined in the User Fee By-Law be waived, and
4. That the Mayor and Clerk be authorized execute the agreements on behalf of the Corporation.

Respectfully Submitted



Travis Rob, P.Eng.

Manager of Operations and Facilities

The O & F executive committee recommends the following:

1. That the Town enter into a geospatial data license agreement with Computational Hydraulics International.
2. That the Town enter into a geospatial data license agreement with TBT Engineering
3. That the associated fees relating to the data as outlined in the User Fee By-Law be waived, and
4. That the Mayor and Clerk be authorized execute the agreements on behalf of the Corporation.

2021May19 CHI and TBTE GIS Datashare Agreement.docx

May 3, 2021.

Report To: Travis Rob, O&F Manager

From: Trish Law, GIS Expert

SUBJECT: Data Request Computational Hydraulics Inc. (CHI)

On April 30, 2021 I was advised by Travis Rob that Computational Hydraulics Inc. (CHI), working in conjunction with TBT Engineering Limited, requested the Town's GIS data for use in the creation of a master stormwater management plan and system model, as awarded under RFP 21-PF-05. A letter dated May 3, 2021 from Michael Gregory (CHI) was received asking for the shapefiles and imagery to be granted at zero cost.

The data currently being requested from the Town's geospatial data share agreement for use is storm mains, catch basins, storm manholes, road centerlines, property lines, and aerial imagery. Additional information in the form of culverts, inlets, outfalls, official plan, zoning and elevation contours have also been requested. These four layers are not currently listed in the geospatial data share but are in the current GIS database. The cost of the layers requested is 11 @ 306.05 plus HST for vector data and \$1223.85 plus HST for the 2007 aerial photograph as per the current User Fee Schedule and \$0 for the 2017 aerial photograph as per our current use agreement with the Ministry of Natural Resources and Forestry.

For references purposes, this is a listing of current Geospatial License Agreements with the Town:

- Ministry of Natural Resources (2009, 2010) - \$0 data exchange
- Union Gas (2009) - \$0 data exchange
- Rainy River District OPP (2009) - \$0 through Community Services
- Centra Transmission Holdings Inc./EFG (2010) - paid \$1071.00 (including HST)
- Hilderman Thomas Frank Cram (2010) - \$0 working for TOFF
- Hynde Paul Planners/Quartek (2010) - \$0 working for TOFF
- KGS Group, Winnipeg (2010) - \$0 working for TOFF
- Neegan Burnside (2011) - paid \$3809.68 (including HST)
- rePlan (2014) - \$0 fees waived for newGold development
- Vastamaki Consulting Service (2014) - \$0 working for FFPC
- Saulteaux Consulting and Engineering (2014) - \$0 working for FFPC
- Rainy River District Stewardship (2015) - \$0 tree inventory
- Rainy River District School Board (2015) - \$0 partner for tree inventory
- GISbiz (2016) - \$0 working for FFPC
- TBAYTEL/Telecon - paid \$639.40 (including HST)
- Fire Underwriters (2017) - \$0 request approved by Council
- OPP (2018) - \$0 request approved by Council
- Infratech Services (2019) - \$0 request approved by Council, working for TOFF

- Fire Underwriters Survey - \$0 request approved by Council
- Telecon (2019) - \$337.98 (including HST)
- Hilderman Thomas Frank Cram (2020) - \$0 request approved by Council, working for TOFF

After consideration of this request, I recommend the Town entering into a Geospatial Data License Agreement with Computational Hydraulics Inc., and that the data be distributed at \$0, as CHI is currently contracted for work for the Town.

Respectively Submitted,

A handwritten signature in black ink, appearing to read "Trisha Law". The signature is written in a cursive, flowing style.

Trisha Law, MGIS
GIS Expert

Computational
Hydraulics
International



May 3, 2021

ATTN: Travis Rob, P.Eng.
Manager of Operations & Facilities
Town of Fort Frances, Ontario

Subject: Development of a Municipality Wide Master Stormwater Management Plan

Travis,

For the Town of Fort Frances Master Stormwater Management Plan (RFP 21-OF-05), we would like to formally request permission to access the data listed below. Further, we are requesting access to the data at zero cost.

- Digital topography such as LiDAR, or digital elevation model (DEM)
- Orthoimagery and aerial photogrammetry
- Stormwater asset/facility data (manholes, pipes, catchbasins, inlets, outfalls, culverts, bridges)
 - Manhole invert and rim elevations
 - Pipe/culvert offset elevations, pipe shape/dimensions
 - Cross-sectional information for ditches and open channels
- Land use/zoning for current and future development
- Soil and groundwater information
- Building footprint, transportation rights-of-way, and property boundaries
- Previous floodplain mapping
- Previous rain/flow monitoring measurements
- Design storm information
- Flooding complaint maps or other documentation
- Camera footage from inspections (Zoom)

The data will be shared with Computational Hydraulics International (CHI) and TBT Engineering Limited (TBTE) in accordance with the Town of Fort Frances' protocols. If you have any questions or request additional information/clarification, please contact me at mike@chiwater.com or (519) 573-3114.

Sincerely,

Michael A. Gregory, M.Sc., P.Eng.
Engineering Director
Computational Hydraulics International

May 14, 2021.

Report To: Travis Rob, O&F Manager

From: Trish Law, GIS Expert

SUBJECT: Data Request TBT Engineering Limited (TBT)

On April 30, 2021 I was advised by Travis Rob that Computational Hydraulics Inc. (CHI), working in conjunction with TBT Engineering Limited (TBT), requested the Town's GIS data for use in the creation of a master stormwater management plan and system model, as awarded under RFP 21-PF-05. A letter dated May 14, 2021 from Diarmid James MacKintosh of TBT was received asking for the shapefiles and imagery to be granted at zero cost.

The data currently being requested from the Town's geospatial data share agreement for use is storm mains, catch basins, storm manholes, road centerlines, property lines, and aerial imagery. Additional information in the form of culverts, inlets, outfalls, official plan, zoning and elevation contours have also been requested. These four layers are not currently listed in the geospatial data share but are in the current GIS database. The cost of the layers requested is 11 @ 306.05 plus HST for vector data and \$1223.85 plus HST for the 2007 aerial photograph as per the current User Fee Schedule and \$0 for the 2017 aerial photograph as per our current use agreement with the Ministry of Natural Resources and Forestry.

For references purposes, this is a listing of current Geospatial License Agreements with the Town:

- Ministry of Natural Resources (2009, 2010) - \$0 data exchange
- Union Gas (2009) - \$0 data exchange
- Rainy River District OPP (2009) - \$0 through Community Services
- Centra Transmission Holdings Inc./EFG (2010) - paid \$1071.00 (including HST)
- Hilderman Thomas Frank Cram (2010) - \$0 working for TOFF
- Hynde Paul Planners/Quartek (2010) - \$0 working for TOFF
- KGS Group, Winnipeg (2010) - \$0 working for TOFF
- Neegan Burnside (2011) - paid \$3809.68 (including HST)
- rePlan (2014) - \$0 fees waived for newGold development
- Vastamaki Consulting Service (2014) - \$0 working for FFPC
- Saulteaux Consulting and Engineering (2014) - \$0 working for FFPC
- Rainy River District Stewardship (2015) - \$0 tree inventory
- Rainy River District School Board (2015) - \$0 partner for tree inventory
- GISbiz (2016) - \$0 working for FFPC
- TBAYTEL/Telecon - paid \$639.40 (including HST)
- Fire Underwriters (2017) - \$0 request approved by Council
- OPP (2018) - \$0 request approved by Council
- Infratech Services (2019) - \$0 request approved by Council, working for TOFF

- Fire Underwriters Survey - \$0 request approved by Council
- Telecon (2019) - \$337.98 (including HST)
- Hilderman Thomas Frank Cram (2020) - \$0 request approved by Council, working for TOFF
- Computational Hydraulics Inc. (2021) - \$0 request, working for TOFF, in progress

After consideration of this request, I recommend the Town entering into a Geospatial Data License Agreement with TBT Engineering Limited and that the data be distributed at \$0, as TBT is currently contracted for work for the Town.

Respectively Submitted,

A handwritten signature in black ink, appearing to read "Trisha Law".

Trisha Law, MGIS
GIS Expert



May 14, 2021
TBTE Ref.: 21-225

Travis Rob, P.Eng.
Manager of Operations & Facilities
Town of Fort Frances,
320 Portage Avenue,
Fort Frances, ON P9A 3P9

RE: Development of a Municipality Wide Master Stormwater Management Plan

Dear Mr. Rob,

For the purposes of completing the Town of Fort Frances' Master Stormwater Management Plan (RFP 21-OF-05), TBT Engineering Ltd. (TBTE) would like to formally request permission to access the following data at no cost to ourselves:

- Digital topography such as LiDAR, or digital elevation model (DEM)
- Orthoimagery and aerial photogrammetry
- Stormwater asset/facility data (manholes, pipes, catchbasins, inlets, outfalls, culverts, bridges)
- Manhole invert and rim elevations
- Pipe/culvert offset elevations, pipe shape/dimensions
- Cross-sectional information for ditches and open channels
- Land use/zoning for current and future development
- Soil and groundwater information
- Building footprint, transportation rights-of-way, and property boundaries
- Previous floodplain mapping
- Previous rain/flow monitoring measurements
- Design storm information
- Flooding complaint maps or other documentation
- Camera footage from inspections (Zoom)

The data is to be shared by the Town of Fort Frances with both Computational Hydraulics International (CHI) and TBTE in accordance with the Town of Fort Frances' protocols. If you have any questions or request additional information/clarification, please contact me at dmackintosh@tbte.ca or (807) 633-1204.

We trust the above addresses your requirements at this time, and we look forward to working with you on this project. Please contact us at your convenience if you have any questions.

Yours truly,

A handwritten signature in dark ink, appearing to read 'D. MacKintosh', written in a cursive style.

Diarmid J. MacKintosh, P.Eng.
Senior Environmental Engineer &
Branch Manager, Fort Frances Operations
TBT Engineering Limited

May 19, 2021

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

RE: Purchase of a new Zamboni

With the receipt of the ICIP Rec and Culture grant at the Memorial Sports Centre, one of the components of the work there is to replace the old Zamboni. The Town has two Zamboni's a primary one purchased in 2009 and a secondary one purchased in 2002 for if the primary unit has a mechanical breakdown.

The town utilized the LAS Sourcewell Group Purchasing for this purchase working with Zamboni to specify a unit to meet our needs. Because the tendering has already been completed by LAS a full tender did not have to be prepared for this purchase, however appropriate wording has not yet been included in our procurement policy as this policy is currently under review by Administration. Therefore, in accordance with the Administration report dated April 8, 2020, a report is being brought forward to document the purchase. Zamboni did provide a trade in value for the Town's 2002 secondary unit of \$8000.00 leaving the 2009 Zamboni as the new spare.

It is the recommendation of the Operation and Facilities Executive Committee that a new Zamboni Ice resurfacer be purchased through the LAS Group Purchasing program from Zamboni for a total price of \$100,168.30 including a \$8000.00 trade in value for our 2002 Zamboni plus applicable taxes.

Respectfully Submitted



Travis Rob, P.Eng
Manager of Operations and Facilities

Council approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee that a new Zamboni Ice resurfacer be purchased through the LAS Group Purchasing program from Zamboni for a total price of \$100,168.30 including a \$8000.00 trade in value for our 2002 Zamboni plus applicable taxes.

May 20, 2021

Report To: Travis Rob

From: Adam Mitchell, P.Eng, Asset Management Coordinator

RE: Zamboni Procurement, ICIP Revitalization of the Memorial Sports Centre.

As part of the ICIP Revitalization of the Memorial Sports Centre Project, a new Zamboni is to be purchased to service the dual ice pad sports centre.

To procure this item, the operations and facilities department will take advantage of the LAS Municipal Group Buying program. Group buying is a powerful tool that helps municipalities purchase products and services they use regularly. By combining forces, municipalities can access high-quality, competitively priced goods and services. All offerings have undergone a formal competitive bid process on behalf of LAS, ensuring compliance with purchasing bylaws and trade agreements.

Attached is a proposal outlining the purchase price for a new unit. It will cost a total of \$100,168.30. This price includes all shipping fees and on-site training to operate the new equipment.

As part of this package, the Town of Fort Frances will be purchasing a Level-Ice Laser system. The automated precision blade control provides consistently level ice and significant savings of energy, water, and time. The benefits that this system provides are;

- Reduced snow pick up and disposal
- Elimination of operator miscalculations
- Less strain on the facility's compressor
- Reduced ice maintenance time

Exceptional improvements in efficiency reduce wear on the ice resurfacer and extend blade life. Significant savings from the dramatic reduction in energy and water consumption combine with less labor and more ice time, positively impacting the bottom line.

It is my recommendation that Zamboni be contracted through the LAS buying group to supply the Town of Fort Frances with a new resurfacer for the Memorial Sports Centre for a total of \$100,168.30.

Respectfully Submitted



Adam Mitchell, P.Eng
Asset Management Coordinator

ZAMBONI COMPANY LTD.

38 Morton Ave. East, P.O. Box 1388, Brantford, ON, N3T 5T6 | P 519.758.5000 | F 519.758.0500 | zamboni.com

May 19, 2021

Town of Fort Frances
320 Portage Ave,
Fort Frances, ON P9A 3P9

ATTN:
Adam Mitchell, P.Eng.
Asset Management Coordinator
P: (807)274-9893 ext 1315
Email: amitchell@fortfrances.ca



PROPOSAL

“The principal product you have to sell is the ice itself.”

– Frank J. Zamboni

Maintaining an ice surface presents a multitude of challenges. Having efficient and reliable resurfacing equipment should not be one of them. Driven by our founder’s commitment to innovation, we put our product to the test in the harsh environment it will call home. Every feature is deliberately designed to make resurfacing easier and to ensure that the end result is an exceptional sheet of ice. Built by hand. One at a time. The result is an ice resurfacing machine legendary for its quality, durability and superior performance.

MODEL 446:

Brantford, Ontario, Canada powerful high-output compact engine affords a new level of fuel efficiency with significant savings and a cleaner arena environment. The 2.4 L engine can be configured for gasoline, propane or CNG fuel. On-dash diagnostics with programmed maintenance notifications provide engine performance data on the go. Our hydrostatic transmission and efficient accessory pump deliver full power to the augers, even while the machine slows for corners. A compact wheelbase enhances maneuverability and allows a tighter turning radius. The 400 Series defines ease of operation and is well-regarded for its strong work ethic.

INNOVATION:

Our commitment to constant innovation is an investment in the end product. We apply decades of experience working with facility owners and operators into every decision we make. Automated processes provide a consistent end result and reduce the chance for operator error. Opportunities to retrieve and display data from the machine provide a new tool in rink management. The incremental and continued introduction of new and better technologies to our ice resurfacing equipments facilitates savings of time and valuable resources.

ZAMBONI

QUALITY:

Zamboni sets the standard of quality to which the industry is held. The Zamboni Company holds itself to an even higher standard with ongoing assessment and meticulous quality control, resulting in products which consistently produce the finest sheet of ice even after many years of use. Our rugged four-wheel drive chassis is hand-built using strong all-welded steel tubing. Premium materials and components are used throughout. We continually collaborate with our customers to ensure the products that will ultimately end up in their facility exceed the high expectations of quality associated with our brand.

VALUE:

Zamboni has a well-deserved reputation as the Industry Leader. One which we don't take for granted. Our products have the lowest cost of operation and maintain the highest residual value. A network of Zamboni Authorized Distributors and our own Customer Service teams provide local service and support for our products. In the world of ice, time is money and unreliable equipment can be a show-stopper. Yet another reason that worldwide, more facility operators choose Zamboni for their ice resurfacing needs. Nothing else is even close.

MACHINE SPECIFICATIONS:

Machine specifications are available online.

MANUFACTURER'S STATEMENT:

This machine is proudly designed and manufactured in Brantford, Ontario by Zamboni Company Ltd., a Canadian company.

WARRANTY:

Twenty Four (24) months or 2,000 hours, whichever comes first, parts replacement & Labor. Mileage and travel time are not covered under warranty.

SAFETY STANDARDS:

This machine is engineered to meet or exceed OSHA and ANSI safety labeling requirements. In addition to digital safety information, operating instructions and service manuals being provided with the delivery of the machine, all owners/operators have access to all of these materials online at www.zamboni.com to view and download at any time.

FOR ADDITIONAL INFORMATION:

zamboni.com/options

zamboni.com/machines/model-446

Zamboni 446 Proposal

Zamboni 446 LPG **\$ 77,525.00**

Black Powder Coated Conditioner, Blades Included (2), Conditioner Poly Side Plate, ,
Catalytic Converter 3-Way, Guide Wheel, Parking Brake, Paint: Choice of 2 Standard
Colors

ADDITIONAL EQUIPMENT:

Wash Water transfer	\$ 790.00
Back Up Alarm	\$ 525.00
Hydraulic Oiler Cooler Kit	\$ 900.00
Board Brush	\$ 4,000.00
Water Level Sight Gauge	\$ 250.00
Tire Wash System	\$ 1,300.00
Wash Water System	\$ 3,600.00
UNIT COST	\$ 88,890.00
ADDITIONAL EQUIPMENT COST / LEVEL ICE LASER SYSTEM	\$ 18,500.00
NET SUBTOTAL	\$ 107,390.00
LESS 3% SOURCEWELL / LAS DISCOUNT CONTRACT # 030117-FZC	\$ (3,221.70)
TRADE IN ZAMBONI 440 S/N 7064	\$ (8,000.00)
TRANSPORTATION	\$ 4,000.00
NET TOTAL	\$ 100,168.30

F.O.B:

Brantford, Ontario, Canada

TERMS:

Net 30 days on approved credit.

Shipment 280 days or sooner from receipt of order. Pricing firm for 30 days.

Pricing does not include any applicable sales tax.

Marty Elliott

May 19, 2021

Marty Elliott,
Sales Account Representative

Date

Zamboni Company Ltd.
38 Morton Ave. East, P.O. Box 1388
Brantford, Ontario N3T 5T6 CANADA
Phone: +1 562 633 0751 Fax: +1 562 633 9365

May 19, 2021

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

RE: Renewal of Enterprise Annual Lease

Please find attached a report prepared by Tom Batiuk, Airport Supervisor, outlining the annual lease agreement with Enterprise Rent-A-Car Canada Limited for counter and storage space within the terminal building. These lease agreements are required to be executed by the Corporation at this time. The rates in the lease agreement reflect a 0.6% increase for counter space. This increase follows with the increase in the Town user fees for 2021.

The Operations & Facilities Executive Committee recommends the following:

- 1) That the lease agreements with Enterprise Rent-A-Car Canada Limited be executed.
- 2) That the Mayor and Clerk be authorized to execute the lease agreements on behalf of the Corporation.

Respectfully Submitted



Travis Rob, P.Eng
Manager of Operations and Facilities

Council approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee that:

- 1) That the lease agreements with Enterprise Rent-A-Car Canada Limited be executed.**
- 2) That the Mayor and Clerk be authorized to execute the lease agreements on behalf of the Corporation.**



2021-05-17

To: Travis Rob, O&F Division Manager

From: Tom Batiuk

Re: Enterprise car rental counter lease renewal

Please find attached the lease renewal for Enterprise car rental. This lease is an annual renewal that commences January 1st, 2021 and ends Dec 31st, 2021. This tenant is in good standing and it is my recommendation to the O&F Committee to approve these and forward to Town Council for final approval.

Kind Regards,

A handwritten signature in black ink, appearing to be "Tom Batiuk", written over a horizontal line.

Tom Batiuk
Airport Supervisor

May 5, 2021

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

RE: Award of Tender 21-OF-06 – Memorial Sports Centre Roof Replacement

With the award of the Investing in Canada Infrastructure Program Recreation and Culture funding for the Memorial Sports Centre, the first of many projects have been tendered, being the replacement of a number of roof sections.

Attached you will find a report from Mr. Adam Mitchell, P.Eng outlining the process and tender results. With the large scope of works to be completed under the ICIP Funding, each project has been assigned a budget internally for the purposes of cost controlling the multi year project. With this being the first large project and being over budget, even with reduced scope, it is recommended that the landfill tipping fees be waived further reducing costs.

It is the recommendation of the Operations and Facilities Executive Committee that:

1. Tender 21-OF-06 be awarded to Tom Jones Corporation for a total revised tender price of \$1,564,800.
2. That an authorizing By-Law be prepared for Mayor and Clerk to execute the agreement on behalf of the organization, and
3. That the Landfill Tipping fees be waived for this project.

Respectfully Submitted



Travis Rob, P.Eng

Council approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee that:

1. **Tender 21-OF-06 be awarded to Tom Jones Corporation for a total revised tender price of \$1,564,800.**
2. **That an authorizing By-Law be prepared for Mayor and Clerk to execute the agreement on behalf of the organization, and**
3. **That the Landfill Tipping fees be waived for this project.**

Manager of Operations and Facilities

April 30, 2021

Report To: Travis Rob

From: Adam Mitchell, P.Eng, Asset Management Coordinator

RE: Memorial Sports Centre Roof Replacement, ICIP Revitalization of the Memorial Sports Centre.

On April 13th, 2021 the Town of Fort Frances received proposals for tender 21-OF-06, Memorial Sports Centre Roof Replacement. The scope of this tender entails replacing 8 of 12 roof sections which are the following.

- Roof #1: 52 Canadians
- Roof #2: 52 Canadians Lobby & Hall
- Roof #5: Main Lobby
- Roof #7: Squash Courts
- Roof #8: Change Room/Storage Room
- Roof #9: Elevator Roof
- Roof #10: Front Canopy
- Roof #11: Electrical Vault Roof

This roof replacement project is the first project to be tendered as part of the ICIP Revitalization of the Fort Frances Memorial Sports Centre Grant we received last month. In 2019, this roof replacement project was estimated to cost \$1,560,000.

The Town of Fort Frances received three proposals from Tom Jones Corporation, Lakehead Roofing and Metal Cladding LTD, and Rugged Air Industries. A cost comparison of tender submissions is shown in the table below.

