

TOWN OF FORT FRANCES

AGENDA - October 28, 2013

MEETING - Council Chambers , Civic Centre

Page

COUNCIL MEETING

(Session No. 90) 6:50 p.m. to 7: 10 p.m.

- 1.1 Call to Order
- 1.2 Prayer
- 1.3 Non-agenda items identified to be considered later in this meeting
- 1.4 Disclosure of pecuniary interest and the general nature thereof.

Delegations/Deputations:

Consent Agenda:

- 3.1 Summary Report: 3
- 3.2 Items referred from Committee of the Whole
- 3.3 Request dated October 2, 2013 from The Royal Canadian Legion - Fort Frances Branch 29 re: Proclaiming November 5th to 11th, 2013 as "Poppy Week" in the Town of Fort Frances. 4
- 3.4 Request dated October 21, 2013 from National Union of Public and General Employees re: Proclaiming November 6th, 2013 as "Community Social Service Worker Appreciation Day" in the Town of Fort Frances. 5 - 6
- 3.5 Request dated October 14, 2013 from the Canadian Union of Postal Workers for Support of Resolutions re: The Future of Canada Post. 7 - 23

Approval of Council Minutes: *

- 4.1 Session No. 89 dated October 15, 2013*.

Approval of Committee of the Whole Minutes: *

- 5.1 Session No. 111 dated October 15, 2013*.

Resolutions from tonight's Committee meeting

By-Laws:

- 7.1 47/13 Being a By-Law to approve a service agreement with Darryl Allan dba DA IT Consulting Services for the provision of information technology services. 24

New Items:

- 8.1 Invitation from Cynthia Jaksa, Councillor, City of International Falls re: City 25

of International Falls and Town of Fort Frances joint visit with Jamshed Merchant, Canadian Consul General in St. Paul Minnesota on November 22, 2013.

Information Correspondence:

- | | | |
|-----|---|---------|
| 9.1 | Association of Municipalities of Ontario Communicate dated October 18, 2013 re: Canada-European Union Comprehensive Economic and Trade Agreement Announced. | 26 - 27 |
| 9.2 | Association of Municipalities of Ontario Watch File dated October 17th and 24th, 2013. | 28 - 31 |
| 9.3 | Federation of Canadian Municipalities Update re: FCM Statement on the 2013 Speech from the Throne. | 32 - 33 |
| 9.4 | Joint Release dated October 17, 2013 from Ontario Good Road Association and the Residential and Civic Construction Alliance of Ontario re: OGRA and RCCAO Release Report on County of Wellington Bridges. | 34 - 35 |
| 9.5 | Correspondence dated October 15, 2013 from K. Flynn, Parliamentary Assistant, Ministry of Infrastructure/Ministry of Transportation re: Meeting with Municipal Delegates at the 2013 Annual AMO Conference. | 36 |
| 9.6 | October 17, 2013 Northwest Catholic District School Board Press Release - October Board Meeting Highlights. | 37 |
| 9.7 | October 2013 Northwest Catholic School Board Newsletter. | 38 - 43 |

Minutes:

- | | | |
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| 10.1 | Downtown Business Improvement Area Board of Management dated September 11, 2013. | 44 - 46 |
| 10.2 | Community Services Executive Committee dated September 16th*; and October 7th , 2013*. | 47 - 49 |
| 10.3 | Administration and Finance Executive Committee dated October 8, 2013*. | 50 - 52 |
| 10.4 | Fort Frances Museum Advisory Committee dated October 21, 2013. | 53 - 54 |
| 10.5 | Operations and Facilities Executive Committee dated October 9th, 2013*. | 55 - 57 |

Non-agenda Items 7:05 p.m.

*** Previously distributed to Council**

**** Items can be viewed by contacting the Clerk**

REPORT TO: Mayor and Council
FROM: G. Treftlin
SUBJECT: Town of Fort Frances
Council Meeting - Monday, October 28, 2013
Consent Agenda Items

1. Items referred from Committee of the Whole:
See individual reports.
2. Request dated October 2, 2013 from the Royal Canadian Legion, Fort Frances Branch 29 re: Proclaiming November 5th to 11th, 2013 as "Poppy Week in the Town of Fort Frances."
- requester will be advised of Council's proclamation.
3. Request dated October 21, 2013 from National Union of Public and General Employees re: Proclaiming November 6th, 2013 as "Community Social Service Worker Appreciation Day" in the Town of Fort Frances.
- requester will be advised of Council's proclamation.
4. Request dated October 14, 2013 from Canadian Union of Postal Workers re: Support of resolutions re: The Future of Canada Post.
- will be referred to Administration and Finance Executive Committee for recommendation.


/kl

October 24, 2013





FORT FRANCES BRANCH 29, MANITOBA AND NORTHWESTERN
ONTARIO COMMAND

AGENDA ITEM #3.3

The Royal Canadian Legion

Box 819, 250 Church Street
Fort Frances, ON
P9A 3N1

Office Phone 807-274-0129 Lounge Phone 807-274-5462
Kitchen Phone 807-274-3772 Fax # 807-274-6740

Comrade Norris Piccinato
PRESIDENT

Jennifer Soderholm
OFFICE MANAGER

October 2, 2013

Town of Fort Frances
320 Portage Ave.
Fort Frances, ON
P9A 3P9

RE: PROCLAMATION REQUEST

Dear Mr. Treftlin:

I am writing on behalf of the Fort Frances Royal Canadian Legion in regard to Poppy Week. As November 11th approaches, we at the Legion begin our preparation of poppy selling and cenotaph activities.

In honour of our Legion, the week of November 5th – 11th has been designated "Poppy Week" and we were hoping the Town would make a proclamation in the paper as well as a photo shoot to make it public.

We are also asking permission from the Town to sell poppies on the corners of Scott Street with the permission of the businesses to do so.

Please feel free to contact me if you have any questions. I can be reached at 274 0129 or at rcl29@bellnet.ca. We thank you in advance for your consideration of this matter.

Sincerely,

Jennifer Soderholm
Office Manager



"CSSworkers"
<info@cssworkers.ca>

21/10/2013 09:52 AM

Please respond to
"CSSworkers"
<info@cssworkers.ca>

To "town@fort-frances.com" <town@fort-frances.com>

cc

bcc

Subject November 6 - Community Social Service Worker
Appreciation Day

On behalf of the 340,000 National Union of Public and General Employees (NUPGE) members across Canada, I am writing to ask you to join two provinces and over 100 municipalities in proclaiming November 6, 2013 as a day of recognition for community social services workers in your community.

Many of the most vulnerable people in our communities rely on community social services workers. A family with a developmentally disabled child getting the support they need. A person receiving addiction counselling. A homeless person or woman escaping an abusive relationship finding shelter. Seniors getting the help they need to live independently.

All of us know someone who needs or has needed the support of community social services. But public and political awareness of the increasingly challenging conditions the people who deliver community social services face is limited. For this reason, NUPGE launched Community Social Service Workers Appreciation Day in 2007.

Proclaiming November 6 as Community Social Service Workers Appreciation Day is a way to recognize the women and men who make an incredible difference in the lives of people in our communities.

NUPGE has developed a sample proclamation to assist communities proclaiming November 6 as Community Social Service Workers Appreciation Day which can be found at <http://www.cssworkers.ca/sites/cssworkers.ca/files/documents/resolution.pdf>. We want to acknowledge communities proclaiming Community Social Service Workers Appreciation Day so please advise us of your participation. Information can be sent to NUPGE, 15 Auriga Drive, Nepean, Ontario, K2E 1B7 or amcneill@nupge.ca.

Sincerely,

James Clancy
National President
National Union of Public and General Employees
15 Auriga Drive
Nepean, ON K2E 1B7
Canada

<http://contact.nupge.ca/index.php?q=civicrm/mailling/optout&reset=1&jid=802&qid=284543&h=d9449081cb6aad40>

COMMUNITY SOCIAL SERVICE WORKERS APPRECIATION DAY NOVEMBER 6



resolution

Municipal/Provincial Resolution: DRAFT November 6th Community Social Service Workers Appreciation Day

Whereas community social service workers are vital to the quality of life within all Canadian communities; and

Whereas community social service workers provide crucial services to families and children; people with disabilities; those in respite care; people and families dealing with substance abuse; women and their children in transition houses or sexual assault centres; Aboriginal Peoples; as well as new Canadians; and

Whereas the quality of these services depends largely on the dedication of skilled workers who provide these services; and

Whereas the availability of these services helps improve the quality of life for everyone and makes our communities stronger and more stable; and

Whereas greater recognition and understanding of the critical role these workers play in our communities is needed to ensure the continued availability and improvement of services.

**Therefore be it resolved that this government proclaims
November 6th as Community Social Service Workers Appreciation Day.**





October 14, 2013

Roy Avis
Mayor
Town of Fort Frances
320 Portage Ave
Fort Frances, ON P9A 3P9

Dear Mr. Avis:

Re: The future of Canada Post

Next year, the federal government will look at how it handles public postal service with a review of the Canadian Postal Service Charter. This review is important because the government could reduce Canada Post's obligation to provide service or even lay the groundwork for privatizing or deregulating our public post office.

Canada Post has been holding consultations on the future of our public postal service to prepare for the upcoming charter review. The corporation has been clear. It wants to dramatically cut service to improve its financial situation.

Cutting might help Canada Post with its money problems in the short-term but it is not a good long-term strategy and it certainly won't improve the future of postal service in our country. Fortunately, the corporation has other options according to a new study by the Canadian Centre for Policy Alternatives (CCPA).

CCPA study: Why Canada Needs Postal Banking

The CCPA study is entitled *Why Canada Needs Postal Banking*. It makes a powerful case for preserving postal services and improving Canada Post's financial picture through the addition of financial and banking services.

The study looks at the changing banking environment in our country as well as our post office's experience with banking. In addition, it reviews the status of postal banking around the world, highlighting five successful models in the United Kingdom, France, Italy, Switzerland and New Zealand. Having established that there is a need for improved financial services in our country and viable models in other countries, the study concludes by suggesting possible models for postal banking in Canada. It recommends that the federal government and Canada Post immediately establish a task force to determine how to deliver new financial services, and establish priorities for delivering new products.

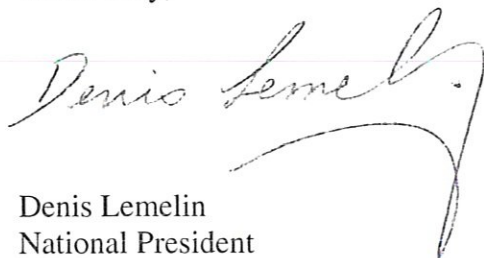
CUPW has enclosed an executive summary of the CCPA study. You can get the full report by going to <http://www.policyalternatives.ca/publications/reports/why-canada-needs-postal-banking>

The union has also enclosed two resolutions that it would like you to consider passing. These resolutions request that you ask the Minister Responsible for Canada Post:

1. To use the upcoming review of the Canadian Postal Service Charter to focus on revenue-generating services, not cuts, including financial services such as bill payments, insurance and banking.
2. To improve the Canadian Postal Service Charter and make the upcoming review of the Charter open to public input.

Thank you very much for considering our request. If you have any questions or concerns, please do not hesitate to contact me.

Yours truly,



Denis Lemelin
National President

Encl.

cc. National Executive Committee, Regional Executive Committees, National Union Representatives, Regional Union Representatives, Specialists

/bk cope 225



OCT 21 2013

CANADIAN POSTAL SERVICE CHARTER REVIEW SHOULD FOCUS ON REVENUE-GENERATION, NOT ADDITIONAL CUTS

WHEREAS the federal government will look at how it handles public postal services with a review of the Canadian Postal Service Charter in 2014.

WHEREAS Canada Post is preparing for the review by campaigning for major service cuts.

WHEREAS Canada Post has already dramatically cut service by closing or downsizing public post offices, eliminating rural mailbox delivery and removing street letter collection boxes.

WHEREAS Canada Post and the federal government should do everything in its power to prevent additional cuts during the upcoming review, and instead deal with financial issues by adding revenue-generating services like many other post offices around the world, including lucrative financial services like bill payments, insurance and banking.

BE IT RESOLVED THAT the (name of municipality, business or organization) write a letter to the Minister responsible for Canada Post to request that the government consider innovative ways to generate postal revenue during the Charter review, including financial services like bill payments, insurance and banking.

