

TOWN OF FORT FRANCES

Community Services Executive Committee

AGENDA - November 21, 2016 10:30 AM

MEETING - Memorial Sports Centre - '52 Canadians Meeting Room

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1. <u>CALL TO ORDER (Session # 037)</u>	
2. <u>DISCLOSURE OF CONFLICT OF INTEREST AND THE GENERAL NATURE THEREOF</u>	
3. <u>APPROVAL OF PREVIOUS COMMITTEE MINUTES</u>	
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4. <u>ITEMS REFERRED FROM COUNCIL</u>	
- NIL	
5. <u>NEW BUSINESS</u>	
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7. <u>IN-CAMERA</u>	
8. <u>INFORMATION</u>	
8.1 MSC Summer Hours - report at December 5, 2016 meeting	
8.2 Next Meeting - December 5, 2016	
9. <u>CLOSING</u>	

TOWN OF FORT FRANCES

MINUTES

SESSION NO. #036

November 7, 2016

The meeting of Community Services Executive Committee of the Town of Fort Frances was held in the Ice For Kids Conference Room on November 7, 2016 from 10:30 a.m. to 11:57 a.m.

PRESENT: Ken Perry - Chairman, John Albanese - Councillor, Doug Brown - CAO, Jason Kabel - Manager of Community Services

ALSO PRESENT: Sherry George - Museum Curator

REGRETS: June Caul - Councillor

1 CALL TO ORDER (Session #036)

K. Perry called the meeting to order at 10:30 a.m.

2 DISCLOSURE OF CONFLICT OF INTEREST AND THE GENERAL NATURE THEREOF

- NIL

3 APPROVAL OF PREVIOUS COMMITTEE MINUTES

3.1 Community Services Executive Committee - October 2, 2016 **Approved as presented.**

4 ITEMS REFERRED FROM COUNCIL

4.1 International Early Iron Car Club Request - The committee had a number of questions that it would like to pose to Alan Smith and it was recommended that he be invited to the Community Services Executive Committee Meeting on December 6, 2016.

5 NEW BUSINESS

5.1 Museum Budget - Sherry George - It was decided that this item will be considered at the next meeting of the committee where all budget considerations will be discussed.

5.2 2017 User Fees - The committee recommended to Council to increment all 2016 user fees by 1.5% with a few exceptions for consideration as outlined in the report submitted to Administration & Finance.

5.3 RRDSB Agreement - Extended School Day Program - Recommended for renewal as presented.

6 NON-AGENDA ITEMS

- 6.1 - '52 Canadians Meeting Room - It was noted that the '52 Meeting Room was very hot for the recent 'flu shot clinic' that was held there and that new windows that can open should be considered in 2017 Capital Budget.

7 IN-CAMERA

- NIL.

8 INFORMATION

- 8.1 MSC Locked Doors - It was noted by a committee member that some of the exterior and interior locked doors of the facility were a concern for some patrons during Laker games.

- 8.2 MSC Summer Hours - report at November 21, 2016 meeting

- 8.3 Next Meeting - November 21, 2016

- 9 CLOSING** – There being no further matters before the committee at this time, the meeting was closed by K. Perry at 11:50.

K. Perry, Executive Committee Chair

J. Kabel, Manager of Community Services

REPORT

TO: Community Services Executive Committee

FROM: Sherry George, Museum Curator

DATE: November 17, 2016

RE: **Museum Budget Considerations**

The museum requires full time assistance. True since long before I came on board.

Only through help from volunteers, Friends of the Museum, summer student help and interns (3rd this year), **has our museum continued to grow and expand. But at a price.**

We are failing in significant ways. Due to staff shortages, we are no longer able to provide well researched exhibits, nor comprehensive, curriculum-based programming. I no longer can find time to conduct research or properly plan for future events.

The role of museums has changed. Today's museums are interactive and event oriented. They are places of learning, and are expected to teach, challenge and engage visitors.

This shortage is not something we can cover thru volunteers. Yearly we average close to 2000 volunteer hours. (1800 constitutes full time)

Without training, volunteers cannot assist with museum tasks, which include:

- Caring for the collection (2-3 years of accessioning waiting to be done)
- planning and developing exhibits (Hong Kong exhibit well researched, but poorly presented, nor met accessibility standards)
- planning and preparing programming (curriculum-based, age-appropriate, engaging, culturally sensitive)
- writing grants (9 grants in 2016, 7 approved - \$75,600, 2 pending \$154,000), reports

Museums run on deadlines – every exhibit, open house, workshop, grant, report.

Despite working extra hours daily, I struggle to meet timelines. I fight fires. This is not effective nor productive; without prep work, we are placing limits on what we can do. I am reaching burnout.

Note that all museums in our area - except Dryden, but including Sioux Lookout - have two or more staff, plus interns.

Our town's mission statement speaks to improving quality of life for our residents. In addition, we see value in **pursuing an age-friendly designation. Is the museum not part of this?** With the new market square, the museum is, in fact, in a prime location to be part of that future.

Part of the town's vision should be giving the museum the tools it needs to plan meaningful exhibits and run programming. To do this, the **museum requires trained, full-time staff.**

The contract for our museum intern runs to the end of September 2017. I am requesting approval to hire a full-time assistant at that time. At 22.50 per hour, the commitment in 2017 will be \$10,500 plus benefits; (\$40,500 in 2018).

Tugboat – tug built by Russel Bros. (same as Hallett) has been **donated to museum**. Good shape, engine runs. But **needs to be sandblasted and painted** Hallett colours. Currently in I’Falls. **Has to be loaded on a truck and delivered to our side**. No problem with customs as museum donations fall into a special category that require little paperwork.

Sandblasting must take place indoors due to environmental issues.

We are thinking of **dry-docking the boat on a cement pad near the Hallett**. People would be allowed on the boat, but not inside; engine could be partitioned-off with plexiglass.

Estimated costs:

Transport over here	\$5000
Sandblasting/painting	25,000
Dry-docking	5000
Total	\$35000-\$40000

Decision has to be made as boat will be given to someone else.

Interesting note: this tug is featured on the paper version of the Canadian \$1 bill.

Respectfully Submitted,

Sherry George, Museum Curator

REPORT

TO: Community Services Executive Committee

FROM: Jason Kabel, Manager of Community Services

DATE: November 18, 2016

RE: **First Draft of 2017 Community Services Operating Budget**

Preamble

Attached is a summary and also the complete worksheet of the 2017 Community Services budget. Some overarching thoughts to consider prior to budget inspection:

- The Community Services Division is comprised of 11 primary cost centres
 1. Sister Kennedy Centre
 2. Children's Complex (Daycare Centre)
 3. Handi-van & Dial-a-ride
 4. Townshend Theatre
 5. Recreation Facilities
 6. Recreation Programs
 7. Community Services
 8. Sunny Cove Camp
 9. FF Public Library & Technology Centre
 10. FF Museum
 11. Sorting Gap Marina
- Items for all cost centre consideration incorporated into the budget
 - 3% increase in labour costs
 - 1.5% increase in user fees
 - 1.5% increase in water & sewer rates
 - 2.4% increase in insurance costs
 - Natural Gas - slight decrease from 2016 from 14.9 cents/m³ to 12.9 cents/m³ but 3.3 cents/m³ for cap and trade imposed Jan. 2017 – Almost cost neutral (from LAS)
 - Electrical – Slight overall decrease in the short term for many CS facilities
 - Electrical – Arena – 9.5% increase (720 Scott – G1), 13% increase (740 Scott-G3)
 - 0% increase in diesel and gasoline costs
- Budget Items presented at Council Meeting
 - Boundary Waters Dragon Boat Festival – keep equipment at Marina - \$1,000
 - Fort Frances Lakers – practice ice rate
 - \$7,500 Fun In The Sun Committee Request for fireworks

Summary

Each cost centre in the budget summary has notes that help explain the cause or rationale for the variance from the 2017 forecasted figure to the 2016 forecast. Each cost centre has unique nuances and characteristics to consider when budgeting. Please feel free to contact me anytime for questions that you may have with the attached draft of the 2017 CS Budget.

Respectfully submitted,

A handwritten signature in black ink, appearing to read 'J. Kabel', written over the printed name.

Jason Kabel

CS Division 2017 Operating Budget Summary		Account #	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 FORECAST	2016 ACTUAL to 30- SEP-16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	2017 -2016 Variance	% Variance	Draft 1 updated NOV 18, 2016 REMARKS
Sister Betty Kennedy Centre												
REVENUE:	G-622-0330		(\$52,828.21)	(\$53,284.66)	(\$54,205.99)	(\$50,600.00)	(\$53,102.10)	(\$53,439.62)	(\$57,600.00)	(\$7,000.00)		
EXPENDITURES:												
Administration	G-622-1101		\$50,084.68	\$51,816.17	\$53,491.35	\$56,600.00	\$39,202.24	\$51,797.40	\$62,400.00	\$5,800.00		
Building & Grounds	G-622-6220		\$31,477.10	\$28,451.71	\$31,950.43	\$28,600.00	\$31,023.12	\$30,626.41	\$42,898.00	\$14,298.00		
Total Revenue			(\$52,828.21)	(\$53,284.66)	(\$54,205.99)	(\$50,600.00)	(\$53,102.10)	(\$53,439.62)	(\$57,600.00)	(\$7,000.00)	13.8%	The tendering of janitorial increased costs by over \$2400/yr.
Total Expenditures			\$81,561.78	\$80,267.88	\$85,441.78	\$85,200.00	\$70,225.36	\$82,423.81	\$105,298.00	\$20,098.00	23.6%	The increase of a paid manager \$1,000/ month from \$320.
Total Sister Betty Kennedy Centre			\$28,733.57	\$26,983.22	\$31,235.79	\$34,600.00	\$17,123.26	\$28,984.19	\$47,698.00	\$13,098.00	37.9%	
Day Care Total (3 cost centres)												
REVENUE:	G-641-0430		(\$1,033,200.47)	(\$1,272,532.13)	(\$1,297,012.28)	(\$1,370,537.00)	(\$985,662.37)	(\$1,200,914.96)	(\$1,410,667.45)	(\$40,130.45)		
EXPENDITURES:												
Administration	G-641-1101		\$985,909.54	\$1,189,157.06	\$1,177,351.89	\$1,279,413.00	\$954,080.79	\$1,117,472.83	\$1,367,204.52	\$87,791.52		
Buildings & Grounds	G-641-6410		\$83,053.26	\$83,375.07	\$86,762.42	\$98,670.00	\$53,371.46	\$84,396.92	\$97,921.50	(\$748.50)		
Total Revenue			(\$1,033,200.47)	(\$1,272,532.13)	(\$1,297,012.28)	(\$1,370,537.00)	(\$985,662.37)	(\$1,200,914.96)	(\$1,410,667.45)	(\$40,130.45)	2.9%	Still a good story for the Town budget, employing over 20 people, providing an essential service to many families for less than \$55,000/yr.
Total Expenditures			\$1,068,962.80	\$1,272,532.13	\$1,264,114.31	\$1,378,083.00	\$1,007,452.25	\$1,201,869.75	\$1,465,126.02	\$87,043.02	6.3%	Budgeting to predict enrollment & DSSAB funding is always a moving target, conservative with the revenue for 2017.
Day Care Total			\$35,762.33	\$0.00	(\$32,897.97)	\$7,546.00	\$21,789.88	\$954.79	\$54,458.57	\$46,912.57	621.7%	
Handi-Van Transit Services:												
REVENUE:	G-653-0430		(\$103,466.41)	(\$108,394.64)	(\$98,469.03)	(\$97,200.00)	(\$41,279.51)	(\$103,443.36)	(\$100,000.00)	(\$2,800.00)		
EXPENDITURES:												
Administration	G-653-1101		\$174,380.81	\$175,205.98	\$163,812.64	\$158,150.00	\$142,433.15	\$171,133.14	\$175,150.00	\$17,000.00		
Vehicles - Licensed	G-653-2910		\$22,365.89	\$30,200.16	\$31,705.21	\$29,352.00	\$19,503.71	\$28,090.42	\$27,992.00	(\$1,360.00)		
Total Revenue			(\$103,466.41)	(\$108,394.64)	(\$98,469.03)	(\$97,200.00)	(\$41,279.51)	(\$103,443.36)	(\$100,000.00)	(\$2,800.00)	2.9%	Saw costs go up in 2016 with increased ridership with Handivan & Dial-a-ride. Dial-a-ride benefitted greatly with a new driver.
Total Expenditures			\$196,746.70	\$205,406.14	\$195,517.85	\$187,502.00	\$161,936.86	\$199,223.56	\$203,142.00	\$15,640.00	8.3%	
Total Handi Transit Services			\$93,280.29	\$97,011.50	\$97,048.82	\$90,302.00	\$120,657.35	\$95,780.20	\$103,142.00	\$12,840.00	14.2%	
Townshend Theatre												
REVENUE	G-713-0330		(\$14,284.56)	(\$16,302.62)	(\$20,770.68)	(\$15,500.00)	(\$10,636.89)	(\$17,119.29)	(\$15,500.00)	\$0.00		
EXPENDITURES										\$0.00		
Buildings & Grounds	G-713-1240		\$14,081.73	\$10,962.12	\$14,243.97	\$15,500.00	\$2,184.65	\$13,095.94	\$15,500.00	\$0.00		
Total Revenue			(\$14,284.56)	(\$16,302.62)	(\$20,770.68)	(\$15,500.00)	(\$10,636.89)	(\$17,119.29)	(\$15,500.00)	\$0.00	0.0%	Budgeted to run cost neutral. Seat surcharge (\$1.50) contributed to capital reserves for future capital considerations.
Total Expenditures			\$14,081.73	\$10,962.12	\$14,243.97	\$15,500.00	\$2,184.65	\$13,095.94	\$15,500.00	\$0.00	0.0%	
Total Townsend Theatre			(\$202.83)	(\$5,340.50)	(\$6,526.71)	\$0.00	(\$8,452.24)	(\$4,023.35)	\$0.00	\$0.00	0.0%	
Recreation Facilities												
REVENUE: HST	G-722-0330		(\$389,053.60)	(\$369,168.78)	(\$398,500.13)	(\$350,000.00)	(\$238,077.00)	(\$385,574.17)	(\$368,240.00)	(\$18,240.00)		
No HST	G-722-0430		(\$12,485.66)	(\$10,302.20)	(\$10,066.20)	(\$7,500.00)	(\$6,914.85)	(\$10,951.35)	(\$7,700.00)	(\$200.00)		
EXPENDITURES												
Administration	G-722-1101		\$435,302.51	\$443,114.84	\$456,983.37	\$475,765.00	\$333,000.91	\$445,133.57	\$442,883.39	(\$32,881.61)		
Buildings & Grounds	G-722-1240		\$477,485.70	\$445,400.17	\$507,387.24	\$491,211.00	\$323,343.20	\$476,757.70	\$524,841.97	\$33,630.97		
Vehicles - Licensed	G-722-2910		\$17,440.19	\$16,459.79	\$18,744.58	\$18,330.00	\$10,449.83	\$17,548.19	\$17,365.00	(\$965.00)		
Total Revenue			(\$401,539.26)	(\$379,470.98)	(\$408,566.33)	(\$357,500.00)	(\$244,991.85)	(\$396,525.52)	(\$375,940.00)	(\$18,440.00)	5.2%	Despite a 3% increase in staffing & soaring electrical prices, it looks good for rec facilities that includes East End Hall, 3 outdoor rinks, and sports fields. A bit less conservative with revenue & expenses has resulted in very modest decrease to the budget.
Total Expenditures			\$930,228.40	\$904,974.80	\$983,115.19	\$985,306.00	\$666,793.94	\$939,439.46	\$985,090.36	(\$215.64)	0.0%	
Total Recreation Facilities			\$528,689.14	\$525,503.82	\$574,548.86	\$627,806.00	\$421,802.09	\$542,913.94	\$609,150.36	(\$18,655.64)	-3.0%	