Item	Roof	Units	Total Price		
			Tom Jones	Lakehead	Rugged
1	Roof #1: 52 Canadians	L.S.	\$ 677,600.00	\$ 940,000.00	\$ 1,104,354.00
2	Roof #2: 52 Canadians Lobby & Hall	L.S.	\$ 280,800.00	\$ 220,000.00	\$ 231,301.00
3	Roof #5: Main Lobby	L.S.	\$ 279,600.00	\$ 615,000.00	\$ 715,936.00
4	Roof #7: Squash Courts	L.S.	\$ 176,100.00	\$ 140,000.00	\$ 220,723.00
5	Roof #8: Change Room/Storage Room	L.S.	\$ 76,800.00	\$ 40,000.00	\$ 48,344.00
6	Roof #9: Elevator Roof	L.S.	\$ 31,700.00	\$ 45,000.00	\$ 15,571.00
7	Roof #10: Front Canopy	L.S.	\$ 60,600.00	\$ 41,000.00	\$ 53,993.00
8	Roof #11: Electrical Vault Roof	L.S.	\$ 44,500.00	\$ 30,000.00	\$ 25,562.00
9	Safe Roof Access	L.S.	\$ 58,400.00	-	-
Subtotal			\$ 1,686,100.00	\$ 2,071,000.00	\$ 2,415,784.00

Please note, item 9, Safe Roof Access was not tendered as a sperate item. This means the safe roof access price for Lakehead Roofing and Rugged Roofing is incorporated across items 1 to 8. Tom Jones chose to break this item out into a sperate line as shown. In the end, the subtotal prices shown by all parties are priced to complete the same scope of work.

Tom Jones Corporation submitted the lowest bid. JML Engineering, the firm that designed the new roof system was contracted to review tender submissions and ensure compliance. I have attached their letter of recommendation. In short, JML recommends Tom Jones Corporation be awarded the project.

After receiving JML's recommendation an internal review of submissions was completed. It is shown that Tom Jones submission is over budget by \$126,000. We believe this occurred because of the following factors.

- Our budget was created and submitted to ICIP in November 2019.
- Grant was awarded 16 months later.
- Covid 19 pandemic has caused a substantial increase in the price of building materials which was unforeseen at the time the budget was submitted.

In a proactive approach to try to manage the overall budget of the ICIP Revitalization of MSC project, it is proposed that two roof sections be withheld from this tender. The sections are roof #8 and roof #11. The rational of eliminating two roof sections is because, due to the current economic state of building materials, it is unsure how much this will affect other aspects of our revitalization project. With over 23 items remaining in our project, it is fair to assume this trend could continue and we will see higher than anticipated prices continuing. These subtractions give an updated total for this year's roof replacement project of \$1,564,800.

As shown above, with the holdback of two roofs, the total cost to build remains \$4,800 over budget. The challenge this creates is our contingency allowance has been erased. To ensure we allocate resources to cover any additional overages, we are suggesting additional savings seen by waving tipping fees at our landfill for Tom Jones. This technique has been used on previous projects and is one advantage of owning a landfill. By doing so, substantial cost savings could be found allowing one of the two roofs that were cut to be returned to the project. Tom Jones has been approached to provide their cost total for tipping and if the price is considered fair this could be very beneficial to the project.

It should be noted, a phase two roof replacement project is scheduled in year 5 of the Revitalization of the MSC Project. Whatever work is withheld from this year's phase one project will be added to phase two. Roof #8 and roof #11 were chosen to be withheld because they present the lowest risk of failure. Another advantage of delaying the replacement of roof 11 is we currently have a project examining the feasibility of combining our ice plants. Within the upcoming review, it could be proposed that the condenser unit located on top of roof 11 be removed. This would greatly simplify the cost to replace the roof and we would see good cost savings here. It is worth waiting to see what is recommended.

It is my recommendation that Tom Jones Corporation be contracted to replace 6 roof sections at the Memorial Sports Centre for a total of \$1,564,800. I recommend that council approves waving tipping fees contingent on receiving a fair cost savings from Tom Jones.

Respectfully Submitted



Adam Mitchell, P.Eng
Asset Management Coordinator

April 21, 2021
Ref. No. JML2019066

Town of Fort Frances
320 Portage Avenue
Fort Frances, ON P9A 3P9

Attention: Adam Mitchell
Asset Management Coordinator

Reference: **Letter of Recommendation for Award of Tender**
Tender No. 21-OF-06
Roofing Replacement at the Memorial Sports Centre

Dear Adam:

We have reviewed the tenders received by the Town of Fort Frances on April 20, 2021 for the Roofing Replacement at the Memorial Sport Centre. A tender comparison of the bids received is shown below.

A summary of the bidders, bid results and required submittals are as follows (HST Excluded):

Contractor	Lump Sum Price	Completed Schedule 1	Bid Bond
Lakehead Roofing	\$ 2,071,000.00	Yes	Yes
Rugged Air Industries	\$ 2,415,784.00	Yes	Yes
Tom Jones Corporation	\$ 1,686,100.00	Yes	Yes

Since Tom Jones Corporation submitted the lowest tender, we have focused our evaluation on their tender. Their tender submission has been done in general conformance with the requirements outlined in the tender documents. They have indicated they received all four (4) Addenda issued during the tender period.

Neither Tom Jones nor any of its proposed subcontractors are members of the Canadian Roofing Contractors Association (CRCA). In accordance with Addendum 4, they are required to submit preliminary details (supplier/manufacturer) of their proposed roofing system and certification from the manufacturer/supplier. This additional submittal applies to the EPDM roof and the Metal roof.

We had a discussion with Mr. Casey Bishop, C.Tech., CEC, Civil Project Manager/Estimator, to discuss their bid. Mr. Bishop explained that Tom Jones Corporation currently has the manpower necessary to successfully complete the entire project by December 31, 2021. Tom Jones Corporation intends to commence work shortly after a Purchase Order is issued by The Town of Fort Frances.

Mr. Bishop commented they are comfortable with their pricing, they were satisfied that there were no errors or omissions in their pricing, and they do not foresee any obvious or significant 'extras' arising from the tender documents.

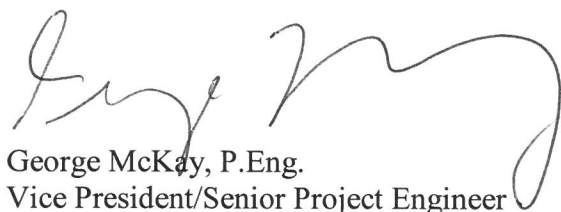
Based upon our review of Tom Jones Corporation's tender submission, our discussion with Casey Bishop, their experience in similar projects, their proposed manpower, and their commitment to schedule, we feel they can successfully complete the entire project by December 31, 2021.

Therefore, we recommend Tom Jones Corporation be awarded the 'Roofing Replacement Memorial Sports Centre' project for the Total Contract Price (excluding HST) of **\$ 1,686,100.00** (one million six hundred and eighty-six thousand one hundred dollars). This recommendation is contingent on submittal of preliminary roofing details and subcontractor certification.

We trust this letter is satisfactory. Please contact the undersigned if you have any comments or wish to further discuss our recommendation.

Best regards,

JML Engineering Ltd.



George McKay, P.Eng.
Vice President/Senior Project Engineer

:gam

P:\2019066 - Town of Fort Frances - Roofing Replacement Memorial Sports Centre\Admin\Tender\2021-04-21 Tender Recommendation.doc

JML ENGINEERING LTD.



ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2021/24

TO: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: May 18, 2021
SUBJECT: Councillor Wendy Brunetta– NOMA Annual General Meeting and Conference Per Diem

BACKGROUND

Attached is a Schedule "F" Travel Statement – Mayor/Council Honorarium per diems in the amount of \$400.00 to attend the NOMA Annual General Meeting and Conference virtually on April 28-30, 2021 as submitted by Councillor Wendy Brunetta.

The per diem claim is in compliance with Town of Fort Frances By-Law 02/10-E Schedule 'A'.

RECOMMENDATION

The Administration & Finance Executive Committee recommends approval of the Schedule "F" Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$400.00 as submitted by Councillor Wendy Brunetta for her virtual attendance at the NOMA Annual General Meeting and Conference on April 28-30, 2021.

Council Approval of this Report will agree to the Administration & Finance Executive Committee recommendation to approve the Schedule "F" Travel Statement- Mayor/Council Honorarium per diem in the total amount of \$400.00 as submitted by Councillor Wendy Brunetta for her attendance at the NOMA Annual General Meeting and Conference held virtually on April 28-30, 2021.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	Wendy Brunetta
Conference / Seminar Attended	NOMA BOARD, AGM, CONFERENCE
Location	VIRTUAL
Dates	APRIL 28-30, 2021

Details of Per Diem

Bklyng + Conf. Conf. 1/2 day Conf.

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date			APR 28	APR 29	APR 30			
Amount			160.00	160.00	80.00			400.00

Name (Please Print)	Signature
Wendy Brunetta	<i>Wendy Brunetta</i>
Approved	Date
	May 5, 2021

To be submitted to Payroll for processing when approved by Council

2021 NOMA Annual Meeting & Conference Agenda

Wednesday, April 28, 2021 Location: Virtual

- | | |
|----------------------|--|
| 11:30 am (EST) | Visit Exhibitor Booths |
| 12:00 pm | Conference Welcome & Opening Remarks
<i>Call to Order & Greetings from</i>
<i>Mayor Wendy Landry, NOMA President</i>
<i>Peter Collins, Chief, Fort William First Nation</i>
<i>Mayor Robin Jones, ROMA President</i>
<i>Councillor Danny Whalen, FONOM President</i>
<i>Roll Call</i> |
| 12:10 pm | Keynote: The Honourable Doug Ford, Premier of Ontario |
| 12:20 pm | Andrea Horwath, Leader of the Official Opposition, NDP introduced by Judith Monteith Farrell, MPP Thunder Bay – Atikokan |
| 12:35 pm | Steven Del Duca, Leader of Ontario Liberal Party introduced by Michael Gravelle, MPP Thunder Bay – Superior North |
| 12:45 pm | Keynote: AMO Update
<i>Presented by: Graydon Smith, President & Monika Turner, Director of Policy</i> |
| 1:30 pm | NWMO: Implementing Reconciliation
<i>Presented by: Bob Watts, Vice-President of Indigenous Relations & Strategic Programs</i> |
| 2:15 pm | Exhibitor Booth Break |
| 2:45 pm | LAS: Working for Communities in a Post Pandemic World
<i>Presented by: Jeff Barten, Energy & Asset Services Manager & Eleonore Schneider, Program Manager</i> |
| 3:15 pm | Hydro One Fireside Chat: Supporting Northwestern Ontario's Growth Potential
<i>Presented by: Jason Fitzsimmons, Chief Corporate Affairs & Customer Care Officer</i> |
| 4:00 pm | Exhibitor Booth Break
NOMA Annual General Meeting (74/75th) |
| 4:30 - 5:30 pm (EST) | <ol style="list-style-type: none"> 1. Call to Order 2. Approval of minutes of 73rd Annual General meeting 3. Approval to receive the Presidents Report 4. Approval of Auditors Report & 2019 and 2020 Financial Statements 5. Appointment of Auditors for 2021 6. Approval of 2021 Operating Estimates 7. Business Transacted 8. New Business 9. Resolutions Committee 10. Approval to receive Committee & District Associations Reports 11. Adjournment |

Thursday, April 29, 2021: Virtual

- 9:00 am (EST) **Exhibitor Booth Break**
- 9:30 am **Strengthening Municipalities Through Energy Choices**
Presented by: Terry Young, Interim President and Chief Executive Officer, IESO
- 10:00 am **Our Energy Transition at Enbridge Gas Inc**
Presented by: Luke Skaarup, Director Operations, Northern Region & Nicole Lehto, Operations Manager, North West
- 10:45 am **Exhibitor Booth Break**
- 11:15 am **Electronic Meetings: How to Keep Virtual Municipal Meetings Open and Accessible**
Ombudsman Ontario
Presented by: Lauren Chee-Hing, Legal Counsel
- 12:00 pm **Ontario's Forest Industry: Sustaining Green Economic Recovery**
Presented by: Ian Dunn, President and CEO, OFIA
- 12:45 pm **Hon. Ernie Hardeman, Minister of Agriculture, Food and Rural Affairs**
- 12:50 pm **Lunch & Visit Exhibitor Booths**
- 1:30 pm **Frank Cowan Company: Risk Mitigation and COVID-19**
Presented by: Jessica Jaremchuk, Director Risk Management Services
- 2:15 pm **Tourism & Municipalities - Working together in the North**
Moderator: Chris Bloore, VP Policy & Government Affairs Tourism Industry Association of Ontario
Panel: Rick Layzell – Executive Director – Boating Ontario, Kevin Eshkawkogan – President & CEO – Indigenous Tourism Ontario, Isabelle deBruyn – Tourism Manager – SEO, David MacLachlan – Destination Northern Ontario & Laurie Marcil – Nature and Outdoors Tourism Ontario
- 3:00 pm **CMHC Outreach: Affordable Housing and the Local Economy**
Presented by: Arlene Etchen, Outreach Specialist for Canada Mortgage and Housing Corporation
- 3:30 pm **Exhibitor Booth Break**
- 4:00 pm **Dealer's Choice: Project Methodology Selection**
Presented by: Gord Wickham, Vice President, Colliers Project Leaders
- 4:45 pm **Building a Resilient Non-Profit sector in Ontario**
Presented by: Katharine Bambrick, CEO, Ontario Trillium Foundation
- 5:30 pm (EST) **Conclusion of Day's Events**

Friday, April 30, 2021 Location: Virtual

- 9:00 am (EST) **Ontario Northland Transportation Update**
Presented by: Corina Moore, President and CEO
- 9:30 am **MPAC Updates**
Presented by: Carmelo Lipsi, Vice President & Chief Operating Officer & Mary Dawson-Cole, Regional Manager, Northern Ontario, Municipal Property Assessment Corporation (MPAC)
- 10:00 am **NOSM Update: Rural Physicians**
Presented by: Dr William McCready, Senior Advisor to the Dean, Thunder Bay Campus, Northern Ontario School of Medicine
- 10:30 am **Health Break & Live Q/A with MPAC**
- 10:45 am **Employing New Immigrants: Community and Organizational Inclusion Challenges in Northwestern Ontario**
Presented by: Dr. Kathy Sanderson, Assistant Professor, Ryan Hron, Research Assistant, and Julia Whitney, Research Assistant, Faculty of Business Administration, Lakehead University
- 11:30 am **Hon. Steve Clark, Minister of Municipal Affairs & Housing**
- 11:40 am **Lunch Break**
- 12:20 pm **Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs**
- 12:30 pm **Minister Forum**
Hon. Steve Clark, Minister of Municipal Affairs & Housing
Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs
Hon. Vic Fedeli, Minister of Economic Development, Job Creation, and Trade
Hon. Jeff Yurek, Minister of the Environment, Conservation and Parks
Hon. Laurie Scott, Minister of Infrastructure
Hon. Caroline Mulroney, Minister of Transportation
Hon. John Yakubuski, Minister of Natural Resources and Forestry
Hon. Michael Tibollo, Minister of Mental Health
Hon. Bill Walker, Minister of Energy
Hon. Lisa MacLeod, Minister of Heritage, Tourism & Culture
- 1:30 pm (EST) **End of conference**



ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2021/26

TO: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: May 18, 2021
SUBJECT: Councillor John McTaggart– NOMA Annual General Meeting and Conference Per Diem

BACKGROUND

Attached is a Schedule "F" Travel Statement – Mayor/Council Honorarium per diems in the amount of \$320.00 to attend the NOMA Annual General Meeting and Conference virtually on April 28-30, 2021 as submitted by Councillor John McTaggart.

The per diem claim is in compliance with Town of Fort Frances By-Law 02/10-E Schedule 'A'.

RECOMMENDATION

The Administration & Finance Executive Committee recommends approval of the Schedule "F" Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$320.00 as submitted by Councillor John McTaggart for his virtual attendance at the NOMA Annual General Meeting and Conference on April 28-30, 2021.

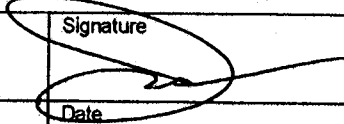
Council Approval of this Report will agree to the Administration & Finance Executive Committee recommendation to approve the Schedule "F" Travel Statement- Mayor/Council Honorarium per diem in the total amount of \$320.00 as submitted by Councillor John McTaggart for his attendance at the NOMA Annual General Meeting and Conference held virtually on April 28-30, 2021.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	JOHN McTAGGART
Conference / Seminar Attended	NOMA
Location	VIRTUAL
Dates	APRIL 28-30, 2021

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date			APRIL 29	APRIL 30	APRIL 30			
Amount			80 ⁰⁰	160 ⁰⁰	80 ⁰⁰			320 ⁰⁰

Name (Please Print)	Signature
JOHN McTAGGART	
Approved	Date
	APRIL 30/21

To be submitted to Payroll for processing when approved by Council

2021 NOMA Annual Meeting & Conference Agenda

Wednesday, April 28, 2021 Location: Virtual

- | | |
|----------------------|--|
| 11:30 am (EST) | Visit Exhibitor Booths |
| 12:00 pm | Conference Welcome & Opening Remarks
<i>Call to Order & Greetings from</i>
<i>Mayor Wendy Landry, NOMA President</i>
<i>Peter Collins, Chief, Fort William First Nation</i>
<i>Mayor Robin Jones, ROMA President</i>
<i>Councillor Danny Whalen, FONOM President</i>
<i>Roll Call</i> |
| 12:10 pm | Keynote: The Honourable Doug Ford, Premier of Ontario |
| 12:20 pm | Andrea Horwath, Leader of the Official Opposition, NDP introduced by Judith Monteith Farrell, MPP Thunder Bay – Atikokan |
| 12:35 pm | Steven Del Duca, Leader of Ontario Liberal Party introduced by Michael Gravelle, MPP Thunder Bay – Superior North |
| 12:45 pm | Keynote: AMO Update
<i>Presented by: Graydon Smith, President & Monika Turner, Director of Policy</i> |
| 1:30 pm | NWMO: Implementing Reconciliation
<i>Presented by: Bob Watts, Vice-President of Indigenous Relations & Strategic Programs</i> |
| 2:15 pm | Exhibitor Booth Break |
| 2:45 pm | LAS: Working for Communities in a Post Pandemic World
<i>Presented by: Jeff Barten, Energy & Asset Services Manager & Eleonore Schneider, Program Manager</i> |
| 3:15 pm | Hydro One Fireside Chat: Supporting Northwestern Ontario's Growth Potential
<i>Presented by: Jason Fitzsimmons, Chief Corporate Affairs & Customer Care Officer</i> |
| 4:00 pm | Exhibitor Booth Break |
| | NOIMA Annual General Meeting (74/75th) |
| 4:30 - 5:30 pm (EST) | <ol style="list-style-type: none"> 1. Call to Order 2. Approval of minutes of 73rd Annual General meeting 3. Approval to receive the Presidents Report 4. Approval of Auditors Report & 2019 and 2020 Financial Statements 5. Appointment of Auditors for 2021 6. Approval of 2021 Operating Estimates 7. Business Transacted 8. New Business 9. Resolutions Committee 10. Approval to receive Committee & District Associations Reports 11. Adjournment |

Thursday, April 29, 2021: Virtual

- 9:00 am (EST) **Exhibitor Booth Break**
- 9:30 am **Strengthening Municipalities Through Energy Choices**
Presented by: Terry Young, Interim President and Chief Executive Officer, IESO
- 10:00 am **Our Energy Transition at Enbridge Gas Inc**
Presented by: Luke Skaarup, Director Operations, Northern Region & Nicole Lehto, Operations Manager, North West
- 10:45 am **Exhibitor Booth Break**
- 11:15 am **Electronic Meetings: How to Keep Virtual Municipal Meetings Open and Accessible**
Ombudsman Ontario
Presented by: Lauren Chee-Hing, Legal Counsel
- 12:00 pm **Ontario's Forest Industry: Sustaining Green Economic Recovery**
Presented by: Ian Dunn, President and CEO, OFIA
- 12:45 pm **Hon. Ernie Hardeman, Minister of Agriculture, Food and Rural Affairs**
- 12:50 pm **Lunch & Visit Exhibitor Booths**
- 1:30 pm **Frank Cowan Company: Risk Mitigation and COVID-19**
Presented by: Jessica Jaremchuk, Director Risk Management Services
- 2:15 pm **Tourism & Municipalities - Working together in the North**
Moderator: Chris Bloore, VP Policy & Government Affairs Tourism Industry Association of Ontario
Panel: Rick Layzell – Executive Director – Boating Ontario, Kevin Eshkawkogan – President & CEO – Indigenous Tourism Ontario, Isabelle deBruyn – Tourism Manager – SEO, David MacLachlan – Destination Northern Ontario & Laurie Marcil – Nature and Outdoors Tourism Ontario
- 3:00 pm **CMHC Outreach: Affordable Housing and the Local Economy**
Presented by: Arlene Etchen, Outreach Specialist for Canada Mortgage and Housing Corporation
- 3:30 pm **Exhibitor Booth Break**
- 4:00 pm **Dealer's Choice: Project Methodology Selection**
Presented by: Gord Wickham, Vice President, Colliers Project Leaders
- 4:45 pm **Building a Resilient Non-Profit sector in Ontario**
Presented by: Katharine Bambrick, CEO, Ontario Trillium Foundation
- 5:30 pm (EST) **Conclusion of Day's Events**

Friday, April 30, 2021 Location: Virtual

- 9:00 am (EST) **Ontario Northland Transportation Update**
Presented by: Corina Moore, President and CEO
- 9:30 am **MPAC Updates**
Presented by: Carmelo Lipsi, Vice President & Chief Operating Officer & Mary Dawson-Cole, Regional Manager, Northern Ontario, Municipal Property Assessment Corporation (MPAC)
- 10:00 am **NOSM Update: Rural Physicians**
Presented by: Dr William McCready, Senior Advisor to the Dean, Thunder Bay Campus, Northern Ontario School of Medicine
- 10:30 am **Health Break & Live Q/A with MPAC**
- 10:45 am **Employing New Immigrants: Community and Organizational Inclusion Challenges in Northwestern Ontario**
Presented by: Dr. Kathy Sanderson, Assistant Professor, Ryan Hron, Research Assistant, and Julia Whitney, Research Assistant, Faculty of Business Administration, Lakehead University
- 11:30 am **Hon. Steve Clark, Minister of Municipal Affairs & Housing**
- 11:40 am **Lunch Break**
- 12:20 pm **Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs**
- 12:30 pm **Minister Forum**
Hon. Steve Clark, Minister of Municipal Affairs & Housing
Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs
Hon. Vic Fedeli, Minister of Economic Development, Job Creation, and Trade
Hon. Jeff Yurek, Minister of the Environment, Conservation and Parks
Hon. Laurie Scott, Minister of Infrastructure
Hon. Caroline Mulroney, Minister of Transportation
Hon. John Yakabuski, Minister of Natural Resources and Forestry
Hon. Michael Tibollo, Minister of Mental Health
Hon. Bill Walker, Minister of Energy
Hon. Lisa MacLeod, Minister of Heritage, Tourism & Culture
- 1:30 pm (EST) **End of conference**



ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2021/26

TO: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: May 18, 2021
SUBJECT: Councillor Michael Behan– NOMA Annual General Meeting and Conference Per Diem

BACKGROUND

Attached is a Schedule "F" Travel Statement – Mayor/Council Honorarium per diems in the amount of \$320.00 to attend the NOMA Annual General Meeting and Conference virtually on April 28-30, 2021 as submitted by Councillor Michael Behan.