MAILING INFORMATION

Please send your resolution to: Lisa Raitt, Minister of Transport, Place de Ville, Tower C, 29th Floor, 330 Sparks Street, Ottawa, Ontario, K1A 0N5.

Please send copies of your resolution to:

1. Denis Lemelin, President, Canadian Union of Postal Workers, 377 Bank Street, Ottawa, Ontario, K2P 1Y3
2. Your Member of Parliament. You can get your MP's name, phone number and address by calling 1-800 463-6868 (at no charge) or going to the Parliament of Canada website: <http://www.parl.gc.ca/common/index.asp?Language=E>
3. Claude Dauphin, President, Federation of Canadian Municipalities, 24 Clarence St, Ottawa, Ontario K1N 5P3

FOR FURTHER INFORMATION

Contact us at "Charter Review" 377 Bank Street, Ottawa Ontario, K2P 1Y3 or feedback@cupw-sttp.org

WHEREAS the federal government will look at how it handles public postal services with a review of the Canadian Postal Service Charter in 2014.

WHEREAS the public has a right to have input on matters involving its publicly owned post office.

WHEREAS the current Charter has a number of serious problems that need fixing.

WHEREAS the government could use the Charter review to reduce our public post office's obligation to provide service (instead of improving the Charter) and even lay the groundwork for privatizing or deregulating Canada Post.

BE IT RESOLVED THAT the (name of municipality, business or organization) write a letter to the Minister responsible for Canada Post to request 1) that the upcoming review of the Canadian Postal Service Charter be open to public input and 2) that the Charter be improved by:

- Ensuring that the moratorium on post office closures in small and rural communities protects the public nature of post offices
- Eliminating the exceptions to the moratorium
- Extending the consultation process over possible closures and making the process and moratorium more transparent
- Establishing an independent Canada Post ombudsperson to report on Canada Post's performance in meeting Charter expectations
- Establishing a reasonable, uniform and democratic process for making changes to the postal and delivery network (closures, downsizing, removal of rural mailboxes, etc), but only after consultation with the public and other stakeholders.

MAILING INFORMATION

Please send your resolution to: Lisa Raitt, Minister of Transport, Place de Ville, Tower C, 29th Floor, 330 Sparks Street, Ottawa, Ontario, K1A 0N5.

Please send copies of your resolution to:

1. Denis Lemelin, President, Canadian Union of Postal Workers, 377 Bank Street, Ottawa, Ontario, K2P 1Y3
2. Your Member of Parliament. You can get your MP's name, phone number and address by calling 1-800 463-6868 (at no charge) or going to the Parliament of Canada website: <http://www.parl.gc.ca/common/index.asp?Language=E>
3. Claude Dauphin, President, Federation of Canadian Municipalities, 24 Clarence St, Ottawa, Ontario K1N 5P3

FOR FURTHER INFORMATION

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SUMMARY

Why Canada Needs Postal Banking

John Anderson





This report is available free of charge at www.policyalternatives.ca. Printed copies may be ordered through the CCPA National Office for \$10.

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ABOUT THE AUTHOR

John Anderson is an independent researcher and consultant. He is the former Director of Parliamentary Affairs for the Official Opposition, and, before that was Director of Government Affairs and Public Policy for the Canadian Co-operative Association. He has also been a Senior Policy Analyst at the National Council of Welfare and the Vice-President of Strategic Partnerships and of Research for the Canadian Council on Social Development. In the nineties, he was Co-ordinator of the Technology Adjustment Research Program of the Ontario Federation of Labour. He is the author of and researcher on numerous studies and briefs on the economy, poverty, technology and the workforce, co-operatives and Aboriginal issues. He received his education at McGill University, University of Sussex and the London School of Economics. He has taught at McMaster, Western and York Universities. He has been a long time supporter of and participant in the CCPA Alternative Budget process.

ACKNOWLEDGEMENTS

The author would like to thank the Canadian Union of Postal Workers (CUPW) for their generous support of this research. The views are the author's own and do not necessarily reflect those of CUPW. He would like to especially thank Katherine Steinhoff and Geoff Bickerton of CUPW for their help and for their own groundbreaking research on this topic. He would also like to thank all those who agreed to be interviewed for this project and all those who helped review the manuscript. Thanks are due to the dedicated staff at CCPA especially Bruce Campbell, David Macdonald, Kerri-Anne Finn, and Tim Scarth for his work on layout. Also a very special thanks to the translation team at CUPW, including Guy Laflamme, Manon Parrot, Anne Boulet, Charles Drouin and Maryse Prévost for all their excellent work and suggestions.

Summary

Why Canada Needs Postal Banking

OVER THE LAST two decades, we have seen a major decline in the number of branches and locations for banks and credit unions. In 1990, there were almost 8,000 branches (7,964) and, by 2002, the number had fallen to 5,908, a decline of 26%.

The Canadian Bankers' Association reports that, between 2006 and 2012, there was a small increase in the number of bank branches in Canada: from 5,902 to 6,205. But since 1990, there has been a decline of more than 1,700 branches, a 22% drop, and the number of branches increased by only 5.1% from 2002 to 2012, with most of the new branches added in Ontario (195), Alberta (98), and British Columbia (37).

In many communities today, credit unions or caisses populaires are the only financial institution. In 2012, the Credit Union Central of Canada reported that credit unions were the only financial in-

stitution in 380 communities. The Desjardins Group noted in 2013 that caisses populaires are the only financial institution in 388 towns and villages in Quebec. But the total number of credit union and caisse locations has also dropped from 3,603 in 2002 to 3,117 in 2012, a decline of 13.5%.

The Rise of Banking Fees and High Credit Card Rates

In 2010, a study by Vision Critical (commissioned by ING Direct bank before it was taken over by the Bank of Nova Scotia) found that banking fees in Canada were among the highest in the world. More than half of Canadians (55%) have fee-based chequing accounts and, on average, pay \$185 per year in fees for these accounts. Credit card rates remain high in spite of

low Bank of Canada prime rates. Typical bank card interest rate hover around 20% annually and department store cards are closer to 30%.

ATM, Internet, Telephone Banking

The decline of branch banking is not only linked to banks rationalizing their bricks-and-mortar locations. It is also linked to the rise of ATMs, Internet and telephone banking. Today there are more than 58,000 ATMs across Canada, 61% of them so-called white machines owned by non-bank companies. Online banking has grown at a tremendous rate in recent years, with 67% of Canadians now using this form of banking, according to a CBA study. The study also noted that 47% of Canadians “now use the Internet as their main means of banking, up from 8 % 12 years ago.”

Retail Store Banking

Canadian Tire, WalMart, and PC Financial (to name only the largest) are all major challengers to the traditional banks. Clients of these institutions are not using traditional bank branches. There has also been a rise of branchless banking. ING Direct Canada, a branchless bank, which was originally a subsidiary of a major Dutch bank, now has some 1.8 million clients and almost \$40 billion in assets. It was absorbed by the Bank of Nova Scotia in 2012, but still maintains autonomous activity.

Fringe Financial Institutions

Another major change in the banking environment that shows there is an opening for new financial services is the rise of Fringe Financial Institutions. These FFIs provide short-term loans and cheque cashing services, as well as money transfers and prepaid credit cards.

While offering services customers want, the interest rate charges for their services on an annual basis can only be considered usurious. A study of FFIs in Prince George, B.C., for example, concluded: “Given that the average pay-day loan in Canada is \$280 for a 10-day period, a pay-day lender in B.C. can now legally charge \$64.40 for this transaction. This computes to a nominal annual percentage rate of interest (APR) of 839.5%.”

These are extremely profitable operations. DFC, the owner of Money Mart, the largest Canadian pay-day loan firm, made global profits before tax of \$387 million on revenues of \$1.062 billion in 2012, and 28.7% of their total global revenues for the fiscal third quarter 2013 came from Canada.

A new group of Internet branchless companies, such as Zippy Cash and Wonga, have also started up in Canada in the last few years. In Canada, on the Wonga website, the cost for a \$200 loan for 30 days is \$40.10, or a rate of over 240% per year.

The rise of this kind of institution is linked in a chicken-and-egg fashion to the increase in the number of “unbanked” or “underbanked.” It is estimated that between 3% and 15% of the population do not

have a bank account. If we take the lowest figure of 3% that was estimated to be 842,000 people in 2005. Today, the number of unbanked, using the same method of calculation, would approach 910,000.

Aboriginal communities remain largely without banks or credit unions. Over the past decade, the Aboriginal population has increased dramatically, growing by 20.1% between 2006 and 2011. Some 1.4 million people now identify as Aboriginal, or 4.3% of the Canadian population. But banks and credit unions lag behind in providing services. While the major banks all have Aboriginal services, there are very few branches on reserves. There are 615 First Nations communities in Canada today and many other Métis and non-status communities. A quick tally of branches of banks and credit unions on reserve shows only 54.

All these trends in financial services have opened up the potential for the entry of new banking and financial services in Canada. They show there is a market demand that is not being met by the existing major banks and credit unions.

Postal Banking: The Canadian Debate

Postal banking is not something new to Canada. For over 100 years after Confederation, Canada had a postal savings system.

The high point of deposits for the Post Office Savings Bank was \$47.5 million total in 1908. This would be around \$1 billion in today's money. The total shrank to \$17.2

million in 1968. In 1968, the Postal Savings Bank was closed down, although the legislation still remains on the books.

Today, over 45 years later, the debate around the need to revive or relaunch a Post Office Bank has begun to grow again.

In 2005, a study from Library of Parliament research services supported the extension of financial services as an important means of preserving the post office across Canada, and particularly in rural areas. "At present, the idea of establishing a postal bank underpinned by Canada Post's network is not based primarily on a need to change the banking landscape. Rather, it stems from the growing need to breathe new life into Canada Post so that it can both cope with globalization and guarantee universal postal service, which is a real, if not official, part of its social mandate, particularly in rural areas."

A recent study by the Conference Board of Canada, commissioned Canada Post, provided a positive analysis of the effects of financial services in post offices around the world, but failed to recommend financial services or even to examine their possible application in Canada, on the grounds that a highly developed banking system in Canada left no room for a postal banking option.

Public support has been confirmed in a recent survey by Strategic Communications of 1,514 Canadians from May 24–26, 2013, commissioned by the Canadian Union of Postal Workers. The survey showed that nearly two-thirds (63%) of Canadians "supported Canada Post expanding revenue-generating services, including financial

services like bill payments, insurance and banking.” Politically the New Democratic Party has supported the expansion of financial services in Canada Post.

Postal Banking Around the World

Postal banking has deep roots internationally and is entering a period of expansion of services. This has been shown in a major global study of postal banking recently carried out in 2012 by researchers of the Universal Postal Union, of which Canada is a member.

The UPU report shows that, “After banks, postal operators and their postal financial subsidiaries are the second biggest world-wide contributor to financial inclusion, far ahead of microfinance institutions, money-transfer organizations, co-operatives, insurance companies, mobile money operators, and all other providers of financial services.”

There are many large and important postal banking operations around the world, from Japan Post Bank, the world's largest deposit holder with ¥203 trillion (C\$2.15 trillion) in assets, to the Postal Savings Bank of China, the fifth-largest commercial bank in China with over 400 million customers, to the Deutsche Post Bank, which is now owned by Deutsche Bank but remains one of the largest in Germany with its own network of over 100 branches and 4,500 postal outlets.

Our study does not examine these banks, but rather looks at five successful

models in industrialized countries — the United Kingdom, France, Italy, Switzerland, and New Zealand — which have all maintained an important relationship between the financial services offered through post office outlets and the post office. These countries have been chosen because of their relevance to Canadian options. In all five countries, the Post Office is publicly owned, although the UK is in the process of privatizing its delivery services, the Royal Mail, while keeping the Post Office public.

The United Kingdom's Post Office's financial services, in their present form, offer a model which is based on a major partnership with a private sector financial institution, some new products, as well as access for customers of most existing banking services.

France's Banque Postale is a chartered bank owned by the Post Office that offers a wide range of products, including insurance, and is particularly concerned with offering products to the NGO and mutual sector, as well as to low-income citizens. The bank makes the list of the world's top 50 safest banks.

Italy's BancoPosta presents the model of a non-chartered bank that offers a wide range of services and excels in offering them through mobile phones as well as banking cards.