CS Division 2017 Operating Budget Summary		Account #	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 FORECAST	2016 ACTUAL to 30- SEP-16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	2017 -2016 Variance	% Variance	Draft 1 updated NOV 18, 2016 REMARKS
<i>Recreation Programs</i>												
REVENUE:												
Operational Revenue - HST		G-725-0330	(\$228,161.96)	(\$209,940.82)	(\$218,297.45)	(\$203,500.00)	(\$140,548.28)	(\$218,800.08)	(\$205,000.00)	(\$1,500.00)		
Operational Revenue - No HST		G-725-0430	(\$92,546.74)	(\$103,157.66)	(\$95,771.49)	(\$86,400.00)	(\$86,899.58)	(\$97,158.63)	(\$92,000.00)	(\$5,600.00)		
Grants:		G-725-0430	(\$5,920.00)	(\$9,669.00)	(\$11,012.00)	(\$8,000.00)	(\$400.00)	(\$8,867.00)	\$0.00	\$8,000.00		
Expenditures:										\$0.00		
Administration		G-725-1000	\$380,433.48	\$379,358.49	\$405,483.31	\$408,979.00	\$293,082.75	\$388,425.09	\$435,691.35	\$26,712.35		Increase to staffing costs.
Total Revenue			(\$326,664.70)	(\$322,767.48)	(\$325,080.94)	(\$297,900.00)	(\$227,847.86)	(\$324,837.71)	(\$297,000.00)	\$900.00	-0.3%	Ministry of Northern Development & Mines and
Total Expenditures			\$380,433.48	\$379,358.49	\$405,483.31	\$408,979.00	\$293,082.75	\$388,425.09	\$435,691.35	\$26,712.35	6.5%	Federal student programs that were cancelled
Total Recreation Programs			\$53,768.78	\$56,591.01	\$80,402.37	\$111,079.00	\$65,234.89	\$63,587.39	\$138,691.35	\$27,612.35	24.9%	(\$8,000 revenue budgeted in 2016, none for 2017).
<i>Community Services</i>												
REVENUE		G-732-0430	(\$15,000.00)	(\$15,000.00)	(\$20,075.00)	(\$20,000.00)	(\$5,000.00)	(\$16,691.67)	\$0.00	\$20,000.00		
EXPENDITURES:										\$0.00		
Administration		G-732-1101	\$122,400.83	\$126,451.96	\$132,193.85	\$150,023.00	\$100,754.78	\$127,015.55	\$131,581.75	(\$18,441.25)		
Vehicles - Licensed		G-732-2910	\$0.00	\$2,114.76	\$1,986.36	\$2,660.00	\$0.00	\$1,367.04	\$2,660.00	\$0.00		\$20k decrease in revenue is as a result of
Total Revenue			(\$15,000.00)	(\$15,000.00)	(\$20,075.00)	(\$20,000.00)	(\$5,000.00)	(\$16,691.67)	\$0.00	\$20,000.00	-100.0%	implementing new financial software in.
Total Expenditures			\$122,400.83	\$128,566.72	\$134,180.21	\$152,683.00	\$100,754.78	\$128,382.59	\$131,581.75	(\$21,101.25)	-13.8%	This is to employ Jason & Melissa and office
Total Community Services			\$107,400.83	\$113,566.72	\$114,105.21	\$132,683.00	\$95,754.78	\$111,690.92	\$131,581.75	(\$1,101.25)	-0.8%	expenses.
<i>Sunny Cove Camp</i>												
Operational Revenue		G-740-0330	(\$40,492.89)	(\$39,584.31)	(\$43,877.33)	(\$39,000.00)	(\$63,364.41)	(\$41,318.18)	(\$41,800.00)	(\$2,800.00)		
Administration Expenditures		G-740-1101	\$21,807.13	\$22,289.91	\$1,704.45	\$1,665.00	\$7,966.96	\$15,267.16	\$27,852.37	\$26,187.37		
Buildings & Yard		G-740-1240	\$30,575.54	\$32,767.52	\$50,319.46	\$51,662.00	\$45,673.71	\$37,887.51	\$33,352.70	(\$18,309.30)		
Total Revenue			(\$40,492.89)	(\$39,584.31)	(\$43,877.33)	(\$39,000.00)	(\$63,364.41)	(\$41,318.18)	(\$41,800.00)	(\$2,800.00)	7.2%	This includes moving from the contract position to 1
Total Expenditures			\$52,382.67	\$55,057.43	\$52,023.91	\$53,327.00	\$53,640.67	\$53,154.67	\$61,205.07	\$7,878.07	14.8%	F/T & 1 P/T position of 1 day/week to better service
Total Sunny Cove Camp			\$11,889.78	\$15,473.12	\$8,146.58	\$14,327.00	(\$9,723.74)	\$11,836.49	\$19,405.07	\$5,078.07	35.4%	the camp.
<i>Public Library</i>												
REVENUE		G-781-0330	(\$111,542.94)	(\$130,269.56)	(\$138,723.96)	(\$97,359.00)	(\$79,442.17)	(\$126,845.49)	(\$98,543.39)	(\$1,184.39)		
EXPENDITURES										\$0.00		
Administration		G-781-1101	\$442,169.76	\$457,025.80	\$490,400.35	\$466,550.00	\$337,555.76	\$463,198.64	\$461,215.91	(\$5,334.09)		
Buildings & Grounds		G-781-1240	\$62,942.64	\$62,783.13	\$59,919.64	\$65,000.00	\$50,397.09	\$61,881.80	\$64,767.00	(\$233.00)		
Library Services		G-781-1320	\$69,015.31	\$81,659.63	\$74,378.97	\$59,000.00	\$53,378.11	\$75,017.97	\$65,750.00	\$6,750.00		
Total Revenue			(\$111,542.94)	(\$130,269.56)	(\$138,723.96)	(\$97,359.00)	(\$79,442.17)	(\$126,845.49)	(\$98,543.39)	(\$1,184.39)	1.2%	
Total Expenditures			\$574,127.71	\$601,468.56	\$624,698.96	\$590,550.00	\$441,330.96	\$600,098.41	\$591,732.91	\$1,182.91	0.2%	0% increase submitted by the Library Board for
Total Library			\$462,584.77	\$471,199.00	\$485,975.00	\$493,191.00	\$361,888.79	\$473,252.92	\$493,189.52	(\$1.48)	0.0%	2017.
<i>Museum</i>												
REVENUE		G-791-0330	(\$71,309.57)	(\$46,969.80)	(\$39,630.07)	(\$36,125.00)	(\$50,143.51)	(\$52,636.48)	(\$73,196.00)	(\$37,071.00)		
EXPENDITURES										\$0.00		
Administration		G-791-1101	\$154,566.93	\$131,887.68	\$145,634.48	\$148,557.00	\$133,535.76	\$144,029.70	\$196,130.70	\$47,573.70		Revenue jump Includes intership grant that wasn't
Buildings & Grounds		G-791-1240	\$30,958.23	\$34,573.60	\$30,841.18	\$34,378.00	\$23,984.25	\$32,124.34	\$34,092.00	(\$286.00)		budgeted for in 2016.
Total Revenue			(\$71,309.57)	(\$46,969.80)	(\$39,630.07)	(\$36,125.00)	(\$50,143.51)	(\$52,636.48)	(\$73,196.00)	(\$37,071.00)	102.6%	Includes staffing cost to keep the intern as an
Total Expenditures			\$185,525.16	\$166,461.28	\$176,475.66	\$182,935.00	\$157,520.01	\$176,154.03	\$230,222.70	\$47,287.70	25.8%	assistant for the last 3 months of the year (after
Total Museum			\$114,215.59	\$119,491.48	\$136,845.59	\$146,810.00	\$107,376.50	\$123,517.55	\$157,026.70	\$10,216.70	7.0%	internship is completed in Oct.)

CS Division 2017 Operating Budget Summary		Account #	2013 ACTUAL	2014 ACTUAL	2015 ACTUAL	2016 FORECAST	2016 ACTUAL to 30- SEP-16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	2017 -2016 Variance	% Variance	Draft 1 updated NOV 18, 2016 REMARKS
Waterfront Development (Sorting Gap Marina)												
REVENUE		G-817-0330	(\$79,182.56)	(\$71,229.67)	(\$84,427.54)	(\$78,800.00)	(\$88,687.66)	(\$78,279.92)	(\$82,500.00)	(\$3,700.00)		
EXPENDITURES										\$0.00		
Administration		G-817-1101	\$93,912.63	\$87,413.66	\$88,423.07	\$87,670.00	\$80,048.99	\$89,916.45	\$79,167.00	(\$8,503.00)		
Buildings & Grounds		G-817-1240	\$37,249.17	\$34,671.09	\$37,154.52	\$38,869.00	\$33,127.09	\$36,358.26	\$41,120.00	\$2,251.00		
Total Revenue			(\$79,182.56)	(\$71,229.67)	(\$84,427.54)	(\$78,800.00)	(\$88,687.66)	(\$78,279.92)	(\$82,500.00)	(\$3,700.00)	4.7%	Revenues for Confectionary, Gas Sales, and Dock Slip rentals were up in 2016.
Total Expenses			\$131,161.80	\$122,084.75	\$125,577.59	\$126,539.00	\$113,176.08	\$126,274.71	\$120,287.00	(\$6,252.00)	-4.9%	Cut back on hours for the last 5 weeks of the summer (opening at noon opposed to 8am).
Total Waterfront Development			\$51,979.24	\$50,855.08	\$41,150.05	\$47,739.00	\$24,488.42	\$47,994.79	\$37,787.00	(\$9,952.00)	-20.8%	
Total C S Revenue			(\$2,249,511.57)	(\$2,455,805.85)	(\$2,530,839.15)	(\$2,460,521.00)	(\$1,901,800.33)	(\$2,412,052.19)	(\$2,552,746.84)	(\$92,225.84)	3.7%	
Total C S Expenditures			\$3,737,613.06	\$3,927,140.30	\$4,060,872.74	\$4,166,604.00	\$3,104,892.01	\$3,908,542.03	\$4,348,289.56	\$181,685.56	4.4%	Considering 3% increase to staffing (about \$87,500 overall) & huge increase to electrical at arena, the buget has only a modest overall increase.
TOTAL COMMUNITY SERVICES			\$1,488,101.49	\$1,471,334.45	\$1,530,033.59	\$1,706,083.00	\$1,203,091.68	\$1,496,489.84	\$1,795,542.72	\$89,459.72	5.2%	