The per diem claim is in compliance with Town of Fort Frances By-Law 02/10-E Schedule 'A'.

RECOMMENDATION

The Administration & Finance Executive Committee recommends approval of the Schedule "F" Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$320.00 as submitted by Councillor Michael Behan for his virtual attendance at the NOMA Annual General Meeting and Conference on April 28-30, 2021.

Council Approval of this Report will agree to the Administration & Finance Executive Committee recommendation to approve the Schedule "F" Travel Statement- Mayor/Council Honorarium per diem in the total amount of \$320.00 as submitted by Councillor Michael Behan for his attendance at the NOMA Annual General Meeting and Conference held virtually on April 28-30, 2021.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	MICHAEL BEHAN
Conference / Seminar Attended	NOMA Conference + AGM
Location	VIRTUAL
Dates	April 28-30/21

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date			11 a.m. - 4 p.m.	8:30 a.m. - 4:30 p.m.	8 a.m. - Noon			
Amount			\$80	\$160	\$80			\$320

Name (Please Print)	Signature
MICHAEL BEHAN	Michael Behan
Approved	Date
	May 4/21

To be submitted to Payroll for processing when approved by Council

2021 NOMA Annual Meeting & Conference Agenda

Wednesday, April 28, 2021 Location: Virtual

- 11:30 am (EST) **Visit Exhibitor Booths**
- 12:00 pm **Conference Welcome & Opening Remarks**
Call to Order & Greetings from
Mayor Wendy Landry, NOMA President
Peter Collins, Chief, Fort William First Nation
Mayor Robin Jones, ROMA President
Councillor Danny Whalen, FONOM President
Roll Call
- 12:10 pm **Keynote: The Honourable Doug Ford, Premier of Ontario**
- 12:20 pm **Andrea Horwath, Leader of the Official Opposition, NDP introduced by Judith Monteith Farrell, MPP Thunder Bay – Atikokan**
- 12:35 pm **Steven Del Duca, Leader of Ontario Liberal Party introduced by Michael Gravelle, MPP Thunder Bay – Superior North**
- 12:45 pm **Keynote: AMO Update**
Presented by: Graydon Smith, President & Monika Turner, Director of Policy
- 1:30 pm **NWMO: Implementing Reconciliation**
Presented by: Bob Watts, Vice-President of Indigenous Relations & Strategic Programs
- 2:15 pm **Exhibitor Booth Break**
- 2:45 pm **LAS: Working for Communities in a Post Pandemic World**
Presented by: Jeff Barten, Energy & Asset Services Manager & Eleonore Schneider, Program Manager
- 3:15 pm **Hydro One Fireside Chat: Supporting Northwestern Ontario's Growth Potential**
Presented by: Jason Fitzsimmons, Chief Corporate Affairs & Customer Care Officer
- 4:00 pm **Exhibitor Booth Break**
- NOMA Annual General Meeting (74/75th)**
- 4:30 - 5:30 pm (EST)
1. Call to Order
 2. Approval of minutes of 73rd Annual General meeting
 3. Approval to receive the Presidents Report
 4. Approval of Auditors Report & 2019 and 2020 Financial Statements
 5. Appointment of Auditors for 2021
 6. Approval of 2021 Operating Estimates
 7. Business Transacted
 8. New Business
 9. Resolutions Committee
 10. Approval to receive Committee & District Associations Reports
 11. Adjournment

Thursday, April 29, 2021: Virtual

- 9:00 am (EST) **Exhibitor Booth Break**
- 9:30 am **Strengthening Municipalities Through Energy Choices**
Presented by: Terry Young, Interim President and Chief Executive Officer, IESO
- 10:00 am **Our Energy Transition at Enbridge Gas Inc**
Presented by: Luke Skaarup, Director Operations, Northern Region & Nicole Lehto, Operations Manager, North West
- 10:45 am **Exhibitor Booth Break**
- 11:15 am **Electronic Meetings: How to Keep Virtual Municipal Meetings Open and Accessible**
Ombudsman Ontario
Presented by: Lauren Chee-Hing, Legal Counsel
- 12:00 pm **Ontario's Forest Industry: Sustaining Green Economic Recovery**
Presented by: Ian Dunn, President and CEO, OFIA
- 12:45 pm **Hon. Ernie Hardeman, Minister of Agriculture, Food and Rural Affairs**
- 12:50 pm **Lunch & Visit Exhibitor Booths**
- 1:30 pm **Frank Cowan Company: Risk Mitigation and COVID-19**
Presented by: Jessica Jaremchuk, Director Risk Management Services
- 2:15 pm **Tourism & Municipalities - Working together in the North**
Moderator: Chris Bloore, VP Policy & Government Affairs Tourism Industry Association of Ontario
Panel: Rick Layzell – Executive Director – Boating Ontario, Kevin Eshkawkogan – President & CEO – Indigenous Tourism Ontario, Isabelle deBruyn – Tourism Manager – SEO, David MacLachlan – Destination Northern Ontario & Laurie Marcil – Nature and Outdoors Tourism Ontario
- 3:00 pm **CMHC Outreach: Affordable Housing and the Local Economy**
Presented by: Arlene Etchen, Outreach Specialist for Canada Mortgage and Housing Corporation
- 3:30 pm **Exhibitor Booth Break**
- 4:00 pm **Dealer's Choice: Project Methodology Selection**
Presented by: Gord Wickham, Vice President, Colliers Project Leaders
- 4:45 pm **Building a Resilient Non-Profit sector in Ontario**
Presented by: Katharine Bambrick, CEO, Ontario Trillium Foundation
- 5:30 pm (EST) **Conclusion of Day's Events**

Friday, April 30, 2021 Location: Virtual

- 9:00 am (EST) **Ontario Northland Transportation Update**
Presented by: Corina Moore, President and CEO
- 9:30 am **MPAC Updates**
Presented by: Carmelo Lipsi, Vice President & Chief Operating Officer & Mary Dawson-Cole, Regional Manager, Northern Ontario, Municipal Property Assessment Corporation (MPAC)
- 10:00 am **NOSM Update: Rural Physicians**
Presented by: Dr William McCready, Senior Advisor to the Dean, Thunder Bay Campus, Northern Ontario School of Medicine
- 10:30 am **Health Break & Live Q/A with MPAC**
- 10:45 am **Employing New Immigrants: Community and Organizational Inclusion Challenges in Northwestern Ontario**
Presented by: Dr. Kathy Sanderson, Assistant Professor, Ryan Hron, Research Assistant, and Julia Whitney, Research Assistant, Faculty of Business Administration, Lakehead University
- 11:30 am **Hon. Steve Clark, Minister of Municipal Affairs & Housing**
- 11:40 am **Lunch Break**
- 12:20 pm **Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs**
- 12:30 pm **Minister Forum**
Hon. Steve Clark, Minister of Municipal Affairs & Housing
Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs
Hon. Vic Fedeli, Minister of Economic Development, Job Creation, and Trade
Hon. Jeff Yurek, Minister of the Environment, Conservation and Parks
Hon. Laurie Scott, Minister of Infrastructure
Hon. Caroline Mulroney, Minister of Transportation
Hon. John Yakabuski, Minister of Natural Resources and Forestry
Hon. Michael Tibollo, Minister of Mental Health
Hon. Bill Walker, Minister of Energy
Hon. Lisa MacLeod, Minister of Heritage, Tourism & Culture
- 1:30 pm (EST) **End of conference**



ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2021/27

TO: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: May 18, 2021
SUBJECT: Councillor Rick Wiedenhoeft– NOMA Annual General Meeting and Conference Per Diem

BACKGROUND

Attached is a Schedule “F” Travel Statement – Mayor/Council Honorarium per diems in the amount of \$320.00 to attend the NOMA Annual General Meeting and Conference virtually on April 28-30, 2021 as submitted by Councillor Rick Wiedenhoeft.

The per diem claim is in compliance with Town of Fort Frances By-Law 02/10-E Schedule ‘A’.

RECOMMENDATION

The Administration & Finance Executive Committee recommends approval of the Schedule “F” Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$320.00 as submitted by Councillor Rick Wiedenhoeft for his virtual attendance at the NOMA Annual General Meeting and Conference on April 28-30, 2021.

Council Approval of this Report will agree to the Administration & Finance Executive Committee recommendation to approve the Schedule “F” Travel Statement- Mayor/Council Honorarium per diem in the total amount of \$320.00 as submitted by Councillor Rick Wiedenhoeft for his attendance at the NOMA Annual General Meeting and Conference held virtually on April 28-30, 2021.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	Rick WIEDENHOEFF
Conference / Seminar Attended	NOMA AGM.
Location	Virtually
Dates	Wednesday April 28 – Friday April 30/2021

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date			April 28	April 29	April 30			2½
Amount			80.00	160.00	80.00			320.00

Name (Please Print) Rick WIEDENHOEFF	Signature R. Wiedenhoeff
Approved	Date

To be submitted to Payroll for processing when approved by Council

Note As I had difficulty logging on day 1 (1½ hours), my claim is for only ½ day. RW.

2021 NOMA Annual Meeting & Conference Agenda

Wednesday, April 28, 2021 Location: Virtual

- | | |
|----------------------|--|
| 11:30 am (EST) | Visit Exhibitor Booths |
| 12:00 pm | Conference Welcome & Opening Remarks
<i>Call to Order & Greetings from</i>
<i>Mayor Wendy Landry, NOMA President</i>
<i>Peter Collins, Chief, Fort William First Nation</i>
<i>Mayor Robin Jones, ROMA President</i>
<i>Councillor Danny Whalen, FONOM President</i>
<i>Roll Call</i> |
| 12:10 pm | Keynote: The Honourable Doug Ford, Premier of Ontario |
| 12:20 pm | Andrea Horwath, Leader of the Official Opposition, NDP introduced by Judith Monteith Farrell, MPP Thunder Bay – Atikokan |
| 12:35 pm | Steven Del Duca, Leader of Ontario Liberal Party introduced by Michael Gravelle, MPP Thunder Bay – Superior North |
| 12:45 pm | Keynote: AMO Update
<i>Presented by: Graydon Smith, President & Monika Turner, Director of Policy</i> |
| 1:30 pm | NWMO: Implementing Reconciliation
<i>Presented by: Bob Watts, Vice-President of Indigenous Relations & Strategic Programs</i> |
| 2:15 pm | Exhibitor Booth Break |
| 2:45 pm | LAS: Working for Communities in a Post Pandemic World
<i>Presented by: Jeff Barten, Energy & Asset Services Manager & Eleonore Schneider, Program Manager</i> |
| 3:15 pm | Hydro One Fireside Chat: Supporting Northwestern Ontario's Growth Potential
<i>Presented by: Jason Fitzsimmons, Chief Corporate Affairs & Customer Care Officer</i> |
| 4:00 pm | Exhibitor Booth Break |
| | NOIMA Annual General Meeting (74/75th) |
| 4:30 - 5:30 pm (EST) | <ol style="list-style-type: none"> 1. Call to Order 2. Approval of minutes of 73rd Annual General meeting 3. Approval to receive the Presidents Report 4. Approval of Auditors Report & 2019 and 2020 Financial Statements 5. Appointment of Auditors for 2021 6. Approval of 2021 Operating Estimates 7. Business Transacted 8. New Business 9. Resolutions Committee 10. Approval to receive Committee & District Associations Reports 11. Adjournment |

Thursday, April 29, 2021: Virtual

- 9:00 am (EST) **Exhibitor Booth Break**
- 9:30 am **Strengthening Municipalities Through Energy Choices**
Presented by: Terry Young, Interim President and Chief Executive Officer, IESO
- 10:00 am **Our Energy Transition at Enbridge Gas Inc**
Presented by: Luke Skaarup, Director Operations, Northern Region & Nicole Lehto, Operations Manager, North West
- 10:45 am **Exhibitor Booth Break**
- 11:15 am **Electronic Meetings: How to Keep Virtual Municipal Meetings Open and Accessible**
Ombudsman Ontario
Presented by: Lauren Chee-Hing, Legal Counsel
- 12:00 pm **Ontario's Forest Industry: Sustaining Green Economic Recovery**
Presented by: Ian Dunn, President and CEO, OFIA
- 12:45 pm **Hon. Ernie Hardeman, Minister of Agriculture, Food and Rural Affairs**
- 12:50 pm **Lunch & Visit Exhibitor Booths**
- 1:30 pm **Frank Cowan Company: Risk Mitigation and COVID-19**
Presented by: Jessica Jaremchuk, Director Risk Management Services
- 2:15 pm **Tourism & Municipalities - Working together in the North**
Moderator: Chris Bloore, VP Policy & Government Affairs Tourism Industry Association of Ontario
Panel: Rick Layzell – Executive Director – Boating Ontario, Kevin Eshkawkogan – President & CEO – Indigenous Tourism Ontario, Isabelle deBruyn – Tourism Manager – SEO, David MacLachlan – Destination Northern Ontario & Laurie Marcil – Nature and Outdoors Tourism Ontario
- 3:00 pm **CMHC Outreach: Affordable Housing and the Local Economy**
Presented by: Arlene Etchen, Outreach Specialist for Canada Mortgage and Housing Corporation
- 3:30 pm **Exhibitor Booth Break**
- 4:00 pm **Dealer's Choice: Project Methodology Selection**
Presented by: Gord Wickham, Vice President, Colliers Project Leaders
- 4:45 pm **Building a Resilient Non-Profit sector in Ontario**
Presented by: Katharine Bambrick, CEO, Ontario Trillium Foundation
- 5:30 pm (EST) **Conclusion of Day's Events**

Friday, April 30, 2021 Location: Virtual

- 9:00 am (EST) **Ontario Northland Transportation Update**
Presented by: Corina Moore, President and CEO
- 9:30 am **MPAC Updates**
Presented by: Carmelo Lipsi, Vice President & Chief Operating Officer & Mary Dawson-Cole, Regional Manager, Northern Ontario, Municipal Property Assessment Corporation (MPAC)
- 10:00 am **NOSM Update: Rural Physicians**
Presented by: Dr William McCready, Senior Advisor to the Dean, Thunder Bay Campus, Northern Ontario School of Medicine
- 10:30 am **Health Break & Live Q/A with MPAC**
- 10:45 am **Employing New Immigrants: Community and Organizational Inclusion Challenges in Northwestern Ontario**
Presented by: Dr. Kathy Sanderson, Assistant Professor, Ryan Hron, Research Assistant, and Julia Whitney, Research Assistant, Faculty of Business Administration, Lakehead University
- 11:30 am **Hon. Steve Clark, Minister of Municipal Affairs & Housing**
- 11:40 am **Lunch Break**
- 12:20 pm **Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs**
- 12:30 pm **Minister Forum**
Hon. Steve Clark, Minister of Municipal Affairs & Housing
Hon. Greg Rickford, Minister of Energy, Northern Development & Mines & Indigenous Affairs
Hon. Vic Fedeli, Minister of Economic Development, Job Creation, and Trade
Hon. Jeff Yurek, Minister of the Environment, Conservation and Parks
Hon. Laurie Scott, Minister of Infrastructure
Hon. Caroline Mulroney, Minister of Transportation
Hon. John Yakabuski, Minister of Natural Resources and Forestry
Hon. Michael Tibollo, Minister of Mental Health
Hon. Bill Walker, Minister of Energy
Hon. Lisa MacLeod, Minister of Heritage, Tourism & Culture
- 1:30 pm (EST) **End of conference**

May 20, 2021

REPORT TO: Mayor and Council

FROM: Elizabeth (Lisa) Slomke, Clerk

SUBJECT: Creation of a Reconciliation Policy / Plan

At the May 18th, Administration & Finance Executive Committee a discussion took place respecting the creation of a Reconciliation Policy / Plan. The Committee felt that the establishment of a Reconciliation Policy / Plan was clearly the next step forward for the Town of Fort Frances. There is much work required to create such, but the first is to obtain the support of Council as a whole.

I have attached the Federation of Canadian Municipalities (FCM) publication titled 'Pathways to Reconciliation'. This guide contains valuable information and a multitude of other resources that will assist Council to determine what the Fort Frances path will look like. Further analysis should be undertaken to better understand the TRC Calls to Action (June 2015), participation should be sought from area First Nations and Metis residents and finally relationships should be formed with other community partners who will demonstrate aligned leadership and action. Other concepts that should be addressed within such policy should be (but not limited to) training requirements, signage, gifting, flags and inclusion initiatives.

There are several municipalities in Ontario and across Canada that have already started down the path to reconciliation, which enables us to learn from their experiences.

Upon receipt of Council's support, a Terms of Reference should be developed, and a committee formally struck. The Committee will lead the development of the Reconciliation Policy / Plan and provide guidance on the policy / plan's implementation.

Council approval of this report will agree with the recommendation of the Administration & Finance Executive Committee to establish a Reconciliation Policy / Plan for the Town of Fort Frances as outlined in this report.



FEDERATION
OF CANADIAN
MUNICIPALITIES

FÉDÉRATION
CANADIENNE DES
MUNICIPALITÉS



The Truth and Reconciliation Commission Bentwood Box, carved by Coast Salish artist Luke Marston, is a tribute to residential school survivors.

PATHWAYS TO RECONCILIATION

Cities respond to the
Truth and Reconciliation Commission
Calls to Action

PATHWAYS TO RECONCILIATION OPENING MESSAGE

The Truth and Reconciliation Commission (TRC) had a tremendous impact on our understanding of the historic wrongs committed against First Nations, Inuit and Métis people.

Municipal leaders recognize the significance of the undertaking of the Truth and Reconciliation Commission and its recommendations. Its Calls to Action lay out a journey that we must all make together.

The Federation of Canadian Municipalities' Big City Mayors' Caucus is working to honour the Commission's efforts by ensuring that the rights and aspirations of Indigenous people are acknowledged in policies and practices. We recognize our potential as cities and as a country will only be realized by forging a new path with Indigenous people, based on empathy, respect and an honest understanding of history.

Reconciliation is truly a national process that will require tremendous efforts by all Canadians – and across all orders of government. As mayors and municipal leaders, we commit to moving in a new direction and support the federal government in rebuilding the Nation to Nation relationship.

This guide captures our journey on the pathways to reconciliation. It is a tool meant to help share, sustain and grow our efforts. And it is a living document, as implementing reconciliation is not a time-defined project but an ongoing process. It is learning about understanding, respect, acceptance and inclusion. We hope you draw inspiration and motivation from our efforts.

Reconciliation will not be easy. It is uncharted and will require significant recognition of past choices, new approaches and many resources. Some of our first steps may be seen as symbolic, but they are not lip service. The steps we are taking, big and small, reflect our commitment to reconciliation.

Government to government, people to people, we must walk a path of partnership and friendship, acknowledging past mistakes and building a better future for all.

Don Iveson

Mayor of Edmonton and
Chair of FCM's Big City Mayors' Caucus

Brian Bowman

Mayor of Winnipeg and
Chair of the BCMC Working Group on Partnership and Reconciliation



Back: Mayor Don Atchison, Saskatoon; Mayor Denis Coderre, Montréal; Mayor Linda Hepner, Surrey; Mayor Brian Bowman, Winnipeg; Mayor Naheed Nenshi, Calgary; Mayor Bonnie Crombie, Mississauga; Mayor Marc Demers, Laval; Mayor Fred Eisenberger, Hamilton; Mayor Michael Fougere, Regina

Front: Mayor Jim Watson, Ottawa; Mayor Dennis O'Keefe, St. John's; Mayor Drew Dilkens, Windsor; Mayor John Tory, Toronto; Mayor Gregor Robertson, Vancouver; Mayor Don Iveson, Edmonton; Mayor Maxime Pedneaud-Jobin, Gatineau; Mayor Berry Vrbanovic, Kitchener

Absent: Mayor Matt Brown, London; Mayor Linda Jeffrey, Brampton; Mayor Régis Lebeaume, Québec City; Mayor Mike Savage, Halifax; Mayor Caroline St-Hilaire, Longueuil

PATHWAYS TO RECONCILIATION

TABLE OF CONTENTS

Introduction	3
About this Guide	4
PATHWAY 1: Fostering Communities, Alliances and Hope	5
PATHWAY 2: Advanced Awareness and Recognizing Rights	7
PATHWAY 3: Improving Health and Wellness	12
Missing and Murdered Indigenous Women and Girls	13
Next Steps	14
Resources	15
TRC Principles	16
TRC Calls to Action	17

PATHWAYS TO RECONCILIATION

INTRODUCTION

The work of the Truth and Reconciliation Commission (TRC) continues to have a profound impact on Canadians' awareness of the deep and lasting trauma that Canada's Indian Residential Schools had on Indigenous¹ peoples and their families, communities and cultures. On June 2, 2015, the TRC released its final report which included 94 Calls to Action to "redress the legacy of residential schools and advance the process of Canadian reconciliation."

In the words of the TRC final report, "Reconciliation must inspire Aboriginal and non-Aboriginal peoples to transform Canadian society so that our children and grandchildren can live together in dignity, peace, and prosperity on these lands we now share."

All Canadians and all orders of government have a role to play in reconciliation. The TRC's 94 Calls to Action are addressed primarily to the federal, provincial and territorial governments but also to municipal governments, the corporate sector and the broader Canadian society. They cover a wide range of government responsibilities, including child welfare, education, language and culture, health, justice, commemoration, museums and archives, training for public servants, and a number of specific initiatives related to reconciliation. There are eight recommendations that are addressed to "all levels of government", and five that specifically refer to municipal governments. Although most of the Calls to Action require federal, provincial and territorial government leadership, municipal governments are rolling up their sleeves to support reconciliation as a national challenge that is felt deeply at the local level.

Over 50 per cent of Canada's Indigenous population now lives in urban areas and the inter-generational impact of residential schools and other historical injustices are evident in high rates of homelessness and poverty among urban Indigenous peoples. The journey to reconciliation is necessary to right these wrongs and create cities where everyone thrives.

FCM's [Big City Mayors' Caucus](#) (BCMC) has established a Partnership and Reconciliation Working Group to support municipalities in reconciliation efforts, enhance our relationships with Indigenous leaders and identify ways to support the federal government in its commitment to implement the TRC Calls to Action.

¹ We have used the term "Indigenous" when speaking about Indigenous peoples generally, and "Aboriginal" when it is in the name of a group, policy or organization and in reference to the Truth and Reconciliation Commission (TRC) and its reports. Both [Indigenous and Aboriginal](#) refer to First Nations, Inuit and Métis peoples in Canada.

PATHWAYS TO RECONCILIATION ABOUT THIS GUIDE

Across the country, mayors and councils are working with Indigenous leaders and organizations to create better cities by acknowledging and addressing the experience and needs of the growing urban Indigenous population, strengthening government to government partnerships and learning from the past. While the actions are diverse and the journey at various stages of progress, paths are being forged toward reconciliation and the honouring of the TRC's Calls to Action.