Switzerland's PostFinance, wholly owned by the Swiss Post Office, is the leader in money transfers and one of the largest banks in a country famous for its private sector banking. It has just this year become a chartered bank. It also offers

FIGURE 1 Summary of Postal Banking Models and Services in the United Kingdom, France, Italy, Switzerland and New Zealand

Postal Financial Services	Name of Financial Services Institution(s)	Structure of ownership of Financial Services	Services Offered	Bank Charter	% of Post Office sales or profits for latest year	Rank of Services
United Kingdom	Post Office	Main partnership with Bank of Ireland and agreements with other banks	All financial services, including new chequing accounts	No	25% of sales	No ranking
France	La Banque Postale	La Poste	All services	Yes	36% of before-tax earnings	44 th Safest Bank in World
Italy	BancoPosta and insurance companies	Poste Italiane	All services; savings in partnership with the CDP (Cassa Depositi e Prestiti)	No	67% of total profits	Largest retail bank in Italy
Switzerland	PostFinance	Swiss Post, with partnership on all loan and insurance products	All services	Yes	71% of total Swiss Post operating profits	Number 1 in payment services and number 3 in customers
New Zealand	Kiwibank	NZ Post	All services	Yes	70% of profits	Largest NZ-owned bank

mortgages and loans in partnership with major private sector financial institutions.

Finally, Kiwibank, owned by New Zealand Post, is a relatively new entrant in the world postal banking sector and has been able to offer a wide range of services, including special mortgage products to low-income earners and to the Maori community.

Postal Banking for Canada

When we examined these five national postal banking systems in detail, we found that they were all successful in their own way. However, success did not seem to be

linked to the particular form of structuring of the financial services (which ranged from full ownership by the Post Office to various kinds of partnership with the private sector), or to the kind of products offered, as some offered all major financial products and some fewer. The diversity in successful models shows that the key component for success seems to be characteristics of the Post Office itself, including widespread locations, trust in the institution, and the staff.

Why Postal Banking?

Our study shows clearly that postal banking would succeed in Canada and would help improve and stabilize Canada Post's services and revenues. The five post offices we studied in other countries are all publicly owned, and receive a substantial percentage of their sales and profits from financial services while other sources of revenue declined.

The rise of virtual and new retail banking and the growth of Fringe Financial Institutions in Canada show that the traditional financial banking sector is not meeting all the needs of Canadians. Millions of Canadians have opened accounts in or are using the services of these new institutions; but, although they operate in a similar fashion to traditional banks, they tend to be concentrated in urban areas and are not available in many parts of the country.

A new Canada-wide financial institution could offer products and services that challenge the existing patterns. The ability to offer competition for existing fees would be helped by the fact that banking services would be delivered through existing premises and staff. Use of the e-post system, as well as existing Canada Post delivery services, could help keep costs low.

Clearly, offering postal financial services would allow the millions of Canadians without local bank branches or easy access to banking the access they need.

First, there are many Canadians living in large parts of Canada who lack physical access to banks or credit unions. The

number of bank and credit union branches has shrunk over the last two decades. In rural Canada, many bank branches have closed in small towns and, while credit unions have purchased some of these branches, this process has slowed markedly in recent years.

Because postal outlets are present in both rural communities and inner city neighbourhoods, new postal banking could offer to citizens and businesses in many communities banking services where they do not currently exist. In Northern and rural Canada, on Aboriginal reserves, and in the three Northern territories, there have always been fewer banks and credit unions than are needed. (There are no credit unions in the territories.)

Second, it is estimated that some 3% to 8% of Canadians do not have a bank account. This represents a potential of more than a million new customers for postal financial services. Many Canadians use fringe financial services at a high personal cost. New postal banking services could also be combined with legislation requiring the immediate roll-back of FFI interest rates to bring them in line with existing banking rates.

The Kiwibank and Banque Postale are both excellent examples of how a postal bank can offer special services to low-income people, such as home mortgages, rent-to-buy, and even social housing loans. In the case of Kiwibank, a special mortgage program for Aboriginal peoples has been developed that could be replicated in Canada.

Canada Post's Banking Advantages

- Canada Post has the largest network of retail outlets already in place across Canada.
- Canada Post had a total of almost 6,400 postal outlets in 2012.
- 3,800 Canada Post outlets (60%) are in rural areas where there are fewer banks and credit unions. The post offices in these locations could provide key services for individuals, but also for local businesses.
- Some communities in Canada have a postal outlet, but no other (or limited) banking services, especially since the closure of 1,700 bank branches and hundreds of credit unions over the last two decades.
- Canada Post has a high trust factor among Canadians, and an already existing skilled and stable workforce of 68,000 employees, some of whom could easily be trained to handle financial services. Thus it would not mean starting from scratch, but rather building on what already exists.
- Many Canada Post outlets are already open 6 or 7 days a week and could operate longer daily hours if necessary. Many of them are located in drug stores or small convenience stores with long weekday and weekend opening hours.
- Since Canada Post is owned 100% by the federal government, it could use

the expertise developed at the Bank of Canada, the Business Development Bank of Canada, Farm Credit Canada, Canada Mortgage and Housing Corporation, Export Development Canada, and Canada Savings Bonds.

The financial services Canada Post could provide would be tested regionally first; would be fair and transparent; be delivered from bricks-and-mortar branches as well as through the telephone and Internet; expand existing services; and contribute to financial literacy. All services, of course, would be profitable for Canada Post to provide.

Canada Post already provides some financial services, such as postal money orders, domestic and international money transfers, bill payment and financial transaction and payment notices, and prepaid Visa cards.

Brand new services could consist of:

- access by all banks and credit union customers to their accounts to deposit or withdraw cash, as is the case in the UK;
- savings accounts and low-fee chequing accounts;
- low-interest credit cards; and
- prepaid debit cards.

In the future, services could be extended to:

- mortgages;
- small-business loans and agricultural loans;

- insurance products;
- mutual funds and stocks; and
- special new products for low-income and Aboriginal peoples.

Canada Post financial services should offer new competitive products to all Canadians, but they could also make sure that there were special services offered to low-income and Aboriginal Canadians, similar to services offered by both the French and New Zealand post office financial systems.

The postal bank could also provide special services for NGOs and social economy organizations. The Banque Postale in France has become a banker for NGOs, social economy and mutual organizations in fields such as social housing. For a while it looked as though Citizen's Bank would take on this role in Canada, but its retreat from the sector means that once again there is no bank specializing in the needs of this kind of business.

Delivering Financial Services

Canada Post Corporation could examine the optimum method of delivering these services. This could be done by establishing a task force of experts from the financial and postal services to examine how they are delivered in other jurisdictions, the best method for Canada Post (in terms of profit and sales), and the best method for users of these services.

Who Should Own the Services?

There are several possibilities:

- Create a non-chartered bank — a Canada Post-owned subsidiary — to deliver financial services. This is the route taken in Italy
- Create a chartered bank wholly owned by Canada Post. This is the route taken by France, Switzerland, and New Zealand
- Create a bank to deliver some of the services and partner with banks and others to deliver the rest. This is the route taken by Switzerland.
- Create a national credit union or mutual to deliver the financial services in partnership with Canada Post. A national credit union is one such possibility, as it would allow for widespread ownership by Canada Post employees as well as the public.
- Partner directly with one or more financial institutions to deliver the services. This is the route taken in the U.K.

What Mix of Financial Services Should Be Offered? Who Should Deliver Them?

Canada Post already has partnerships with a number of different institutions that could be approached to assist with these services. Once the first question is answered, the second one could be exam-

ined and the experience of other countries taken into account.

All potential partnerships, if that is a route taken, should be determined by open tender on delivering a service for a specific period of time. With its 6,400 outlets, which often serve populations with no competition in financial services and sometimes no services at all, Canada Post would undoubtedly be courted by many financial institutions anxious to supply services. There is also no reason to necessarily have all services provided by the same stakeholder or stakeholders across the country.

Whatever the ownership mechanisms, some services could be completely owned by Canada Post and others delivered by a partnership with existing credit unions or banks. Partnerships could be made nationally or developed on a regional basis. This would also allow Canada Post to partner with regionally-based credit unions and caisses populaires in different provinces.

The question of delivery has become easier with the uptake in Internet and mobile phone technology. For example, the UK Post Office Ltd. delivers its services with a core of 300 financial specialists, as well as trained Post Office staff for 11,500 outlets. Internet and telephone technologies allow people in remote areas to connect with financial specialists.

Conclusion

- Canada's existing financial and banking system is not providing competi-

tive services to Canadians, nor adequate service to many of the under- or unbanked.

- Canada's postal system has a long history of delivering financial services. Currently delivering some products, it could develop a full banking system.
- Postal banking systems are proliferating around the world and are prominent in most of the developed countries. They have shown themselves capable of generating the additional income needed to preserve the postal system as traditional letter volumes decline.
- Analysis of the postal banking systems in the five developed countries we have selected has demonstrated that there are many ways of creating a successful system. We can use the experience of these countries to create our own model in Canada.
- Our study concludes that the idea of Canada Post expanding into financial services is a sound one. Other studies, as well as opinions of past Canada Post presidents and experts around the world, have reached the same conclusion.
- We recommend that the federal government and Canada Post immediately establish a task force to determine how to deliver new financial services, and determine priorities for delivering new products.

DIRECT MAIL: AN ESSENTIAL COMMUNICATION TOOL FOR LOCAL GOVERNMENTS

Deliver important messages while saving money.
Make direct mail part of your municipal communications team.

Keeping people informed about municipal changes and getting input and support for new initiatives is crucial, but so is being able to control your communication costs. Achieve both with the effectiveness of direct mail and the special Unaddressed Admail™ agreement the Federation of Canadian Municipalities (FCM) has with Canada Post.



Reach the right citizens efficiently and cost effectively

The FCM's agreement with Canada Post gives FCM members access to the easy-to-use online **Express Order Entry (EOE)** tool and discounts on direct mail sent using the **Unaddressed Admail** service.

The Unaddressed Admail service puts the power of direct mail to work for you – even if you don't have address lists. And, when you prepare and pay for your mailings using the EOE tool, you're eligible for discounted mailing rates that are available only to FCM members.

Access exclusive discounts

Get 29 per cent off postage rates on Unaddressed Admail mailings.¹

Prepare and pay for mailings with one simple tool

The EOE tool for the Unaddressed Admail service is the free and easy way to prepare and pay for your direct mail campaigns. You can access the tool securely from fcm.ca/canadapost.

Complement your advertising mix

The Unaddressed Admail service not only provides great value because of its efficiency, but it can also be used to reinforce other marketing initiatives such as newspaper, radio, transit and online advertising. When you add direct mail to a multimedia campaign, awareness can increase by 20 per cent or more.²

Target the right audience and improve ROI

At Canada Post, we can help you develop strategies that will enable you to mail to areas where people are affected by municipal changes or to target households that are most likely to respond to your messages. You'll benefit from greater mailing precision and improved ROI. We can also provide valuable insights about your target audience that will enable you to tweak your messaging and optimize future campaigns.

Add creativity and grab attention

Grab attention and boost response rates by adding creative options such as die-cuts, repositionable notes or scent-infused inks to your direct mail pieces.

Engage residents with Business Reply Mail™

Business Reply Mail pieces are postage-paid, pre-addressed envelopes and cards that make it easy for people to enrol in or renew program registrations, request information, complete surveys, and more. Communicate one-to-one to engage residents and obtain feedback and support on new initiatives by combining direct mail, the Unaddressed Admail service and Business Reply Mail.

Boost bottom-line results

As 95 per cent of Canadians read their mail the day it arrives,³ combine the popularity of mail with Unaddressed Admail, advanced targeting and exclusive pricing. Drawing from our extensive experience working with municipal governments and our expertise in mail management and delivery, we can help you plan, implement and measure direct mail campaign effectiveness so that you can improve the efficiency of future programs.

- If your direct mail piece looks interesting, 89 per cent of Canadians will open it.³
- Almost half of Canadians say ads in the mailbox are the most likely form of advertising to help them remember something. That's more than email, social media and online ads combined.⁴

- ▶ Reach your target audience.
- ▶ Take advantage of exclusive pricing.
- ▶ Refine your future mailings.

¹ For full terms and conditions of the 29 per cent discount on Unaddressed Admail postage, please visit the Federation of Canadian Municipalities' website.

² Canada Post Direct Mail pilot, 2011.

³ Consumer Attitudes Towards Direct Marketing and Traditional Media, CP 09-210, May 2010.