CS Division 2017 Operating Budget			NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments	
Sister Betty Kennedy Centre																
REVENUE:																
Sundry Revenue	10-120-1220-0330-40582	G-622-0330-0582						(\$232.00)	(\$200.00)			(\$144.00)	\$0.00	\$0.00	\$60 (\$40.50 fee, \$20 attendant), About 500 was allocated to 0594 before Cindy knew of the rental GL	
Rental	10-120-1220-0330-40774	G-622-0330-0774						(\$39.82)				(\$13.27)	\$0.00	\$0.00		
Ministry of Health	10-120-1220-0430-40446	G-622-0430-0446	(40,000)	(\$40,000.00)	(\$40,000.00)	(\$39,999.34)	(\$39,999.99)	(\$40,000.00)		(\$23,333.31)	(\$39,999.78)	(\$40,000.00)		\$0.00		
One Time Funding Grant	10-120-1220-0430-40448	G-622-0430-0448		(\$2,767.71)						(\$14,893.00)	(\$922.57)	\$0.00		\$0.00		
Contributions from Seniors	10-120-1220-0430-40594	G-622-0430-0594	(10,000)	(\$8,395.50)	(\$8,200.00)	(\$10,096.00)	(\$12,516.00)	(\$9,000.00)		(\$14,180.79)	(\$10,335.83)	(\$16,000.00)		(\$7,000.00)		
Donations	10-120-1220-0430-40632	G-622-0430-0632	(200)	(\$1,665.00)	(\$200.00)	(\$2,917.50)	(\$1,490.00)	(\$1,600.00)		(\$695.00)	(\$2,024.17)	(\$1,600.00)		\$0.00	Everything run through the till for regular deposits	
													(\$57,600.00)	(\$7,000.00)		Specific Donations (one-time items typically, death, etc.)
EXPENDITURES:																
Administration																
Wages IFT (refer to Comm Serv)	10-120-1220-1000-71090	G-622-1101-1110	10,000	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00		\$10,000.00	\$2,500.00	\$10,000.00	\$10,000.00	\$0.00	\$5000(G732-1000-1090 Jason), \$5000(G725-1000-1090 Leana)	
Hourly Part-time Salaries/Wages	10-120-1220-1101-71130	G-622-1101-1130	7,200	\$7,200.00	\$7,200.00	\$7,200.00	\$7,200.00	\$11,400.00		\$11,400.00	\$6,300.00	\$8,600.00	\$12,000.00	\$600.00	Manager compensation	
Accounting Charges	10-120-1220-1200-71221	G-622-1200-1221	8,500	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00		\$10,000.00	\$7,500.00	\$8,500.00	\$10,000.00	\$0.00	Charges from Treasury	
Communications	10-120-1220-1200-71251	G-622-1200-1251	2,700	\$3,303.96	\$2,700.00	\$1,572.19	\$1,633.67	\$1,500.00		\$1,500.00	\$1,246.94	\$2,169.94	\$1,600.00	\$100.00		
Office Supplies	10-120-1220-1400-71410	G-622-1400-1410	2,100	\$1,037.54	\$1,700.00	\$2,789.83	\$1,094.10	\$1,000.00		\$1,000.00	\$895.90	\$1,640.49	\$1,000.00	\$0.00		
Supplies/Craft	10-120-1220-1400-71475	G-622-1400-1475	0				\$18.32					\$6.11	\$0.00	\$0.00		
Supplies/Workshop	10-120-1220-1400-71476	G-622-1400-1476	700	\$161.99	\$700.00	\$248.44	\$240.11	\$700.00		\$700.00	\$821.10	\$216.85	\$800.00	\$100.00		
Kitchen Supplies	10-120-1220-1400-71490	G-622-1400-1490	2,500	\$795.21	\$2,500.00	\$2,074.03	\$846.76	\$2,000.00		\$2,000.00	\$298.76	\$1,238.67	\$1,500.00	(\$500.00)		
Food & Meals	10-120-1220-1400-71491	G-622-1400-1491	7,100	\$9,184.22	\$7,100.00	\$10,380.90	\$9,765.60	\$9,300.00		\$9,300.00	\$11,242.85	\$9,776.91	\$14,000.00	\$4,700.00	additional participants in Thursday lunch	
Contracted Works	10-120-1220-1500-71523	C-622-1500-1523					\$292.96	\$1,000.00		\$1,000.00	\$0.00	\$97.65	\$1,000.00	\$0.00		
Travel	10-120-1220-1500-71530	G-622-1500-1530	1,500	\$1,427.72	\$1,500.00	\$1,410.24	\$1,210.00	\$1,500.00		\$1,500.00	\$914.88	\$1,349.32	\$1,500.00	\$0.00		
Conferences & Courses	10-120-1220-1500-71531	G-622-1500-1531	1,500	\$338.44	\$1,000.00	\$0.00	\$183.77	\$1,000.00		\$1,000.00	\$107.35	\$174.07	\$1,000.00	\$0.00		
Advertising & Public Notices	10-120-1220-1500-71591	G-622-1500-1591	700	\$454.16	\$700.00	\$37.61	\$655.88	\$700.00		\$700.00	\$1,045.64	\$382.55	\$1,000.00	\$300.00		
Pubic Relations/Promotions	10-120-1220-1500-71592	G-622-1500-1592	500	\$2,206.00	\$500.00	\$0.00	\$0.00	\$500.00		\$500.00	\$1,560.46	\$735.33	\$1,000.00	\$500.00		
Events & Activities	10-120-1220-1500-71593	G-622-1500-1593	7,000	\$5,475.44	\$7,000.00	\$5,319.69	\$7,650.18	\$6,000.00		\$6,000.00	\$4,768.36	\$6,148.44	\$6,000.00	\$0.00		
Contributions to Capital	10-120-1220-1510-75350	G-622-1510-5350					\$2,283.24							\$0.00		
			52,000	\$50,084.68	\$51,100.00	\$51,816.17	\$53,491.35	\$56,600.00		\$39,202.24	\$51,797.40	\$62,400.00	\$5,800.00			
Building & Grounds																
Natural Gas Charges	10-120-1220-1240-71416	G-622-6220-1416	6,000	\$5,445.50	\$6,000.00	\$5,191.38	\$5,575.18	\$5,300.00		\$5,300.00	\$3,469.22	\$5,404.02	\$5,300.00	\$0.00	12.9/cub. mtr from 14.9/cub. Mtr but cap and trade imposed Jan. 2017 of 3.3/cub. Mtr.	
Hydro Charges	10-120-1220-1240-71420	G-622-6220-1420	6,000	\$6,775.74	\$6,000.00	\$7,116.49	\$7,407.34	\$7,400.00		\$7,400.00	\$5,212.29	\$7,099.86	\$7,400.00	\$0.00		
Water & Sewer Charges	10-120-1220-1240-71421	G-622-6220-1421	1,300	\$1,819.26	\$2,100.00	\$1,784.52	\$1,894.30	\$2,000.00		\$2,000.00	\$997.96	\$1,832.69	\$2,000.00	\$0.00		
Janitorial Supplies	10-120-1220-1240-71470	G-622-6220-1470	2,500	\$2,024.93	\$2,500.00	\$1,233.61	\$3,974.85	\$2,200.00		\$2,200.00	\$3,176.67	\$2,411.13	\$3,400.00	\$1,200.00		
Contracted Services	10-120-1220-1240-71523	G-622-6220-1523	1,000	\$797.36	\$1,000.00	\$2,356.34	\$636.87	\$1,500.00		\$1,500.00	\$5,883.06	\$1,263.52	\$11,692.00	\$10,192.00	Ras Maintenance 74.95/visit 3/week	
Repairs & Maintenance	10-120-1220-1240-71545	G-622-6220-1545	3,000	\$574.40	\$3,000.00	\$557.12	\$2,696.32	\$2,000.00		\$2,000.00	\$2,994.04	\$1,275.95	\$3,000.00	\$1,000.00		
Building Maintenance Service	10-120-1220-1240-71557	G-622-6220-1557	7,000	\$12,744.09	\$7,000.00	\$8,858.11	\$8,234.20	\$7,000.00		\$7,000.00	\$7,384.01	\$9,945.47	\$7,800.00	\$800.00	Electrical Inspection, Leisure Audio	
General Insurance	10-120-1220-1240-71580	G-622-6220-1580	1,200	\$1,295.82	\$1,360.00	\$1,354.14	\$1,531.37	\$1,200.00		\$1,200.00	\$1,905.87	\$1,393.78	\$2,306.00	\$1,106.00	From Dawn	
			28,000	\$31,477.10	\$28,960.00	\$28,451.71	\$31,950.43	\$28,600.00		\$31,023.12	\$30,626.41	\$42,898.00	\$14,298.00		Snow clearing, waste removal, piano tuning	
Total Revenue					(50,200)	(\$52,828.21)	(\$48,400.00)	(\$53,284.66)	(\$54,205.99)	(\$50,600.00)	(\$53,102.10)	(\$53,439.62)	(\$57,600.00)	(\$7,000.00)		
Total Expenditures					80,000	\$81,561.78	\$80,060.00	\$80,267.88	\$85,441.78	\$85,200.00	\$70,225.36	\$82,423.81	\$105,298.00	\$20,098.00		
Total Sister Betty Kennedy Centre					29,800	\$28,733.57	\$31,660.00	\$26,983.22	\$31,235.79	\$34,600.00	\$17,123.26	\$28,984.19	\$47,698.00	\$13,098.00		
Children's Day Care																
REVENUE:																
Provincial Child Care Wage Enhancement	10-120-1230-0430-40412	G-641-0430-0412						(\$19,541.12)			(\$30,442.59)	(\$6,513.71)	(\$40,500.00)	(\$40,500.00)	we have more full fee and partial fee parents core service should remain the same	
RRDSSAB - Fee Subsidy	10-120-1230-0430-40432	G-641-0430-0432	(289,000)	(\$282,391.54)	(\$264,490.00)	(\$354,837.66)	(\$338,095.02)	(\$476,565.00)		(\$234,078.04)	(\$325,108.07)	(\$294,462.71)	\$182,102.29			
RRDSSAB - Core Services	10-120-1230-0430-40433	G-641-0430-0433		(\$312,384.44)	(\$397,151.00)	(\$491,466.40)	(\$452,642.54)	(\$434,256.00)		(\$337,007.71)	(\$418,831.13)	(\$449,333.28)	(\$15,077.28)			
Wage Improvement Grant	10-120-1230-0430-40443	G-641-0430-0434	(42,680)										\$0.00			
Wage Subsidy - Child Care		G-641-0430-0435	(80,060)										\$0.00	\$0.00		no longer used
RRDSSAB H & S & Capacity Building		G-641-0430-0443		(\$11,530.75)	(\$37,500.00)	(\$24,093.63)	(\$36,925.62)						\$0.00	\$0.00	no longer used	
Extended School Program		G-641-0430-0447	0	(\$3,939.16)									\$0.00	\$0.00	no longer used	
Best Start One Time Funding		G-641-0430-0448	(78,000)										\$0.00	\$0.00	no longer used	
Expense Recoveries	10-120-1230-0430-40589	G-641-0430-0589		(\$189.95)		(\$40.52)	(\$243.81)				(\$122.47)	(\$158.09)		\$0.00		
Day Care Fees (Parent Fees)	10-120-1230-0430-40631	G-641-0430-0631	(199,000)	(\$191,437.96)	(\$206,354.00)	(\$173,408.48)	(\$236,451.60)	(\$216,118.00)		(\$208,861.26)	(\$200,432.68)		(\$367,385.33)	(\$151,267.33)	we have more full fee and multi child families, who benefit from the second child rates	
Donations	10-120-1230-0430-40632	G-641-0430-0632		(\$0.65)		(\$50.00)								\$0.00		
			(688,740)	(\$801,874.45)	(\$905,495.00)	(\$1,043,896.69)	(\$1,083,899.71)	(\$1,126,939.00)		(\$810,512.07)	(\$976,556.95)	(\$1,151,681.32)	(\$24,742.32)			

CS Division 2017 Operating Budget	NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
EXPENDITURES:													
Administration													
Wages (IFT refer to Community Services)	10-120-1230-1000-71090	G-641-1000-1090	5,000	\$5,000.00	\$5,000.00	\$5,000.00	\$10,000.00	\$10,000.00	\$2,500.00	\$6,666.67	\$10,000.00	\$0.00	
Distributed Salaries/Wages		G-641-1101-1110	(408,432)	(\$366,489.20)	(\$478,079.00)	(\$450,100.38)	(\$543,283.16)	(\$567,904.00)	(\$514,880.00)	(\$453,290.91)	\$0.00	\$567,904.00	no longer used
Distributed Benefits		G-641-1101-1111	(99,550)	(\$83,338.65)	(\$112,878.00)	(\$100,168.11)	(\$80,698.99)	(\$138,614.00)	(\$80,313.65)	(\$88,068.58)	\$0.00	\$138,614.00	no longer used
Salaries Full Time	10-120-1230-1101-60010										\$122,717.98	\$122,717.98	Sup 90%, Asst 30%, Recp 100%
Overtime/Shift/Recall	10-120-1230-1101-60013	G-641-1101-1113		\$357.55		\$164.50	\$528.07		\$920.73	\$350.04	\$0.00	\$0.00	unknown
Leave (Ber, Sick, Other)		G-641-1101-1114	6,360	\$12,744.58	\$6,833.00	\$10,534.36	\$13,686.21	\$12,315.00	\$10,219.27	\$12,321.72	\$0.00	(\$12,315.00)	no longer used
Vacation, Stats & Holidays		G-641-1101-1115	57,830	\$63,921.51	\$61,829.00	\$72,802.49	\$69,264.47	\$81,514.00	\$58,156.77	\$68,662.82	\$0.00	(\$81,514.00)	no longer used
Hourly Salaries/Wages	10-120-1230-1101-60015	G-641-1101-1120	236,480	\$245,004.38	\$238,347.00	\$256,702.60	\$228,487.51	\$326,765.00	\$247,858.26	\$243,398.16	\$0.00	(\$326,765.00)	no hourly in 1101
Short and Long Term Disability		G-641-1101-1121	7,745	\$8,823.17	\$8,893.00	\$8,718.12	\$6,514.23	\$10,391.00	\$9,527.85	\$8,018.51	\$0.00	(\$10,391.00)	no longer used
WSIB	10-120-1230-1101-60055	G-641-1101-1122	5,600	\$5,478.38	\$6,352.00	\$6,546.65	\$7,115.33	\$7,680.00	\$6,819.06	\$6,380.12	\$1,338.37	(\$6,341.63)	Sup 90%, Asst 30%, Recp 100%
CPP	10-120-1230-1101-60025	G-641-1101-1123	22,030	\$22,313.92	\$24,752.00	\$25,859.26	\$29,067.44	\$30,695.00	\$27,834.37	\$25,746.87	\$504.74	(\$30,190.26)	Sup 90%, Asst 30%, Recp 100%
EI	10-120-1230-1101-60030	G-641-1101-1124	11,560	\$11,563.95	\$13,530.00	\$14,113.52	\$16,209.49	\$17,006.00	\$15,192.28	\$13,962.32	\$2,220.43	(\$14,785.57)	Sup 90%, Asst 30%, Recp 100%
Dental Vision & Health		G-641-1101-1125	27,840	\$16,970.11	\$26,704.00	\$23,733.07	\$28,489.52	\$42,245.00	\$27,329.69	\$23,064.23	\$0.00	(\$42,245.00)	no longer used
OMERS	10-120-1230-1101-60035	G-641-1101-1126	39,480	\$38,118.71	\$43,914.00	\$46,472.77	\$35,538.05	\$45,817.00	\$34,857.00	\$40,043.18	\$11,733.00	(\$34,084.00)	Sup 90%, Asst 30%, Recp 100%
Life Insurance		G-641-1101-1127	3,060	\$2,637.73	\$3,206.00	\$2,901.19	\$2,393.77	\$4,534.00	\$2,450.71	\$2,644.23	\$0.00	(\$4,534.00)	no longer used
EHT	10-120-1230-1101-60040	G-641-1101-1129	10,105	\$10,064.07	\$11,260.00	\$11,652.18	\$12,863.08	\$13,614.00	\$12,088.24	\$11,526.44	\$2,394.31	(\$11,219.69)	Sup 90%, Asst 30%, Recp 100%
Part-time Salaries/Wages	10-120-1230-1101-60020	G-641-1101-1130	218,760	\$194,818.14	\$271,662.00	\$259,460.09	\$353,402.27	\$283,615.00	\$277,390.30	\$269,226.83	\$0.00	(\$283,615.00)	no PT in 1101
Employee Benefits	10-120-1230-1101-60050										\$9,885.76	\$9,885.76	Sup 90%, Asst 30%, Recp 100%
Teaching Salaries		G-641-1103-1110	231,520	\$222,186.59	\$291,304.00	\$233,653.05	\$243,488.46	\$321,100.00	\$223,136.20	\$233,109.37	\$0.00	(\$321,100.00)	no longer used
Teaching Benefits		G-641-1103-1111	71,300	\$71,662.94	\$83,098.00	\$70,503.05	\$70,471.41	\$99,733.00	\$60,664.63	\$70,879.13	\$0.00	(\$99,733.00)	no longer used
Salaries Full Time	10-120-1230-1103-60010										\$0.00	\$0.00	no salaries in 1103
Overtime	10-120-1230-1103-60013										\$0.00	\$0.00	unknown
Hourly Full Time	10-120-1230-1103-60015										\$386,801.09	\$386,801.09	Preschool,Toddler & FloatTeachers
Hourly Part Time	10-120-1230-1103-60020										\$0.00	\$0.00	no PT in 1103
Employer CPP	10-120-1230-1103-60025										\$17,760.65	\$17,760.65	3 Preschool,4 Toddler & 1 Float Teacher
Employer EI	10-120-1230-1103-60030										\$7,458.63	\$7,458.63	3 Preschool,4 Toddler & 1 Float Teacher
Employer OMERS	10-120-1230-1103-60035										\$34,812.09	\$34,812.09	3 Preschool,4 Toddler & 1 Float Teacher
Employer EHT	10-120-1230-1103-60040										\$7,542.65	\$7,542.65	3 Preschool,4 Toddler & 1 Float Teacher
Employer Benefits	10-120-1230-1103-60050										\$49,747.92	\$49,747.92	3 Preschool,4 Toddler & 1 Float Teacher
Employer WSIB	10-120-1230-1103-60055										\$4,216.16	\$4,216.16	3 Preschool,4 Toddler & 1 Float Teacher
Dietary Salaries		G-641-1106-1110	35,610	\$35,196.33	\$36,327.00	\$43,340.24	\$41,287.06	\$37,050.00	\$34,126.72	\$39,941.21	\$0.00	(\$37,050.00)	no longer used
Dietary Benefits		G-641-1106-1111	8,410	\$6,928.69	\$8,466.00	\$9,695.52	\$6,110.17	\$5,782.00	\$6,245.11	\$7,578.13	\$0.00	(\$5,782.00)	no longer used
Salaries Full Time	10-120-1230-1106-60010										\$0.00	\$0.00	no salaries in 1106
Overtime	10-120-1230-1106-60013										\$0.00	\$0.00	unknown
Hourly Full Time	10-120-1230-1106-60015										\$47,712.30	\$47,712.30	Cook
Hourly Part Time	10-120-1230-1106-60020										\$0.00	\$0.00	no PT in 1106
Employer CPP	10-120-1230-1106-60025										\$2,188.57	\$2,188.57	Cook
Employer EI	10-120-1230-1106-60030										\$1,088.79	\$1,088.79	Cook
Employer OMERS	10-120-1230-1106-60035										\$10,749.10	\$10,749.10	Cook
Employer EHT	10-120-1230-1106-60040										\$930.39	\$930.39	Cook
Employer Benefits	10-120-1230-1106-60050										\$6,366.19	\$6,366.19	Cook
Employer WSIB	10-120-1230-1106-60055										\$520.06	\$520.06	Cook
Substitute Salaries		G-641-1107-1110	28,020	\$42,184.15	\$28,576.00	\$68,796.38	\$96,660.85	\$51,200.00	\$90,878.63	\$69,213.79	\$0.00	(\$51,200.00)	no longer used
Substitute Benefits		G-641-1107-1111	2,300	\$2,568.62	\$2,382.00	\$9,161.20	\$5,323.77	\$5,097.00	\$5,171.13	\$5,684.53	\$0.00	(\$5,097.00)	no longer used
Hourly Part Time	10-120-1230-1107-60020										\$52,606.65	\$52,606.65	based on #s for 6 interim staff
Employer CPP	10-120-1230-1107-60025										\$1,630.15	\$1,630.15	based on #s for 6 interim staff
Employer EI	10-120-1230-1107-60030										\$1,154.32	\$1,154.32	based on #s for 6 interim staff
Employer OMERS	10-120-1230-1107-60035										\$986.39	\$986.39	based on #s for 6 interim staff
Employer EHT	10-120-1230-1107-60040										\$986.39	\$986.39	based on #s for 6 interim staff
Employer Benefits	10-120-1230-1107-60050										\$0.00	\$0.00	based on #s for 6 interim staff
Employer WSIB	10-120-1230-1107-60055										\$551.36	\$551.36	based on #s for 6 interim staff
Extended School Program Distributed Salaries		G-641-1150-1110	92,250	\$91,624.72	\$125,146.00	\$98,218.12	\$156,437.11	\$169,562.00	\$123,671.29	\$115,426.65	\$0.00	(\$169,562.00)	no longer used
Extended School Program Distributed Benefits		G-641-1150-1111	13,270	\$3,626.27	\$22,396.00	\$16,047.28		\$32,628.00	\$255.00	\$6,557.85	\$0.00	(\$32,628.00)	no longer used
Salaries Full Time	10-120-1230-1108-60010										\$0.00	\$0.00	no salaries in 1108
Overtime	10-120-1230-1108-60013										\$0.00	\$0.00	unknown
Hourly Full Time	10-120-1230-1108-60015										\$0.00	\$0.00	no FT in 1108
Hourly Part Time	10-120-1230-1108-60020										\$164,928.17	\$164,928.17	based on #s for 6 Extended Day Teachers
Employer CPP	10-120-1230-1108-60025										\$7,124.44	\$7,124.44	based on #s for 6 Extended Day Teachers
Employer EI	10-120-1230-1108-60030										\$3,763.64	\$3,763.64	based on #s for 6 Extended Day Teachers
Employer OMERS	10-120-1230-1108-60035										\$5,244.25	\$5,244.25	based on #s for 6 Extended Day Teachers
Employer EHT	10-120-1230-1108-60040										\$3,216.10	\$3,216.10	based on #s for 6 Extended Day Teachers
Employer Benefits	10-120-1230-1108-60050										\$2,251.13	\$2,251.13	based on #s for 6 Extended Day Teachers
Employer WSIB	10-120-1230-1108-60055										\$1,797.72	\$1,797.72	based on #s for 6 Extended Day Teachers
Provincial Wage Enhancement Dist Salary		G-641-1154-1110					\$16,630.75			\$5,543.58	\$0.00	\$0.00	no longer used
Provincial Wage Enhancement Dist Benefits		G-641-1154-1111					\$2,910.39			\$970.13	\$0.00	\$0.00	no longer used
Salaries Full Time	10-120-1230-1109-60010										\$0.00	\$0.00	
Hourly Full Time	10-120-1230-1109-60015										\$0.00	\$0.00	
Hourly Part Time	10-120-1230-1109-60020										\$0.00	\$0.00	
Employer CPP	10-120-1230-1109-60025										\$0.00	\$0.00	