Pathway 1 – Fostering Communities, Alliances and Hope captures actions that demonstrate municipal government commitment to reconciliation. These build bridges with local Indigenous leadership and strengthen decision-making to better incorporate reconciliation into local government policies and practice.

Pathway 2 – Advancing Awareness and Recognizing Rights describes efforts to continue the work of the TRC in regards to truth-telling and commemoration and to address the cultural genocide that was the Indian residential school system. It is about raising awareness, increasing knowledge and recognizing rights.

Pathway 3 – Improving Health and Wellness captures actions to close the inequality gap between Indigenous and non-Indigenous people in Canada.

Each of the pathways encompasses a sample of positive and concrete steps forward taken by FCM's BCMC. The pathways to reconciliation are guided by the [10 principles of reconciliation](#) that shaped the Calls to Action, and the municipal actions are accompanied by the principles and Calls to Action they seek to embody and advance.

This guide exists to inspire further action to support the work of reconciliation. Our municipal colleagues are encouraged to follow the links in this guide to learn more about initiatives that can be implemented in your cities and communities. The last section of the guide includes tools that municipalities have developed and external resources to be drawn upon to support efforts across the country.

Pathways to Reconciliation

“By establishing a new and respectful relationship between Aboriginal and non-Aboriginal Canadians, we will restore what must be restored, repair what must be repaired, and return what must be returned.”

– TRC Final Report

PATHWAYS TO RECONCILIATION

PATHWAY 1: FOSTERING COMMUNITIES, ALLIANCES AND HOPE

“Reconciliation is about forging and maintaining respectful relationships. There are no shortcuts.”

– Justice Murray Sinclair

“We do live side-by-side and we need to work on a relationship to create or promote a common understanding among all our constituents ... we need to find the best way forward to consult with each other, regardless of what legal obligations might exist. I mean, that's just neighbourly, right? ... We share a lot of common interests in areas like resource development. We need to find ways to work together, to support one another on these difficult topics.”

– Tsilhqot'in Chief Percy Guichon, speaking to local community leaders, at the convention of the Union of British Columbia Municipalities in September 2014, as quoted in the TRC Final Report

The TRC was a six-year undertaking, engaging thousands of Indigenous and non-Indigenous Canadians. Through this multi-year process, the TRC laid out **what** must be done. The second stage of the journey to reconciliation begins by determining **how** to implement the Calls to Action.

Since the TRC process began in 2009, municipalities have seen significant changes in how we understand the issues and relationships with First Nations, Inuit and Métis people that live in our cities, resulting in new and revitalized relationships with local Indigenous leaders and organizations.

This pathway highlights a sample of actions to date by Canada's cities to strengthen relationships and decision-making that incorporate reconciliation into local government planning, policies and actions.

PATHWAYS TO RECONCILIATION

Responding to Principles 6, 7 and 9 and Call to Action 45 iii

- The City of **Winnipeg** is committed to enhancing its relationship with and providing opportunities for Winnipeg's Indigenous population. The creation of [the Mayor's Indigenous Advisory Circle](#) works to strengthen and enhance this commitment. The Circle is developing a Winnipeg Indigenous Accord, a living document entrusting signatories and partners to report annually on the success of their commitment and future goals. The [Indigenous Relations Division](#) is mandated to provide leadership and experience from an Aboriginal perspective on civic programs, services and initiatives that support the needs of Winnipeg's Indigenous community.
- The City of **Vancouver** has created a new position in the City Manager's office of [Aboriginal Relations Manager](#). The manager will work across all City departments to bridge Aboriginal policies, programs and relations.
- The City of **London** is developing plans to address TRC recommendations through the [London Diversity and Race Relations Committee](#). This committee provides leadership on matters related to diversity, inclusivity, equity and the elimination of discrimination in London.
- The City of **Calgary** is committed to using the lessons of reconciliation to continue the work of several pre-established initiatives that aim to ensure the city's Indigenous population has a meaningful role within the community. Such initiatives include the Listening Circles of the Calgary Urban Aboriginal Initiative, the [Calgary Aboriginal Urban Affairs Committee](#) (CAUAC), the Imagine Calgary Plan and the Calgary Poverty Reduction Initiative. CAUAC, on behalf of city council, investigates areas of concern to people of Aboriginal ancestry and makes recommendations on policies and resolutions which would give urban Aboriginal people a more meaningful role within the Calgary community.

"In this time of reconciliation, it is important we contemplate and learn from our shared history in this place that has been home to people for many thousands of years. Together, right now, we can make sure all Calgarians, especially our Aboriginal community, have the opportunity to lead a great Canadian life. We want to co-create cities together; that can be one of the supreme acts of reconciliation."

— Calgary Mayor Naheed Nenshi

- The City of **Saskatoon** is working closely with the Office of the Treaty Commissioner to develop a [holistic action plan](#) for reconciliation and increased Indigenous inclusion. The City plans to review policies and programs with an Indigenous lens, to connect Indigenous people with employment and economic opportunities and to hold events to brief Indigenous development corporations and businesses on City processes for land and procurement opportunities.
- The City of **Ottawa**'s council established an [Aboriginal Working Committee](#) in 2007 – composed of representatives from the Ottawa Aboriginal Coalition, the City of Ottawa, United Way Ottawa, the Ottawa Police Service and the Ottawa-Carleton District School Board – to provide recommendations to council and identify inter-governmental partnerships. The City is currently working with local Indigenous partners to review the TRC recommendations and determine next steps for approval by city council.
- The City of **Montréal** worked to help create and financially support the Montréal Urban Aboriginal Community [Strategy Network](#), an organization of 700 members and six committees focused on improving the quality of life for Aboriginal people living in the greater Montréal area. The City also participated in the development of a joint strategy among 12 Quebec mayors to address challenges faced by Indigenous people living in urban settings.

PATHWAYS TO RECONCILIATION

PATHWAY 2: ADVANCING AWARENESS AND RECOGNIZING RIGHTS

“Reconciliation requires that a new vision, based on a commitment to mutual respect, be developed. It also requires an understanding that the most harmful impacts of residential schools have been the loss of pride and self-respect of Aboriginal people, and the lack of respect that non-Aboriginal people have been raised to have for their Aboriginal neighbours. Reconciliation is not an Aboriginal problem; it is a Canadian one. Virtually all aspects of Canadian society may need to be reconsidered.”

– TRC Final Report

Over the course of six years, the TRC researched official records and visited communities across Canada to hear testimony about the impacts of residential schools and colonization from over 6,000 residential school survivors and their families. The TRC’s final report details the federal government’s intrinsic role in the establishment and operation of the residential schools which were central to the cultural genocide that resulted. The report situates Canada’s almost century-long Aboriginal policy within a broader ideology that held that Indigenous peoples and cultures were inferior to Europeans and must be assimilated.

To further the healing process and support reconciliation, the TRC Calls to Action address the need for ongoing truth-telling, awareness, commemoration, understanding shared history and skills-based training. The report calls for changed behaviour and the creation of respectful and healthy relationships among people based on recognition of treaty and human rights and by using the United Nations Declaration on the Rights of Indigenous Peoples (UNDRIP) as the framework for reconciliation.

Cities are showing support for the principles of UNDRIP through city council resolutions as well as joint land use planning and management initiatives. As sub-national governments, though, municipalities are not signatories to the United Nations and, therefore, look to the federal government to provide leadership by developing a national framework for reconciliation guided by UNDRIP. The BCMC supports the federal government’s commitment to adopt the UNDRIP and will continue to dialogue with the federal government to understand and address the local implications and needed actions.

This pathway highlights some of the actions taken to date by Canada’s cities to advance awareness and recognize rights, including treaty recognition as a foundation for reconciliation and respect.

Responding to Principles 1, 2, 8 and 10 and Calls to Action 43, 44, 45 iii, 69 iii, 75 and 79

- **Toronto** and **Vancouver** city councils have endorsed UNDRIP. The City of Toronto, for example, [adopted](#) the UNDRIP as part of the City’s year-long proclamation on Truth and Reconciliation 2013-2014. The City of Toronto in its 2003 Vision Statement on Access, Equity and Diversity acknowledged the unique status and cultural diversity of the Aboriginal communities and their right to self-determination. This aligns with Article 3 of the UNDRIP which calls for Indigenous peoples’ right to self-determination. Article 11 of the UNDRIP states that Indigenous peoples have the right to practise and revitalize their cultural traditions and customs. In the work of Heritage Preservation and other City divisions that complete environmental assessments, the City of Toronto acknowledges this right by consulting with Aboriginal peoples.

PATHWAYS TO RECONCILIATION

Responding to Call to Action 45 iii

- **Edmonton** Mayor Don Iveson opens Council meetings with treaty acknowledgement.
- In a [motion](#) from Councillor Andrea Reimer, seconded by Mayor Gregor Robertson and passed unanimously, Vancouver city council officially acknowledged that **Vancouver** is on the unceded traditional territory of the Musqueam, Squamish, and Tsleil-Waututh First Nations. On December 16, 2014, the Musqueam, Squamish, and Tsleil-Waututh First Nations performed a brushing off ceremony for council members, preparing them for the new term ahead. The ceremony, held in council chambers, was a historic event for city council.
- At a City of **London** council meeting, a [Two Row Wampum Belt](#) was unveiled. The belt is a replica of “the grandfather of all treaties” and was given as a gift from the Chippewas of the Thames First Nation in the presence of the Oneida Nation of the Thames. It is on display in the Mayor’s office to serve as a reminder to all of the deep and abiding friendship and of the mutual duty to respect the lasting principles of the pledge made long ago.
- To mark 2016 [National Aboriginal Day](#), traditional plants and medicines were placed among stone medicine wheels at **Winnipeg** City Hall. Mayor Bowman also opens every meeting and public event with a treaty acknowledgement and recognition that Winnipeg is home of the Métis Nation.

Responding to Calls to Action 69 iii and 77

- **Toronto** [has asked](#) the Equity, Diversity and Human Rights Division of the City Manager’s Office, in consultation with the City Clerk, to identify records held at the city’s Archives and City Divisions that are related to the history and legacy of the residential school system and that could be forwarded to the National Centre for Truth and Reconciliation.
- **Winnipeg** [Library Services](#) will seek to partner with the National Centre for Truth and Reconciliation to become more actively involved in public engagement, education and reconciliation activities.
- **Edmonton’s** Public Library is hosting a series, [Exploring Reconciliation](#), which offers opportunities to develop a deeper understanding of reconciliation and how it impacts all Canadians. The TRC reading challenge is one example of their initiatives to encourage people to learn about reconciliation and indigenous issues.
- [Reconciliation related programming](#) was offered through the **Vancouver** Public Library’s (VPL) dialogue sessions, author readings and documentaries, including a dedicated series with a British Columbia focus. The VPL also re-energized its Aboriginal Storyteller in Residence program, which returns with a storyteller sharing knowledge about traditions and crafts in free workshops and sessions.

Responding to Call to Action 75

- **Regina** city council has pledged to take action to resolve issues with a cemetery near the former Regina Indian Industrial School believed to hold as many as 40 children’s unmarked graves. Several groups have worked for years to get recognition and protection for the site. A [sacred smudge ceremony](#) was held at the site to commemorate the victims.

Responding to Call to Action 79 iii

- Winnipeg’s Mayor Brian Bowman has committed to [work with residential school survivors](#), the National Centre for Truth and Reconciliation, and the existing tenants of the former Assiniboia Indian Residential School to establish historical commemorative signs at the school.

PATHWAYS TO RECONCILIATION

“Reconciliation must inspire Aboriginal and non-Aboriginal peoples to transform Canadian society so that our children and grandchildren can live together in dignity, peace, and prosperity on these lands we now share.”

– TRC Final Report

MUNICIPAL GOVERNMENTS OF ALL SIZES AND ACROSS CANADA ARE TAKING ACTION.

The City of **Brandon** is working to ensure that any First Nation that wishes to pursue development opportunities within the municipality's borders is greeted with open doors and set on a path to economic success. [First Nation Urban Development Areas](#) are emerging as successful aboriginal economic generators across western Canada, and Brandon has begun the groundwork and planning needed to better understand the role a municipality plays in establishing such areas. Brandon has also partnered with the Urban Aboriginal Peoples' Council to offer in-depth training on Indigenous Awareness to key stakeholders who would play a role in such potential partnerships.

The [City of Wetaskiwin](#), Alberta, erected a sign at its outskirts with the city's name written in Cree syllabics.

In partnership with [Cando](#), FCM's First Nations-Municipal Community Economic Development Initiative (CEDI) opens the way for First Nations and neighbouring municipalities to work together to create economic and social advantages.

Joint community economic development leads to:

- Better community-to-community relationships
- Coordinated planning efforts to improve land use, land management and environmental/resource protection
- A more attractive climate for investors and tourists
- A stronger, united voice for engaging with businesses and federal and provincial governments
- Less duplication and more efficient use of limited resources
- Access to each partner's unique human, physical and financial capacities, and alternative funding streams
- More opportunities for local business development and job creation

Learn more about [CEDI](#).

Over the last five years of the initiative, many communities have come together to build relationships and develop plans for delivering shared priorities. As just one example, [Opaskwayak Cree Nation](#), [Town of The Pas](#) and [Rural Municipality of Kelsey](#) in Manitoba have shared their land use plans and intend to create a joint planning district that will coordinate and harmonize their land use plans and bylaws.

PATHWAYS TO RECONCILIATION

“Creative expression can play a vital role in this national reconciliation, providing alternative voices, vehicles, and venues for expressing historical truths and present hopes. Creative expression supports everyday practices of resistance, healing, and commemoration at individual, community, regional, and national levels.”

– TRC Final Report

Responding to Calls to Action 21, 22, 80 and 83

- As part of **Vancouver's** reconciliation initiatives, the City has included aboriginal art and displays in Stanley Park, developed a newcomer's guide on Aboriginal communities, elders and arts, and helped fund the [Britannia Community Centre Carving Pavillion](#) and its programs. The pavillion is a permanent carving and culture-sharing structure to promote awareness of the rich heritage that the First Peoples offer in their traditional practices and to provide education and carving production opportunities to students and members of the greater community.
- **Vancouver** is partnering with three First Nations – Musqueam, Squamish and Tsleil-Waututh – to determine an appropriate [permanent art installation](#) for the City of Vancouver's council chambers that represents both the unceded traditional territories on which the city is situated and the spirit of reconciliation that guides our government to government relationships. One artist from each First Nation will be selected to design and produce a wall panel. The resulting three art panels will represent each of the Nations and their relationships with one another and with the City of Vancouver.
- **Edmonton** council allocated funding for the development of a [ceremonial space in the river valley](#) where Indigenous Edmontonians will soon be able to sweat, celebrate and share their culture with others. Land for the project, to be developed on the old Fox Farms property across from Fort Edmonton Park, has already been donated. Council is also working with the Confederacy of Treaty Six First Nations and the Fort Edmonton Park Management Corporation to better reflect Aboriginal history in the park.
- **Regina** is [examining how Indigenous cultures](#) can be infused into the creative side of the city. City hall is preparing a report for the end of 2016 that will make a number of recommendations to support cultural and artistic inclusion.
- **Toronto** initiated the ceremonial naming of public lanes, [Wabenose Lane and Chechalk Lane](#), to honour two former chiefs of the Mississaugas of the New Credit First Nation.
- **Saskatoon** is providing a \$150,000 grant and organizing support for the 2016 World Indigenous Business Forum and International Indigenous Music and Cultural Festival being held in the city.
- In **Montréal**, the City granted \$40,000 to [Land InSIGHTS](#) for 2016 to help in its work promoting Aboriginal culture and organizing the Montréal First Peoples Festival, Présence Autochtone.
- A ceremony including traditional music and dance was held at **Montréal** City Hall in June 2016 for new residents. First Nations chiefs, other Aboriginal community representatives and elected municipal officials attended.
- Since 2001, **Montréal** has dedicated part of its botanical gardens to a First Nations garden featuring traditional food and medicinal plants.
- **FCM members** adopted an annual conference [resolution](#) in 2016 calling upon the federal government to officially declare September 30th [National Orange Shirt Day](#), a national day to honour residential school survivors, their families and their communities so that public commemoration of the history and legacy of residential schools remains a vital component of the reconciliation process.

PATHWAYS TO RECONCILIATION

Responding to Principle 10 and Calls to Action 57 and 66

- In collaboration with the [Université du Québec en Abitibi-Témiscamingue](#), the City of **Montréal** held its first training on Aboriginal culture and life for municipal employees in July 2016. Additionally, the police service trains its employees about Indigenous people living in urban centres, and that training will be enhanced in 2017.
- In **Vancouver**, a recent [city report](#) recommended the approval of a cultural competency training workshop for senior managers, as well as basic level cultural competency staff training, with a target of reaching more than 350 employees.
- **Regina** recognized as a priority the continuing need to [recruit more people of Aboriginal ancestry](#) for the city's workforce. Council passed a motion instructing city administration to work on ways Regina can respond to the TRC's Calls to Action.
- In **Saskatoon**, [Aboriginal cultural awareness training](#) is offered to all city employees and is mandatory for Saskatoon Police Service (SPS) employees. As well, Saskatoon partnered to host the Wicahitowin "Working Together" conference. The conference was presented in partnership with the United Way, Aboriginal Friendship Centres of Saskatchewan, Saskatoon Health Region and other community-based organizations. Its goal was to help provide support to the many organizations across Saskatchewan that are inclusive of Aboriginal people as employees, volunteers and decision makers, and who work to enhance the understanding of Aboriginal people in the context of historic and contemporary issues.
- **Winnipeg** has committed to [enhancing the City's existing diversity training](#) for employees by making it mandatory for all city staff, with an increased focus on the legacy of residential schools.
- **Halifax** made [an official statement of reconciliation](#) to the Aboriginal community at a city council meeting. The statement, passed by a unanimous vote, declared that the municipality stands with other big Canadian cities and FCM in ensuring the needs and aspirations of First Nations communities are fully acknowledged.
- After declaring 2016 the Year of Reconciliation, **Winnipeg** Mayor Brian Bowman committed to visiting every high school in Winnipeg over the next two years to emphasize the importance of civic engagement, reconciliation and diversity.
- The City of **Edmonton** partnered with local school boards and post-secondary institutions to host approximately 700 Indigenous and non-Indigenous youth and young adult learners at the Journey to Reconciliation: Youth Leadership Conference. During the day-long conference, participants explored the concept of reconciliation, identified expressions of reconciliation and proposed how the act of reconciliation can impact the future.
- The City of **Edmonton** committed to training each of its 10,000+ employees by 2018 on the history of residential schools and their impact on Indigenous peoples, and to open a dialogue on reconciliation in the workplace. This initiative contributes to creating a respectful and inclusive environment for employees and the citizens they serve. Training began with senior leadership, then moved to front-line staff who often interact with Indigenous peoples on a daily basis. The program also includes online resources that staff can access to learn more about the schools and the culture and vibrancy of contemporary Indigenous communities within the Edmonton region.
- In 2016, **Montréal** provided \$30,000 to the [First Nations Human Resources Development Commission of Quebec](#) for Aboriginal employment workshops. [Plein Milieu](#) was granted \$39,289 by the City to help alleviate homelessness in the Aboriginal community and to alleviate difficulties faced by youth. Additionally, in 2016, Montréal's youth council collaborated with Native Montréal to publish a report on the situation of young Aboriginal in that city.

“Winnipeg is a growing, thriving and diverse city. Now, more than ever, is a time for us to embrace our values of openness and compassion, and realize that acceptance of new people and cultures are what make us strong.”

– Brian Bowman, Mayor of Winnipeg
Chair of the BCMC Working Group on Partnership and Reconciliation

PATHWAYS TO RECONCILIATION

PATHWAY 3: IMPROVING HEALTH AND WELLNESS

“Reconciliation not only requires apologies, reparations, the relearning of Canada’s national history, and public commemoration, but also needs real social, political, and economic change.”

– TRC Final Report

The legacy of colonization has resulted in a gap between Indigenous and non-Indigenous Canadians in terms of quality of life. Health and wellness, employment and income, education and justice system involvement are all areas highlighted for action by the TRC. Closing this gap is imperative to the journey of reconciliation and to ensure a bright future for Canada. All orders of government must work closely together on these areas of shared responsibility.

Local governments are working to better meet the needs of a demographically and culturally diverse urban Indigenous population that is also relatively mobile. Cities and communities are working to better understand needs, improve the cultural relevance of their services and increase services such as affordable housing and employment opportunities through a wide variety of approaches, including working with other orders of government.

“We can work together to address the basics: Education, housing, food, water, health care. The people in these communities actually see a glimmer of hope that our multiple governments might actually be starting to work together. Leave jurisdiction at the door and actually get things done. Help them address their own challenges, don’t assume ‘our way’ is better.”

– John Tory, Mayor of Toronto

PATHWAYS TO RECONCILIATION

Responding to Principles 4 and 5 and Calls to Action 7, 20, 21, 22, 30, 39, 40, 42, 88 and 89

- **Vancouver** received a [report](#) on ways for the City to respond to the TRC Calls to Action, and the report recommended providing one-time funding for Aboriginal wellness centres. To link primary care and traditional Aboriginal healing and wellness, council approved funds to create two Aboriginal wellness centres at Urban Native Youth Association and Lu'ma Native Housing Society.
- **Saskatoon** has created a partnership with Saskatoon Tribal Council, Gabriel Dumont Institute and other organizations on the delivery of the [Urban Aboriginal Leadership Program](#) to build capacity among Aboriginal people that leads to employment. The program is an umbrella for a variety of exciting projects teaching leadership skills, such as the Aboriginal Lifeguarding Program, Aboriginal Fitness Certification Program, Skills and Employment Summer Training Camp and the recruitment of summer program staff.
- A priority for **Regina** is the development of a First Nation and Métis recruitment and retention strategy. [Aboriginal City Employees](#) is an employee group developed by Aboriginal employees to support Aboriginal employees and the organization in the effort to increase Aboriginal representation.
- **Surrey's** [Urban Aboriginal Initiative](#) has established a Leadership Committee which aims to build and strengthen relationships at all levels of the community to improve the economic participation, educational attainment and health outcomes of the Indigenous population in Surrey. The committee conducts research including interviews, focus groups and regular meetings of the Aboriginal Leadership Committee, and a compilation of census data.
- **Ottawa's** Police Service partners with several community groups including Wabano Centre for Aboriginal Health and the Ottawa Inuit Children's Centre to run a [Soccer Mentorship Program](#), an initiative of the City's Aboriginal Working Committee.
- **Edmonton's** [Aboriginal Relations Office](#) helps Indigenous people and organizations to access city programs and services. Two unique resources provided by the Aboriginal Relations Office are an [Aboriginal Edmonton Welcome Guide](#) for those who are new to Edmonton, as well as an [Aboriginal Edmonton Directory](#) to help users navigate the diverse and friendly Indigenous Edmonton community.
- The Service de police in **Montréal** and the Montréal Aboriginal community signed a [cooperative agreement](#) to promote preventative approaches, open communication and understanding. Elements of the agreement range from establishing a Montréal police force Aboriginal advisory committee to developing a protocol for addressing the issue of missing and murdered indigenous women. The police service also has an officer who serves as a liaison with local Aboriginal residents and organizations.
- For 2016, the City of **Montréal** granted \$22,176 to [Projets autochtones du Québec](#) for work with Indigenous women who are victims of violence.
- In April 2016, Mayor Brian Bowman announced the [Winnipeg promise](#) – an initiative dedicated to finding the best way to remove barriers currently preventing low income families and children, of which Indigenous peoples are over-represented, from accessing the Canada Learning Bond.