⁴ Direct Mail Omnibus, CPC # 12-220, January 2013
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How to get started

Do it yourself with EOE	Work with an Expert Partner
<p>Canada Post understands that municipalities need to tell their citizens about hot issues with speed and precision. That's why EOE is fast and simple to use.</p> <p>Benefits:</p> <ul style="list-style-type: none"> • Reduced mailing rates for FCM members. • User-friendly interface and help screens that enable you to prepare and pay for mailings in four easy steps. • Automatically applied contract pricing – no need for manual cost calculations. • Payments can be made by credit card. <p>Visit fcm.ca/canadapost to access the EOE tool.</p>	<p>A Canada Post Expert Partner can help you to plan, target, print and prepare your mailing, and more.</p> <p>Benefits:</p> <ul style="list-style-type: none"> • Special mailing rates for FCM members. • Access to the expertise and experience large businesses take advantage of. • The opportunity to build on our Expert Partners' past experience and success – invaluable if you're new to direct mail. <p>Visit fcm.ca/canadapost to find an Expert Partner near you.</p>

For more information about direct mail and the Unaddressed Admail service, please visit fcm.ca/canadapost or contact Mélanie Petrut at 1-613-882-2306 or melanie.petrut@canadapost.ca.

TOWN OF FORT FRANCES

BY-LAW NO. 47/13

(BEING a by-law to approve a service agreement with Darryl Allan doing business as DA IT Consulting Services for the provision of information technology services, the *Municipal Act, 2001*, S.O. 2001, c.25.)

WHEREAS on October 28th, 2013, Council authorized entering into a renewal service agreement with Darryl Allan dba DA IT Consulting Services for the provision of information technology services.

NOW THEREFORE Council for the Corporation of the Town of Fort Frances HEREBY ENACTS as follows:

1. That the agreement with Darryl Allan dba DA IT Consulting Services in the form attached to a report presented to Council on October 28th, 2013 by C. Ruppenstein, Human Resources Manager be approved for the Mayor and Clerk to sign and affix the Corporate Seal thereto.

This by-law shall come into force and take effect on the final passing thereof.

READ THREE TIMES and finally passed in open Council this 28th day of October 2013.

R. Avis, Mayor

K. Lawson, Deputy Clerk



Rick Wiedenhoeft

23/10/2013 09:36 AM


To <klawson@fort-frances.com>

cc

bcc

Subject Jamshed Merchant

History:

 This message has been replied to.

Kathy

Would you please place this on the Oct.28th Agenda of Council.

Cynthia Jaksa, a Falls Councillor, has arranged a meeting with Jamshed Merchant, Canadian Consul General, in St. Paul on November 22nd. After last year's successful visit by Jamshed and his expressed interest in returning next year, Cynthia would like a myself or any other member of Council to go with her to present our schedule and budget to Mr. Merchant. Our hope is that he will be able to contribute more than the \$2000.00 that he gave to the Tug event last year.

The Falls will cover the cost of travel. We will be responsible for overnight hotel and meal costs for our representative. I will contact Cynthia and let her know of our response.

Thank You

Rick



Kathy Lawson/Frances
24/10/2013 09:15 AM

To
cc
bcc
Subject AMO Breaking News - Canada-European Union
Comprehensive Economic and Trade Agreement Announced



AMO Communications
<communicate@amo.on.ca>
18/10/2013 03:18 PM

To "ravis@fort-frances.com" <ravis@fort-frances.com>
cc
Subject AMO Breaking News - Canada-European Union
Comprehensive Economic and Trade Agreement Announced

TO THE IMMEDIATE ATTENTION OF THE CLERK AND COUNCIL

October 18, 2013

Canada-European Union Comprehensive Economic and Trade Agreement Announced

Prime Minister Stephen Harper has announced an agreement-in-principle with the European Union on the Canada-European Union Economic and Trade Agreement (CETA) that reduces barriers to trade, investment and bidding on government procurement. The Ontario Minister of Economic Development, Trade and Employment has stated that Ontario will support the Agreement.

Now that an agreement-in-principle is in place (after a multi-year negotiation process), a formal agreement will need to be concluded by the parties, ratified by their parliaments and implemented. This will take time as well.

CETA and Municipal Governments:

To provide a framework for municipal interests in this international trade agreement, FCM developed seven principles. AMO endorsed these principles. Early indications are that the agreement-in-principle reflects these principles. AMO will be confirming this with the provincial government.

CETA covers government procurement at the national, provincial/territorial and local levels. Municipalities will need to ensure access for European Union firms for procurements over the established thresholds once CETA is implemented.

AMO understands that the thresholds are based on International Monetary Fund (IMF) special drawing rights which correspond currently to a range between \$205,000 to \$7.8 million for goods, services and construction. These thresholds are higher than those municipalities are

currently obligated to meet under the Agreement on Internal Trade (AIT): \$100,000 for goods and services and \$250,000 for construction.

To help municipalities comply with CETA, AMO calls on the Ministry of Municipal Affairs and Housing to update its 2001 *Guide To Developing Procurement By-laws* to be ready for the effective date.

Effects of CETA on Canada and Ontario:

The Governments of Canada and Ontario have stated that CETA will provide Canadian firms access to the EU market which has economic activity of \$17 trillion annually, 500 million people and 28 member states.

The federal government states implementing CETA could provide 80,000 new jobs and \$12 billion annually in increased GDP to the Canadian economy. The Ontario government has indicated that 30,000 of these jobs could stand to be located in the province.

However, the Ontario government has stated that it is pursuing mitigation of the impacts of CETA on Ontario's pharmaceutical, dairy, wine and spirits industries with the federal government.

Action:

AMO will provide any additional information as it evolves by continuing to monitor CETA as it is concluded and ratified.

AMO Contact: Craig Reid, Senior Advisor, creid@amo.on.ca, 416-971-9856 ext. 334

PLEASE NOTE AMO Breaking News will be broadcast to the member municipality's council, administrator and clerk. Recipients of the AMO broadcasts are free to redistribute the AMO broadcasts to other municipal staff as required. We have decided to not add other staff to these broadcast lists in order to ensure accuracy and efficiency in the management of our various broadcast lists.

DISCLAIMER These are final versions of AMO documents. AMO assumes no responsibility for any discrepancies that may have been transmitted with the electronic version. The printed versions of the documents stand as the official record.

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October 17, 2013

In This Issue

- Hazel McCallion, Aussie Hunt and Jacob Mantle offer advice to future mayors and councillors.
- Don't forget to budget for electrical inspection increases in 2014.
- Horse racing: Province announces five-year plan.
- Attend a NO-COST special session on OMERS.
- One week left until AMO's CRST Symposium.
- It's Time for Action on December 6!
- Communicate your message clearly to media.
- Strengthening Relationships: Ontario West Municipal Conference.
- Save on your personal home/auto insurance with LAS.
- Surviving the Perfect Storm: CVC LID Workshop.

Guest Column *

In recognition of Local Government Week, AMO asked two of Ontario's most successful municipal leaders, and the youngest, to weigh-in on what tomorrow's mayors and councillors should know before they run for office.

Provincial Matters

The ESA has announced increases averaging 3% on electrical inspection and other services. The updated fee guide will be available on the ESA website toward the end of 2013.

The plan will provide up to \$400 million over five years for Ontario's horse racing industry. Funding will support activities and programs such as branding, marketing and animal welfare. Racetracks will be required to provide business cases to receive funding.

Eye on AMO/LAS Events

Municipalities are urged to register for a special no-cost session on OMERS prior to AMO's CRST Symposium. A pension expert will outline the stark realities of OMERS sustainability and ask "What Does Tomorrow Demand from us Today?"

The 2013 AMO CRST Symposium program will examine successes and lessons learned from Ontario and around the world on topics of importance to you. Emergency Management, Adaptable Housing, Pan Am Games and other sporting legacies are some of the topics that will be discussed. The discussion starts October 24, 2013 in Oshawa - are you registered?

Mark your calendar and register today for the 2013 Connections Energy Symposium - December 6, 2013. There was significant change this year to 'business-as-usual' as the public sector complied with the long-awaited requirements under the Green Energy Act. The Symposium asks the question of expert speakers "so now what?"

Municipal communicators must be able to share information, give clear instructions and sell ideas. Messages should be easy to understand and easy to remember. AMO presents Media and Social Media workshops this Fall and Winter. A must not miss workshop for those looking to communicate clear messages to the media. Register today.

The Ontario West Municipal Conference theme of "Strengthening Relationships" focuses on leading financial practices; development tools; municipal fire services, neighbourhood action strategies and

more. Join the dialogue on November 15th at the London Convention Centre. Don't delay - register today.

LAS

Leverage the buying power of all Ontario municipal staff and elected officials to achieve sizeable home and auto insurance discounts. Contact the [Cowan Insurance Group](#) for a no-obligation quote.

The Municipal Wire*

The November 4th [Low Impact Development \(LID\) workshop](#) will help you understand your risks and liability, define your level of service for stormwater management and gain tools to help you develop risk management strategies.

About AMO

AMO is a non-profit organization representing almost all of Ontario's 444 municipal governments. AMO supports strong and effective municipal government in Ontario and promotes the value of municipal government as a vital and essential component of Ontario's and Canada's political system. Follow [@AMOPolicy](#) on Twitter!

AMO Contacts

[AMO Watch File Team](#), Tel: 416.971.9856

[Conferences/Events](#)

[Policy and Funding Programs](#)

[LAS Local Authority Services Limited](#)

[MEPCO Municipal Employer Pension Centre of Ontario](#)

[OMKN Ontario Municipal Knowledge Network](#)

[Media Inquiries](#), Tel: 416.729.5425

[Municipal Wire, Career/Employment and Council Resolution Distributions](#)

*Disclaimer: The Association of Municipalities of Ontario (AMO) is unable to provide any warranty regarding the accuracy or completeness of third-party submissions. Distribution of these items does not imply an endorsement of the views, information or services mentioned.



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October 24, 2013

In This Issue

- Pension expert explores the stark realities of OMERS sustainability.
- Reviewing Ontario's Trails Strategy.
- Dealing with excess construction fill?
- Install construction signage for Gas Tax Fund projects.
- Youth Justice Fund.
- It's Time for Action on December 6!
- Communicate your message clearly to media.
- Strengthening Relationships: Ontario West Municipal Conference.
- Let LAS help you reduce your operating costs through energy efficiency.
- 2013 Dazzling Notice Award!
- Town of Greater Napanee resolution concerning IWTs.
- Career opportunity with Simcoe Muskoka Catholic District School Board.

Guest Column *

At today's CRST Symposium, MEPCO held a special session to explore what OMERS is doing to make sure that the Plan is healthy and sustainable for municipal employers and employees.

Provincial Matters

A discussion paper on Strengthening Ontario's Trails Strategy has been posted on the Environmental Bill of Rights Registry. Please provide your comments by Wednesday, December 4, 2013.

New soil matching registry and website is now available to assist municipalities who are receiving or sending commercial fill.

Federal Matters

Construction signage is required for Gas Tax projects, particularly ones that have visible construction activity lasting several weeks. Please notify gastax@amo.on.ca when signage has been installed. More information is available on our website.

The Department of Justice Canada is accepting proposals under the Youth Justice Fund, Guns, Gangs and Drugs component for new project proposals to respond to youth involved in the justice system and involved in, or vulnerable to, gun, gang and drug activities. Municipal governments are eligible.

Eye on AMO/LAS Events

Mark your calendar and register today for the 2013 Connections Energy Symposium - December 6, 2013. There was significant change this year to "business-as-usual" as the public sector complied with the long-awaited requirements under the Green Energy Act. The Symposium asks the question of expert speakers "so now what?"

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The Ontario West Municipal Conference theme of "Strengthening Relationships" focuses on leading

financial practices, development tools, municipal fire services, neighbourhood action strategies and more. Join the dialogue on November 15th at the London Convention Centre. Don't delay - register today.

LAS

Join the dozen municipalities moving forward with LED Streetlight Upgrades or the 100+ obtaining free help from our EESPs on numerous other energy projects.

The Municipal Wire*

Citizen engagement is an important part of inclusive decision-making. The Dazzling Notice Awards recognize municipalities that have made a substantial effort to inform the public about opportunities for citizen participation and have actively encouraged residents to get involved. The deadline for 2013 nominations is November 1st!