CS Division 2017 Operating Budget		NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
Employer EI	10-120-1230-1109-60030											\$0.00	\$0.00	programs are running at max capacity
Employer OMERS	10-120-1230-1109-60035											\$0.00	\$0.00	
Employer EHT	10-120-1230-1109-60040											\$0.00	\$0.00	
Employer Benefits	10-120-1230-1109-60050											\$0.00	\$0.00	
Employer WSIB	10-120-1230-1109-60055											\$0.00	\$0.00	
Accounting Charges	10-120-1230-1200-71221	G-641-1200-1221	15,000	\$15,000.00	\$17,100.00	\$17,100.00	\$17,100.00	\$20,000.00	\$15,000.00	\$16,400.00	\$20,000.00	\$20,000.00	\$0.00	
Communication	10-120-1230-1200-71251	G-641-1200-1251	3,100	\$3,216.05	\$3,400.00	\$1,752.79	\$2,006.03	\$1,800.00	\$666.32	\$2,324.96	\$1,800.00	\$1,800.00	\$0.00	
Postage	10-120-1230-1200-71252	G-641-1200-1252				\$503.71				\$167.90	\$200.00	\$200.00	\$200.00	
Audit	10-120-1230-1200-71254	G-641-1200-1254	1,700	\$1,704.48	\$1,705.00	\$2,544.01	\$966.73	\$1,705.00	\$2,724.63	\$1,738.41	\$1,705.00	\$1,705.00	\$0.00	
Memberships	10-120-1230-1200-71260	G-641-1200-1260	2,400	\$2,256.00	\$2,000.00	\$1,956.00	\$2,296.00	\$3,300.00	\$1,432.00	\$2,169.33	\$3,300.00	\$3,300.00	\$0.00	
Office Supplies	10-120-1230-1400-71410	G-641-1400-1410	2,000	\$1,463.41	\$1,000.00	\$4,612.42	\$3,849.08	\$3,300.00	\$3,520.23	\$3,308.30	\$3,500.00	\$3,500.00	\$200.00	
Extended School Teaching Supplies	10-120-1230-1400-71469	G-641-1400-1469	4,000	\$4,154.51	\$3,000.00	\$4,357.64	\$4,395.06	\$6,000.00	\$6,896.50	\$4,302.40	\$7,500.00	\$7,500.00	\$1,500.00	
Supplies - Housekeeping	10-120-1230-1400-71473	G-641-1400-1473	600	\$542.80	\$600.00	\$1,068.43	\$3,900.02	\$2,000.00	\$3,717.71	\$1,837.08	\$2,000.00	\$2,000.00	\$0.00	
Teaching Supplies	10-120-1230-1400-71474	G-641-1400-1474	6,000	\$5,269.36	\$6,602.00	\$20,810.53	\$32,198.47	\$14,500.00	\$18,138.36	\$19,426.12	\$14,500.00	\$14,500.00	\$0.00	
Food & Meals	10-120-1230-1400-71491	G-641-1400-1491	38,500	\$40,415.74	\$41,000.00	\$48,209.53	\$54,443.46	\$63,000.00	\$42,598.02	\$47,689.58	\$58,000.00	\$58,000.00	(\$5,000.00)	
Conference & Courses	10-120-1230-1500-71531	G-641-1500-1531	4,500	\$10,051.30	\$35,500.00	\$13,603.57	\$20,201.98	\$15,000.00	\$8,882.73	\$14,618.95	\$15,000.00	\$15,000.00	\$0.00	
Equipment Leases & Maintenance	10-120-1230-1500-71543	G-641-1500-1543	2,900	\$1,994.70	\$2,000.00	\$997.35	\$1,060.34	\$2,000.00		\$1,350.80	\$2,000.00	\$2,000.00	\$0.00	
License	10-120-1230-1500-71582	G-641-1500-1582	30	\$45.00	\$50.00	\$40.00	\$40.00	\$50.00	\$65.00	\$41.67	\$1,000.00	\$1,000.00	\$950.00	
Advertising & Public Notice	10-120-1230-1500-71591	G-641-1500-1591	400	\$1,449.15	\$800.00	\$366.36	\$844.12	\$1,000.00	\$556.47	\$886.54	\$1,000.00	\$1,000.00	\$0.00	
Events & Activities	10-120-1230-1500-71593	G-641-1500-1593	2,000	\$7,175.82	\$4,500.00	\$6,595.14	\$7,785.28	\$7,000.00	\$7,323.59	\$7,185.41	\$7,500.00	\$7,500.00	\$500.00	
Contributions to Reserve Funds	10-120-1230-1620-75390	G-641-1620-5390				\$112,345.24				\$37,448.41			\$0.00	
Vehicle Gasoline	10-120-1230-2910-71418	G-641-2910-1418			\$750.00	\$600.17	\$711.74	\$750.00	\$90.07	\$437.30	\$750.00	\$750.00	\$0.00	
Vehicle Parts & Maintenance	10-120-1230-2910-71451	G-641-2910-1451			\$740.00	\$834.56	\$99.67	\$750.00		\$311.41	\$750.00	\$750.00	\$0.00	
			709,678	\$758,704.98	\$849,767.00	\$982,104.60	\$980,795.24	\$1,043,980.00	\$793,711.22	\$907,201.61	\$1,125,434.89	\$1,125,434.89	\$81,454.89	
Buildings & Grounds													\$0.00	
Natural Gas Charges	10-120-1230-1240-71416	G-641-6410-1416	1,900	\$3,275.64	\$3,000.00	\$5,697.56	\$4,184.05	\$4,686.00	\$3,394.40	\$4,385.75	\$4,852.50	\$4,852.50	\$166.50	
Electrical Power	10-120-1230-1240-71420	G-641-6410-1420	5,900	\$6,588.70	\$7,588.00	\$4,913.77	\$7,032.34	\$9,774.00	\$5,613.25	\$6,178.27	\$9,774.00	\$9,774.00	\$0.00	
Water & Sewer Charges	10-120-1230-1240-71421	G-641-6410-1421	4,800	\$5,850.50	\$7,098.00	\$9,168.32	\$9,928.38	\$14,301.00	\$10,513.10	\$8,315.73	\$14,301.00	\$14,301.00	\$0.00	
Cleaning/Janitorial Supplies	10-120-1230-1240-71470	G-641-6410-1470	3,000	\$3,797.48	\$3,000.00	\$3,270.12	\$2,087.96	\$2,250.00	\$2,485.73	\$3,051.85	\$2,250.00	\$2,250.00	\$0.00	
Contracted Services	10-120-1230-1240-71523	G-641-6410-1523		\$1,439.43	\$2,000.00	\$1,409.26	\$1,626.74	\$2,000.00	\$1,171.98	\$1,491.81	\$2,000.00	\$2,000.00	\$0.00	
Janitorial Contracted Services	10-120-1230-1240-71524	G-641-6410-1524	22,700	\$27,950.52	\$24,670.00	\$23,804.10	\$26,831.30	\$36,000.00	\$13,932.82	\$26,195.31	\$36,000.00	\$36,000.00	\$0.00	
Repairs & Maintenance	10-120-1230-1240-71545	G-641-6410-1545	5,000	\$12,164.29	\$6,000.00	\$8,624.12	\$12,898.15	\$12,600.00	\$8,480.87	\$11,228.85	\$12,600.00	\$12,600.00	\$0.00	
Snow Removal	10-120-1230-1240-71553	G-641-6410-1553	1,200	\$3,527.43	\$1,600.00	\$2,068.29	\$1,950.49	\$4,500.00	\$2,952.51	\$2,515.40	\$4,500.00	\$4,500.00	\$0.00	
General Insurance	10-120-1230-1240-71580	G-641-6410-1580	1,500	\$2,284.31	\$2,460.00	\$2,514.15	\$2,740.31	\$2,893.00	\$1,748.52	\$2,512.92	\$2,069.00	\$2,069.00	(\$824.00)	
			46,000	\$66,878.30	\$57,416.00	\$61,469.69	\$69,279.72	\$89,004.00	\$50,293.18	\$65,875.90	\$88,346.50	\$88,346.50	(\$657.50)	
Total Revenue			(688,740)	(\$801,874.45)	(\$905,495.00)	(\$1,043,896.69)	(\$1,083,899.71)	(\$1,126,939.00)	(\$810,512.07)	(\$976,556.95)	(\$1,151,681.32)	(\$1,151,681.32)	(\$24,742.32)	
Total Expenditures			755,678	\$825,583.28	\$907,183.00	\$1,043,574.29	\$1,050,074.96	\$1,132,984.00	\$844,004.40	\$973,077.51	\$1,213,781.39	\$1,213,781.39	\$80,797.39	
Total Children's Day Care			66,938	\$23,708.83	\$1,688.00	(\$322.40)	(\$33,824.75)	\$6,045.00	\$33,492.33	(\$3,479.44)	\$62,100.07	\$62,100.07	\$56,055.07	
Day Care Best Start Hub														
REVENUE														
D.S.S.A.B. Grant	10-120-1231-0430-40433	G-643-0430-0433	(151,920)	(\$119,198.00)	(\$119,198.00)	(\$118,286.41)	(\$104,328.60)	(\$125,351.00)	(\$92,116.60)	(\$113,937.67)	(\$113,937.67)	(\$122,822.13)	\$2,528.87	
Early Learning & CC Initiative	10-120-1231-0430-40441	G-643-0430-0441	(3,300)	(\$3,613.02)	(\$3,300.00)	(\$3,300.00)	(\$3,300.00)	(\$3,300.00)	(\$3,300.00)	(\$3,404.34)	(\$3,300.00)	(\$3,300.00)	\$0.00	
			(155,220)	(\$122,811.02)	(\$122,498.00)	(\$121,586.41)	(\$107,628.60)	(\$128,651.00)	(\$95,416.60)	(\$117,342.01)	(\$117,342.01)	(\$126,122.13)	\$2,528.87	
EXPENDITURES:														
Administration														
Distributed Salaries/Wages		G-643-1101-1110	14,670	(\$11,914.65)	\$12,439.00	\$16,551.60	\$5,091.08	\$8,258.00	\$55,413.05	\$3,242.68	\$0.00	\$0.00	(\$8,258.00)	no longer used
Distributed Benefits		G-643-1101-1111	3,800	(\$2,001.00)	\$1,601.00	(\$49.95)	\$1,979.87	\$1,061.00	\$12,107.03	(\$23.69)	\$0.00	\$0.00	(\$1,061.00)	no longer used
Leave (Ber, Sick, Etc.)		G-643-1101-1114	1,110	\$1,190.24	\$858.00	\$1,959.05	\$941.96	\$1,418.00		\$1,363.75	\$0.00	\$0.00	(\$1,418.00)	no longer used
Vac, Stats, Holidays		G-643-1101-1115	7,520	\$10,284.52	\$6,216.00	\$6,213.83	\$3,588.18	\$6,874.00		\$6,695.51	\$0.00	\$0.00	(\$6,874.00)	no longer used
Salaries Full Time	10-120-1231-1101-60010	G-643-1101-1120	46,020	\$47,477.42	\$49,770.00	\$47,882.06	\$49,930.77	\$43,515.00		\$48,430.08	\$45,174.22	\$45,174.22	\$1,659.22	Sup 10%, Asst 70%
Overtime	10-120-1231-1101-60013												\$0.00	Sup 10%, Asst 70%, Hub Assist 100%
Hourly Full Time	10-120-1231-1101-60015										\$0.00	\$0.00	\$0.00	no FT in 1101
Disability STD/LTD		G-643-1101-1121	1,490	\$2,242.54	\$2,425.00	\$2,400.90	\$2,280.91	\$2,046.00		\$2,308.12	\$0.00	\$0.00	(\$2,046.00)	no longer used
WSIB	10-120-1231-1101-60055	G-643-1101-1122	820	\$1,004.66	\$625.00	\$617.56	\$620.59	\$823.00		\$747.60	\$727.14	\$727.14	(\$95.86)	Sup 10%, Asst 70%, Hub Assist 100%
CPP	10-120-1231-1101-60025	G-643-1101-1123	3,195	\$3,987.77	\$2,356.00	\$2,425.50	\$2,479.95	\$3,357.00		\$2,964.41	\$2,802.00	\$2,802.00	(\$555.00)	Sup 10%, Asst 70%, Hub Assist 100%
EI	10-120-1231-1101-60030	G-643-1101-1124	1,550	\$1,900.70	\$1,072.00	\$1,113.68	\$1,139.09	\$1,804.00		\$1,384.49	\$1,252.54	\$1,252.54	(\$551.46)	