MISSING AND MURDERED INDIGENOUS WOMEN AND GIRLS

Indigenous women and girls continue to be victimized by systemic discrimination and are constantly and disproportionately targeted by violence. An alarming number of Indigenous women and girls have been murdered or have gone missing across Canada, and most of these cases remain unsolved. This national tragedy led to calls for a National Inquiry into Missing and Murdered Indigenous Women and Girls, which [FCM supported](#). On behalf of the municipal sector, FCM President [Clark Somerville welcomed](#) the official announcement of a national inquiry on August 3, 2016. "We are particularly encouraged that the Commission will look into addressing the root causes and systemic violence and discrimination that have led to the tragic disappearance and violent deaths of hundreds of Indigenous women and girls."

PATHWAYS TO RECONCILIATION NEXT STEPS

From community action to national action – moving forward together

“Reconciliation calls for community action. City of Vancouver, British Columbia, proclaimed itself the City of Reconciliation. City of Halifax, Nova Scotia, holds an annual parade and procession commemorating the 1761 Treaty of Peace and Friendship. Speeches are delivered and everyone who attends is feasted. City of Wetaskiwin, Alberta, erected a sign at its outskirts with the city’s name written in Cree syllabics. Other communities can do similar things.

Reconciliation calls for federal, provincial, and territorial government action. Reconciliation calls for national action. The way we govern ourselves must change.”

– TRC Final Report

Whereas many calls to action can be furthered by the actions of one order of government, all orders of government must walk this journey together with Indigenous peoples. FCM’s Big City Mayors’ Caucus is committed to ongoing dialogue with the federal government to support its work implementing the TRC’s Calls to Action. We bring our commitment, solutions and strong relationships with local and national Indigenous leaders to the table. Mayors will also engage with the federal government to implement the Calls to Action where there is shared responsibility.

The BCMC will continue to build relationships with Indigenous governments and to call for a four cornered table to support federal, provincial and territorial, municipal and Indigenous leaders moving forward together on common goals for the people we all serve.

“Collective efforts from all peoples are necessary to revitalize the relationship between Aboriginal peoples and Canadian society – reconciliation is the goal. It is a goal that will take the commitment of multiple generations but when it is achieved, when we have reconciliation – it will make for a better, stronger Canada.”

– TRC Final Report

The BCMC commits to sharing and updating initiatives and lessons learned in this guide as members travel the pathways to reconciliation. The possibilities of what we do next will be the result of further growth and important reflection on our actions and accomplishments.

PATHWAYS TO RECONCILIATION RESOURCES

Truth and Reconciliation Commission

[Principles of Truth and Reconciliation](#)

[Truth and Reconciliation Commission of Canada: Calls to Action](#)

[Honouring the Truth, Reconciling for the Future: Summary of the Final Report of the Truth and Reconciliation Commission of Canada](#)

Informing Reconciliation

[United Nations Declaration on the Rights of Indigenous Peoples](#)

[Report of the Royal Commission on Aboriginal Peoples](#)

Minister of Indigenous and Northern Affairs' [Mandate Letter](#)

Municipal Resources

[What I learned on my journey of reconciliation: John Tory](#)

[White Goose Flying Report](#), a local adaptation of the Truth and Reconciliation Commission's report, It includes 18 calls to action and was prepared by the Calgary Aboriginal Urban Affairs Committee.

[A guide to building strong First Nations-municipal relationships \(CEDI toolkit, Appendix B\)](#)

[First Nation Urban Development Area](#)

[Aboriginal Studies Changing to Centre for Indigenous Studies](#)

Pathway 1 - Fostering Communities, Alliances and Hope

[Winnipeg, Indigenous Relations Division](#)

London Diversity and Race Relations Advisory Committee, [Terms of Reference](#)

[Calgary Aboriginal Urban Affairs Committee](#)

Ottawa, [Mandate of the Aboriginal Working Committee](#)

[ReseauMTInetwork](#)

Pathway 2 - Advancing Awareness and Recognizing Rights

Toronto, [Fulfilling Calls to Action from Truth and Reconciliation Commission Report](#)

Vancouver, [Protocol to Acknowledge First Nations Unceded Traditional Territory](#)

Records at City of Toronto Archives, as it Relates to [Identification and Collection of Records Relevant to the Residential School System](#)

Edmonton, [Exploring Reconciliation](#)

Vancouver, [Year of Reconciliation: June, 2013 – June, 2014](#)

[Smudge ceremony honours children in cemetery by old Regina Indian Industrial School](#)

[Mayor Bowman declares 2016 as the Year of Reconciliation](#)

City of Vancouver/Squamish Nation [Limited Call to Squamish Nation Artists](#)

[Edmonton city council continuing reconciliation work](#)

[City of Regina votes unanimously to act on TRC recommendations](#)

Montréal, [Land Insights](#)

Présence autochtone, [Montréal First Peoples Festival](#)

[The First Peoples' University](#)

[Statement of Reconciliation from Halifax Regional Council](#)

[First Nations Human Resources Development Commission of Quebec](#)

[Plein Milieu](#) (in the original language)

Pathway 3 - Improving Health and Wellness

Vancouver, [Administrative Report](#), Truth and Reconciliation Commission Calls to Action

Saskatoon, [Aboriginal Leadership Program](#)

Regina, [Aboriginal City Employees](#)

[Surrey Urban Aboriginal Initiative](#)

Ottawa, [Soccer Mentorship Program](#)

[Aboriginal Edmonton Welcome Guide](#)

[Aboriginal Edmonton Directory](#)

Montréal, [Cooperative Agreement](#)

Montréal, [Projets Autochtones du Québec](#) (in the original language)

PATHWAYS TO RECONCILIATION

TRC PRINCIPLES OF RECONCILIATION

The Truth and Reconciliation Commission of Canada believes that in order for Canada to flourish in the twenty-first century, reconciliation between Aboriginal and non-Aboriginal Canada must be based on the following principles.

1

The *United Nations Declaration on the Rights of Indigenous Peoples* is the framework for reconciliation at all levels and across all sectors of Canadian society.

6

All Canadians, as Treaty peoples, share responsibility for establishing and maintaining mutually respectful relationships.

2

First Nations, Inuit, and Métis peoples, as the original peoples of this country and as self-determining peoples, have Treaty, constitutional, and human rights that must be recognized and respected.

7

The perspectives and understandings of Aboriginal Elders and Traditional Knowledge Keepers of the ethics, concepts, and practices of reconciliation are vital to long-term reconciliation.

3

Reconciliation is a process of healing of relationships that requires public truth sharing, apology, and commemoration that acknowledge and redress past harms.

8

Supporting Aboriginal peoples' cultural revitalization and integrating Indigenous knowledge systems, oral histories, laws, protocols, and connections to the land into the reconciliation process are essential.

4

Reconciliation requires constructive action on addressing the ongoing legacies of colonialism that have had destructive impacts on Aboriginal peoples' education, cultures and languages, health, child welfare, the administration of justice, and economic opportunities and prosperity.

9

Reconciliation requires political will, joint leadership, trust building, accountability, and transparency, as well as a substantial investment of resources.

5

Reconciliation must create a more equitable and inclusive society by closing the gaps in social, health, and economic outcomes that exist between Aboriginal and non-Aboriginal Canadians.

10

Reconciliation requires sustained public education and dialogue, including youth engagement, about the history and legacy of residential schools, Treaties, and Aboriginal rights, as well as the historical and contemporary contributions of Aboriginal peoples to Canadian society.

PATHWAYS TO RECONCILIATION

TRC CALLS TO ACTION

In order to redress the legacy of residential schools and advance the process of Canadian reconciliation, the Truth and Reconciliation Commission makes the following calls to action.

LEGACY

Child welfare

1. We call upon the federal, provincial, territorial, and Aboriginal governments to commit to reducing the number of Aboriginal children in care by:

i. Monitoring and assessing neglect investigations.

ii. Providing adequate resources to enable Aboriginal communities and child-welfare organizations to keep Aboriginal families together where it is safe to do so, and to keep children in culturally appropriate environments, regardless of where they reside.

iii. Ensuring that social workers and others who conduct child-welfare investigations are properly educated and trained about the history and impacts of residential schools.

iv. Ensuring that social workers and others who conduct child-welfare investigations are properly educated and trained about the potential for Aboriginal communities and families to provide more appropriate solutions to family healing.

v. Requiring that all child-welfare decision makers consider the impact of the residential school experience on children and their caregivers.

2. We call upon the federal government, in collaboration with the provinces and territories, to prepare and publish annual reports on the number of Aboriginal children (First Nations, Inuit, and Métis) who are in care, compared with non-Aboriginal children, as well as the reasons for apprehension, the total spending on preventive and care services by child-welfare agencies, and the effectiveness of various interventions.

3. We call upon all levels of government to fully implement Jordan's Principle.

4. We call upon the federal government to enact Aboriginal child-welfare legislation that establishes national standards for Aboriginal child apprehension and custody cases and includes principles that:

i. Affirm the right of Aboriginal governments to establish and maintain their own child-welfare agencies.

ii. Require all child-welfare agencies and courts to take the residential school legacy into account in their decision making.

iii. Establish, as an important priority, a requirement that placements of Aboriginal children into temporary and permanent care be culturally appropriate.

5. We call upon the federal, provincial, territorial, and Aboriginal governments to develop culturally appropriate parenting programs for Aboriginal families.

Education

6. We call upon the Government of Canada to repeal Section 43 of the Criminal Code of Canada.

7. We call upon the federal government to develop with Aboriginal groups a joint strategy to eliminate educational and employment gaps between Aboriginal and non-Aboriginal Canadians.

8. We call upon the federal government to eliminate the discrepancy in federal education funding for First Nations children being educated on reserves and those First Nations children being educated off reserves.

9. We call upon the federal government to prepare and publish annual reports comparing funding for the education of First Nations children on and off reserves, as well as educational and income attainments of Aboriginal peoples in Canada compared with non-Aboriginal people.

10. We call on the federal government to draft new Aboriginal education legislation with the full participation and informed consent of Aboriginal peoples. The new legislation would include a commitment to sufficient funding and would incorporate the following principles:

i. Providing sufficient funding to close identified educational achievement gaps within one generation.

PATHWAYS TO RECONCILIATION

- ii. Improving education attainment levels and success rates.
 - iii. Developing culturally appropriate curricula.
 - iv. Protecting the right to Aboriginal languages, including the teaching of Aboriginal languages as credit courses.
 - v. Enabling parental and community responsibility, control, and accountability, similar to what parents enjoy in public school systems.
 - vi. Enabling parents to fully participate in the education of their children.
 - vii. Respecting and honouring Treaty relationships.
11. We call upon the federal government to provide adequate funding to end the backlog of First Nations students seeking a post-secondary education.
 12. We call upon the federal, provincial, territorial, and Aboriginal governments to develop culturally appropriate early childhood education programs for Aboriginal families.

Language and culture

13. We call upon the federal government to acknowledge that Aboriginal rights include Aboriginal language rights.
14. We call upon the federal government to enact an Aboriginal Languages Act that incorporates the following principles:
 - i. Aboriginal languages are a fundamental and valued element of Canadian culture and society, and there is an urgency to preserve them.
 - ii. Aboriginal language rights are reinforced by the Treaties.
 - iii. The federal government has a responsibility to provide sufficient funds for Aboriginal-language revitalization and preservation.
 - iv. The preservation, revitalization, and strengthening of Aboriginal languages and cultures are best managed by Aboriginal people and communities.
 - v. Funding for Aboriginal language initiatives must reflect the diversity of Aboriginal languages.
15. We call upon the federal government to appoint, in consultation with Aboriginal groups, an Aboriginal Languages Commissioner. The commissioner should help promote Aboriginal languages and report on the adequacy of federal funding of Aboriginal-languages initiatives.
16. We call upon post-secondary institutions to create university and college degree and diploma programs in Aboriginal languages.
17. We call upon all levels of government to enable residential school Survivors and their families to reclaim names changed by the residential school system by waiving administrative costs for a period of five years for the name-change process and the revision of official identity documents, such as birth certificates, passports, driver's licenses, health cards, status cards, and social insurance numbers.

Health

18. We call upon the federal, provincial, territorial, and Aboriginal governments to acknowledge that the current state of Aboriginal health in Canada is a direct result of previous Canadian government policies, including residential schools, and to recognize and implement the health-care rights of Aboriginal people as identified in international law, constitutional law, and under the Treaties.
19. We call upon the federal government, in consultation with Aboriginal peoples, to establish measurable goals to identify and close the gaps in health outcomes between Aboriginal and non-Aboriginal communities, and to publish annual progress reports and assess long-term trends. Such efforts would focus on indicators such as: infant mortality, maternal health, suicide, mental health, addictions, life expectancy, birth rates, infant and child health issues, chronic diseases, illness and injury incidence, and the availability of appropriate health services.
20. In order to address the jurisdictional disputes concerning Aboriginal people who do not reside on reserves, we call upon the federal government to recognize, respect, and address the distinct health needs of the Métis, Inuit, and off-reserve Aboriginal peoples.
21. We call upon the federal government to provide sustainable funding for existing and new Aboriginal healing centres to address the physical, mental, emotional, and spiritual harms caused by residential schools, and to ensure that the funding of healing centres in Nunavut and the Northwest Territories is a priority.
22. We call upon those who can effect change within the Canadian health-care system to recognize the value of Aboriginal healing practices and use them in the treatment of Aboriginal patients in collaboration with Aboriginal healers and Elders where requested by Aboriginal patients.

PATHWAYS TO RECONCILIATION

23. We call upon all levels of government to:
 - i. Increase the number of Aboriginal professionals working in the health-care field.
 - ii. Ensure the retention of Aboriginal health-care providers in Aboriginal communities.
 - iii. Provide cultural competency training for all healthcare professionals.
 24. We call upon medical and nursing schools in Canada to require all students to take a course dealing with Aboriginal health issues, including the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, and Indigenous teachings and practices. This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.
- ### Justice
25. We call upon the federal government to establish a written policy that reaffirms the independence of the Royal Canadian Mounted Police to investigate crimes in which the government has its own interest as a potential or real party in civil litigation.
 26. We call upon the federal, provincial, and territorial governments to review and amend their respective statutes of limitations to ensure that they conform to the principle that governments and other entities cannot rely on limitation defences to defend legal actions of historical abuse brought by Aboriginal people.
 27. We call upon the Federation of Law Societies of Canada to ensure that lawyers receive appropriate cultural competency training, which includes the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, Indigenous law, and Aboriginal–Crown relations. This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.
 28. We call upon law schools in Canada to require all law students to take a course in Aboriginal people and the law, which includes the history and legacy of residential schools, the United Nations Declaration on the Rights of Indigenous Peoples, Treaties and Aboriginal rights, Indigenous law, and Aboriginal–Crown relations. This will require skills-based training in intercultural competency, conflict resolution, human rights, and antiracism.
 29. We call upon the parties and, in particular, the federal government, to work collaboratively with plaintiffs not included in the Indian Residential Schools Settlement Agreement to have disputed legal issues determined expeditiously on an agreed set of facts.
 30. We call upon federal, provincial, and territorial governments to commit to eliminating the overrepresentation of Aboriginal people in custody over the next decade, and to issue detailed annual reports that monitor and evaluate progress in doing so.
 31. We call upon the federal, provincial, and territorial governments to provide sufficient and stable funding to implement and evaluate community sanctions that will provide realistic alternatives to imprisonment for Aboriginal offenders and respond to the underlying causes of offending.
 32. We call upon the federal government to amend the Criminal Code to allow trial judges, upon giving reasons, to depart from mandatory minimum sentences and restrictions on the use of conditional sentences.
 33. We call upon the federal, provincial, and territorial governments to recognize as a high priority the need to address and prevent Fetal Alcohol Spectrum Disorder (FASD), and to develop, in collaboration with Aboriginal people, FASD preventive programs that can be delivered in a culturally appropriate manner.
 34. We call upon the governments of Canada, the provinces, and territories to undertake reforms to the criminal justice system to better address the needs of offenders with Fetal Alcohol Spectrum Disorder (FASD), including:
 - i. Providing increased community resources and powers for courts to ensure that FASD is properly diagnosed, and that appropriate community supports are in place for those with FASD.
 - ii. Enacting statutory exemptions from mandatory minimum sentences of imprisonment for offenders affected by FASD.
 - iii. Providing community, correctional, and parole resources to maximize the ability of people with FASD to live in the community.
 - iv. Adopting appropriate evaluation mechanisms to measure the effectiveness of such programs and ensure community safety.
 35. We call upon the federal government to eliminate barriers to the creation of additional Aboriginal healing lodges within the federal correctional system.

PATHWAYS TO RECONCILIATION

36. We call upon the federal, provincial, and territorial governments to work with Aboriginal communities to provide culturally relevant services to inmates on issues such as substance abuse, family and domestic violence, and overcoming the experience of having been sexually abused.
37. We call upon the federal government to provide more supports for Aboriginal programming in halfway houses and parole services.
38. We call upon the federal, provincial, territorial, and Aboriginal governments to commit to eliminating the overrepresentation of Aboriginal youth in custody over the next decade.
39. We call upon the federal government to develop a national plan to collect and publish data on the criminal victimization of Aboriginal people, including data related to homicide and family violence victimization.
40. We call on all levels of government, in collaboration with Aboriginal people, to create adequately funded and accessible Aboriginal-specific victim programs and services with appropriate evaluation mechanisms.
41. We call upon the federal government, in consultation with Aboriginal organizations, to appoint a public inquiry into the causes of, and remedies for, the disproportionate victimization of Aboriginal women and girls. The inquiry's mandate would include:
 - i. Investigation into missing and murdered Aboriginal women and girls.
 - ii. Links to the intergenerational legacy of residential schools.
42. We call upon the federal, provincial, and territorial governments to commit to the recognition and implementation of Aboriginal justice systems in a manner consistent with the Treaty and Aboriginal rights of Aboriginal peoples, the Constitution Act, 1982, and the *United Nations Declaration on the Rights of Indigenous Peoples*, endorsed by Canada in November 2012. Reconciliation

Canadian Governments and the *United Nations Declaration on the Rights of Indigenous People*

43. We call upon federal, provincial, territorial, and municipal governments to fully adopt and implement the *United Nations Declaration on the Rights of Indigenous Peoples* as the framework for reconciliation.

44. We call upon the Government of Canada to develop a national action plan, strategies, and other concrete measures to achieve the goals of the *United Nations Declaration on the Rights of Indigenous Peoples*.

Royal Proclamation and Covenant of Reconciliation

45. We call upon the Government of Canada, on behalf of all Canadians, to jointly develop with Aboriginal peoples a Royal Proclamation of Reconciliation to be issued by the Crown. The proclamation would build on the Royal Proclamation of 1763 and the Treaty of Niagara of 1764, and reaffirm the nation-to-nation relationship between Aboriginal peoples and the Crown. The proclamation would include, but not be limited to, the following commitments:
 - i. Repudiate concepts used to justify European sovereignty over Indigenous lands and peoples such as the Doctrine of Discovery and terra nullius.
 - ii. Adopt and implement the United Nations Declaration on the Rights of Indigenous Peoples as the framework for reconciliation.
 - iii. Renew or establish Treaty relationships based on principles of mutual recognition, mutual respect, and shared responsibility for maintaining those relationships into the future.
 - iv. Reconcile Aboriginal and Crown constitutional and legal orders to ensure that Aboriginal peoples are full partners in Confederation, including the recognition and integration of Indigenous laws and legal traditions in negotiation and implementation processes involving Treaties, land claims, and other constructive agreements.
46. We call upon the parties to the Indian Residential Schools Settlement Agreement to develop and sign a Covenant of Reconciliation that would identify principles for working collaboratively to advance reconciliation in Canadian society, and that would include, but not be limited to:
 - i. Reaffirmation of the parties' commitment to reconciliation.
 - ii. Repudiation of concepts used to justify European sovereignty over Indigenous lands and peoples, such as the Doctrine of Discovery and terra nullius, and the reformation of laws, governance structures, and policies within their respective institutions that continue to rely on such concepts.

PATHWAYS TO RECONCILIATION

- iii. Full adoption and implementation of the United Nations Declaration on the Rights of Indigenous Peoples as the framework for reconciliation.
 - iv. Support for the renewal or establishment of Treaty relationships based on principles of mutual recognition, mutual respect, and shared responsibility for maintaining those relationships into the future.
 - v. Enabling those excluded from the Settlement Agreement to sign onto the Covenant of Reconciliation.
 - vi. Enabling additional parties to sign onto the Covenant of Reconciliation.
47. We call upon federal, provincial, territorial, and municipal governments to repudiate concepts used to justify European sovereignty over Indigenous peoples and lands, such as the Doctrine of Discovery and terra nullius, and to reform those laws, government policies, and litigation strategies that continue to rely on such concepts.

Settlement Agreement Parties and the *United Nations Declaration on the Rights of Indigenous Peoples*

48. We call upon the church parties to the Settlement Agreement, and all other faith groups and interfaith social justice groups in Canada who have not already done so, to formally adopt and comply with the principles, norms, and standards of the *United Nations Declaration on the Rights of Indigenous Peoples* as a framework for reconciliation. This would include, but not be limited to, the following commitments:
- i. Ensuring that their institutions, policies, programs, and practices comply with the *United Nations Declaration on the Rights of Indigenous Peoples*.
 - ii. Respecting Indigenous peoples' right to self-determination in spiritual matters, including the right to practise, develop, and teach their own spiritual and religious traditions, customs, and ceremonies, consistent with Article 12:1 of the *United Nations Declaration on the Rights of Indigenous Peoples*.
 - iii. Engaging in ongoing public dialogue and actions to support the *United Nations Declaration on the Rights of Indigenous Peoples*.
 - iv. Issuing a statement no later than March 31, 2016, from all religious denominations and faith groups, as to how they will implement the *United Nations Declaration on the Rights of Indigenous Peoples*.

49. We call upon all religious denominations and faith groups who have not already done so to repudiate concepts used to justify European sovereignty over Indigenous lands and peoples, such as the Doctrine of Discovery and *terra nullius*.