The Town of Greater Napanee resolution advises the Province of Ontario and the Ministry of Environment that the Town is not a "willing host" for Industrial Wind Turbines (IWTs).

Careers

Athletic Program Lead - Simcoe Muskoka Catholic District School Board (SMCDSB). Effective Date: As soon as possible to June 30, 2014, with possible extension. Applications must be received through Apply to Education (ATE) by 4:00 p.m., Friday, November 8, 2013.

About AMO

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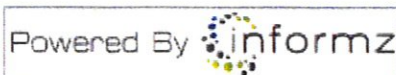
Municipal Wire, Career/Employment and Council Resolution Distributions

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FCM Update

October 17, 2013

FCM statement on the 2013 Speech from the Throne

Following the presentation of the 2013 **speech from the throne** on Wednesday evening, October 16, 2013, FCM President Claude Dauphin issued this **statement** summarizing FCM's assessment of the speech and its implications for our priority issues. We will send you a thorough analysis of the speech from the throne on Friday, October 18.

Sincerely,

Brock Carlton
Chief Executive Officer

SINCE 1901

DEPUIS 1901



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Federation of Canadian Municipalities • 24 Clarence Street, Ottawa, Ontario K1N 5P3 • T. 613-241-5221 • F. 613-241-7440

Statement by FCM President following today's Speech from the Throne (16/10/2013)

OTTAWA - The following statement was released by Claude Dauphin, President of the Federation of Canadian Municipalities, following delivery of the 2013 Speech from the Throne:

"Today's Speech from the Throne shows how far the partnership between federal and local governments has come in recent years, and where we must work together to expand that partnership in the future.

FCM applauds the federal government's response to the tragedy in Lac Mégantic and to the rail safety recommendations that emerged from it. The government's commitment to increase the safety of the transportation of dangerous goods, and to require shippers and railways to carry additional insurance, directly respond to calls from FCM's national rail safety working group. We look forward to continuing to work with Transport Minister Lisa Raitt to swiftly turn today's commitments into action.

One issue requiring urgent collaboration is the high-cost of housing, Canadians' most pressing financial challenge. We're pleased that the government committed again today to build on the successful Housing First approach and its renewed homelessness strategy to help vulnerable Canadians meet their housing needs. If it hopes to create jobs and help cash-strapped families, then the government must contribute further solutions for Canadians facing record-high housing costs. For years the cornerstone of the federal-municipal partnership has been infrastructure, and we were encouraged today to hear the federal government restate its commitment to the ground-breaking investments announced in Budget 2013, and to developing a National Disaster Mitigation Plan.

As the federal government moves forward, our communities must be at the table. Local governments, who own 63% of Canada's infrastructure and invest \$15 billion per year in roads, bridges, public transit, and other areas, are ready to work with the federal government to get effective and efficient new programs up and running, so projects can be approved, and construction work can begin, by spring 2014."



FOR IMMEDIATE RELEASE

OGRA AND RCCAO RELEASE REPORT ON COUNTY OF WELLINGTON BRIDGES

OAKVILLE, ON, October 17, 2013 – A study commissioned by the Ontario Good Roads Association (OGRA), the Residential & Civil Construction Alliance of Ontario (RCCAO) concludes that Alternative Financing and Procurement (AFP) is worth exploring to maintain Ontario's bridges and culverts in a good state of repair.

This report evaluated the bridge infrastructure needs of the County of Wellington and its lower tier municipalities to assess the potential application of alternative delivery methods. Based on an analysis of 635 structures, it was found that savings of 13% to 20% could be achieved using AFP contracts.

OGRA and RCCAO are pleased to announce the study is now complete and the full report may be found on both organizations websites or by clicking [here](#).

OGRA President Joanne Vanderheyden is pleased with OGRA's involvement and feels that "this study is the first step in the right direction to explore the potential of alternative delivery approaches. Moreover, this collaborative study proves that an asset management solution, such as Municipal DataWorks (MDW), is imperative. OGRA has the database to document Ontario Structure Inspection Manual (OSIM) reports and with MDW's recent growth, this study supports the notion for a centralized repository for infrastructure data."

Joe Tiernay, OGRA Executive Director, said "This is an important initiative. For the first time, we have looked at how AFP might work for smaller municipalities in Ontario. Although the report concluded that there are a number of challenges to overcome, it also points to a future where municipalities of all sizes will be able to collaboratively explore AFP."

Andy Manahan, RCCAO's Executive Director, added "this analysis confirms that bundling of bridges and culverts will increase the size of contracts so that AFP methods can be employed for long-term, regular maintenance of these structures."

The mandate of the Ontario Good Roads Association is to represent the infrastructure interests of municipalities through advocacy, consultation, training and the delivery of identified services.

The Residential & Civil Construction Alliance of Ontario's goal is to work in cooperation with governments and related stakeholders to offer realistic solutions to our infrastructure challenges.

This study was financially supported by the Ministry of Transportation.

OGRA's publication Milestones Magazine has highlighted the report in an article entitled The Bridges of Wellington County, please click here to read.

CONTACT

To learn more information, please visit www.ogra.org or www.rccao.com.

Ontario Good Roads Association
1525 Cornwall Road, Unit 22
Oakville, ON L6J 0B2
PHONE: 289-291-OGRA (6472)
FAX: 289-291-6477

Residential & Civil Construction Alliance of Ontario
25 North Rivermede Road, Unit 13
Vaughan, Ontario L4K 5V4
PHONE: 905-760-7777 OR 1-866-531-1608
FAX: 905-760-7718

###



M2013-7202

October 15, 2013

His Worship Roy Avis, Mayor
Town of Fort Frances
320 Portage Avenue
Fort Frances ON P9A 3P9

Dear Mayor Avis,

Thank you for meeting with me at the Association of Municipalities (AMO) of Ontario 2013 Annual Conference in Ottawa.

I sincerely appreciate you and the delegation from Fort Frances taking the time to speak with me. On behalf of Minister Murray and myself, I want to say how much we look forward to working with you as we build a prosperous and fair Ontario.

If you have any questions or would like to provide additional information regarding our meeting, please contact my Executive Assistant, Ellen Kuschnik, at (416) 325-5200. You can also write to me via my Queen's Park office at:

3rd Floor – Ferguson Block
77 Wellesley Street West
Toronto ON M7A 1Z8

Thank you again for your time.

Sincerely,

Kevin Flynn
Parliamentary Assistant



PRESS RELEASE

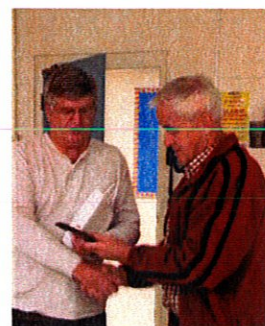
October 17, 2013

NORTHWEST CATHOLIC October Board Meeting Highlights

At its regular meeting held October 15th, the Board recognized the exemplary commitment and dedication of support staff at Sacred Heart School. Principal Susan MacLellan was thrilled with the opportunity to express her sincere appreciation for the dedication of Educational Assistants Beth Bastone, Andrea Cospito, Maria George, Alina Hall, Alynne Harel, Laurel Mittleholt, Andrea Romyn and School Secretary Maria Kirton. Principal MacLellan said, "These ladies go above and beyond their required responsibilities daily to create a warm and loving school community environment."

The Board presented Deacon Bob Grynol with the 2013 Diocesan Award, for which he was nominated by Trustees. Mr. Grynol earned the award for his lifetime contributions to Catholic Education. Trustee Huntley said, "I know of no one who more deserves the recognition and the thanks from our schools, our parish and our diocese. A vocation lived-out, a mission humbly assumed. We are all the better for it."

Pictured here Trustee Harold Huntley & Deacon Bob Grynol.



Director Boisvert was pleased to announce that the Board will hold its "Recognition Awards for Staff and Trustees" at its Committee of the Whole meeting to be held December 6th in Dryden. The Board has a long established procedure to recognize annually those employees and trustees who have contributed a long term of service and shown exemplary service to the Board. "We are thankful that we have staff that make a difference in the lives of the students they serve and it is important that we take time to celebrate those contributions," said Boisvert.

Superintendent of Business C. Howarth reported that both transportation consortiums, which provide school bus transportation services for the Board, have completed the final stage the Ministry of Education Effectiveness & Efficiency Reviews. The Northwestern Ontario Student Services Consortium, which services schools in the Kenora District, received a high rating and the Rainy River District Transportation Services Consortium, which services schools in the Rainy River District, received a moderate to high rating. C. Howarth stated, "This will have a significant positive impact on the transportation funding as the Province will fund 100% of transportation costs in the Kenora District and 90% of transportation costs in the Rainy River District."

Superintendent of Education, Margot Saari, informed the Board that administration will be surveying the community in the near future with regards to the formation of the 2014-2015 School Year Calendar. She also presented the 2013-2014 Board Operational Strategic Plan, which has been developed with the assistance of all department heads.

The Northwest Catholic District School Board

555 Flinders Avenue

Fort Frances, Ontario P9A 3L2

Phone: 807-274-2931 Fax: 807-274-8792 Rick Boisvert, Director of Education

www.tncdsb.on.ca



The Northwest Catholic
District School Board

Anne-Marie Fitzgerald, Board Chair
Rick Boisvert, Director of Education

Board-Wide News for Our Partners in Catholic Education

October
Virtue & Value:

Courage
Ontario Catholic
Schools
Graduate Expectation

*An effective
communicator.*

Heavenly Father,
God of courage,
May we always seek to do
what is right,
no matter what others
say or think.
May we honestly try to be
the best we can be, each
and every day.
We know that we may not
always be brave, but with
your gift of courage,
may we be always willing to
try new things as we follow
Jesus, your Son, and our
model of courage.
Amen.

BOARD MEETING HIGHLIGHTS

Recognition of Excellence

Sacred Heart School: At its regular meeting held October 15th, the Board recognized the exemplary commitment and dedication of Educational Assistants and School Secretary. EA's Beth Bastone, Andrea Cospito, Maria George, Alina Hall, Alynne Harel, Laurel Mittleholt, Andrea Romy and School Secretary Maria Kirton were honoured for their compassion, work ethic and the pride that they instill in students. We thank them for their commitment to excellence. Principal MacLellan said, "These ladies go above and beyond their required responsibilities daily to create a warm and loving school community environment."



Canadian Catholic School Trustees' Association "A National Conversation"

Trustees and Board Representatives attending "A National Conversation" in Ottawa on October 3 to 5, 2013. Board Chair, Anne-Marie Fitzgerald said, "it was an excellent conference with riveting speakers." Sister Sullivan was truly inspiring with her presentation on Vatican II and interesting dialogue. Other phenomenal speakers in attendance were Bishop Claude Champagne, Father James Mallon and Father Gilles Routhier, all of whom touched on the New Evangelization and its role in the Catholic school system. Director Boisvert purchased Sister Sullivan's book written on Vatican II and it is available as a resource for staff. An important part of the conference this year was the student presenters. They spoke about how their Catholic education has influenced their lives.

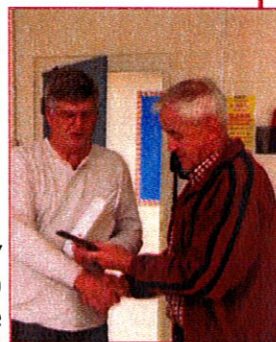


Picture here from the left is Amy LaFroy, Catholicity Coordinator; Trustees Teresa Larson, Atikokan and Kathy Bryck, Dryden; Rick Boisvert, Director of Education; Anne-Marie Fitzgerald, Board Chair; Noel Martin, OCSTA; and Trustees Jim Kulchyski, Sioux Lookout and Harold Huntley, Fort Frances.

Thunder Bay Diocesan Catholic School Trustees' Association

The Thunder Bay Diocesan Catholic School Trustees' Association held its 51st Annual Conference on September 20 & 21, 2013. Trustees nominated Deacon Bob Grynol for the 2013 Diocesan Award, which he won at this event. Mr. Grynol earned the award for his lifetime contributions to Catholic Education. Trustee Huntley said, "I know of no one who more

deserves the recognition and the thanks from our schools, our parish and our diocese. A vocation lived-out, a mission humbly assumed. We are all the better for it."



Pictured here Trustee Harold Huntley & Deacon Bob Grynol.