CS Division 2017 Operating Budget		NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments	
Employer EHT	10-120-1231-1107-60040	G-643-1200-1221											\$0.00	no longer used	
Employer Benefits	10-120-1231-1107-60050												\$0.00		
Employer WSIB	10-120-1231-1107-60055												\$0.00		
Accounting Charges	10-120-1231-1200-71221		3,100	\$3,100.00	\$3,100.00	\$3,100.00	\$3,100.00	\$3,500.00	\$2,625.00	\$3,100.00	\$3,500.00	\$0.00			
Communications	10-120-1231-1200-71251		2,300	\$978.87	\$1,000.00	\$502.61	\$385.87	\$1,000.00	\$311.44	\$622.45	\$1,000.00	\$0.00			
Memberships	10-120-1231-1200-71260		400	\$300.00	\$400.00					\$100.00	\$0.00	\$0.00			
Office Supplies	10-120-1231-1400-71410		1,200	\$1,518.75	\$800.00	\$868.64	\$1,017.95	\$800.00	\$177.51	\$1,135.11	\$800.00	\$0.00			
Teaching Supplies	10-120-1231-1400-71474		2,250	\$1,063.66	\$2,250.00	\$2,583.29	\$734.30	\$2,000.00	\$1,397.72	\$1,460.42	\$2,000.00	\$0.00			
Food & Meals	10-120-1231-1400-71491		1,000	\$390.98	\$1,000.00	\$661.42	\$541.29	\$1,400.00	\$529.91	\$531.23	\$1,400.00	\$0.00			
Equipment Leases & Maint.	10-120-1231-1500-71543		1,000	\$664.90	\$700.00	\$332.45		\$700.00		\$332.45	\$700.00	\$0.00			
Advertising & Public Notices	10-120-1231-1500-71591		500	\$427.42	\$522.00	\$61.06		\$500.00	\$238.49	\$162.83	\$500.00	\$0.00			
Events & Activities	10-120-1231-1500-71593		650	\$740.35	\$650.00	\$532.18	\$2,861.32	\$2,650.00	\$608.55	\$1,377.95	\$2,650.00	\$0.00			
Vehicle Distributed Salaries			500	\$780.16	\$300.00	\$555.97	\$743.98	\$1,500.00		\$693.37	\$1,500.00	\$0.00			
Vehicle Distributed Benefits			160	\$257.43	\$90.00	\$183.47	\$245.51	\$495.00		\$228.80	\$495.00	\$0.00			
Salaries Full Time	10-120-1231-2910-60010	G-643-2910-1111											\$0.00	no longer used	
Hourly Full Time	10-120-1231-2910-60015												\$0.00		
Hourly Part Time	10-120-1231-2910-60020												\$0.00		
Employer CPP	10-120-1231-2910-60025												\$0.00		
Employer EI	10-120-1231-2910-60030												\$0.00		
Employer OMERS	10-120-1231-2910-60035												\$0.00		
Employer EHT	10-120-1231-2910-60040												\$0.00		
Employer Benefits	10-120-1231-2910-60050												\$0.00		
Employer WSIB	10-120-1231-2910-60055												\$0.00		
Van Gas & Fuel			800	\$1,151.60	\$450.00	\$101.84	\$377.72	\$500.00	\$175.14	\$543.72	\$0.00	(\$500.00)	no longer used		
Vehicle Parts & Maintenance			500	\$1,307.50	\$602.00	\$115.65		\$600.00		\$474.38	\$0.00	(\$600.00)	no longer used		
Vehicle Insurance			400	\$369.00	\$369.00	\$73.80	\$376.50	\$372.00	\$345.00	\$273.10	\$147.00	(\$225.00)	no longer used		
Vehicle Licence			82	\$82.00	\$90.00	\$90.00	\$98.00	\$90.00	\$108.00	\$90.00	\$108.00	\$0.00	\$10.00		no longer used
			132,712	\$114,568.44	\$101,358.00	\$99,681.03	\$90,145.90	\$119,653.00	\$76,310.22	\$101,465.12	\$107,018.10	(\$12,634.90)			
Buildings & Grounds													\$0.00		
Natural Gas Charges	10-120-1231-1240-71416	G-643-6430-1416	500		\$500.00		\$1,394.64	\$520.00	\$46.56	\$464.88	\$520.00	\$0.00	\$0.00		
Hydro Charges	10-120-1231-1240-71420	G-643-6430-1420	3,000	\$3,080.31	\$3,500.00	\$4,378.30	\$2,413.88	\$1,086.00	\$871.97	\$3,290.83	\$1,086.00	\$0.00	\$0.00		
Water & Sewer Charges	10-120-1231-1240-71421	G-643-6430-1421	2,380	\$2,380.00	\$2,372.00	\$2,902.33	\$3,309.46	\$1,589.00	\$261.38	\$2,863.93	\$1,589.00	\$0.00	\$0.00		
Cleaning/Janitorial Supplies	10-120-1231-1240-71470	G-643-6430-1470	1,000	\$589.20	\$1,500.00	\$1,393.93	\$441.22	\$250.00	\$250.80	\$808.12	\$250.00	\$0.00	\$0.00		
Contracted Works/Janitorial Contract	10-120-1231-1240-71524	G-643-6430-1524	11,295	\$6,687.88	\$10,312.00	\$10,312.00	\$9,052.73	\$4,000.00	\$1,261.45	\$8,684.20	\$4,000.00	\$0.00	\$0.00		
Repairs & Maintenance	10-120-1231-1240-71545	G-643-6430-1545	1,500	\$1,934.26	\$1,500.00	\$1,363.50		\$1,400.00		\$1,099.25	\$1,400.00	\$0.00	\$0.00		
Snow Removal	10-120-1231-1240-71553	G-643-6430-1553	840	\$878.31	\$840.00	\$993.19	\$566.27	\$500.00	\$191.85	\$812.59	\$500.00	\$0.00	\$0.00		
Insurance	10-120-1231-1240-71580	G-643-6430-1580	1,500	\$625.00	\$616.00	\$562.13	\$304.50	\$321.00	\$194.27	\$497.21	\$230.00	(\$91.00)	(\$91.00)		
			22,015	\$16,174.96	\$21,140.00	\$21,905.38	\$17,482.70	\$9,666.00	\$3,078.28	\$18,521.01	\$9,575.00	(\$91.00)			
Total Revenue			(155,220)	(\$122,811.02)	(\$122,498.00)	(\$121,586.41)	(\$107,628.60)	(\$128,651.00)	(\$95,416.60)	(\$117,342.01)	(\$126,122.13)		\$2,528.87		
Total Expenditures			154,727	\$130,743.40	\$122,498.00	\$121,586.41	\$107,628.60	\$129,319.00	\$79,388.50	\$119,986.14	\$116,593.10		(\$12,725.90)		
Total Day Care Best Start Hub			(493)	\$7,932.38	\$0.00	(\$0.00)	(\$0.00)	\$668.00	(\$16,028.10)	\$2,644.13	(\$9,529.03)		(\$10,197.03)		
Day Care Resource Centre (Special Needs Resource)															
REVENUE:															
RRDSSAB Day Care Fee Subsidy	10-120-1232-0430-40432	G-644-0430-0432	(121,880)	(\$100,515.00)	(\$100,515.00)	(\$100,515.00)	(\$104,018.00)	(\$114,947.00)	(\$79,733.70)	(\$101,682.67)	(\$132,864.00)	(\$17,917.00)		no longer used	
Wage Subsidy/Best Start Enhanced		G-644-0430-0434	(9,400)								\$0.00	\$0.00			
RRDSSAB Capacity Building	10-120-1232-0430-40443	G-644-0430-0443		(\$8,000.00)	(\$8,000.00)	(\$6,534.03)	(\$1,465.97)	\$0.00		(\$5,333.33)		\$0.00			
			(131,280)	(\$108,515.00)	(\$108,515.00)	(\$107,049.03)	(\$105,483.97)	(\$114,947.00)	(\$79,733.70)	(\$107,016.00)	(\$132,864.00)	(\$17,917.00)			
EXPENDITURES:															
Distributed Salaries/Wages		G-644-1101-1110		(\$18,546.03)	(\$18,888.00)	(\$17,452.70)	(\$19,155.88)	(\$19,266.00)	(\$13,941.49)	(\$18,384.87)	\$0.00	\$19,266.00		no longer used	
Distributed Benefits		G-644-1101-1111			(\$5,329.00)	(\$5,084.47)	(\$6,017.09)	(\$5,687.00)	(\$4,081.84)	(\$3,700.52)	\$0.00	\$5,687.00		no longer used	
Overtime	10-120-1232-1101-60013	G-644-1101-1113				\$27.25	\$46.33			\$24.53		\$0.00			
Leave (Ber, Sick, Other)		G-644-1101-1114	1,330	\$1,876.10	\$1,453.00	\$1,804.61	\$3,360.28	\$1,482.00	\$1,054.31	\$2,347.00	\$0.00	(\$1,482.00)		no longer used	
Vacation, Stats, Holidays		G-644-1101-1115	11,310	\$11,220.93	\$11,439.00	\$11,445.34	\$11,674.53	\$11,671.00	\$9,080.19	\$11,446.93	\$0.00	(\$11,671.00)		no longer used	
Salaries/Wages Full Time	10-120-1232-1101-60010	G-644-1101-1120	79,970	\$79,633.15	\$81,546.00	\$80,347.21	\$80,844.60	\$84,010.00	\$60,315.21	\$80,274.99	\$0.00	(\$84,010.00)		no salaries in 1101	
Hourly Full Time	10-120-1232-1101-60015											\$99,241.57	\$99,241.57		
Hourly Part Time	10-120-1232-1101-60020										\$0.00	\$0.00		no PT in 1101	
Short & Long Term Disability		G-644-1101-1121	2,450	\$2,421.00	\$2,489.00	\$2,479.92	\$2,362.20	\$2,289.00	\$1,768.24	\$2,421.04	\$0.00	(\$2,289.00)		no longer used	
WSIB	10-120-1232-1101-60055	G-644-1101-1122	1,000	\$1,025.87	\$1,039.00	\$1,036.65	\$1,052.61	\$1,060.00	\$814.45	\$1,038.38	\$1,081.74	\$21.74			
CPP	10-120-1232-1101-60025	G-644-1101-1123	4,240	\$4,269.72	\$4,328.00	\$4,318.53	\$4,390.79	\$4,422.00	\$3,407.35	\$4,326.35	\$4,392.71	(\$29.29)			
EI	10-120-1232-1101-60030	G-644-1101-1124	1,990	\$1,940.81	\$2,136.00	\$2,141.34	\$2,184.02	\$2,208.00	\$1,682.76	\$2,088.72	\$1,913.66	(\$294.34)			
Dental, Vision & Health		G-644-1101-1125	6,260	\$5,919.04	\$5,676.00	\$5,256.86	\$5,996.58	\$7,253.00	\$4,843.76	\$5,724.16	\$0.00	(\$7,253.00)		no longer used	
OMERS	10-120-1232-1101-60035	G-644-1101-1126	8,330	\$8,393.31	\$8,499.00	\$8,479.19	\$8,693.16	\$8,670.00	\$6,662.56	\$8,521.89	\$5,410.87	(\$3,259.13)			
Life Insurance		G-644-1101-1127	710	\$726.08	\$640.00	\$702.48	\$695.88	\$655.00	\$532.08	\$708.15	\$0.00	(\$655.00)		no longer used	
EHT	10-120-1232-1101-60040	G-644-1101-1129	1,810	\$1,818.45	\$1,841.00	\$1,837.68	\$1,866.33	\$1,878.00	\$1,443.67	\$1,840.82	\$1,944.22	\$66.22			
Employee Benefits	10-120-1232-1101-60050										\$5,631.76	\$5,631.76			
Accounting Charges IFT	10-120-1232-1200-71221	G-644-1200-1221	4,100	\$4,100.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,500.00	\$1,875.00	\$2,700.00	\$2,500.00	\$0.00			
Telephone & Communications	10-120-1232-1200-71251	G-644-1200-1251	500	\$536.88	\$450.00	\$643.60	\$716.69	\$635.00	\$915.25	\$632.39	\$635.00	\$0.00			
Audit		G-644-1200-1254	480	\$0.00	\$0.00						\$0.00	\$0.00		no longer used	
Memberships	10-120-1232-1200-71260	G-644-1200-1260	600	\$500.77	\$500.00										