Equity for Aboriginal People in the Legal System

50. In keeping with the *United Nations Declaration on the Rights of Indigenous Peoples*, we call upon the federal government, in collaboration with Aboriginal organizations, to fund the establishment of Indigenous law institutes for the development, use, and understanding of Indigenous laws and access to justice in accordance with the unique cultures of Aboriginal peoples in Canada.
51. We call upon the Government of Canada, as an obligation of its fiduciary responsibility, to develop a policy of transparency by publishing legal opinions it develops and upon which it acts or intends to act, in regard to the scope and extent of Aboriginal and Treaty rights.
52. We call upon the Government of Canada, provincial and territorial governments, and the courts to adopt the following legal principles:
- i. Aboriginal title claims are accepted once the Aboriginal claimant has established occupation over a particular territory at a particular point in time.
 - ii. Once Aboriginal title has been established, the burden of proving any limitation on any rights arising from the existence of that title shifts to the party asserting such a limitation.

National Council for Reconciliation

53. We call upon the Parliament of Canada, in consultation and collaboration with Aboriginal peoples, to enact legislation to establish a National Council for Reconciliation. The legislation would establish the council as an independent, national, oversight body with membership jointly appointed by the Government of Canada and national Aboriginal organizations, and consisting of Aboriginal and non-Aboriginal members. Its mandate would include, but not be limited to, the following:
- i. Monitor, evaluate, and report annually to Parliament and the people of Canada on the Government of Canada's post-apology progress on reconciliation to ensure that government accountability for reconciling the relationship between Aboriginal peoples and the Crown is maintained in the coming years.

PATHWAYS TO RECONCILIATION

- ii. Monitor, evaluate, and report to Parliament and the people of Canada on reconciliation progress across all levels and sectors of Canadian society, including the implementation of the Truth and Reconciliation Commission of Canada's Calls to Action.
 - iii. Develop and implement a multi-year National Action Plan for Reconciliation, which includes research and policy development, public education programs, and resources.
 - iv. Promote public dialogue, public/private partnerships, and public initiatives for reconciliation.
54. We call upon the Government of Canada to provide multi-year funding for the National Council for Reconciliation to ensure that it has the financial, human, and technical resources required to conduct its work, including the endowment of a National Reconciliation Trust to advance the cause of reconciliation.
55. We call upon all levels of government to provide annual reports or any current data requested by the National Council for Reconciliation so that it can report on the progress towards reconciliation. The reports or data would include, but not be limited to:
- i. The number of Aboriginal children—including Métis and Inuit children—in care, compared with non-Aboriginal children, the reasons for apprehension, and the total spending on preventive and care services by child-welfare agencies.
 - ii. Comparative funding for the education of First Nations children on and off reserves.
 - iii. The educational and income attainments of Aboriginal peoples in Canada compared with non-Aboriginal people.
 - iv. Progress on closing the gaps between Aboriginal and non-Aboriginal communities in a number of health indicators such as: infant mortality, maternal health, suicide, mental health, addictions, life expectancy, birth rates, infant and child health issues, chronic diseases, illness and injury incidence, and the availability of appropriate health services.
 - v. Progress on eliminating the overrepresentation of Aboriginal children in youth custody over the next decade.
 - vi. Progress on reducing the rate of criminal victimization of Aboriginal people, including data related to homicide and family violence victimization and other crimes.
 - vii. Progress on reducing the overrepresentation of Aboriginal people in the justice and correctional systems.
56. We call upon the prime minister of Canada to formally respond to the report of the National Council for Reconciliation by issuing an annual "State of Aboriginal Peoples" report, which would outline the government's plans for advancing the cause of reconciliation.

Professional Development and Training for Public Servants

57. We call upon federal, provincial, territorial, and municipal governments to provide education to public servants on the history of Aboriginal peoples, including the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, Indigenous law, and Aboriginal–Crown relations. This will require skills-based training in intercultural competency, conflict resolution, human rights, and anti-racism.

Church Apologies and Reconciliation

58. We call upon the Pope to issue an apology to Survivors, their families, and communities for the Roman Catholic Church's role in the spiritual, cultural, emotional, physical, and sexual abuse of First Nations, Inuit, and Métis children in Catholic-run residential schools. We call for that apology to be similar to the 2010 apology issued to Irish victims of abuse and to occur within one year of the issuing of this Report and to be delivered by the Pope in Canada.
59. We call upon church parties to the Settlement Agreement to develop ongoing education strategies to ensure that their respective congregations learn about their church's role in colonization, the history and legacy of residential schools, and why apologies to former residential school students, their families, and communities were necessary.
60. We call upon leaders of the church parties to the Settlement Agreement and all other faiths, in collaboration with Indigenous spiritual leaders, Survivors, schools of theology, seminaries, and other religious training centres, to develop and teach curriculum for all student clergy, and all clergy and staff who work in Aboriginal communities, on the need to respect Indigenous spirituality in its own right, the history and legacy of residential schools and the roles of the church parties in that system, the history and legacy of religious conflict in Aboriginal families and communities, and the responsibility that churches have to mitigate such conflicts and prevent spiritual violence.

PATHWAYS TO RECONCILIATION

61. We call upon church parties to the Settlement Agreement, in collaboration with Survivors and representatives of Aboriginal organizations, to establish permanent funding to Aboriginal people for:
 - i. Community-controlled healing and reconciliation projects.
 - ii. Community-controlled culture and language revitalization projects.
 - iii. Community-controlled education and relationship building projects.
 - iv. Regional dialogues for Indigenous spiritual leaders and youth to discuss Indigenous spirituality, self-determination, and reconciliation.
- iii. Building student capacity for intercultural understanding, empathy, and mutual respect.
- iv. Identifying teacher-training needs relating to the above.
64. We call upon all levels of government that provide public funds to denominational schools to require such schools to provide an education on comparative religious studies, which must include a segment on Aboriginal spiritual beliefs and practices developed in collaboration with Aboriginal Elders.
65. We call upon the federal government, through the Social Sciences and Humanities Research Council, and in collaboration with Aboriginal peoples, post-secondary institutions and educators, and the National Centre for Truth and Reconciliation and its partner institutions, to establish a national research program with multi-year funding to advance understanding of reconciliation.

Education for reconciliation

62. We call upon the federal, provincial, and territorial governments, in consultation and collaboration with Survivors, Aboriginal peoples, and educators, to:
 - i. Make age-appropriate curriculum on residential schools, Treaties, and Aboriginal peoples' historical and contemporary contributions to Canada a mandatory education requirement for Kindergarten to Grade Twelve students.
 - ii. Provide the necessary funding to post-secondary institutions to educate teachers on how to integrate Indigenous knowledge and teaching methods into classrooms.
 - iii. Provide the necessary funding to Aboriginal schools to utilize Indigenous knowledge and teaching methods in classrooms.
 - iv. Establish senior-level positions in government at the assistant deputy minister level or higher dedicated to Aboriginal content in education.
63. We call upon the Council of Ministers of Education, Canada to maintain an annual commitment to Aboriginal education issues, including:
 - i. Developing and implementing Kindergarten to Grade Twelve curriculum and learning resources on Aboriginal peoples in Canadian history, and the history and legacy of residential schools.
 - ii. Sharing information and best practices on teaching curriculum related to residential schools and Aboriginal history.

Youth Programs

66. We call upon the federal government to establish multiyear funding for community-based youth organizations to deliver programs on reconciliation, and establish a national network to share information and best practices.

Museums and Archives

67. We call upon the federal government to provide funding to the Canadian Museums Association to undertake, in collaboration with Aboriginal peoples, a national review of museum policies and best practices to determine the level of compliance with the *United Nations Declaration on the Rights of Indigenous Peoples* and to make recommendations.
68. We call upon the federal government, in collaboration with Aboriginal peoples, and the Canadian Museums Association to mark the 150th anniversary of Canadian Confederation in 2017 by establishing a dedicated national funding program for commemoration projects on the theme of reconciliation.
69. We call upon Library and Archives Canada to:
 - i. Fully adopt and implement the United Nations Declaration on the Rights of Indigenous Peoples and the *United Nations Joint-Orontlicher Principles*, as related to Aboriginal peoples' inalienable right to know the truth about what happened and why, with regard to human rights violations committed against them in the residential schools.

PATHWAYS TO RECONCILIATION

- ii. Ensure that its record holdings related to residential schools are accessible to the public.
 - iii. Commit more resources to its public education materials and programming on residential schools.
70. We call upon the federal government to provide funding to the Canadian Association of Archivists to undertake, in collaboration with Aboriginal peoples, a national review of archival policies and best practices to:
- i. Determine the level of compliance with the United Nations Declaration on the Rights of Indigenous Peoples and the *United Nations Joint-Orontlicher Principles*, as related to Aboriginal peoples' inalienable right to know the truth about what happened and why, with regard to human rights violations committed against them in the residential schools.
 - ii. Produce a report with recommendations for full implementation of these international mechanisms as a reconciliation framework for Canadian archives.

Missing Children and Burial Information

71. We call upon all chief coroners and provincial vital statistics agencies that have not provided to the Truth and Reconciliation Commission of Canada their records on the deaths of Aboriginal children in the care of residential school authorities to make these documents available to the National Centre for Truth and Reconciliation.
72. We call upon the federal government to allocate sufficient resources to the National Centre for Truth and Reconciliation to allow it to develop and maintain the National Residential School Student Death Register established by the Truth and Reconciliation Commission of Canada.
73. We call upon the federal government to work with churches, Aboriginal communities, and former residential school students to establish and maintain an online registry of residential school cemeteries, including, where possible, plot maps showing the location of deceased residential school children.
74. We call upon the federal government to work with the churches and Aboriginal community leaders to inform the families of children who died at residential schools of the child's burial location, and to respond to families' wishes for appropriate commemoration ceremonies and markers, and reburial in home communities where requested.

75. We call upon the federal government to work with provincial, territorial, and municipal governments, churches, Aboriginal communities, former residential school students, and current landowners to develop and implement strategies and procedures for the ongoing identification, documentation, maintenance, commemoration, and protection of residential school cemeteries or other sites at which residential school children were buried. This is to include the provision of appropriate memorial ceremonies and commemorative markers to honour the deceased children.
76. We call upon the parties engaged in the work of documenting, maintaining, commemorating, and protecting residential school cemeteries to adopt strategies in accordance with the following principles:
- i. The Aboriginal community most affected shall lead the development of such strategies.
 - ii. Information shall be sought from residential school Survivors and other Knowledge Keepers in the development of such strategies.
 - iii. Aboriginal protocols shall be respected before any potentially invasive technical inspection and investigation of a cemetery site.

National Centre for Truth and Reconciliation

77. We call upon provincial, territorial, municipal, and community archives to work collaboratively with the National Centre for Truth and Reconciliation to identify and collect copies of all records relevant to the history and legacy of the residential school system, and to provide these to the National Centre for Truth and Reconciliation.
78. We call upon the Government of Canada to commit to making a funding contribution of \$10 million over seven years to the National Centre for Truth and Reconciliation, plus an additional amount to assist communities to research and produce histories of their own residential school experience and their involvement in truth, healing, and reconciliation.

Commemoration

79. We call upon the federal government, in collaboration with Survivors, Aboriginal organizations, and the arts community, to develop a reconciliation framework for Canadian heritage and commemoration. This would include, but not be limited to:

PATHWAYS TO RECONCILIATION

- i. Amending the Historic Sites and Monuments Act to include First Nations, Inuit, and Métis representation on the Historic Sites and Monuments Board of Canada and its Secretariat.
 - ii. Revising the policies, criteria, and practices of the National Program of Historical Commemoration to integrate Indigenous history, heritage values, and memory practices into Canada's national heritage and history.
 - iii. Developing and implementing a national heritage plan and strategy for commemorating residential school sites, the history and legacy of residential schools, and the contributions of Aboriginal peoples to Canada's history.
80. We call upon the federal government, in collaboration with Aboriginal peoples, to establish, as a statutory holiday, a National Day for Truth and Reconciliation to honour Survivors, their families, and communities, and ensure that public commemoration of the history and legacy of residential schools remains a vital component of the reconciliation process.
81. We call upon the federal government, in collaboration with Survivors and their organizations, and other parties to the Settlement Agreement, to commission and install a publicly accessible, highly visible, Residential Schools National Monument in the city of Ottawa to honour Survivors and all the children who were lost to their families and communities.
82. We call upon provincial and territorial governments, in collaboration with Survivors and their organizations, and other parties to the Settlement Agreement, to commission and install a publicly accessible, highly visible, Residential Schools Monument in each capital city to honour Survivors and all the children who were lost to their families and communities.
83. We call upon the Canada Council for the Arts to establish, as a funding priority, a strategy for Indigenous and non-Indigenous artists to undertake collaborative projects and produce works that contribute to the reconciliation process.
- i. Increasing Aboriginal programming, including Aboriginal-language speakers.
 - ii. Increasing equitable access for Aboriginal peoples to jobs, leadership positions, and professional development opportunities within the organization.
 - iii. Continuing to provide dedicated news coverage and online public information resources on issues of concern to Aboriginal peoples and all Canadians, including the history and legacy of residential schools and the reconciliation process.
85. We call upon the Aboriginal Peoples Television Network, as an independent non-profit broadcaster with programming by, for, and about Aboriginal peoples, to support reconciliation, including but not limited to:
- i. Continuing to provide leadership in programming and organizational culture that reflects the diverse cultures, languages, and perspectives of Aboriginal peoples.
 - ii. Continuing to develop media initiatives that inform and educate the Canadian public, and connect Aboriginal and non-Aboriginal Canadians.
86. We call upon Canadian journalism programs and media schools to require education for all students on the history of Aboriginal peoples, including the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, Indigenous law, and Aboriginal-Crown relations.

Sports and Reconciliation

87. We call upon all levels of government, in collaboration with Aboriginal peoples, sports halls of fame, and other relevant organizations, to provide public education that tells the national story of Aboriginal athletes in history.
88. We call upon all levels of government to take action to ensure long-term Aboriginal athlete development and growth, and continued support for the North American Indigenous Games, including funding to host the games and for provincial and territorial team preparation and travel.
89. We call upon the federal government to amend the Physical Activity and Sport Act to support reconciliation by ensuring that policies to promote physical activity as a fundamental element of health and well-being, reduce barriers to sports participation, increase the pursuit of excellence in sport, and build capacity in the Canadian sport system, are inclusive of Aboriginal peoples.

Media and Reconciliation

84. We call upon the federal government to restore and increase funding to the CBC/Radio-Canada, to enable Canada's national public broadcaster to support reconciliation, and be properly reflective of the diverse cultures, languages, and perspectives of Aboriginal peoples, including, but not limited to:

PATHWAYS TO RECONCILIATION

90. We call upon the federal government to ensure that national sports policies, programs, and initiatives are inclusive of Aboriginal peoples, including, but not limited to, establishing:
- i. In collaboration with provincial and territorial governments, stable funding for, and access to, community sports programs that reflect the diverse cultures and traditional sporting activities of Aboriginal peoples.
 - ii. An elite athlete development program for Aboriginal athletes.
 - iii. Programs for coaches, trainers, and sports officials that are culturally relevant for Aboriginal peoples.
 - iv. Anti-racism awareness and training programs.
91. We call upon the officials and host countries of international sporting events such as the Olympics, Pan Am, and Commonwealth games to ensure that Indigenous peoples' territorial protocols are respected, and local Indigenous communities are engaged in all aspects of planning and participating in such events.

Business and Reconciliation

92. We call upon the corporate sector in Canada to adopt the *United Nations Declaration on the Rights of Indigenous Peoples* as a reconciliation framework and to apply its principles, norms, and standards to corporate policy and core operational activities involving Indigenous peoples and their lands and resources. This would include, but not be limited to, the following:
- i. Commit to meaningful consultation, building respectful relationships, and obtaining the free, prior, and informed consent of Indigenous peoples before proceeding with economic development projects.
 - ii. Ensure that Aboriginal peoples have equitable access to jobs, training, and education opportunities in the corporate sector, and that Aboriginal communities gain long-term sustainable benefits from economic development projects.
 - iii. Provide education for management and staff on the history of Aboriginal peoples, including the history and legacy of residential schools, the *United Nations Declaration on the Rights of Indigenous Peoples*, Treaties and Aboriginal rights, Indigenous law, and Aboriginal–Crown relations. This will require skills based training in intercultural competency, conflict resolution, human rights, and anti-racism.

Newcomers to Canada

93. We call upon the federal government, in collaboration with the national Aboriginal organizations, to revise the information kit for newcomers to Canada and its citizenship test to reflect a more inclusive history of the diverse Aboriginal peoples of Canada, including information about the Treaties and the history of residential schools.
94. We call upon the Government of Canada to replace the Oath of Citizenship with the following:
- I swear (or affirm) that I will be faithful and bear true allegiance to Her Majesty Queen Elizabeth II, Queen of Canada, Her Heirs and Successors, and that I will faithfully observe the laws of Canada including Treaties with Indigenous Peoples, and fulfill my duties as a Canadian citizen.

May 19, 2021

REPORT TO: Mayor and Council

FROM: Elizabeth (Lisa) Slomke, Clerk

SUBJECT: Temporary Sign Request

An email request (copy attached) was received May 18, 2021 from S. Haltom from Kenora Rainy River District Child and Family Services (KRRCFCS) asking for the placement of temporary lawn signs along the waterfront on Town property. The sign campaign is a part of 'Mental Health Week' and is meant to address the current child and youth mental health crisis in our community.

In communication with Selina, the group leading this campaign locally have asked for the signs to be placed as soon as possible, until June 14th, 2021. They will be advised that they are responsible for removing the signs and they will also be reminded that they are required to obtain permission from landowners if they are planning to place anywhere other than the waterfront (Town land). Additionally, I would advise my community partners (similar to road closure requests) so that they are aware of Council's decision.

Pursuant to Town of Fort Frances sign by-law, signs are not permitted to be placed on Town of property along the waterfront. In light of the importance and significance of this endeavour, it would be up to Council to determine whether they wish to make an exception.

Council approval of this report will provide the Kenora Rainy River District Child and Family Services permission to place temporary signs along the waterfront on Town Property until June 14, 2021 as part of 'Mental Health Week' campaign to address the current child and youth mental health crisis in our community.

From: [Selina Haltom](#)
To: [Lisa Slomke](#)
Cc: [Janice Gagne](#); [Krista Ling](#)
Subject: [External] For Consideration and Approval
Date: Tuesday, May 18, 2021 10:00:18 AM

[EXTERNAL] Don't click links or attachments unless you recognize the sender and know the content is safe. You can forward suspicious messages to support@fortfrances.ca.

Hello,

As part of Mental health week, the KRRCFs CYMH Team is promoting the **#KidsCantWait** and **#NWOKidsCantWait** campaign to address the current child and youth mental health crisis in our community.

We have produced signs to display throughout the district and would like your support to display them on the riverfront along the walkway. We are encouraging photos to be taken with the signs to add to the campaign by including the hashtag **#Kidscantwait**, **#NWOKidscantwait**.

Further information can be found on the Rainy River Child and Youth Mental Health Program Facebook Page: <https://www.facebook.com/Rainy-River-District-Child-Youth-Mental-Health-Program-108886797517327> or at www.krrcfs.ca.

We are hoping to be approved as soon as possible.

Together, we can bring awareness to this cause.

Sincerely,

Selina Haltom

Child and Youth Mental Health Clinician, BSW, MSW, RSW

Kenora Rainy River District

Child and Family Services

807-274-1065 ext: 5017

Selina.haltom@krrcfs.ca

This e-mail message is confidential and is intended only for the persons named above. If you have received this message in error, please notify the sender immediately and securely delete/remove it from your computer system. Any reading, distribution, printing or disclosure of this message, if you are not the intended recipient, is strictly prohibited. Thank you.

From: [Selina Haltom](#)
To: [Lisa Slomke](#)
Subject: [External] Copy of the lawn signs for consideration
Date: Tuesday, May 18, 2021 10:03:30 AM

[EXTERNAL] Don't click links or attachments unless you recognize the sender and know the content is safe. You can forward suspicious messages to support@fortfrances.ca.

Child and youth mental health has never been more important.



#NWOKidsCantWait
#KidsCantWait



Selina Haltom

Child and Youth Mental Health Clinician, BSW, MSW, RSW
 Kenora Rainy River District
 Child and Family Services
 807-274-1065 ext: 5017
Selina.haltom@krrcfs.ca

This e-mail message is confidential and is intended only for the persons named above. If you have received this message in error, please notify the sender immediately and securely delete/remove it from your computer system. Any reading, distribution, printing or disclosure of this message, if you are not the intended recipient, is strictly prohibited. Thank you.

Administration & Finance Division
 Planning & Development Division
 Phone: 807-274-5323
 Fax: 807-274-8479

Mailing Address for All Divisions:
 Civic Centre
 320 Portage Avenue
 Fort Frances, ON
 P9A 3P9



Operations & Facilities Division
 Phone: 807-274-9893
 Fax: 807-274-7360

Community Services Division
 Phone 807-274-4561
 Fax: 807-274-3799

email: town@fortfrances.com
 www.fort-frances.com

April 27, 2021

To all Rainy River District Mayors and Councils,

Re: **Local Police Governance - Rainy River District – High Importance**

I would like to thank those municipal representatives who were able to participate in the virtual meeting of Thursday, April 15, 2021.

As indicated at the meeting there is some urgency surrounding this request as our input is required in determining a locally driven solution with respect to the number of district police service boards in the Rainy River District. The deadline for submittance of our proposal to the Ministry of the Solicitor General is **June 7, 2021**.

Across the province communities are divided in the sections for policing per the Police Services Act 1990.

- Section 31 – Communities who have their own police service, namely, Dryden and Thunder Bay in the northwest.

Within the Rainy River District communities are divided into 2 classes.

- Section 10 – Communities who have a contract for police services with the OPP, namely Atikokan and Fort Frances.
- Section 5.1 – Encompasses the remaining 8 district towns. Although these communities receive police service, they do not have a contract for service with the OPP.

Section 10 and 5.1 communities are billed on a per household cost for policing plus charges on a call for service basis. A section 10 board can contract for enhanced service as Fort Frances has done in hiring 2 special constables for courthouse security.

Currently, Atikokan and Fort Frances (section 10 boards) are composed of 5 individuals consisting of: two council members, one council appointed community citizen and two community members appointed by the province. With the exception of July and August, meetings occur bi-monthly in Atikokan and monthly in Fort Frances. The boards receive reports from the detachment commander, have input into policing priorities in the community and each board maintains a seat on the recruitment selection panel of a new detachment commander. Training is an expectation of each board member to meet the requirements of the Police Services Act. Both boards are members of the Ontario Association of Police Services Boards (OAPSB).

With the implementation of the New Community Safety and Policing Act 2019, several changes will occur that will impact police oversight and governance in communities across the district and the province. All section 10 Boards will disappear, as will existing contracts between municipalities and the OPP. The only contracts that will remain are those for enhanced services such as the hire of 2 constables as previously mentioned for security at the Fort Frances courthouse.