This month's Board Reports
are posted on the Board's
website:
www.tncdsb.on.ca



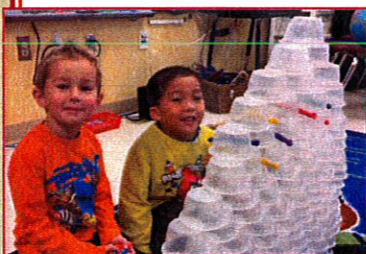
GROWING TOGETHER IN FAITH

Page 2

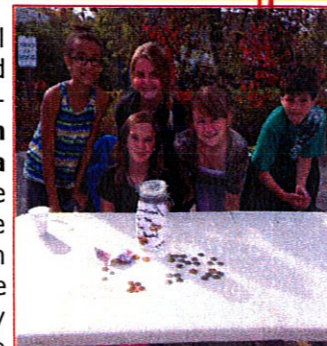
Sacred Heart School: On October 11, the **Kindergarten team** put on a presentation for rest of the primary staff on how to engage students using an inquiry stance. Their presentation helped everyone to understand how to listen to students so that we use their questions and wonderings to help them learn to read, write and use math. **Ms. Perron and Ms. Fontana**, our grade 1 teachers, continue to go to **Cedar Bay** to infuse inquiry learning by using the natural environment. The primary teachers continue to collaborate to support students who are not at their reading benchmark or who are struggling readers. The Junior teaching team continues to work on metacognition to inspire students to think deeply about their reasoning and insights. The intermediate team is investigating the use of accountable talk to help students reflect on learning experiences through the use of rich tasks with multiple entry points. **Progress report cards** will go home on **November 8** with **parent teacher conferences on November 14**. We look forward to sharing your child's progress with you.

Thank you goes out to **Cherie Coulombe** who shaved two teachers' heads and cut two teachers' hair for '**Locks of Love**' during our **Terry Fox Assembly**. Teachers were great sports as the students were promised that they could throw pies at their teachers, if **\$5000** was raised. **Mrs. George and Mrs. O'Donovan** even agreed to be duct taped to the wall and sprayed with ribbon. Thanks goes out to our whole community for supporting a good cause while having fun.

The **National Evangelization Team** worked with grades 7 and 8 students during a **NET Retreat on October 8**. **Mrs. Vinczeff** is working with the **Ambassador Group** make our school a welcoming place. **Mrs. Salter** has started a **cooking club** with her students and the smell of their food is so good. We continue to celebrate that we are 'Schools of Hope' through our actions to deal with social justice issues and improve student achievement at home, at School and at Church.



St. Joseph's School: Students in **grades 5 and 6 French Immersion** classes hosted "**St. Joseph's School Market**" on September 29th from 1-4. The day included a **garage sale, bake sale and a soccer tournament!** Parents and staff were invited to rent a parking spot for \$20 to sell their used household items. All proceeds from rentals were donated to community organizations that help support families in need. **Mlle Childs and her grade 1 French class** are pleased to welcome **Barb Avanthey** (instructor), **Jenn Bachynski** and her 3-month old son **Ben**, to their classroom for the **Roots of Empathy** program. Roots of Empathy is an evidence-based classroom program that has shown significant effect in reducing levels of aggression among school children while raising social/emotional competence and increasing empathy. Their mission is to build caring, peaceful and civil societies through development of empathy in children and adults. On September 24th, the **Canadian Wildlife Federation's (CWF's) Athletic Ambassador, Angella Goran**, visited the school to share her love of sports and wildlife conservation with the students. Angella began her 6000km bike campaign on August 14th, in Victoria BC, and is scheduled to finish her quest in Halifax NS near the end of October. Angella's message to the students was quite clear; we all need to get active and enjoy the beauty of the outdoors, while ensuring that we take care of the environment so it will be there for future generations to cherish. Her enthusiastic presentation was capped off with a **donation of two White Spruce trees**, on behalf of her and the CWF to celebrate National Tree Day, which are to be planted on the school property.



GROWING TOGETHER IN FAITH

Page 3

St. Francis School: Dagwaagin (Fall) is time when First Nation, Métis and Inuit peoples prepared for the long winter ahead. The different techniques used have been developed and passed down for generations. On October 1st students from St. Francis School were part of the Annual "**Dagwaaginii Maawindoosijigewin**" **Fall Harvest** Preparations Workshop, held at the Nanicost grounds. Students met their group leader around the fire, then took part in several stations including: Manoominikewin – Wild Rice Preparation, Bakwezighanikewin – Bannock Making, Baashkiminasigan – Jam Making, Asabiig – Fish Nets, Bineshiyag - Bird Preparation, Awesiwayaan - Hide Preparation, Obshkaasigewin - Smoke House, Saagachiwe – The Drum, Bashkweginekizikewin – Leather Work, Onii'Igawin - Trapping, Aniibiishaabokewin - Traditional Tea Making, and Dibaajimowinan – Teepee Stories. Staff and students also enjoyed a fabulous lunch of bannock and soup that was prepared over the fire by the group leaders. Elders in communities have maintained these traditions, and our students were provided an excellent opportunity to learn in traditional surroundings and engage in activities conducted by our local Elders and community leaders. On October 4th **56 students from St. Francis School** participated in the **annual Cross Country run** at Crossroads School. Special thanks go out to **Mr.**



Hrychuk and Mrs. Jean for all the time they spent with our students training for the run. Thank you to **Mrs. Jean, Miss McPherson, Mrs. Morris and Mr. Noga** for accompanying our students. All of our students did a great job. We are proud of each and every one of you!



St. Michael's School: The whole concept of **Daily 5** has been classroom changing to the teachers at St. Michael's School. It has given **time where time did not used to be**. Time to work one on one with children, time to do the assessments that need to be done as these assessments help drive instruction, time for teachers to really get to know each child in their classroom, time for the children to do what is most important for their learning. Research has shown: For children to be better readers they need to read and for them to be better writers they need to write. While the Daily 5 doesn't hold curriculum content, it helps educators know how to teach so that the children's learning is accelerated. It gives the children options, it builds habits and behaviours, it creates a **sense of urgency**, it **builds stamina**, creates **voracious readers/writers**, it **fosters a love of reading and writing**, it gives the children time to **set goals** and most importantly it puts the learning in the hands of the child. It has

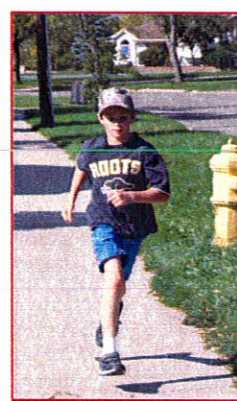


Picture above is from left to right: Gail Boshey, John Cousineau, Lisa Cousineau, Paulette Romaniuk, Joan Mosher and in the back Jeremiah McCart, when they were in Atlanta Georgia.

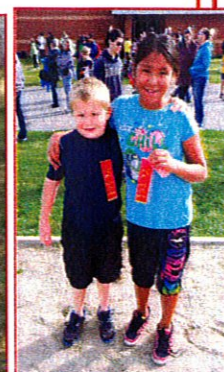
created a shift from teaching 80% of the time to 20% of the time, which has changed teaching time to smaller amounts of teaching, in turn making the learning focused and precise. Last November St. Michael's School applied to the Teacher Leadership and Learning Program, at the Ministry of Education, under the direction of their principal, **Mr. Hyatt**, for funding to get training for the Daily 5. After a few tweaks and waiting, and convincing the Ministry that this training was not available in Canada, we received news that the **TLLP** would allow for 3 teachers to attend a conference during the summer of 2013. Jeremiah McCart, Paulette Romaniuk and John Cousineau and Lisa Cousineau went to Atlanta Georgia, in August for an incredible, intensive two days of training, for the **Daily 5/CAFÉ**. St. Michael's has embraced the Daily 5/CAFÉ. It has impacted teacher and student learning, and the School looks forward to watching the children grow and develop as the year progresses.

St. Patrick's School: At St. Patrick's School, **Mrs. Cunningham's grade 1 class** demonstrated an understanding of how seasonal changes affect living things by creating animal habitats. The students read books and viewed a video about seasons and animals in North-western Ontario. The students used plasticine to create their animals and habitat. They used **their knowledge of seasons** to paint their animal's habitat. Using a **graphic organizer**, the students drew pictures and wrote about their animal's survival in that season. The students enthusiastically presented their new learning to Mrs. Richard's Full-Day Early Learning Kindergarten class.

The **Terry Fox Run** was once again a huge success. Students either walked one kilometer or ran or biked five kilometers. All students from **Grade JK to 8 participated** in the event and raised over **\$1500 in pledges and donations**. Students encouraged and motivated each other as the bikers and runners passed by. The event ran safely because of the volunteers who were stationed throughout the course. St. Patrick's School staff, students and parents/guardians should feel proud for working cooperatively together to make this event happen smoothly.



Our Lady of the Way School: On October 4th, four determined athletes from Our Lady of the Way participated in the annual **Cross Country Run**, held at Crossroad's School. Their dedication and training paid off as they all had a successful finish. **Jessie Phillips** dominated the Grade 6 boys with his **top place finish** in that division. Seen below from the left are: **Jevonte Phillips**-sprinting to the finish line. **Cameron Fraser, Jessie Phillips, Jevonte Phillips and Angel Medicine**, all smiles after the races. **Cameron Fraser** focuses on his race. **Jessie Phillips** strides to victory. **Angel Medicine and Cameron Fraser** show their team spirit and participation awards. We are very proud of these four students for representing our school with such enthusiasm. On October 9, 2013 we celebrated our **first mass at Our Lady of the Way Church**. **Father Alan** has been in to visit the class every Wednesday to answer questions the students have about lessons taught and stories read. Students enjoy the visits and they always have some interesting questions and insights for Father. We thank Father for bringing the connection of the church into our school.

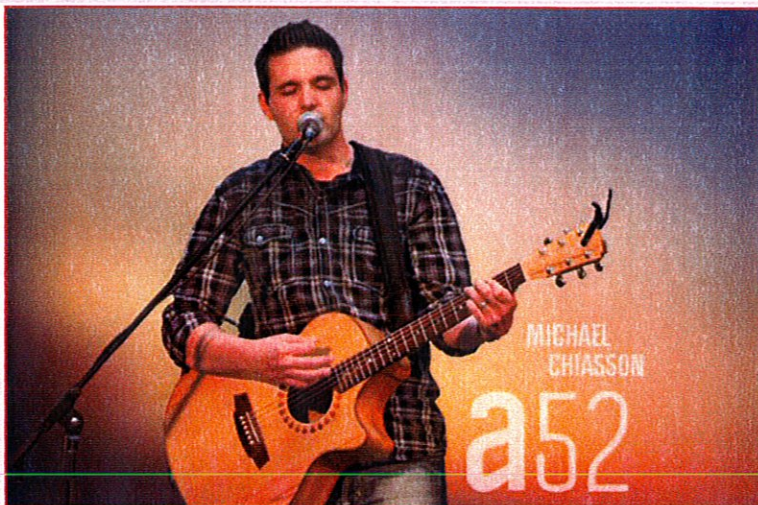


Promoting & Protecting Catholic Education in Ontario

Intermediate Student Leadership Special Presentation Inspirational Speaker - Michael Chiasson

Dear Parents and Guardians of Intermediate Students, (grade 7 & 8)

In conclusion to the *Year of Faith* and theme of *Evangelization*, there will be a special presentation for all intermediate students in our board. Through this one hour special presentation Michael Chiasson will share his vision of helping youth to discover their place in Christ through story, music, praise and worship. His mission is to motivate, challenge and inspire all people, those who believe and those who do not. For more information of Michael Chaisson's ministry visit: <http://www.access52.com>



Here is the agenda for the following school presentations. Please join us if you are able.

	Date	Time	Place
SFS, OLOW	Monday, October 28, 2013	10:00am	SFS Gymnasium
SPS	Tuesday, October 29, 2013	10:50am	Library
SJS	Wednesday, October 30, 2013	11:05am	Gymnasium
SHS	Wednesday, October 30, 2013	1:45pm	Gymnasium

A Tree and Its Fruit (adapted from Matthew 7:15-20)

"Watch out for those who pretend to be something that they are not. They may come to you acting like they are your friend but really they are not. You will be able to tell who they are by what they do. Like thorn bushes that cannot bear grapes, these people cannot be mean but will be kind, just like a healthy tree cannot grow bad fruit by will grow only good fruit. A mean person is often mean, just like an unhealthy tree produces bad fruit. Ask the Lord to deliver you from evil and pretenders. Then you will know what to do when false people come to you."