CS Division 2017 Operating Budget		NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
Office Supplies	10-120-1232-1400-71410	G-644-1400-1410	1,120	\$422.97	\$200.00	\$218.85	\$147.32	\$147.32	\$200.00	\$304.26	\$263.05	\$200.00	\$0.00	no longer used
Supplies - Teaching	10-120-1232-1400-71474	G-644-1400-1474	1,000	\$697.19	\$5,000.00	\$937.42	\$3,936.43	\$3,936.43	\$5,000.00	\$2,156.42	\$1,857.01	\$5,000.00	\$0.00	
Food & Meals		G-644-1400-1491		\$411.84							\$137.28	\$0.00	\$0.00	
Conferences & Courses	10-120-1232-1500-71531	G-644-1500-1531	4,080	\$5,268.04	\$8,000.00	\$5,931.67	\$1,465.97	\$1,465.97	\$6,500.00	\$5,227.17	\$4,221.89	\$6,500.00	\$0.00	
			131,280	\$112,636.12	\$113,019.00	\$107,371.43	\$106,410.75	\$106,410.75	\$115,780.00	\$84,059.35	\$108,806.10	\$134,751.53	\$18,971.53	
Total Revenue				(131,280)	(\$108,515.00)	(\$108,515.00)	(\$107,049.03)	(\$105,483.97)	(\$114,947.00)	(\$79,733.70)	(\$107,016.00)	(\$132,864.00)	(\$17,917.00)	
Total Expenditures				131,280	\$112,636.12	\$113,019.00	\$107,371.43	\$106,410.75	\$115,780.00	\$84,059.35	\$108,806.10	\$134,751.53	\$18,971.53	
Total Day Care Resource Centre				0	\$4,121.12	\$4,504.00	\$322.40	\$926.78	\$833.00	\$4,325.65	\$1,790.10	\$1,887.53	\$1,054.53	
Handi-Van Transit Services:														
REVENUE:														
Provincial Grant	10-060-0632-0430-40412	G-653-0430-0412	(75,000)	(\$60,692.47)	(\$75,000.00)	(\$67,300.67)	(\$58,487.18)	(\$58,487.18)	(\$68,000.00)	(\$17,255.00)	(\$62,160.11)	(\$68,000.00)	\$0.00	
User Fees - Fares	10-060-0632-0430-40597	G-653-0430-0597	(20,000)	(\$24,650.51)	(\$20,000.00)	(\$23,345.00)	(\$21,436.50)	(\$21,436.50)	(\$16,600.00)	(\$11,931.75)	(\$23,144.00)	(\$16,000.00)	\$600.00	
Transit Donations	10-060-0632-0430-40632	G-653-0430-0632	(18,000)	(\$18,123.43)	(\$15,000.00)	(\$17,748.97)	(\$18,545.35)	(\$18,545.35)	(\$12,600.00)	(\$12,092.76)	(\$18,139.25)	(\$16,000.00)	(\$3,400.00)	
			(113,000)	(\$103,466.41)	(\$110,000.00)	(\$108,394.64)	(\$98,469.03)	(\$98,469.03)	(\$97,200.00)	(\$41,279.51)	(\$103,443.36)	(\$100,000.00)	(\$2,800.00)	
													\$0.00	
EXPENDITURES:														
Administration IFT (refer to Community Ser	10-060-0632-1100-71090	G-653-1101-1110	5,000	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$1,250.00	\$5,000.00	\$5,000.00	\$0.00	
Accounting Charges (IFT)	10-060-0632-1200-71221	G-653-1200-1221	5,000	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$7,500.00	\$5,625.00	\$5,000.00	\$7,500.00	\$0.00	
Communications	10-060-0632-1200-71251	G-653-1200-1251	600	\$515.26	\$600.00	\$675.63	\$682.51	\$682.51	\$650.00	\$447.76	\$624.47	\$650.00	\$0.00	
Postage, Freight, Courier	10-060-0632-1200-71252	G-653-1200-1252		\$22.95		\$23.72					\$15.56		\$0.00	
Office Supplies	10-060-0632-1400-71410	G-653-1400-1410					\$122.74				\$40.91		\$0.00	
Contracted Services (Dial-a-ride)	10-060-0632-1500-71523	G-653-1500-1523	33,500	\$28,725.25	\$32,000.00	\$32,260.25	\$26,262.77	\$30,000.00	\$30,000.00	\$23,280.00	\$29,082.76	\$32,000.00	\$2,000.00	
Advertising & Public Notices	10-060-0632-1500-71591	G-653-1500-1591	100		\$100.00		\$415.18				\$138.39		\$0.00	
Transfer to Reserve Funds	10-060-0632-1620-75390	G-653-1620-5390	7,000		\$7,000.00								\$0.00	
Handi-Van - Contracted Works	10-060-0632-2560-71523	G-653-2560-1523	141,000	\$135,117.35	\$141,000.00	\$132,246.38	\$126,329.44	\$115,000.00	\$115,000.00	\$111,830.39	\$131,231.06	\$130,000.00	\$15,000.00	new driver for dial-a-ride has already seen a spike in ridership
			192,200	\$174,380.81	\$190,700.00	\$175,205.98	\$163,812.64	\$158,150.00	\$158,150.00	\$142,433.15	\$171,133.14	\$175,150.00	\$17,000.00	
													\$0.00	
Vehicles - Licensed														
Distributed Salaries/Wages		G-653-2910-1110	4,000	\$3,723.47	\$3,300.00	\$4,503.94	\$8,953.90	\$8,953.90	\$6,500.00	\$5,607.90	\$5,727.10		(\$6,500.00)	
Distributed Benefits		G-653-2910-1111	1,200	\$1,228.75	\$1,089.00	\$1,486.31	\$2,954.83	\$2,954.83	\$2,145.00	\$1,850.64	\$1,889.96		(\$2,145.00)	
Salaries Full Time	10-060-0632-2910-60010												\$0.00	
Hourly Full Time	10-060-0632-2910-60015											\$6,500.00	\$6,500.00	
Hourly Part Time	10-060-0632-2910-60020												\$0.00	
Employer CPP	10-060-0632-2910-60025												\$0.00	
Employer EI	10-060-0632-2910-60030												\$0.00	
Employer OMERS	10-060-0632-2910-60035												\$0.00	
Employer EHT	10-060-0632-2910-60040												\$0.00	
Employer Benefits	10-060-0632-2910-60050											\$2,145.00	\$2,145.00	
Employer WSIB	10-060-0632-2910-60055												\$0.00	
Gas & Fuel	10-060-0632-2910-71418	G-653-2910-1418	10,500	\$11,786.05	\$12,375.00	\$13,287.17	\$8,735.27	\$11,000.00	\$11,000.00	\$5,463.92	\$11,269.50	\$10,000.00	(\$1,000.00)	
Vehicle Parts & Maintenance	10-060-0632-2910-71451	G-653-2910-1451	3,000	\$2,072.62	\$3,000.00	\$7,279.74	\$7,724.21	\$7,724.21	\$6,000.00	\$5,120.74	\$5,692.19	\$6,000.00	\$0.00	
Insurance	10-060-0632-2910-71580	G-653-2910-1580	2,200	\$3,111.00	\$3,137.00	\$3,111.00	\$2,769.00	\$2,769.00	\$3,137.00	\$882.51	\$2,997.00	\$2,769.00	(\$368.00)	\$1098 from Dawn
Licenses	10-060-0632-2910-71582	G-653-2910-1582	444	\$444.00	\$532.00	\$532.00	\$568.00	\$568.00	\$570.00	\$578.00	\$514.67	\$578.00	\$8.00	
			21,344	\$22,365.89	\$23,433.00	\$30,200.16	\$31,705.21	\$31,705.21	\$29,352.00	\$19,503.71	\$28,090.42	\$27,992.00	(\$1,360.00)	
Total Revenue				(113,000)	(\$103,466.41)	(\$110,000.00)	(\$108,394.64)	(\$98,469.03)	(\$97,200.00)	(\$41,279.51)	(\$103,443.36)	(\$100,000.00)	(\$2,800.00)	
Total Expenditures				213,544	\$196,746.70	\$214,133.00	\$205,406.14	\$195,517.85	\$187,502.00	\$161,936.86	\$199,223.56	\$203,142.00	\$15,640.00	
Total Handi Transit Services				100,544	\$93,280.29	\$104,133.00	\$97,011.50	\$97,048.82	\$90,302.00	\$120,657.35	\$95,780.20	\$103,142.00	\$12,840.00	
Townshend Theatre														
REVENUE														
Paid Admission (Surtax)	10-160-1635-0330-40769	G-713-0330-0769	(8,750)	(\$4,776.50)	(\$6,500.00)	(\$7,255.85)	(\$9,204.00)	(\$9,204.00)	(\$6,500.00)	(\$3,613.50)	(\$7,078.78)	(\$6,500.00)	\$0.00	includes janitor fees & tech fees
Rental Hall	10-160-1635-0330-40772	G-713-0330-0772	(6,500)	(\$9,508.06)	(\$8,000.00)	(\$9,046.77)	(\$11,566.68)	(\$11,566.68)	(\$9,000.00)	(\$7,023.39)	(\$10,040.50)	(\$9,000.00)	\$0.00	
			(15,250)	(\$14,284.56)	(\$14,500.00)	(\$16,302.62)	(\$20,770.68)	(\$20,770.68)	(\$15,500.00)	(\$10,636.89)	(\$17,119.29)	(\$15,500.00)	\$0.00	
EXPENDITURES														
Buildings & Grounds														
Repairs & Maintenance	10-160-1635-1240-71545	G-713-1240-1545					\$384.00		\$1,342.00	\$672.80	\$128.00	\$2,270.00	\$928.00	
Equipment Leases & Maint.	10-160-1635-1500-71543	G-713-1500-1543	1,750	\$5,181.67	\$2,500.00		\$364.50		\$2,000.00		\$1,848.72	\$1,500.00	(\$500.00)	
General Insurance	10-160-1635-1500-71580	G-713-1500-1580	250	\$240.66	\$253.00	\$251.46	\$257.35		\$258.00	\$220.25	\$249.82	\$330.00	\$72.00	
Capital Investment Fund (Surtax) (Transfer to Re	10-160-1635-1620-75390	G-713-1620-5390	8,750	\$4,776.50	\$6,500.00	\$7,255.85	\$9,204.00		\$6,500.00		\$7,078.78	\$7,000.00	\$500.00	
Contracted Works	10-160-1635-1240-71523	G-713-7131-1523		\$600.00	\$2,400.00	\$1,696.95	\$1,777.58		\$2,400.00	\$1,000.00	\$1,358.18	\$2,400.00	\$0.00	Micha Gerber
Janitorial Contracted Services	10-160-1635-1240-71524	G-713-7131-1524	4,500	\$3,282.90	\$4,500.00	\$1,757.86	\$2,256.54		\$3,000.00	\$291.60	\$2,432.43	\$2,000.00	(\$1,000.00)	RRDSB Janitorial
			15,250	\$14,081.73	\$16,153.00	\$10,962.12	\$14,243.97		\$15,500.00	\$2,184.65	\$13,095.94	\$15,500.00	\$0.00	
Total Revenue				(15,250)	(\$14,284.56)	(\$14,500.00)	(\$16,302.62)	(\$20,770.68)	(\$15,500.00)	(\$10,636.89)	(\$17,119.29)	(\$15,500.00)	\$0.00	
Total Expenditures				15,250	\$14,081.73	\$16,153.00	\$10,962.12	\$14,243.97	\$15,500.00	\$2,184.65	\$13,095.94	\$15,500.00	\$0.00	
Total Townsend Theatre				0	(\$202.83)	\$1,653.00	(\$5,340.50)	(\$6,526.71)	\$0.00	(\$8,452.24)	(\$4,023.35)	\$0.00	\$0.00	
Recreation Facilities														

CS Division 2017 Operating Budget	NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
REVENUE:													
Operational Revenue - HST Charged													
Sundry Revenue	10-160-1634-0330-40582	G-722-0330-0582	(1,200)	(\$1,200.00)	(\$1,000.00)	(\$1,776.99)	(\$1,800.00)	(\$1,000.00)	(\$993.99)	(\$1,592.33)	(\$1,000.00)	\$0.00	
Expense Recoveries	10-160-1634-0330-40589	G-722-0330-0589		(\$335.04)		(\$78.35)	(\$200.00)		(\$285.00)	(\$204.46)	\$0.00	\$0.00	lost membership card,
School Rentals (Muskie Hockey)	10-160-1634-0330-40639	G-722-0330-0639	(22,480)	(\$22,966.40)	(\$22,000.00)	(\$20,653.60)	(\$25,404.15)	(\$20,000.00)	(\$10,208.56)	(\$23,008.05)	(\$22,000.00)	(\$2,000.00)	
Pool Rentals	10-160-1634-0330-40642	G-722-0330-0642	(3,426)	(\$81.68)	(\$1,000.00)	(\$6,563.33)	(\$2,592.33)	(\$2,000.00)	(\$1,614.00)	(\$3,079.11)	(\$2,000.00)	\$0.00	MEC, mistakenly put swim team, Twoonie Swims
Pool Daily Admissions	10-160-1634-0330-40644	G-722-0330-0644					(\$187.00)			(\$62.33)	\$0.00	\$0.00	
Swim Team Rental	10-160-1634-0330-40645	G-722-0330-0645	(30,000)	(\$30,409.34)	(\$30,000.00)	(\$24,065.06)	(\$26,119.49)	(\$25,000.00)	(\$20,950.54)	(\$26,864.63)	(\$25,000.00)	\$0.00	swim clubs
Ice Rentals	10-160-1634-0330-40649	G-722-0330-0649	(56,000)	(\$42,707.52)	(\$47,000.00)	(\$38,104.20)	(\$26,240.85)	(\$32,000.00)	(\$15,820.45)	(\$35,684.19)	(\$32,000.00)	\$0.00	liniment league, keith knapp, 3 on 3
Minor Hockey Rentals	10-160-1634-0330-40651	G-722-0330-0651	(82,500)	(\$129,752.63)	(\$85,000.00)	(\$121,163.88)	(\$120,495.24)	(\$105,000.00)	(\$56,226.90)	(\$123,803.92)	(\$115,000.00)	(\$10,000.00)	all users
Figure Skating Rentals	10-160-1634-0330-40652	G-722-0330-0652	(40,000)	(\$42,708.54)	(\$40,000.00)	(\$43,214.81)	(\$39,555.09)	(\$40,000.00)	(\$25,228.81)	(\$41,826.15)	(\$40,000.00)	\$0.00	border skating club
													twoonie skates, public skating, now being totalled for daily
Public Skating - Adult		G-722-0330-0655	(2,600)	(\$810.52)	(\$1,000.00)				(\$240.50)	(\$270.17)	(\$240.00)	(\$240.00)	admittance
Girls Hockey	10-160-1634-0330-40656	G-722-0330-0656	(42,500)	(\$31,497.14)	(\$32,500.00)	(\$33,832.95)	(\$32,769.65)	(\$30,000.00)	(\$23,280.84)	(\$32,699.91)	(\$30,000.00)	\$0.00	using Couch
Junior "A" Rentals	10-160-1634-0330-40657	G-722-0330-0657	(17,000)	(\$18,678.04)	(\$17,000.00)	(\$17,465.69)	(\$32,109.93)	(\$23,500.00)	(\$10,630.98)	(\$22,751.22)	(\$22,000.00)	\$1,500.00	lose \$2000 with reduced user fees
Vending Machine	10-160-1634-0330-40672	G-722-0330-0672	(3,000)	(\$203.58)			(\$6,762.20)	(\$5,000.00)	(\$11,822.30)	(\$2,321.93)	(\$12,000.00)	(\$7,000.00)	used to be separate from canteen
Advertising Rentals	10-160-1634-0330-40693	G-722-0330-0693	(12,000)	(\$17,281.08)	(\$18,000.00)	(\$15,437.08)	(\$16,670.77)	(\$15,000.00)	(\$16,168.24)	(\$16,462.98)	(\$16,000.00)	(\$1,000.00)	Blitz advertising, rink board, in-ice advertising increase
Ball Field Rental	10-160-1634-0330-40697	G-722-0330-0697	(7,000)	(\$8,167.58)	(\$8,000.00)	(\$7,473.35)	(\$10,750.84)	(\$5,000.00)	(\$7,658.24)	(\$8,797.26)	(\$7,500.00)	(\$2,500.00)	youth & adult soccer
Arena Summer Rentals	10-160-1634-0330-40771	G-722-0330-0771	(7,000)		(\$7,000.00)	(\$127.57)	(\$3,536.19)	(\$2,500.00)	(\$2,853.42)	(\$1,221.25)	(\$1,500.00)	\$1,000.00	graduations, etc. coded to auditorium by mistake
Auditorium Rentals	10-160-1634-0330-40772	G-722-0330-0772	(10,000)	(\$18,016.58)	(\$10,000.00)	(\$12,333.78)	(\$15,375.66)	(\$10,000.00)	(\$13,022.35)	(\$15,242.01)	(\$13,000.00)	(\$3,000.00)	pop (ice is w/o HST)
Community Hall Rentals	10-160-1634-0330-40774	G-722-0330-0774	(3,500)	(\$913.18)	(\$1,200.00)	(\$3,274.83)	(\$5,827.66)	(\$6,000.00)	(\$4,382.63)	(\$3,338.56)	(\$2,000.00)	\$4,000.00	
Summer Ice Rentals	10-160-1634-0330-40776	G-722-0330-0776	(13,500)	(\$3,697.78)	(\$7,000.00)	(\$3,008.21)	(\$12,910.29)	(\$10,000.00)	(\$9,036.62)	(\$6,538.76)	(\$9,000.00)	\$1,000.00	
Canteen Revenue	10-160-1634-0330-40779	G-722-0330-0779	(16,000)	(\$19,626.97)	(\$16,000.00)	(\$20,595.10)	(\$19,192.79)	(\$18,000.00)	(\$7,652.63)	(\$19,804.95)	(\$18,000.00)	\$0.00	vending machine revenue removed from sales
			(369,706)	(\$389,053.60)	(\$343,700.00)	(\$369,168.78)	(\$398,500.13)	(\$350,000.00)	(\$238,077.00)	(\$385,574.17)	(\$368,240.00)	(\$18,240.00)	
												\$0.00	
Operational Revenue - No GST													
Sundry Revenue	10-160-1634-0430-40582	G-722-0430-0582				(\$300.00)	(\$62.50)		(\$1,581.00)	(\$120.83)	\$0.00	\$0.00	
Expense Recoveries	10-160-1634-0430-40589	G-722-0430-0589	(1,000)	(\$2,147.52)	(\$1,500.00)	(\$2,751.14)	(\$827.70)	(\$1,000.00)	(\$1,047.85)	(\$1,908.79)	(\$1,000.00)	\$0.00	new membership cards, stage for first nations, staff uniforms
ATM Revenue	10-160-1634-0430-0605	G-722-0430-0605	(7,200)	(\$6,708.99)	(\$6,500.00)	(\$5,902.00)	(\$8,000.00)	(\$6,500.00)	(\$4,184.00)	(\$6,870.33)	(\$6,700.00)	(\$200.00)	
Donations (Ice for Kids)	10-160-1634-0430-40632	G-722-0430-0632					(\$1,100.00)			(\$366.67)	\$0.00	\$0.00	
Pool Rentals	10-160-1634-0430-40642	G-722-0430-0642		(\$2,382.93)	(\$2,000.00)	(\$1,082.76)			(\$32.00)	(\$1,155.23)	\$0.00	\$0.00	
Daily Admissions	10-160-1634-0430-40644	G-722-0430-0644					(\$76.00)			(\$25.33)	\$0.00	\$0.00	
Ice Rentals		G-722-0430-0649	(5,000)	(\$570.00)		(\$81.30)				(\$217.10)	\$0.00	\$0.00	
Public Skating		G-722-0430-0655	(1,500)	(\$676.19)	(\$1,000.00)					(\$225.40)	\$0.00	\$0.00	
Programs & Courses		G-722-0430-0674		(\$0.03)							\$0.00	\$0.00	
Auditorium Rentals	10-160-1634-0430-40772	G-722-0430-0772				(\$185.00)			(\$70.00)	(\$61.67)		\$0.00	ice (no HST - pop above with HST)
			(14,700)	(\$12,485.66)	(\$11,000.00)	(\$10,302.20)	(\$10,066.20)	(\$7,500.00)	(\$6,914.85)	(\$10,951.35)	(\$7,700.00)	(\$200.00)	
												\$0.00	
Total Revenue			(384,406)	(\$401,539.26)	(\$354,700.00)	(\$379,470.98)	(\$408,566.33)	(\$357,500.00)	(\$244,991.85)	(\$396,525.52)	(\$375,940.00)	(\$18,440.00)	
EXPENDITURES													
Administration													
Distributed Salaries/Wages		G-722-1101-1110	10,400	\$10,863.17	\$10,000.00	\$8,940.09	(\$1,165.58)	\$10,000.00	\$1,345.86	\$6,212.56	\$0.00	(\$10,000.00)	
Distributed Benefits		G-722-1101-1111	3,120	\$4,034.06	\$3,000.00	\$4,781.96	\$4,963.27	\$3,300.00	\$3,960.75	\$4,593.10	\$0.00	(\$3,300.00)	
Overtime, Shift, Recall	10-160-1634-1101-60013	G-722-1101-1113	15,000	\$8,190.72	\$7,000.00	\$11,048.71	\$11,034.13	\$9,000.00	\$7,815.70	\$10,091.19	\$10,142.00	\$1,142.00	
Leave (Ber, Sick, Other)		G-722-1101-1114	5,000	\$4,768.78	\$5,000.00	\$3,599.58	\$5,162.52	\$5,000.00	\$2,591.49	\$4,510.29	\$0.00	(\$5,000.00)	24 sick days available/\$28,298=4528
Vac, Stat, Holidays		G-722-1101-1115	38,000	\$38,931.02	\$28,299.00	\$26,989.85	\$26,206.85	\$29,688.00	\$15,895.29	\$30,709.24	\$0.00	(\$29,688.00)	
													moved caretakers from P/T line at G-722-1101-1130, Bob off for
Salaries/Wages Full Time	10-160-1634-1101-60010	G-722-1101-1120	205,500	\$207,858.66	\$210,910.00	\$223,611.09	\$193,435.58	\$230,054.00	\$126,876.32	\$208,301.78	\$0.00	(\$230,054.00)	6 weeks in 2016 - called Bill back 4 weeks early
Hourly Full Time	10-160-1634-1101-60015										\$231,739.39	\$231,739.39	F/T Guys & 40% Melissa
Disability STD/LTD		G-722-1101-1121	5,540	\$6,034.24	\$5,776.00	\$7,024.75	\$5,547.58	\$8,412.00	\$4,457.05	\$6,202.19	\$0.00	(\$8,412.00)	
WSIB	10-160-1634-1101-60055	G-722-1101-1122	5,790	\$7,458.84	\$5,748.00	\$7,285.73	\$8,827.28	\$8,601.00	\$7,540.91	\$7,857.28	\$7,841.00	(\$760.00)	
CPP	10-160-1634-1101-60025	G-722-1101-1123	13,600	\$13,339.80	\$11,465.00	\$13,238.21	\$13,785.18	\$13,283.00	\$10,024.84	\$13,454.40	\$11,722.00	(\$1,561.00)	
EI	10-160-1634-1101-60030	G-722-1101-1124	6,125	\$7,286.25	\$5,874.00	\$7,546.11	\$8,148.87	\$7,390.00	\$6,474.70	\$7,660.41	\$5,068.00	(\$2,322.00)	
Dental, Vision & Extend Health		G-722-1101-1125	19,065	\$9,910.97	\$14,326.00	\$15,367.03	\$19,543.40	\$16,684.00	\$12,042.72	\$14,940.47	\$0.00	(\$16,684.00)	
OMERS	10-160-1634-1101-60035	G-722-1101-1126	19,900	\$20,020.75	\$19,003.00	\$19,080.07	\$18,079.80	\$19,062.00	\$15,634.36	\$19,060.21	\$24,383.00	\$5,321.00	
Life Insurance		G-722-1101-1127	1,100	\$1,023.62	\$1,085.00	\$1,334.67	\$1,217.40	\$1,135.00	\$900.90	\$1,191.90	\$0.00	(\$1,135.00)	
EHT	10-160-1634-1101-60040	G-722-1101-1129	5,040	\$6,493.35	\$5,040.00	\$6,342.70	\$6,693.47	\$6,362.00	\$5,105.80	\$6,509.84	\$5,013.00	(\$1,349.00)	
													Caretakers & student attendants, Bill in extra in 2016 to replace
Hourly Part Time Salaries/Wages	10-160-1634-1101-60020	G-722-1101-1130	52,650	\$63,074.94	\$52,812.00	\$57,247.49	\$112,787.66	\$69,094.00	\$94,932.37	\$77,703.36	\$80,034.00	\$10,940.00	Bob
Employee Benefits	10-160-1634-1101-60050										\$24,891.00	\$24,891.00	Manulife & Sunlife no longer coded above
Union Maint. Distribution		G-722-1108-1110/1111		\$247.09		\$1,501.64				\$582.91	\$0.00	\$0.00	
ActiveNet Transaction Fee	10-160-1634-1200-71245	G-722-1200-1245					\$0.45		\$357.72	\$0.15	\$5,200.00	\$5,200.00	Now going to use Activenet for ice rentals - Processing Fee
Communications	10-160-1634-1200-71251	G-722-1200-1251	6,700	\$7,544.38	\$6,500.00	\$6,413.17	\$4,755.26	\$5,500.00	\$3,472.96	\$6,237.60	\$5,800.00	\$300.00	incl. EEH phone, Bob's cellphone, Front Desk Cell phone
Postage, Freight, Courier	10-160-1634-1200-71252	G-722-1200-1252	1,500	\$45.57	\$1,000.00	\$589.39	\$295.91	\$1,000.00	\$310.29	\$500.00	\$500.00	(\$500.00)	
Memberships	10-160-1634-1200-71260	G-722-1200-1260	1,000	\$725.00	\$750.00	\$1,470.07	\$325.07	\$1,000.00	\$947.82	\$840.05	\$1,000.00	\$0.00	Socan, Orfa, Rink Guys certification
Copier Supplies and Maintenance	10-160-1634-1400-71409	G-722-1400-1409	1,000	\$323.02	\$1,000.00	\$30.39	\$35.81	\$600.00	\$659.75	\$129.74	\$700.00	\$100.00	
Office Supplies	10-160-1634-1400-71410	G-722-1400-1410	1,200	\$2,375.33	\$1,300.00	\$2,123.54	\$3,071.21	\$2,000.00	\$1,485.62	\$2,523.36	\$2,000.00	\$0.00	Network switches (Frank)
First Aid Supplies	10-160-1634-1400-71414	G-722-1400-1414		\$2,459.96				\$1,000.00		\$819.99	\$0.00	(\$1,000.00)	
Supplies Program Resources	10-160-1634-1400-71461	G-722-1400-1461	200				\$19.38			\$6.46	\$0.00	\$0.00	
Supplies Course		G-722-1400-1462	700								\$0.00	\$0.00	
Supplies Vending	10-160-1634-1400-71472	G-722-1400-1472		\$1,488.30		\$1,853.10	\$986.97	\$1,500.00		\$1,442.79	\$1,500.00	\$0.00	Webb's ice - Melissa to code here