The greatest change for municipalities is the requirement of one or more than one board per detachment to represent all communities in our detachment catchment area (Rainy River / Lake of the Woods through to east of Atikokan). Under the new legislation each municipality has the option of a seat on the new board or boards. It is important to note that a police services board is independent and not a committee of any council.

The new boards are to consist of 5 members at a minimum with no maximum and are to be composed of 60% council appointees, a minimum of 20% council appointed community members and 20% provincial appointees. There is a point at which the Ministry will ask questions if the board is too large. As such, the size of the detachment area will be considered in determining if there should be one or more than one board per detachment.

Discussions last week centred on a suggestion that Atikokan, due to its relative isolation from the rest of the other district communities maintain their own Police Services Board. Further, to coordinate with the adjoining boundaries and the probability of common interests in policing matters, the remaining 9 municipalities form one board.

There was discussion on the idea of representation from neighboring communities, and the suggestion was brought forward that a group of municipalities have one representative on the board. For your information, I have included the 2020 OPP calls for service for each of the 10 district communities to demonstrate the wide variation in calls for service.

For discussion purposes, I would like to suggest the following for a PSB structure which should meet the needs of community representation and keep the board at a manageable size.

Township	Board Member
Chapple Morley Dawson Lake of the Woods Rainy River	1
Township	Board Member
Alberton La Vallee Emo	1
All above noted townships	Community Member Appointment - 1

Township	Board Member
Fort Frances	2
Above township	Community Member Appointment - 1

Provincial Appointment	Board Member - 1
-------------------------------	-------------------------

This allotment meets provincial legislation of their minimum of 5 members with sufficient community and provincial appointments and keeps the board at a manageable size for getting quorum.

Further to the discussion surrounding applicable costs for PSB, consideration of a division of board costs per municipality will need to be determined for the proposed model. Options to consider may be a model similar to RRDSSAB apportionment or board representation by municipality or group of municipalities or the model used by the NWHU.

Fort Frances has had an average cost of \$16,300 in 2017 - 2019 for a 5-person board. Below is a list of costs that is indicative of the experience that Fort Frances has had.

Ontario Association of Police Services Boards <i>(based on the number of officers that serves the board area)</i>	\$2,000.00
OAPSB Zone 1 dues	\$125.00

Board member stipends	Range of \$1,000.00 - \$2000.00 annually/per member
Secretarial costs	Unknown at this time
Board Insurance	Unknown at this time
Travel – OAPSB annual conference, Zone 1 meetings, board meetings	Unknown at this time
Training	Unknown at this time

On April 20th, I participated in a SOLGEN run webinar that referenced the upcoming deadline for proposals for board structures and all the implications of the transition. I have attached the PowerPoint presentation. There is another session scheduled in May if you wish to partake. Each municipality has received a letter from Minister Jones indicating the changes at hand along with the intended deadline and a Q & A page.

At this point in time the Ministry is preferring one submission per detachment and the **deadline for submission is June 7, 2021**. With that deadline imposed, I am asking that each council **respond by May 19, 2021** with questions or your approval to proceed to the submission stage. Please forward your reply via email to town@fortfrances.ca.

Should you have questions please refer to the Ministry of the Solicitor General's website or feel free to contact me. My email is jmctaggart@fortfrances.ca and my phone number is 275-9062.

Thank you in advance for your consideration of this matter.



John McTaggart,
Councillor Town of Fort Frances
Fort Frances Police Services Board Chair

/kh

Attachments:

Virtual Information Session – April 20, 2021
2020 Calls for Service Municipalities
Letter S10 Update – March 2021
Letter re OPP Detachment Board Framework
Proposal Factsheet
OPP Proposal Q & A

Date: May 4th, 2021

Report To: Planning & Development Executive Committee.

From: Patrick Briere, By-Law Enforcement Officer

RE: April Activities for By-Law Enforcement Department.

Please see the below information for the month of April activities for this department.

Operational Constraints

- Stay at Order in place until May 20th.
- 1 RL Square meter damaged from winter snow removal.

April 2021

Animal Pound Statistics

Impounded Dogs	1
Impounded Cats	0
After Hours Visits	6
Total Shelter Visits for Month	18

Monthly Parking Statistics

Tickets for Month	1
Ticket by OPP	0
Monthly Total	0
Yearly Total Issued	110

Daily Activities completed by By-Law Officers.

- Animal Pound Activities.
- Pawn Shop Visits.
- Checking Parking Equipment (Repairs/Maintenance to Meter Equipment).
- Garbage Collection Issues.
- Parking Enforcement (Fire Lanes, Handicap Zones, Calendar Parking, Parking Lots, Downtown Core).
- Fine Box Collections & Ticket Processing.

Other Duties Completed by By-Law Officers

- Month End Office Reports.
- OPP Monthly Parking Stats.
- Weekly Mileage for Civic Centre Vehicles.
- Emergency Management COVID-19 Response.
- Emergency Management 2021 Compliance Begun.
- Operation Walleye Full Scale Exercise Meetings.
- OFMEM PEOC Calls Twice per Week.
- Amethyst Sector (Emergency Management) CEMC Bi-Weekly Calls.
- NWHU Vaccination Task Force Meetings Weekly.
- JHSC Activities & Monthly Inspections.

- Monthly Activities Reporting to PDEC.
- OFMEM EEPMO Project Meetings.
- Business License Renewals Ongoing.
- OAPSO Fall Chapter Meeting Planning
- Maintain/Attend Town Vehicle's in Parking Lot (Civic Centre).
- Website Updates.
- Snowmobile Set Fines with Province.

Occurrence Type (Complaints & Information)	Calls for Service/Complaints
Fireworks	1
Parking	1
Animals	4
Business Licensing	18
Property Standards (Includes Landlord/Tenant)	14
Taxi	6
Sign Permits (Includes Inquiries)	4
Moving Permits (Includes Inquiries)	4
Retail Holiday Act	8
Heavy Trucks	2
Waste Management (Includes Asselin Forms)	10
Fences	6
COVID Legislation/Vaccination	8
OPP Call Outs/Questions	1
Building Code/Zoning Issues (Includes Tents, Trailers, etc).	2
Cannabis	3
Noise Issues	1
TOTAL CALLS FOR SERVICE	93

Respectfully submitted,

Original Signed By

Patrick Briere, CMM III, Property Standards Professional
 MLEO/Public Information Officer, Planning & Development Division
 PH: 1-807-274-5323 ext. 1218
pbriere@fortfrances.ca

Date: May 25, 2021

Report To: Mayor & Council

From: Cody Vangel, Chief Building Official & Municipal Planner

Re: Tourism Development and Marketing Plan – Beautification of Scott Street/Town Entrances/Trans Canada

Rainy River Future Developments Corporation (RRFDC) working as the Municipal Accommodation Tax (MAT) Agency has developed a Tourism Development and Marketing Plan to set out a vision for Fort Frances to be achieved through objectives and actions.

One of the many actions and goals that fall within the realm of Planning and Development is with regards to the Beautification of Scott Street, Town entrances and the Trans-Canada highway. The plan outlines several actions that can take place in order to beautify the above-mentioned locations being the following:

- Graffiti clean-up
- Community clean-up and priority ongoing pick-up along length of Trans Canada in Fort Frances
- Advocacy for fewer billboards/removal of derelict billboards just outside west entrance to Fort Frances
- Screening of storage businesses at west entrance with planted material if right of way permits

1. Graffiti Clean-up

It was not made clear to Town administration where exactly this graffiti was located. It was found that the Mowat Nursing Station does appear to have some graffiti on the building. The Mowat Nursing Station is anticipated for demolition this summer which will take care of the graffiti display.

2. Community clean-up and priority ongoing pick-up along length of Trans Canada in Fort Frances

To ensure a welcoming entrance and experience within the community the report details a recommendation for an ongoing community clean up along the Trans Canada Highway. This may be achieved through a volunteer program or even utilizing student labourers.

3. Advocacy for fewer billboards/removal of derelict billboards just outside west entrance to Fort Frances

The report details advocacy for fewer billboards at the west entrance of Town to increase the welcoming experience. Since the report was generated, Town administration members have worked with sign/billboard owners at the west end of Town to remove/repair/replace derelict billboards, therefore considered complete unless further action is determined.

4. Screening of storage businesses at west entrance with planted material if right of way permits

It is understood that many of the businesses at the west limits of Town are a mixed-use of enterprise and light to heavy commercial. The report indicates these businesses as they may be unsightly to visitors entering/exiting Fort Frances. The report recommends screening these businesses with planted material if the right of way permits. For discussion amongst the Committee, a consideration for this matter may be some sort of grant funding in order to influence the planting of greenery to better screen the

“unsightly” businesses.

Through discussion with the Planning and Development Executive Committee it was discussed that a streetscape/urban design policy may be a beneficial document to have in order to influence design aspects in certain location around Town. Included with this report below are a few samples of said policies/guidelines. Administration will seek to include a Streetscape Design Guideline/Policy item in the 2022 capital budget process. It will be understood that this inclusion into the 2022 budget process will be subject to the regulatory budgeting process and is not a guaranteed inclusion.

Due to document size restrictions, some samples can be found at the following links:

- https://guelph.ca/wp-content/uploads/Section_2_Streetscape_ManualREVISEDJAN20172Reduced.pdf
- <https://www.cambridge.ca/en/build-invest-grow/resources/Main-Street-Urban-Design-Guidelines.pdf>
- https://www.stratford.ca/en/inside-city-hall/resources/InfrastructureDevelopmentServices/Planning/Planning_Services/Urban_Design_and_Landscape_Guidelines_April_28_2014_1_revised_vision.pdf
- <https://www.thunderbay.ca/en/business/resources/Documents/Building-and-Planning/Urban-design-Guidelines/Urban-Design-and-Landscape-Guidelines.pdf>

Respectfully submitted.



Cody Vangel
Chief Building Official & Municipal Planner

Council approval of this report is not required as it is for information only.

Citywide Export - 2021-05-10

Permit #	Property Address	Legal Description	Work Description	Units/Area	Value
PRM-2021-0018	1222 OLDE SHAMBLES ROADE	RIV R PT LOT 43 RP 48R2974;PART 2	Construct 16' by 28' attached uncovered deck (lower)	656 Sq. Ft	\$5,000.00
PRM-2021-0019	1027 SCOTT ST	PLAN SM38 LOT 6 PCL 12058	Construct 16' by 13' attached uncovered deck (upper)	48 Sq. Ft	\$1,000.00
			Construct 8' by 6' laundry facility		
			Renovation to existing washrooms. Provide additional plumbing fixtures. Provide a new Universal Washroom.		\$21,750.00
PRM-2021-0020	427 MOWAT AV	PLAN ALBTP LOT T N51.75 FT;LOT Q PCL M-6 RP48R3454 NPT;PART 1			
		PLAN SM61 LOT 19 TO 42 PLAN;M68 BLK 2 LOTS 5 6 E30FT 4 &;7			
PRM-2021-0021	260 FIRST ST E	PLAN SM77 BLKS A & B PCL;20033	Convert existing shop into office space	2,793 Sq. Ft	\$100,000.00
PRM-2021-0022	204 SECOND ST E	PLAN M68 BLK 3 LOT 9 PCL 3-9;-2	Construct 8' by 10' addition	80 Sq. Ft	\$5,000.00
PRM-2021-0023	310 NELSON ST	PLAN ALB LOT 208 LOT 234	Jail yard expansion	8,072.933 Sq. Ft	\$700,000.00
PRM-2021-0024	814 SCOTT ST	PALB W PT LOT 411 PCL 1593	Foundation/Environmental Excavation		\$1,000.00
			Construct 8' by 8' attached uncovered deck		
			Construct 16' by 24' detached uncovered ground level deck (below 24")	64.583 Sq. Ft	\$2,500.00
PRM-2021-0025	808 SIXTH ST E	PLAN SM298 LOT 136 PCL 136-1			
		M68 BLK 6 LOT 18 PLAN SM 80;BLK A N31.17 FT LT B PCL;16788 &			
PRM-2021-0026	515 MOWAT AV	S32.33 FT LT B PCL;3686 & 48R3790 PT1 PCL6-18-4	Construct main floor accessory dwelling unit	667.362 Sq. Ft	\$85,000.00
PRM-2021-0027	1011 YORK AV N	PLAN SM140 PCL BLK F-8 RP;48R2428 PART 1 PCL 20494	Construct a 28' by 40' accessory building	1,120 Sq. Ft	\$40,000.00
PRM-2021-0028	808 PHAIR AV	PLAN SM64 LOT 14 S1/2 13 PCL;10698	Construct 8' by 12' detached deck (above 24")	96 Sq. Ft	\$2,500.00
				13597.878	\$963,750.00



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



**2020 ANNUAL REPORT
FROM: TYLER MOFFITT – FIRE CHIEF/CEMC**

SERVING THE TOWN OF FORT FRANCES SINCE 1903 ... "PRIDE & HONOUR"



"A fire that does not occur ... is the one that is most easily controlled. This truth ...is what drives our team members. Their hard work and dedication often goes unnoticed ... but prevents fires, injuries, and saves countless lives."



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Message from the Fire Chief/CEMC



It is a true honour to present the Fort Frances Fire Rescue Service 2020 Annual Report. 2020 was a historic and challenging year for our entire community ... including our Fire Rescue Service; I am proud of all the hard work our team members have put forward, and the many accomplishments we have achieved together as a team.

We could not provide our level of service without the aid and assistance of all our community partners and Town Divisions, as well as the continued support from Council and the Senior Management Team. I would like to thank everyone who was a part of helping us serve our Town residents, businesses, and visitors in 2020.

Our Fire Rescue Service Team Members are truly committed to safely protecting life, property, the environment, and the economy of the Town of Fort Frances through Public Fire Safety Education, Fire Safety Inspections, and Initiatives, and when all else fails ... Emergency Response.

This report provides a snapshot into the daily operations of our Fire Rescue Service. It is always an honour and a privilege to open the doors of our organization to the people we serve with Pride & Honour.

Meanwhile, I am a long-time resident of the Town of Fort Frances. My roots and background run deep within our town's Fire Rescue Service; I have truly enjoyed serving my community for over 34-plus-years.

Sincerely,

Tyler Moffitt



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Teamwork:

*"Teamwork is the **cornerstone** of everything we do as a **community member**, as well as being the foundation of our communities Fire Rescue Service ... everyone has a voice."*

Our Fire Rescue Service Core Values:

PROFESSIONALISM

The Fort Frances Fire Rescue Service demands the highest standards of excellence, integrity, commitment, and dedication from all its employees. As professionals, we must treat all others with respect and dignity. The public and taxpayers deserve nothing less.

INTEGRITY

The Fort Frances Fire Rescue Service is entrusted with protecting the public and enforcing fire and other related codes. Each member has a personal responsibility to demonstrate the highest ethical standards to inspire confidence and trust in each other and in the public, we serve.

RESPECT

Each member of our fire rescue service should be treated with consideration and respect. Personnel must be free to contribute fully to this fire rescue service without any fear or disrespect. All employees must respect the dignity and rights of co-workers and the public they serve.

ACCOUNTABILITY

In carrying out our mission, and objectives ... all employees must hold themselves accountable to the public, taxpayers and personally for their actions.

PARTNERSHIP

The Fort Frances Fire Rescue Service recognizes that its success requires a diverse, coordinated team committed to the highest standards of trust, hard work, co-operation, and communication working together with external stakeholders to achieve common goals.

INNOVATION

The Fort Frances Fire Rescue Service team strive to work creatively, proactively, and effectively in providing services to the public. We are committed to finding flexible, efficient, and innovative approaches to providing fire safety.



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Our Fire Rescue Service Mission:

The Fort Frances Fire Rescue Service is committed to the protection of lives, property, the environment, and the economy in the Town of Fort Frances through Fire Prevention, Public Education, and Emergency Response, utilizing available resources in an efficient and effective manner.

Our Fire Rescue Service Objectives:

- Aim for the highest professional standards in service delivery and internal management.
- Develop a comprehensive life and property protection service with continuous review to identify the municipality's changing fire service requirements.
- Promote the coordinated effort of all staff and resources in the fire rescue service to ensure the effectiveness of our fire and public safety mission.
- Maintain a comprehensive training program to adequately educate personnel in the latest knowledge and techniques in performing their duties.
- Develop and maintain good working relations with all federal, provincial, district, and municipal departments, utilities, and agencies.
- Prepare maintenance programs to ensure the preparedness of all equipment required in the delivery of fire and public safety.
- Maintain a comprehensive fire prevention and public education program to ensure community needs are met.



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Fort Frances Fire Rescue Service 2020 Team Members	
Name	Rank
Tyler Moffitt	Fire Chief/CEMC
Dave Crichton	Captain of Apparatus and Equipment
Wayne Riches	Captain of Fire Prevention and Education
Rob Dokuchie	Captain of Training
Doug Wright	1st Class Firefighter
Gavin Payne	1st Class Firefighter
Brad Townson	2nd Class Firefighter
Daryl Eyolfson	Part Time Firefighter
Greg Wiendenhoeft	Part Time Firefighter
Real DeGagne	Part Time Firefighter
Rob Smith	Part Time Firefighter
Mike Barlow	Part Time Firefighter
Tim Beaulne	Part Time Firefighter
Tyler Yatchuk	Part Time Firefighter
Jarid Sandelovich	Part Time Firefighter
Kyle Pace	Part Time Firefighter
Jeff Rousseau	Part Time Firefighter
Kevin Douse	Part Time Firefighter
Andrew Roth	Part Time Firefighter
Marc-Andre Michon	Part Time Firefighter
James Woods	Probationary Part Time Firefighter
Matt DePiero	Probationary Part Time Firefighter
Adam Gray	Probationary Part Time Firefighter
Robert French	Probationary Part Time Firefighter
Richard Levesque	Probationary Part Time Firefighter



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement

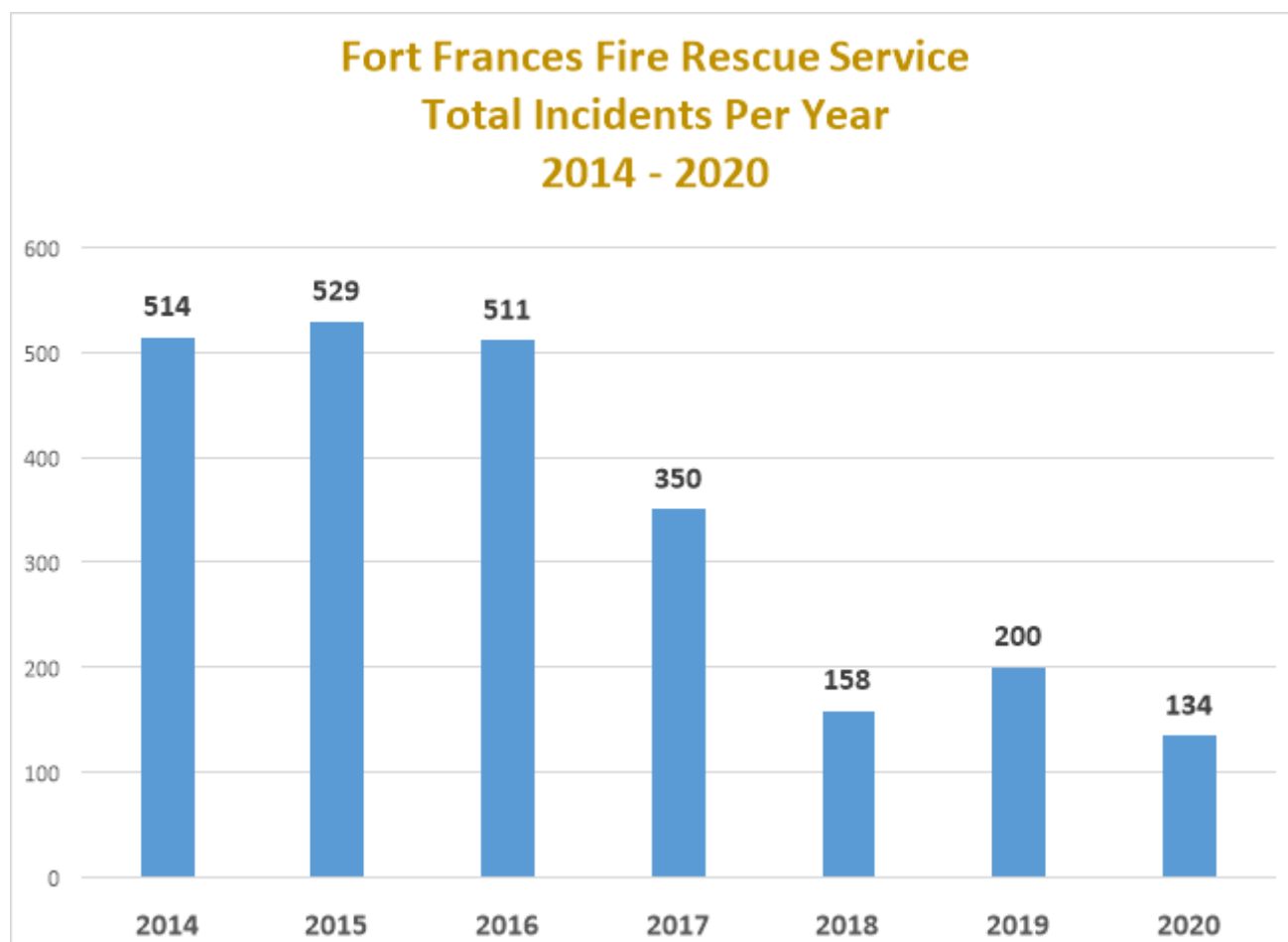


2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

History of Emergency Response Calls

The 3-year average for **Total Incidents** from **2014 – 2016** was **518 Total Incidents**. Over the span of 3-years ... the 3-year average for **Total Incidents** from **2017 – 2019** dropped significantly to **236 Total Incidents**, which equaled a **54.44% reduction** in **Total Incidents** as compared to the previous 3-years. This achievement was the result of a dedicated and engaged multi-disciplinary team who were willing to adapt to change, work hard, and who continuously looked to improve and meet the needs of the community.

For **2020**, there were **134 Total Incidents**, which equals a **33% reduction** in **Total Incidents** as compared to the previous year. Operational changes in our response protocols were one of the contributing factors to this achievement. The other contributing factor was our dedicated and engaged multi-disciplinary team.





FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement

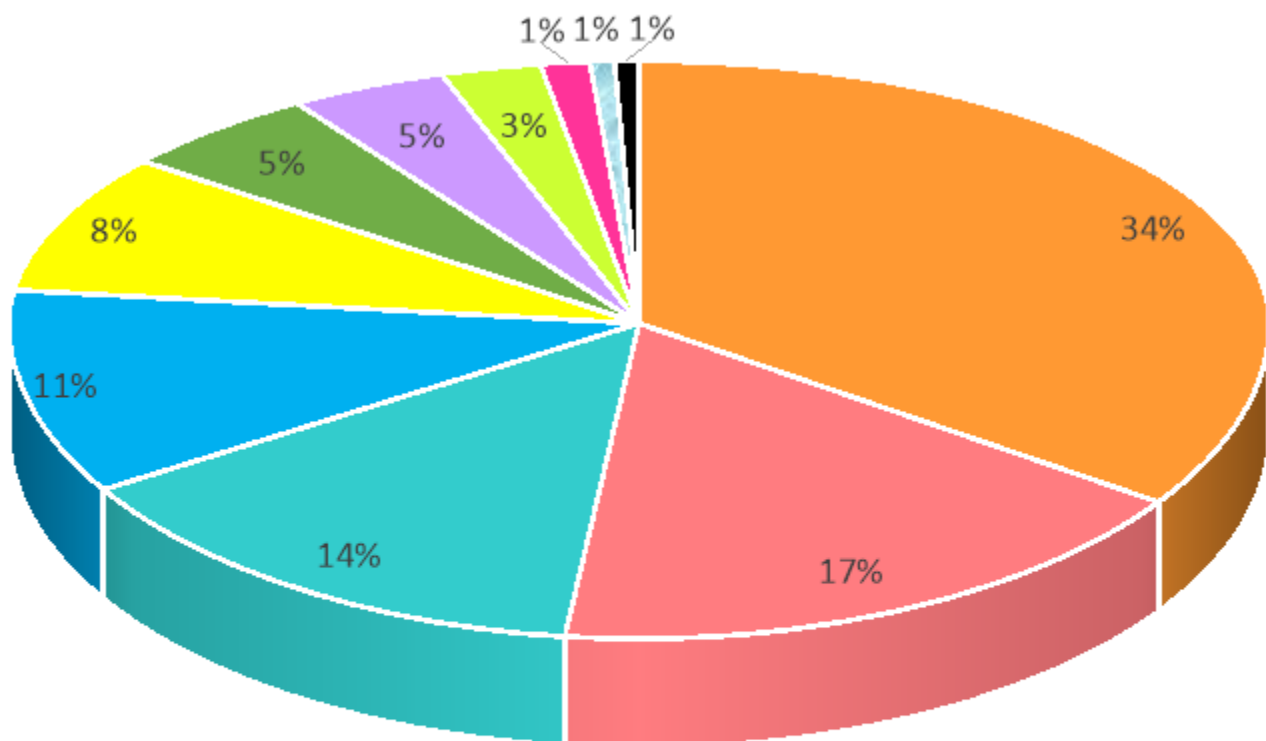


2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Emergency Response Calls for 2020

Note: The Miscellaneous Fire category includes cooking or pot/pan on stove fires, electrical equipment fires, electrical pole fires, ignition of fumes, dumpster fires, chimney or flue fires, grass, and rubbish fires. The Miscellaneous Calls category includes power lines down, and/or arcing, flood in buildings, public assistance, gas, fuel, oil leaks, etc.

2020 EMERGENCY RESPONSE CALLS



- False Alarms
- EMS Calls
- Carbon Monoxide Calls
- Water Related Calls
- Miscellaneous Fires
- Miscellaneous Calls
- Structure Fires
- Hazardous Materials Calls
- Vehicle Crashes
- Natural Gas Leaks
- Vehicle Fires



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

2020 Breakdown of 134 Emergency Response Calls

False Alarms	46 (34%)
Miscellaneous Fires	23 (17%)
Vehicle Crashes	19 (14%)
EMS Calls	14 (11%)
Miscellaneous Calls	11 (8%)
Natural Gas Leaks	7 (5%)
Carbon Monoxide Calls	6 (5%)
Structure Fires	4 (3%)
Vehicle Fires	2 (1%)
Water Related Calls	1 (1%)
Hazardous Materials Calls	1 (1%)

2020 Emergency Response Calls by Month

January	8
February	14
March	15
April	11
May	13
June	13
July	14
August	10
September	13
October	7
November	7
December	9
Total	134
Average Calls Per Month	11.2



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

2020 Emergency Response Calls %: Day Shift versus Night Shift

Day Shift (07:00 – 19:00) Calls	60%
Night Shift (19:00 – 07:00) Calls	40%

Fire Safety Inspections ... we inspect to correct!

A total of **98** Inspections / Re-inspections were completed in 2020, which obviously was a decrease from last year 2019 (**231** Inspections / Re-inspections). This was a result of the COVID-19 Pandemic.

FACT: It has been noted that when things were normal (**Pre-COVID-19 Pandemic**) ... there was only one Fire Rescue Service in all of Northwestern Ontario, which completed more Fire Safety Inspections than the Fort Frances Fire Rescue Service. That said Fire Rescue Service has over 200 fulltime members; we have 6.

We Inspect to Correct and apply the Ontario Fire Code, which is based on the **Seven Principals of Life Safety**, which prevents fires, injuries, and saves lives! **The Seven Principals:**

Means of Egress: The means of egress includes the quantity and location of exits along with access to those exits. When completing an inspection, an inspector will inspect areas and items such as hallways, stairways, fire escapes, exit signs, lighting, interior finish, width of exits, door swing, obstructions, and travel distances.

Construction: Construction of a building is determined by the components in the building. Construction is divided into three main types including Non-combustible (concrete and steel), Combustible (typically wood frame) and Mixed Construction which is a blend of Noncombustible and Combustible construction.

Fire Protection Systems: Fire Protection Systems are those building features that helps and/or aids in dampening a fire. These systems would include items such as sprinklers, extinguishers, standpipe systems and fixed extinguishment.

Fire Detection Systems: Fire Detection Systems includes anything that helps detect a fire before it gets out of control. Things like these include but are not limited to, smoke alarms, pull stations, annunciator panels, heat detectors and ancillary devices such as: an input function (i.e., damper position indicator, exhaust fan "on") or an output function (i.e., door holders, magnetic door release, elevator homing, pressurization fan activation).

Building Services: Building Services includes all services that support the operation of a building. This includes any ventilation, electrical, water supply, elevators, and garbage chutes.



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Interior Finish: Interior Finishes can increase the fire spread in a building. Most building are drywall or lathe and plaster, which inhibits the spread of fire, but the addition of combustible items will increase the risk of fire spread. Note: Combustible artwork found in schools, daycares, etc. should only take up 20% of the wall area.

Compartmentation: Compartmentation is necessary to prevent the spread of smoke and flame in buildings containing multiple dwelling units, different occupancy types or zones in larger single use buildings. It is important that any doors or windows in these areas are protected by fire doors or fire shutters.

2020 Achievements & Accomplishments

1. Continuously improved our Public Education Fire Safety Program:
 - Weekly Fire & Life Safety Tips continued onward with being published in the Thursday edition of the Fort Frances Bulletin, as well as on our towns official Facebook Page.
 - Doug Wright, Gavin Payne, and Tyler Moffitt successfully achieved their NFPA 1035 Fire & Life Safety Educator Level 1 Certification.
2. Continuously improved our Fire Safety Inspection Program:
 - Doug Wright and Gavin Payne successfully achieved their NFPA 1031 Fire Inspector Level 1 Certification. We now have three team members who have their NFPA 1031 Fire Inspector Level 1 Certification. Meanwhile, the Fire Chief will obtain his NFPA 1031 Fire Inspector Level 1 Certification in 2021 after completion of one more course, which will be available in the spring of 2021.
3. Continuously improved our educational efforts. Our 2017 fulltime hire continued with online training, which permitted him to initiate the process of obtaining NFPA 1031 Fire Inspector Level 1 Certification.
4. Our community's new pumper fire truck was placed in service. This new pumper fire truck is a valuable community asset, which will serve our town and mutual aid partners very well for the next 25-years.
5. The town's 1995 Volvo Pumper Fire Truck was donated to Couchiching First Nation. The leadership of Couchiching First Nation accepted this meaningful gift with the utmost gratitude and sincerity.
6. Three Life Pak Defibrillators (Replacement for older units) were put into service.
7. To celebrate Fire Prevention Week, our Fire Rescue Service held a successful poster contest for students in Grades 1 to 3, which resulted in many great fire safety tips coming from the young children.
8. A Backup Generator was officially commissioned for the Primary Evacuation Centre at the Fort Frances High School. This project had been talked about for over 15-years; it is now a reality.
9. Continuously reduced our Annual Total Incidents. For **2020**, there were **134 Total Incidents**, which equals a **33% reduction in Total Incidents** as compared to the previous year.
10. An operational budget for 2021 was submitted, which was less than the 2020 budget.
11. A Community Risk Assessment was initiated in late 2020. Captain Wayne Riches is the lead for this initiative, which is a large undertaking and is projected to be completed in late spring of 2021.



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Public Fire Safety Education / Public Events / Public Service / Highlights

Weekly Fire Safety Tips were printed in the Thursday edition of the Fort Frances Times Bulletin. Below is an example of one of our Weekly Fire Safety Tips, which every residence receives along with the weekly flyers.



As well, Safety Shares were posted on our towns official Facebook Page on a weekly basis. Below are some examples our Safety Shares, which gets a lot of views on a weekly basis.





FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Thank You Fort Frances Times!

The fine people of the Fort Frances Times have embraced and supported Public Fire and Life Safety Education for many years in the Town of Fort Frances, as well as throughout the Rainy River District.

The history of our community's newspaper supporting Public Fire Safety Education is one that goes back into the late 80s when Public Fire Safety Education was really starting to be rolled out in a more consistent format.

Well done Fort Frances Times!

Wednesday, Oct 8, 2014

[Duane Hicks](#)

Benjamin Briere, left, gave a high-five to Sparky, the fire safety mascot, during "Fall Fire Safety Day" at Canadian Tire on Saturday. The Fort Frances Fire and Rescue Service was on hand to promote fire safety—especially to get the message across that working smoke alarms save lives and residents should test theirs every month. The Red Cross also had a booth there.



Community Risk Assessment

A Community Risk Assessment was initiated in late 2020, which allows a fire service to make informed decisions about the types and levels of fire protection services to be provided based on identified risks.

By identifying all fire and life safety risks within the community and prioritizing them based on the probability of occurrence and the impact they would have if they occurred ... our Fire Rescue Service will be able to determine the risks to address and how best to address them. A Community Risk Assessment will assist us in determining the level of service, including programs and activities for public fire safety education, fire code inspections/enforcement, and emergency response.



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Serving our Community with Pride & Honour: Photos of events in our community and area

Train Derailment in Emo



Team members delivered and set-up our Mobile Command Trailer 11-5 during a significant train derailment, which took place in Emo. Our command trailer provided a heated place for the rehabilitation of emergency responders.

Celebration Photo: Donation of 1995 Volvo Fire Truck



Left to right are:

Chief Brian Perrault – Couchiching First Nation, Mayor June Caul – Town of Fort Frances,
Don Howell – Couchiching Fire Department, Fire Chief Tyler Moffitt – Fort Frances Fire Rescue Service, and
Tyler Yatchuk – Couchiching Fire Department and Fort Frances Fire Rescue Service



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

Backup Generator Commissioned for Primary Evacuation Centre

Members of the Town of Fort Frances Council, Administration, Fort Frances Power Corporation (FFPC) and the Fort Frances Fire Rescue Services celebrated the official commissioning and start-up of the new backup generator located at the Fort Frances High School.



Photo Credit: Ken Kellar – Fort Frances Times

The COVID-19 Pandemic

2020 was a historic and challenging year for our entire community.

I would like to thank our Mayor and Council, Senior Management Team, Town Divisions, and Community Partners for your support, as well as for the leadership you have shown during this historic event.

As well, I need to thank Patrick Briere who serves as our Alternate CEMC and Public Information Officer. His engagement and dedication to our town during the pandemic has been world-class! Well done, Patrick!

Other Emergency Responders

*A **big thank you** goes out to all our local **OPP**, and our **Rainy River District Paramedic Services**. These **Emergency Responders** are on the front lines every single day; they are there when they are called upon ... they have always continued to provide our citizens a professional and vital service. All of us in the Town of Fort Frances, and throughout the Rainy River District need to acknowledge these professionals more often.*



FORT FRANCES FIRE RESCUE SERVICE

"PRIDE & HONOUR"

Leadership - Commitment - Empower - Engage - Succeed - Continual Improvement



2020 ANNUAL REPORT FROM: TYLER MOFFITT – FIRE CHIEF/CEMC

2021 ... THE PATH FORWARD

In the constantly changing and demanding world of the Fire Rescue Service, our team needs to strive to ensure that measurable improvements and efficiencies are attained in the delivery of our service.

As well, as a team ... we need to ensure that our operational planning aligns with strategic initiatives and future service requirements.

Having clear and transparent planning and communication builds trust, confidence and reinforces relationships.

Changing, adapting, and preparing for the future is what we need to do as a team on a continual basis, as well as what we need for assets ... so we can continue to be ready for anything!

Pre-Emergency and Disaster Planning, Community Risk Management, Existing Capabilities, Training and Education need to be at the forefront, as well as continually improved upon.

To be able to **respond effectively** during an **emergency incident** ... we need to **train** ... we need to **train** to a **standard**, as well as **set the bar high**. We need to **train** as a **team** ... so we can **respond** and **work** as a **team**.

Our Fire Rescue Service Team Members are committed to safely protecting life, property, the environment, and the economy of Fort Frances through an integrated approach for the delivery of fire protection services based on the three lines of defence against fire, which are: **Public Fire Safety Education, Fire Safety Standards and Enforcement Inspections (Inspect to correct)**, and when all else fails ... **Emergency Response**.

The years ahead for our Fire Rescue Service will continue to be full of many challenges. As we move forward, we need to look at leveraging any regional opportunities ... to raise the bar in training and service delivery.

We need to look to better serve our communities for the future. We have the right combination of personnel, expertise, and positive energy to become change leaders in our fire rescue service, our town's borders, and beyond.

In closing, I look forward to the future and working with all stakeholders ... to safely ensure the protection of lives, property, the environment, and the economy in the Town of Fort Frances.

Tyler Moffitt – Fire Chief/CEMC

Aircraft Landings 2021
As of April 30, 2021

Month	Bearskin Flights			Bearskin Passengers			Air Bravo Passengers			Government			Private			Med-I-vacs			International			Commercial			Totals			Variance
	2021	2020	2019	2021	2020	2019	2021	2020	2019	2021	2020	2019	2021	2020	2019	2021	2020	2019	2021	2020	2019	2021	2020	2019	2021	2020	2019	2021-2020
January	4	56	54	9	140	160	0	8	8	0	2	0	2	15	4	36	50	60	0	0	0	0	45	42	42	168	160	-126
February	0	64	56	0	149	197	0	12	15	4	3	13	8	6	1	58	36	43	0	1	0	0	38	38	70	148	151	-78
March	0	41	61	0	99	160	0	0	11	20	1	13	8	10	10	57	39	52	0	6	2	0	0	42	85	97	180	-12
1/4 Total	4	161	171	9	388	517	0	20	34	24	6	26	18	31	15	151	125	155	0	7	2	0	83	122	197	413	491	-216
April	0	1	59	0	0	197	0	0	7	5	2	5	18	10	9	63	30	57	0	1	3	0	0	40	86	44	173	42
May		0	67		0	196		0	5		3	14		20	19		40	63		0	25		0	43	0	63	231	-63
June		0	61		0	208		0	9		0	13		21	48		53	57		0	81		0	39	0	74	299	-74
1/2 Total	4	162	358	9	388	1118	0	20	55	29	11	58	36	82	91	214	248	332	0	8	111	0	83	244	283	594	1194	-311
July		0	61		0	173		0	10		2	4		44	28		35	54		0	69		0	42	0	81	258	-81
August		0	69		0	236		0	5		0	10		31	33		38	57		0	64		0	40	0	69	273	-69
September		11	62		17	180		0	12		1	8		27	14		61	52		2	46		0	34	0	102	216	-102
3/4 Total	4	173	550	9	405	1707	0	20	82	29	14	80	36	184	166	214	382	495	0	10	290	0	83	360	283	846	1941	-563
October		16	66		30	219		0	13		5	5		9	22		59	57		0	8		0	44	0	89	202	-89
November		15	61		46	180		0	17		3	0		14	6		45	56		0	1		0	37	0	77	161	-77
December		12	47		15	111		0	13		6	0		4	13		54	43		0	3		0	38	0	76	144	-76
Total	4	216	724	9	496	2217	0	20	125	29	28	85	36	211	207	214	540	651	0	10	302	0	83	479	283	1088	2448	-805

Fort Frances Airport - Page 2/2 - Fuel Sales - April 30, 2021																				
Fuel Sales Recap - 2021									2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	10 year	Variance
Month	100LL		Jet Trk		Jet Cab		Month	Year	per	per	per	per	per	per	per	per	per	per	Average	per month
	Liters	Total	Liters	Total	Liters	Total	Total	Total	month	month	month	month	month	month	month	month	month	month	2021 to 2012	month
January	725	725	4,058	4,058		0	4,783	4,783	4,783	7,962	8,050	16,597	25,675	7,528	8,692	11,543	7,216	10,252	11,502	-3,179
February	1,023	1,748	6,424	10,482		0	7,447	12,230	7,447	5,077	7,991	16,286	12,503	11,904	11,231	12,304	6,197	6,918	10,046	2,370
March	1,107	2,855	15,715	26,197		0	16,822	29,052	16,822	6,473	13,716	9,798	21,928	13,255	17,795	10,508	12,077	9,329	12,764	10,349
April	676	3,531	11,388	37,585		0	12,064	41,116	12,064	1,459	13,010	10,398	13,102	8,592	13,219	8,377	4,453	8,251	8,985	10,605
May		3,531		37,585		0	0	41,116	0	11,685	18,667	24,839	21,362	24,681	16,161	29,753	18,350	21,891	20,821	-11,685
June		3,531		37,585		0	0	41,116	0	8,082	31,063	27,380	27,380	26,015	45,698	30,789	22,786	23,537	26,970	-8,082
July		3,531		37,585		0	0	41,116	0	11,116	17,146	23,461	24,642	29,002	28,150	14,441	19,232	32,650	22,204	-11,116
August		3,531		37,585		0	0	41,116	0	7,530	17,024	30,430	23,029	21,119	36,638	20,450	20,075	30,783	23,009	-7,530
September		3,531		37,585		0	0	41,116	0	14,689	16,543	25,191	13,489	21,325	24,238	21,837	18,005	19,431	19,416	-14,689
October		3,531		37,585		0	0	41,116	0	4,307	9,076	10,769	16,604	30,655	8,216	15,472	13,109	11,325	13,281	-4,307
November		3,531		37,585		0	0	41,116	0	13,333	2,202	10,748	9,924	22,349	11,616	7,238	6,398	8,170	10,220	-13,333
December		3,531		37,585		0	0	41,116	0	5,333	5,852	13,243	6,560	13,797	7,592	6,849	2,028	8,179	7,715	-5,333
Total	3,531		37,585		0		41,116		41,116	97,046	160,340	219,140	216,198	230,222	229,246	189,561	149,926	190,716	186,933	-55,930

Lowest month in last 9 years
Highest month in last 9 years
Highest month
lowest month

2021 - Tonnage at Landfill Site - Updated May 17, 2021

								2020	Average last 10 years	2021					
Residential Waste		ICI Waste			Non Community Waste		Covering Material	Total	Total Tonne	Total	Total Fees	Average last 10 years	Total Fees		
MONTH	(tonne)	Res (%)	(tonne)	ICI (%)	(tonne)	Waste (%)	(tonne)	Tonne	2011 to 2020	Tonne		Fees		2020-2019 Tonnes	2020-2019 Fees
JAN	229.16	49.9%	221.64	48.264%	8.42	1.8%	0.00	430.73	421.97	459.22	\$ 27,424.15	\$ 22,810.82	\$ 25,366.15	28.49	-\$ 2,058.00
FEB	139.10	35.7%	242.80	62.338%	7.59	1.9%	163.96	395.65	344.29	389.49	\$ 23,407.65	\$ 17,034.00	\$ 24,123.20	-6.16	\$ 715.55
MAR	242.51	24.8%	660.86	67.450%	76.40	7.8%	0.00	443.95	424.03	979.768	\$ 29,051.15	\$ 23,642.71	\$ 37,106.95	535.82	\$ 8,055.80
APRIL	237.07	33.7%	455.76	64.845%	10.01	1.4%	1805.60	611.34	573.51	702.84	\$ 42,244.30	\$ 32,712.97	\$ 45,566.13	91.50	\$ 3,321.83
MAY		#DIV/0!		#DIV/0!		#DIV/0!		777.33	740.72	0	\$ 50,040.01	\$ 39,340.52		-777.33	-\$ 50,040.01
JUNE		#DIV/0!		#DIV/0!		#DIV/0!		600.08	818.98	0	\$ 50,850.20	\$ 39,940.83		-600.08	-\$ 50,850.20
JULY		#DIV/0!		#DIV/0!		#DIV/0!		670.42	607.43	0	\$ 49,691.30	\$ 36,877.55		-670.42	-\$ 49,691.30
AUG		#DIV/0!		#DIV/0!		#DIV/0!		770.21	700.85	0	\$ 55,399.40	\$ 37,960.82		-770.21	-\$ 55,399.40
SEPT		#DIV/0!		#DIV/0!		#DIV/0!		862.70	684.18	0	\$ 53,936.60	\$ 38,481.31		-862.70	-\$ 53,936.60
OCT		#DIV/0!		#DIV/0!		#DIV/0!		725.18	842.38	0	\$ 49,042.25	\$ 43,709.40		-725.18	-\$ 49,042.25
NOV		#DIV/0!		#DIV/0!		#DIV/0!		591.91	574.84	0	\$ 36,599.30	\$ 30,714.80		-591.91	-\$ 36,599.30
DEC		#DIV/0!		#DIV/0!		#DIV/0!		553.52	438.58	0	\$ 29,234.45	\$ 22,463.35		-553.52	-\$ 29,234.45
Average per monthly	211.96	43%	395.26	55%	25.61	2%	492.39	619.42	597.65	210.94	\$ 41,410.06	\$ 32,140.76	\$ 33,040.61	649.65	-\$ 90,855.03
Total	847.84		1581.06		102.42		1969.56	7433.01	7171.74	2531.32	\$ 496,920.76	\$ 385,689.08	\$ 132,162.43	-4901.69	-\$ 364,758.33
											\$ 460,321.46	Actual	\$ 132,162.43		
Town of Fort Frances Tonnage	2428.90														
											\$ 414,194.00	Budget	\$ 440,000.00		
Total Tonnage	2531.32														
											\$ 496,920.76	Forecasted	\$ 396,487.29		
Residential Tonnage	847.84	33.49%													
ICI Tonnage	1581.06	62.46%													
Coverage material	1969.56														