Halloween Prayer

On this All Hallows Eve, or Halloween,
we ask God to help us to turn away from situations
that could lead us in the wrong direction.
We ask God to lead us to goodness and keep us safe from harm.
From the goblins that haunt us,
From the tricky and those we do not trust,
From the unknown darkness of the night,
From the shadowy webs of lies,
From the masks that people hide behind,
From the cauldrons of hatred and meanness,
From the ghosts of broken promises,
From the scarecrows of loneliness,
From the spooky things that frighten us,

This Halloween *and always*, Lord, lead us away from temptation and deliver us from evil,
for the kingdom on earth and heaven are yours. **Amen.**

Anne-Marie
Fitzgerald,
Board Chair



Rick Boisvert,
Director of
Education

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www.tncdsb.on.ca

**For complete Board
reports please visit our
website and look for the
Board Meeting Reports
under the Board tab.**



Audit Committee

The Board is currently seeking an additional member to serve on the Board's Audit Committee. For more information please contact:

Cheryl Wilson, Executive Assistant, at 807-274-2931, or toll free 1-888-311-2931, ext. 1222.



**Next Board Meeting
November 19, 2013**

Mission Statement.

Page 6

It is the mission of The Northwest Catholic District School Board to provide, in partnership with the home, Church and community, excellence in Catholic education infused with Gospel values.

October Board Meeting Highlights

Director's Reports:

Director Boisvert was pleased to announce that the Board will hold its "Recognition Awards for Staff and Trustees" at its Committee of the Whole meeting to be held December 6th in Dryden. The Board has a long established procedure to recognize annually those employees and trustees who have contributed a long term of service and shown exemplary service to the Board. "We are thankful that we have staff that make a difference in the lives of the students they serve and it is important that we take time to celebrate those contributions," said Boisvert.

Ministry of Education Primary Class Size Report (PCS)

Superintendent of Business, C. Howarth, reported that the 2013-14 PCS Report meets the Ministry requirements and has been submitted to the Ministry. Results are as follows:

- % primary classes 20 and under - 90.5
- % Primary classes 23 and under - 100.0
- Average junior/intermediate class size - 19.91
- % grade 3/4 combined classes under 23 - 100.0
- Average ELP class - 22.8

It is noteworthy that the Board's average junior/intermediate class size is significantly under the pupil foundation grant benchmark of 24.5:1. This is caused by the Board operating French immersion and small, geographically dispersed schools where optimizing class size is not practical. This does result in a funding shortfall, which is partially funded by geographic grants for small remote rural schools but the end result is an overall funding deficit.

Parent Involvement Committee Meeting

The first PIC meeting will be held via videoconference Monday, November 25 at 6:30 p.m. CST/7:30 p.m. EST. Please mark you calendars. The meetings are held at the your school and all parents are welcome to attend. For more information please visit the board website or contact Cheryl Wilson, Executive Assistant, at 807-274-2931, or toll free 1-888-311-2931, ext. 1222.

Ministry of Education

Effectiveness & Efficiency Review

Superintendent of Business C. Howarth reported that both transportation consortiums, which provide school bus transportation services for the Board, have completed the final stage the Ministry of Education Effectiveness & Efficiency Reviews. The Northwestern Ontario Student Services Consortium, which services schools in the Kenora District, received a high rating and the Rainy River District Transportation Services Consortium, which services schools in the Rainy River District, received a moderate to high rating. C. Howarth stated "This will have a significant positive impact on the transportation funding as the Province will fund 100% of transportation costs in the Kenora District and 90% of transportation costs in the Rainy River District."

2013-2014 Board Operational Strategic Plan

The Board received the 2013-2014 Board Operational Strategic Plan, which has been developed with the assistance of all department heads.

2014-2015 School Year Calendar

Discussions are underway for the planning of the 2014-2015 School Year Calendar. Superintendent of Education, Margot Saari, informed the Board that the school community will be surveyed in the near future with regards to the formation of the 2014-2015 School Year Calendar.

Administrative Procedure:

- A-08, Recognition Awards for Employees & Trustees (draft)
- A-10, Community Remembrance Day Ceremonies (new)

Trustees also received the following reports, which are posted on the Board's website.

- Health & Safety
- Variance Report
- 2012-2013 EQAO Results
- Parent Newsletter

Doug Anderson – Chair	Betty's	P	Chamber of Commerce Representative	
Ed Debenetti – Co-Chair		A	RRFDC – Geoff Gillon	A
A Buck or Two				
George Emes		P	John Albanese – Town Councilor	P
IPC Securities			Town of Fort Frances	
Richard Boileau		P	Shelley Wepruk	P
McTaggart's			Secretary	
Marie Therese Metke		P	Jennifer Greenhalgh	A
Pharmsave				
J				
Pat Gartshore		P		
Gartsh's				

Blair Anderson representing Betty's, Jennifer Horton representing Curvy Chicks

1.Call to Order , Call for Conflict of Interest, Call for Agenda Additions

Doug Anderson opened the meeting. The meeting was called to order at 8:00 a.m. The Agenda and minutes were circulated to the members for review. Members were asked for any agenda additions or conflicts of interest, none were noted.

2. Approval of Minutes

B.I.A Board of Management Meeting – 14 August, 2013

Copies of the minutes from the 14 August, 2013 Board of Management Meeting were circulated for review and approval. The following motion was made;

Motion #1 Richard Boileau/kjGeorge Emes

TO accept the minutes presented of the 14 August, 2013 Regular Board of Management Meeting as presented.
Also to ratify all motions made on that date.

**No against or abstentions
CARRIED**

3. Accounts Payable & Financial Report

Accounts payable for August were circulated for review.

Motion # 2 George Emes/Richard Boileau

To accept the total payable dated June for payment in the amount of 815.30
No against or abstentions



Board of Management Minutes –11 September, 2013

Page 1 of 3

All in agreement - **CARRIED**

4. BUSINESS ARISING FROM THE MINUTES

Finance and Administration Committee – We are still well within budget.

George reported on monies received by 3 government agencies to promote and try and establish new businesses to our area for economic research and development.

Jenny is doing a letter of value regarding what we have done for the downtown. We need a letter ready for 23 September, 2013 re removal of the Rainy Lake Hotel. This is a budget meeting so if we want hotel removed now is the time to get our foot in the door. She will be putting together a proposal of request for 1 – 1.5 million dollars be set aside for the removal.

Motion #3 George Emes/Richard Boileau

To activate Mainstreet Market Square via a letter of proposal to town for Budget Meeting

No against or abstentions

All in agreement – **CARRIED**

Jennifer Horton as agreed to help with this project in addition to Doug, Richard & Jenny.

Promotions Committee – The committee are running some ads in September. The committee will be promoting decorating our street for fall, not necessarily Halloween, but a fall theme. Shelley is going to ask Donna about changing up our baskets to a fall theme and the committee suggests changing our own planters in front of stores to fall themes.

Stationary Parade: Causeway Insurance is very excited to host the stationary parade. There will be flatbeds in front of the Rainy Lake Hotel site for photo's and greeting Santa. No police are needed as the parade will be stationary, thus saving money for Causeway.

Maintenance Committee – Blare re-visited a letter re snow removal. Legislation states snow should be pushed to centre of street and removed from there.

Snow Flakes: George is to approach auto body shops regarding having them painted professionally. He will be taking a snowflake to them to see if this is feasible.

Board of Management Minutes –11 September, 2013

Page 2 of 3

5. Closing & Setting of Next Board Meeting

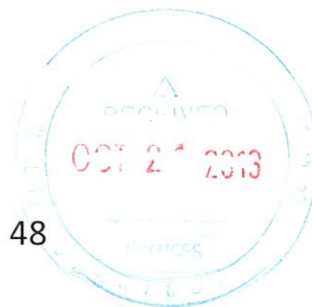
The next meeting date will be 16 October, @ 8:00 a.m. at the BIA office.

PLEASE NOTE THAT ALL MEETINGS WILL NOW BE HELD ON THE SECOND WEDNESDAY OF EACH MONTH AT 8:00 A.M. AT THE BOARD ROOM UNLESS OTHERWISE NOTIFIED.

Meeting closed at 9:05 a.m.

Motion #4 Richard Boileau closed meeting.

TOWN OF FORT FRANCES
Community Services Executive Committee
Minutes of Meeting



Date: Monday, September 16, 2013 **Session No.** 48

A meeting of the Community Services Executive Committee was held at the Fort Frances Museum scheduled for 10:30 a.m.

Committee Members present: A. Hallikas – Chair; R. Avis – Mayor J. Albanese – Councillor; D. Kitowski – Councillor; M. McCaig – CAO; J. Kabel – Manager of Community Services

CALL TO ORDER:

A. Hallikas called the meeting to order at 10:33 am. J. Kabel recorded the minutes of the meeting.

APPROVAL OF MINUTES:

Minutes of the September 3, 2013 Community Services Executive Committee were approved as circulated.

DISCLOSURES OF CONFLICT OF INTEREST (and general nature thereof):

NIL

ITEMS REFERRED FROM COUNCIL:

NIL

NEW BUSINESS:

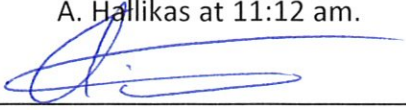
- a) Northwestern Hockey Camp – Canada 27.0 – A letter of intent was received from Harry Mahood and Jamie Davis requesting an agreement to operate a hockey camp in Fort Frances in July & August of 2014 with exclusivity rights and use of Sunny Cove Camp. The committee felt it is an opportunity worth exploring and Jason will contact Harry and Jamie for a better outline of the financial implications and revenue potential with their proposal. Jason will also check to see if there is a Lakehead Thunderwolves report/agreement on file for exclusivity and as well the agreement with the Kiwanis for use of Sunny Cove Camp for youth.
- b) Community Services Outstanding Accounts – There was good discussion about the outstanding accounts receivable for various users within the community services division and the committee feels comfortable with the measures being employed for collection at this time.

NON-AGENDA ITEMS:


NIL

CLOSING

There being no further matters before the Committee at this time, the meeting was closed by
A. Hallikas at 11:12 am.



Chair



Manager (or Superintendent)/Secretary

TOWN OF FORT FRANCES
Community Services Executive Committee
Minutes of Meeting



Date: Monday, October 7, 2013

Session No. 49

This meeting of the Community Services Executive Committee was held at the Fort Frances Daycare Centre.

Committee Members present: A. Hallikas – Chair; J. Albanese – Councillor; D. Kitowski – Councillor; J. Kabel – Manager of Community Services

CALL TO ORDER:

A. Hallikas called the meeting to order at 10:31 am. J. Kabel recorded the minutes of the meeting.

APPROVAL OF MINUTES:

Minutes of the September 16, 2013 Community Services Executive Committee were approved as circulated.

DISCLOSURES OF CONFLICT OF INTEREST (and general nature thereof):

NIL

ITEMS REFERRED FROM COUNCIL:

- a) Active Transportation Financial Request – The committee reviewed the note that was submitted by Rick Wiedenhoeft and the request will be forwarded to the 2014 budget process.
- b) Tennis Court Budget Consideration – letter from Al Christiansen. Al was unable to attend but direction was given to J. Kabel to contact the Northwest Catholic District School Board with the request as there was at one time a site-plan completed with tennis courts on their property near the high school and adjacent to the soccer fields at St. Francis School.

NEW BUSINESS:

NIL

NON-AGENDA ITEMS:

NIL

CLOSING

There being no further matters before the Committee at this time, the meeting was closed by A. Hallikas at 10:56 am.

Chair

Manager (or Superintendent)/Secretary

TOWN OF FORT FRANCES

Administration and Finance Executive Committee

Minutes of Meeting No. 17

Tuesday, October 8, 2013

A meeting of the Administration and Finance Executive Committee was held in the Committee Room – Civic Centre on Tuesday, October 8, 2013 at 12:00 p.m.

PRESENT: Councillor Ken Perry, Councillor Hallikas, Councillor Paul Ryan, and Mayor Roy Avis

ALSO PRESENT: Mark McCaig, CAO, Debbie Scofield, Deputy-Treasurer, and Laurie Witherspoon, Treasurer

REGRETS: None

Called to order 12.01 p.m.