CS Division 2017 Operating Budget		NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
Clothing - Uniforms & Coveralls		10-160-1634-1400-71483	G-722-1400-1483	3,800	\$1,517.20	\$2,000.00	\$1,148.15	\$1,894.35	\$2,000.00	\$108.85	\$1,519.90	\$1,500.00	(\$500.00)	Leana to correct coding Admin contracted
Contracted Works		10-160-1634-1500-71523	G-722-1500-1523	5,000	\$2,802.24	\$5,000.00	\$3,025.63	\$2,049.93	\$5,000.00	\$1,391.72	\$2,625.93	\$2,500.00	(\$2,500.00)	
Travel			G-722-1500-1530	1,000						\$296.02	\$0.00	\$0.00	\$0.00	NEW - took over vending machines equipment purchase for canteens
Conferences & Courses	10-160-1634-1500-71531		G-722-1500-1531	5,000	\$1,982.97	\$5,000.00	\$5,060.62		\$5,000.00	\$1,125.99	\$2,347.86	\$5,000.00	\$0.00	
Meeting Expenses	10-160-1634-1500-71532		G-722-1500-1532		\$18.54		\$84.06		\$200.00		\$34.20	\$200.00	\$0.00	
Vending Purchase for Resale	10-160-1634-1500-71550		G-722-1500-1550					\$5,153.74		\$5,841.45	\$1,717.91	\$6,000.00	\$6,000.00	
Canteen Expense	10-160-1634-1500-71551		G-722-1500-1551	1,000	\$1,013.50	\$1,000.00	\$216.52	\$1,038.74	\$1,000.00	\$215.60	\$756.25	\$750.00	(\$250.00)	
Advertising & Public Notices	10-160-1634-1500-71591		G-722-1500-1591	500	\$19.67	\$500.00	\$329.32	\$977.86	\$500.00	\$189.80	\$442.28	\$500.00	\$0.00	
Teaching/Program Resource			G-722-1500-1594		\$60.67						\$20.22	\$0.00	\$0.00	
Contribution to Capital	10-160-1634-1510-75350		G-722-1510-5350				\$2,982.72				\$994.24	\$0.00	\$0.00	
Bank Service Charges	10-160-1634-1600-71660		G-722-1600-1660	400	\$384.00	\$400.00	\$384.00	\$384.00	\$400.00	\$64.00	\$384.00	\$400.00	\$0.00	
Cash Over/Under	10-160-1634-1600-71661		G-722-1600-1661	0	\$22.83		(\$1.78)	(\$44.83)		\$33.84	(\$7.93)	\$0.00	\$0.00	
Foreign Exchange	10-160-1634-1600-71662		G-722-1600-1662	0	\$18.67		(\$111.56)	(\$168.86)		(\$64.01)	(\$87.25)	\$0.00	\$0.00	using credit cards
Credit Card Discount	10-160-1634-1600-71665		G-722-1600-1665	3,000	\$2,964.40	\$3,000.00	\$2,577.82	\$1,909.56	\$2,000.00	\$45.00	\$2,483.93	\$2,000.00	\$0.00	
ActiveNet Transaction Fee	10-160-1634-1600-71667		G-722-1600-1667					\$31.41	\$10,000.00	\$1,229.72	\$10.47	\$6,500.00	(\$3,500.00)	
				437,830	\$435,302.51	\$412,788.00	\$443,114.84	\$456,983.37	\$475,765.00	\$333,000.91	\$445,133.57	\$442,883.39	(\$32,881.61)	
													\$0.00	
Buildings & Grounds														
Distributed Salaries/Wages (Ball Diamond)			G-722-1240-1110	4,800	\$4,509.69	\$4,500.00	\$4,262.04	\$4,784.40	\$5,000.00	\$1,633.24	\$4,518.71	\$0.00	(\$5,000.00)	no longer used
Distributed Benefits			G-722-1240-1111	1,450	\$1,488.27	\$1,485.00	\$1,406.50	\$1,551.14	\$1,650.00	\$539.00	\$1,481.97	\$0.00	(\$1,650.00)	no longer used
Salaries Full Time	10-160-1634-1240-60010											\$0.00	\$0.00	not used
Overtime	10-160-1634-1240-60013											\$0.00	\$0.00	not used
Hourly Full Time	10-160-1634-1240-60015											\$5,000.00	\$5,000.00	PW Mechanics
Hourly Part Time	10-160-1634-1240-60020											\$0.00	\$0.00	not used
Employer CPP	10-160-1634-1240-60025											\$0.00	\$0.00	not used
Employer EI	10-160-1634-1240-60030											\$0.00	\$0.00	not used
Employer OMERS	10-160-1634-1240-60035											\$0.00	\$0.00	not used
Employer EHT	10-160-1634-1240-60040											\$0.00	\$0.00	not used
Employer Benefits	10-160-1634-1240-60050										\$1,650.00	\$1,650.00	\$1,650.00	PW Mechanics
Employer WSIB	10-160-1634-1240-60055											\$0.00	\$0.00	not used
Postage, Freight, Courier			G-722-1240-1252		\$15.28					\$38.15	\$5.09	\$0.00	\$0.00	not used
Natural Gas Charges	10-160-1634-1240-71416		G-722-1240-1416	62,000	\$65,075.94	\$65,000.00	\$67,612.91	\$67,097.56	\$69,000.00	\$36,447.33	\$66,595.47	\$67,000.00	(\$2,000.00)	Slight increase (2017), 6.3% increase (2016)
														30% of acct. G1 increase 9.5%, 70% of acct. G3 increase 13.9%, EEH, St. Francis 'Concession', 'McIrvine' (rink), NE Comm Club, MSC x2, 9% discount in 2014 for Honeywell upgrades. I had
Hydro Charges	10-160-1634-1240-71420		G-722-1240-1420	184,000	\$178,472.13	\$169,000.00	\$176,144.49	\$206,745.40	\$185,000.00	\$112,081.67	\$187,120.67	\$232,753.97	\$47,753.97	motion sensors installed in dressing rooms in 2016
Water & Sewer Charges	10-160-1634-1240-71421		G-722-1240-1421	22,000	\$38,388.46	\$44,000.00	\$30,991.82	\$34,931.73	\$37,000.00	\$20,990.71	\$34,770.67	\$35,639.00	(\$1,361.00)	
Supplies - Chemical	10-160-1634-1240-71438		G-722-1240-1438	4,200	\$3,546.05	\$4,200.00	\$3,512.96	\$4,085.76	\$4,500.00	\$4,789.06	\$3,714.92	\$4,800.00	\$300.00	2015 misallocated from 722 pool supplies
Janitorial Supplies	10-160-1634-1240-71470		G-722-1240-1470	20,000	\$19,339.38	\$20,000.00	\$19,815.20	\$23,693.55	\$21,000.00	\$14,444.09	\$20,949.38	\$21,000.00	\$0.00	
Building Materials	10-160-1634-1240-71471		G-722-1240-1471	12,000	\$13,674.20	\$12,000.00	\$11,318.25	\$6,897.10	\$12,000.00	\$3,275.51	\$10,629.85	\$10,000.00	(\$2,000.00)	
Contracted Services	10-160-1634-1240-71523		G-722-1240-1523	21,500	\$12,752.24	\$20,000.00	\$8,023.37	\$13,269.66	\$20,000.00	\$10,378.46	\$11,348.42	\$14,000.00	(\$6,000.00)	OTIS elevator, etc.
Contracted Services - Cleaning	10-160-1634-1240-71524		G-722-1240-1524	4,500	\$2,916.50	\$4,500.00	\$3,841.46	\$7,361.33	\$5,200.00	\$7,946.37	\$4,706.43	\$7,800.00	\$2,600.00	Community Living, rinks after Lakers & Muskies, rugs in lobby
Equipment Rentals - Owned	10-160-1634-1240-71540		G-722-1240-1540	5,000	\$8,133.88	\$7,000.00	\$6,389.08	\$5,199.82	\$6,000.00	\$2,894.53	\$6,574.26	\$6,000.00	\$0.00	
Equipment Rentals - Other	10-160-1634-1240-71541		G-722-1240-1541		\$356.72	\$350.00	\$985.80	\$221.95	\$1,000.00	\$294.90	\$521.49	\$500.00	(\$500.00)	
Equipment Leases & Maintenance	10-160-1634-1240-71543		G-722-1240-1543	500	\$362.00	\$500.00	\$249.94		\$500.00		\$203.98	\$0.00	(\$500.00)	
Repairs & Maintenance	10-160-1634-1240-71545		G-722-1240-1545	35,000	\$17,320.39	\$30,000.00	\$21,723.49	\$23,027.10	\$30,000.00		\$20,690.33	\$30,000.00	\$0.00	
Contracted Services -Electrical	10-160-1634-1240-71547		G-722-1240-1547	13,000	\$11,669.90	\$12,000.00	\$7,885.59	\$16,668.54	\$12,000.00	\$4,473.49	\$12,074.68	\$12,000.00	\$0.00	Galbraith
Contracted Services -Mechanical	10-160-1634-1240-71548		G-722-1240-1548	26,000	\$43,983.88	\$26,000.00	\$28,222.56	\$45,169.25	\$29,000.00	\$45,058.65	\$39,125.23	\$30,000.00	\$1,000.00	Pryde's, KJ's - needed to rebuild 2 units - fitness rooftop & F2
Snow Removal	10-160-1634-1240-71553		G-722-1240-1553	5,000	\$9,909.68	\$7,000.00	\$4,653.36	\$5,302.17	\$8,000.00	\$1,682.88	\$6,621.74	\$7,000.00	(\$1,000.00)	
Structural Inspection	10-160-1634-1240-71554		G-722-1240-1554					\$80.00			\$26.67	\$0.00	\$0.00	
Contracted Services -Maint, Security	10-160-1634-1240-71557		G-722-1240-1557	4,000	\$7,115.14	\$6,500.00	\$8,700.27	\$2,549.81	\$5,000.00	\$2,017.50	\$6,121.74	\$4,000.00	(\$1,000.00)	Sunset Protection Systems, Ken Rogoza
Insurance	10-160-1634-1240-71580		G-722-1240-1580	35,400	\$35,420.68	\$37,445.00	\$37,452.49	\$38,750.97	\$39,361.00	\$31,105.51	\$37,208.05	\$35,699.00	(\$3,662.00)	From Dawn
Insurance Deductible	10-160-1634-1240-71581		G-722-1240-1581		\$3,035.29		\$2,208.59				\$1,747.96	\$0.00	\$0.00	
				460,350	\$477,485.70	\$471,480.00	\$445,400.17	\$507,387.24	\$491,211.00	\$323,343.20	\$476,757.70	\$524,841.97	\$33,630.97	
													\$0.00	
Vehicles - Licensed														
Distributed Salaries/Wages			G-722-2910-1110	1,000	\$1,982.05	\$1,600.00	\$967.06	\$2,340.71	\$2,500.00	\$1,763.64	\$1,763.27	\$0.00	(\$2,500.00)	no longer used
Distributed Benefits			G-722-2910-1111	300	\$654.06	\$528.00	\$319.14	\$772.45	\$825.00	\$582.01	\$581.88	\$0.00	(\$825.00)	no longer used
Salaries Full Time	10-160-1634-2910-60010											\$0.00	\$0.00	new G/L line
Overtime	10-160-1634-2910-60013											\$0.00	\$0.00	new G/L line
Hourly Full Time	10-160-1634-2910-60015											\$2,500.00	\$2,500.00	PW Mechanics
Hourly Part Time	10-160-1634-2910-60020											\$0.00	\$0.00	new G/L line
Employer CPP	10-160-1634-2910-60025											\$0.00	\$0.00	new G/L line
Employer EI	10-160-1634-2910-60030											\$0.00	\$0.00	new G/L line
Employer OMERS	10-160-1634-2910-60035											\$0.00	\$0.00	new G/L line
Employer EHT	10-160-1634-2910-60040											\$0.00	\$0.00	new G/L line
Employer Benefits	10-160-1634-2910-60050											\$0.00	\$0.00	PW Mechanics
Employer WSIB	10-160-1634-2910-60055											\$0.00	\$0.00	new G/L line
Gas & Fuel	10-160-1634-2910-71418		G-722-2910-1418	3,200	\$2,895.41	\$3,000.00	\$3,642.08	\$2,503.42	\$3,000.00	\$1,523.53	\$3,013.64	\$3,000.00	\$0.00	
Propane	10-160-1634-2910-71419		G-722-2910-1419	7,600	\$8,157.09	\$8,500.00	\$8,190.97	\$7,875.37	\$8,500.00	\$4,124.63	\$8,074.48	\$8,200.00	(\$300.00)	
Vehicle Parts & Maintenance	10-160-1634-2910-71451		G-722-2910-1451	2,000	\$3,408.58	\$3,000.00	\$2,965.54	\$4,722.73	\$3,000.00	\$1,793.02	\$3,698.95	\$3,000.00	\$0.00	