1. **Non – Agenda:** 6. i) Municipal Insurance re: Property Values
ii) Skyview Apartment Letter re: \$4.00/Month Environmental Fee
2. **Disclosure of pecuniary interest and the general nature thereof:** Councillor A. Hallikas declared a conflict of interest with regard to agenda item 4. i) Councillor A. Hallikas NOMA Regional Conference Travel & Per Diem Claims; Councillor P. Ryan declared a conflict of interest on agenda item 4. iii) Councillor P. Ryan NOMA Regional Conference Travel & Per Diem Claims; and Mayor Roy Avis declared conflict of interest on agenda item 4. v) Mayor R. Avis NOMA Regional Conference Travel & Per Diem Claims and 4. vi) Mayor R. Avis Economic Development Meeting Expense.
3. **Andrew Hallikas – Paul Ryan:** That the minutes from the previous meeting held on September 17, 2013 be approved as circulated.

CARRIED.
4.
 - i) Councillor A. Hallikas NOMA Regional Conference Travel & Per Diem Claims – The Committee recommended to approve the per diem and travel claim for Councillor Andrew Hallikas in the total amount of \$520.00 for the NOMA Regional Conference attendance held in Thunder Bay from September 25 to 27, 2013.
 - ii) Councillor R. Wiedenhoeft NOMA Regional Conference Travel & Per Diem Claims – The Committee recommended to approve the per diem and travel claim for Councillor Rick Wiedenhoeft in the total amount of \$520.00 for the NOMA Regional Conference attendance held in Thunder Bay from September 25 to 27, 2013.
 - iii) Councillor P. Ryan NOMA Regional Conference Travel & Per Diem Claims – The Committee recommended to approve the per diem and travel claim for Councillor Paul Ryan in the total amount of \$624.89 for the NOMA Regional Conference attendance held in Thunder Bay from September 25 to 27, 2013.

Meeting – October 8, 2013

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- iv) Councillor J. Albanese NOMA Regional Conference Travel & Per Diem Claims – The Committee recommended to approve the per diem and travel claim for Councillor John Albanese in the total amount of \$654.54 for the NOMA Regional Conference attendance held in Thunder Bay from September 25 to 27, 2013.
- v) Mayor R. Avis NOMA Regional Conference Travel & Per Diem Claims – The Committee recommended to approve the per diem and travel claim for Mayor Roy Avis, in the total amount of \$684.23 for the NOMA Regional Conference attendance held in Thunder Bay from September 25 to 27, 2013.
- vi) Mayor R. Avis Economic Development Meeting Expense – The Committee recommended to approve **the** Entertainment Expense Reimbursement claim in the amount of \$40.85 with regard to an Economic Development meeting with Doug Murray and Mark McCaig in Thunder Bay on September 26, 2013 as submitted by Mayor Roy Avis.
- vii) M. McCaig, CAO NOMA Regional Conference Travel Expenses – The Committee recommended to approve the travel expense claim as submitted by Mark McCaig, CAO in the amount of \$116.00 to attend the NOMA Regional Conference held in Thunder Bay from September 25 - 27, 2013.
- viii) 357/358 Applications re: 417 Portage Ave; 1209 Second Street E. – The Committee recommended to approve the adjustment of 2013 taxes under Section 357/358 of the *Municipal Act* for 417 Portage Ave and 1209 Second Street E. properties located in Fort Frances.
- ix) MOS Gas Distribution Lines Reconsideration – The Committee recommended to receive the Minutes of Settlement (MOS) for Roll Number 59-12-030-007-24300-0000 being Gas Distribution Lines within the Town of Fort Frances and that the MOS be processed as originally received. Further that at the CAO's discretion, a letter be sent to the MPAC CEO and the MPAC Board Chair with copy to the Minister of Finance with regard to this matter.
- x) 2014 Public Budget Meeting Requests: - The Committee recommended that the following items received at the Public Budget Meeting held on September 23, 2013 be referred to the 2014 budget process:
 - a. Meals on Wheels
 - b. Fort Frances Chamber of Commerce
 - c. Dragon Boat Festival
 - d. The Salvation Army
 - e. Mill Quarter Century Oldtimers Club
 - f. Demolition of Rainy Lake Hotel – Fort Frances BIA
 - g. Pulling for Peace

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5. **Outstanding Items:**

- i) Old Shambles Road – CAO/Solicitor
- ii) Couchiching Sewer and Water Agreement Signage
- iii) Indigent Burial Policy – G. Treftlin, Clerk

6. **Non-Agenda Items:**

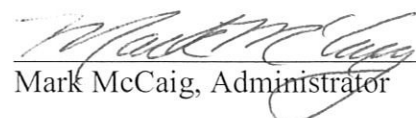
- i) Municipal Insurance re: Property Values – The Committee recommended to keep property values at the same level as 2012/13 for the 2013/14 term of insurance and to request an amended renewal proposal reflecting the adjusted values, from BFL Canada through Gillons' Insurance Brokers Ltd.
- ii) Skyview Apartment Letter re: \$4.00/Month Environmental Fee – The Committee's input to the Operations & Facilities Executive Committee was to maintain that the new environmental fee was established to offset the cost of the on-going waste management system services provided to the entire community. Further that the Committee does not support the request for exemption received from Skyview Apartments.

7. **Information:**

- i) General, Water & Sewer Operating Financial Statements as at September 30, 2013
- ii) Capital Fund Financial Statement as at September 30, 2013

8. **Next meeting date:** October 22, 2013


Ken Perry, Chair


Mark McCaig, Administrator



Sherry George/Frances
22/10/2013 11:57 AM

To robff49@yahoo.ca, jkstitchnsew@hotmail.com,
dballard@fortfrances.com, rurlroot@vianet.ca,
mhickling11@shaw.ca
cc Jason Kabel/Frances@Frances, Kathy
Lawson/Frances@Frances, Darryl Allan/Frances@Frances
bcc
Subject Museum Adv Com Mtg Minutes

History:  This message has been replied to.

FORT FRANCES MUSEUM ADVISORY COMMITTEE Minutes

Meeting: Mon Oct 21, 2013, 4:15 p.m.

Present: Debbie Ballard ✓ Bruce Caldwell ✓ Robert Schulz ✓ Judy Kielczewski Mary
Hickling ✓

Committee Secretary: Sherry George ✓ Guests:

Minutes from last meeting, Sept 16: adopted as sent.

Museum Report:

September visitors: 277 (290 in 2012).

Correction on last month's report: August visitors: 473 (445 in 2012).

Current exhibit: Cher Pruys; reception held Oct 16. Nov/Dec: Threadworks. In conjunction with the latter, the museum is hosting a Fibre Arts Festival, to support local crafters and provide a venue for their work.

MTF grant: Jeremy explained the project to the Genealogy group on Oct 3rd; very well received; and will demonstrate to gala attendees the evening of Nov 7th.

Collections Management and Conservation policies have been reviewed and will go to council for approval on Oct 28th. Updates required for 2014 CMOG eligibility.

Friends of the Museum Fall Fundraising Gala scheduled for Thurs Nov 7th. Tickets on sale now.

Trained Kathy Treflin as back-up for Sherry and Brielle Byma as student back-up for Libby.

New Business:

We will not have application to Trillium fund for Borderland Walking Tour/QR code project ready for Nov 1st deadline, but will aim for March 1st deadline.

Old Business: none.

Correspondence: none.

Ontario Arts Council: Two applications for exhibition assistance have been received. Cher Pruys plans to exhibit at the Library; we are recommending full amount of \$1300. Dianne Griffiths plans to exhibit at Gallery Z in Kenora; we have recommended for partial amount \$500. Both are visual artists.

Follow-up: *Recommendations to be made to Executive Committee of Community Services...*
none.

Meeting adjourned at... 5:15 p.m.

Next meeting: Mon Nov 18th at 4:15 p.m.

Copies forwarded to K.Lawson for Council, J.Kabel for Exec. Committee, original filed H:/Administration/Council/Advisory Committee Minutes.

Sherry George, Curator
Fort Frances Museum
259 Scott Street
Fort Frances, ON P9A 1G8
807 274-7891
fax: 274-4103

Operations & Facilities Executive Committee

Minutes of Meeting

Date: Wednesday October 9, 2013 Session No. 64



A meeting of the Operations & Facilities Executive Committee was held in the Committee Room on Wednesday, October 9th, 2013 from 7:31 a.m. to 8:45 a.m.

Committee Members Present: Rick Wiedenhoeft, Chair, Paul Ryan, Ken Perry, Mark McCaig, CAO and Doug Brown.

Also Present: Mayor Avis

1. Call to Order: 7:31 a.m.
2. Disclosure of pecuniary interest as required under the *Municipal Conflict of Interest Act* by Committee Members on agenda items. None
3. Agenda items considered at this meeting:
 - 1) Approve the minutes of the meeting of this Committee on September 18th, 2013.
The minutes were approved as circulated.
 - 2) 2014 Flowers for Town Facilities and Grounds – the administration report was reviewed and will be forwarded to Council for approval.
 - 3) Request for Exception from the new \$4.00 per month Environmental Fee – Skyview Apartment building – letter dated September 27, 2013 – the administration report was reviewed and will be forwarded to Council for approval.
 - 4) 2014 Budget Consideration – New Sidewalk Extension – West Side – Keating Avenue from JW Walker School property to First Street Intersection – the administration report was reviewed where the report will be revised to include the following recommendations:
 - 1) That the construction of 124 meters of new sidewalk along Keating Avenues West Side – from JW Walker School property to First Street Intersection will be referred to the 2014 budget process with the understanding that the Town might consider funding 50% of this project if the proponents of the letter dated September 20, 2013 signed by Ann McCoy (Rainy River District School Board, the OPP and the Northwest Catholic District School Board) fund the other 50% of the costs.
 - 2) That the proponents of the letter dated September 20, 2013 signed by Ann McCoy have

a duty to consultant with all 5 abutting property owners which will be impacted by the construction of the new sidewalk to ensure these property owners are in support of this sidewalk.

The revised report will be forwarded to Council for approval.

- 5) Letter from Merv Ahrens – re: Tree Maintenance and Dead Tree Removal – after a lengthy discussion an administration report will be prepared with the following recommendations:
 - 1) That Town Council and administration would like to thank Mr. Ahrens for informing the Town that there are some dead trees along the Town's road allowances and park areas.
 - 2) That 4 (four) of the completely dead trees within the Legion Park pointed out by Mr. Ahrens have been removed during the week of September 30 to October 4 by Parks staff who were participating in a chain saw training course.
 - 3) The Town will address the matter of tree removal and replacement in a prudent and timely fashion.
 - 4) That the information contained in Mr. Ahrens' letter dated September, 2013 is mostly operational in nature and will be taken into account when finalizing the 2014 operating budget.

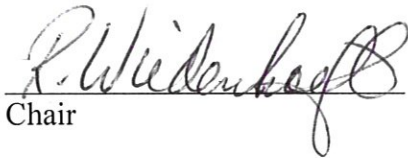
The administration report will be forwarded to Council for approval.

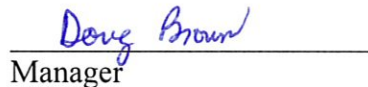
- 6) Operations & Facilities Division – Environmental Area – Operational Statistics - August 2013 – the August 2013 statistics for the Environmental Area were reviewed and will be forwarded to Council as information only. No action required.
- 7) Waste Disposal Site Monthly Inspection – August 2013 – the inspection report for the landfill site was reviewed and will be forwarded to Council as information only. No action required.
- 8) Information Item –Frog Creek Road – 2014 Capital Consideration – email dated October 1st, 2013 to Sheldon Smith and Larry Wilcox MTO – the email dated October 1st, 2013 and attachments were reviewed to keep the executive committee up to date on the progress on surface treatment of a portion of the Frog Creek Road in front of the airport.

4. Non-Agenda Items:

- i) MIII Capital Project – an administration report was handed out outlining the 2nd round of Capital Funding under the Small Rural and Northern Municipal Infrastructure Funding Program. After a lengthy discussion the report was revised to include the following recommendations:
 - 1) That Council support administration in submitting an expression of interest under the second round of the Municipal Infrastructure Investment Initiative (MIII) – Capital Program by the November 1st, 2013 deadline.
 - 2) If eligible under the MIII – Capital Program criteria to submit both projects as outlined above or if not possible under the program criteria just the Colonization Road West water main replacement project.

There being no further matters before this Committee at this time this meeting was closed.


Chair


Manager

September 18, 2013 O&F Exec Minutes.doc