CS Division 2017 Operating Budget			2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
Equipment Rentals - Owned	10-160-1634-2910-71540	G-722-2910-1540					\$24.90			\$8.30	\$0.00	\$0.00	
Licenses	10-160-1634-2910-71582	G-722-2910-1582	343	\$343.00	\$375.00	\$375.00	\$505.00	\$505.00	\$663.00	\$407.67	\$665.00	\$160.00	
			14,443	\$17,440.19	\$17,003.00	\$16,459.79	\$18,744.58	\$18,330.00	\$10,449.83	\$17,548.19	\$17,365.00	(\$965.00)	
Total Revenue			(384,406)	(\$401,539.26)	(\$354,700.00)	(\$379,470.98)	(\$408,566.33)	(\$357,500.00)	(\$244,991.85)	(\$396,525.52)	(\$375,940.00)	(\$18,440.00)	
Total Expenditures			912,623	\$930,228.40	\$901,271.00	\$904,974.80	\$983,115.19	\$985,306.00	\$666,793.94	\$939,439.46	\$985,090.36	(\$215.64)	
Total Recreation Facilities			528,217	\$528,689.14	\$546,571.00	\$525,503.82	\$574,548.86	\$627,806.00	\$421,802.09	\$542,913.94	\$609,150.36	(\$18,655.64)	
Recreation Programs													
REVENUE:													
Operational Revenue - HST Charged													
Sundry Revenue	10-160-1620-0330-40582	G-725-0330-0582		(\$2,585.74)		(\$180.00)	(\$2,515.79)		(\$1,133.09)	(\$1,760.51)	(\$1,500.00)	(\$1,500.00)	
Membership - Student	10-160-1620-0330-40637	G-725-0330-0637	(25,000)	(\$25,625.33)	(\$24,000.00)	(\$19,776.68)	(\$20,057.53)	(\$19,000.00)	(\$10,844.31)	(\$21,819.85)	(\$19,000.00)	\$0.00	
Red Cross/CPR Course	10-160-1620-0330-40640	G-725-0330-0640	(2,000)	(\$3,605.79)	(\$2,000.00)	(\$1,440.95)	(\$1,464.43)	(\$1,500.00)	(\$329.88)	(\$2,170.39)	(\$1,500.00)	\$0.00	many TOFF missed in 2014
Membership - Adult	10-160-1620-0330-40641	G-725-0330-0641	(107,000)	(\$145,344.33)	(\$125,000.00)	(\$138,929.22)	(\$142,995.09)	(\$135,000.00)	(\$89,404.17)	(\$142,422.88)	(\$137,000.00)	(\$2,000.00)	ladies are taking memberships instead of just swimming
Swim Classes - Adult	10-160-1620-0330-40643	G-725-0330-0643	(7,000)	(\$5,104.90)	(\$6,000.00)	(\$2,942.48)	(\$1,863.03)	(\$2,000.00)		(\$3,303.47)	(\$1,000.00)	\$1,000.00	Adult lessons, NLS, Bronze Cross/Medallion, Instructors to be changed in ActiveNet
Daily Admissions - Adult	10-160-1620-0330-40644	G-725-0330-0644	(27,000)	(\$33,203.64)	(\$28,000.00)	(\$34,763.99)	(\$39,303.19)	(\$35,000.00)	(\$30,127.50)	(\$35,756.94)	(\$35,000.00)	\$0.00	
Baseball Registration	10-160-1620-0330-40664	G-725-0330-0664	(3,500)	(\$2,404.78)	(\$2,000.00)	(\$994.70)	(\$938.68)	(\$1,000.00)	(\$137.65)	(\$1,446.05)		\$1,000.00	ActiveNet had it coded to Programs & Courses below
Programs & Courses - Adult	10-160-1620-0330-40674	G-725-0330-0674	(10,500)	(\$10,287.45)	(\$10,500.00)	(\$10,912.80)	(\$9,159.71)	(\$10,000.00)	(\$8,571.68)	(\$10,119.99)	(\$10,000.00)	\$0.00	Fitness classes land, Aquafit
			(182,000)	(\$228,161.96)	(\$197,500.00)	(\$209,940.82)	(\$218,297.45)	(\$203,500.00)	(\$140,548.28)	(\$218,800.08)	(\$205,000.00)	(\$1,500.00)	
Operational Revenue - No HST													
Expense Recoveries	10-160-1620-0430-40589	G-725-0430-0589				(\$300.00)	(\$300.00)		(\$150.00)	(\$200.00)	\$0.00	\$0.00	
Gift Certificates	10-160-1620-0430-40600	G-725-0430-0600							\$1,674.32		(\$1,500.00)	(\$1,500.00)	
Donations	10-160-1620-0430-40632	G-725-0430-0632				(\$1,000.00)	(\$1,200.00)			(\$733.33)	\$0.00	\$0.00	Union Gas (Chris Kaun) Time clock & parts - Team Aquatics
Memberships - Youth	10-160-1620-0430-40636	G-725-0430-0636	(1,000)	(\$1,706.15)	(\$1,400.00)	(\$2,216.85)	(\$1,610.31)	(\$1,500.00)	(\$1,177.00)	(\$1,844.44)	(\$1,500.00)	\$0.00	
School Swim Program	10-160-1620-0430-40639	G-725-0430-0639	(25,000)	(\$23,043.67)	(\$22,000.00)	(\$28,183.78)	(\$14,056.48)	(\$18,000.00)	(\$19,305.88)	(\$21,761.31)	(\$20,000.00)	(\$2,000.00)	teaching job action
Red Cross/CPR Course	10-160-1620-0430-40640	G-725-0430-0640	(1,500)	(\$344.62)	(\$800.00)		(\$59.25)		(\$463.13)	(\$134.62)	(\$3,000.00)	(\$3,000.00)	Interdepartmental & Babysitting Courses
Swim Classes	10-160-1620-0430-40643	G-725-0430-0643	(35,000)	(\$34,080.93)	(\$34,000.00)	(\$29,864.25)	(\$39,276.80)	(\$30,000.00)	(\$24,981.84)	(\$34,407.33)	(\$30,000.00)	\$0.00	night time - weekend swimming lessons
Daily Admissions - Youth	10-160-1620-0430-40644	G-725-0430-0644	(6,000)	(\$4,594.70)	(\$4,000.00)	(\$7,750.33)	(\$8,079.40)	(\$5,500.00)	(\$6,190.06)	(\$6,808.14)	(\$6,000.00)	(\$500.00)	
Playground Fees	10-160-1620-0430-40663	G-725-0430-0663	(9,500)	(\$10,479.57)	(\$10,000.00)	(\$9,833.60)	(\$15,262.65)	(\$15,000.00)	(\$16,404.63)	(\$11,858.61)	(\$30,000.00)	(\$15,000.00)	*NEW 'SUMMER PROGRAMS' rec 'n crew summer programs
Day Camp Fees	10-160-1620-0430-40666	G-725-0430-0666	(17,000)	(\$12,931.12)	(\$13,000.00)	(\$12,993.54)	(\$10,085.15)	(\$10,000.00)	(\$16,695.36)	(\$12,003.27)	\$0.00	\$10,000.00	*NEW 'SUMMER PROGRAMS' non rec 'n crew
Youth Sport Fees	10-160-1620-0430-40667	G-725-0430-0667	(5,000)	(\$3,913.84)	(\$4,000.00)	(\$2,415.52)	(\$2,452.79)	(\$2,400.00)	(\$620.00)	(\$2,927.38)	\$0.00	\$2,400.00	*NEW 'SUMMER PROGRAMS' sports camp
Programs and Courses - Youth	10-160-1620-0430-40674	G-725-0430-0674	(600)	(\$1,452.14)	(\$1,400.00)	(\$8,599.79)	(\$3,388.66)	(\$4,000.00)	(\$2,586.00)	(\$4,480.20)	\$0.00	\$4,000.00	moved above to Red Cross/CPR
			(100,600)	(\$92,546.74)	(\$90,600.00)	(\$103,157.66)	(\$95,771.49)	(\$86,400.00)	(\$86,899.58)	(\$97,158.63)	(\$92,000.00)	(\$5,600.00)	
Grants:													
MNDM Student Grant	10-160-1620-0430-40422	G-725-0430-0422	(6,200)	(\$5,920.00)	(\$6,000.00)	(\$8,548.00)	(\$9,692.00)	(\$8,000.00)	(\$400.00)	(\$8,053.33)	\$0.00	\$8,000.00	Program Cancelled
Federal Student Grant	10-160-1620-0430-40513	G-725-0430-0513				(\$1,121.00)	(\$1,320.00)			(\$813.67)	\$0.00	\$0.00	not budgeted
			(6,200)	(\$5,920.00)	(\$6,000.00)	(\$9,669.00)	(\$11,012.00)	(\$8,000.00)	(\$400.00)	(\$8,867.00)	\$0.00	\$8,000.00	
Swimsuit Sales		G-725-0430-0580	(400)	(\$36.00)	\$0.00	\$0.00	\$0.00	\$0.00		(\$12.00)		\$0.00	
												\$0.00	
Total Revenue			(289,200)	(\$326,664.70)	(\$294,100.00)	(\$322,767.48)	(\$325,080.94)	(\$297,900.00)	(\$227,847.86)	(\$324,837.71)	(\$297,000.00)	\$900.00	
Expenditures:													
Recreation Programs Wages IFT	10-160-1620-1000-71090	G-725-1000-1090	(5,000)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$5,000.00)	(\$1,250.00)	(\$5,000.00)	\$0.00	\$5,000.00	Leana out for SKC
Distributed Salaries & Wages		G-725-1101-1110	(22,900)	\$3,380.59	(\$8,000.00)	(\$15,160.98)	(\$20,189.17)	(\$23,141.00)	(\$20,493.62)	(\$10,656.52)	\$0.00	\$23,141.00	Laurie
Distributed Benefits		G-725-1101-1111	3,800	\$3,318.31	\$2,840.00	\$3,267.73	\$2,925.07	\$2,130.00	\$2,743.88	\$3,170.37	\$0.00	(\$2,130.00)	
Overtime, shift, recall	10-160-1620-1101-60013	G-725-1101-1113	5,000	\$5,154.44	\$4,000.00	\$6,720.12	\$11,573.53	\$7,541.00	\$4,922.11	\$7,816.03	\$4,920.00	(\$2,621.00)	
Leave		G-725-1101-1114	3,000	\$3,211.76	\$3,400.00	\$1,848.00	\$2,594.33	\$2,240.00	\$3,772.96	\$2,551.36	\$0.00	(\$2,240.00)	
Vac/Stat/Holidays		G-725-1101-1115	22,500	\$22,829.23	\$17,000.00	\$22,792.70	\$22,277.82	\$20,598.00	\$12,896.20	\$22,633.25	\$0.00	(\$20,598.00)	
Salaries/Wages Full Time	10-160-1620-1101-60010	G-725-1101-1120	50,750	\$48,150.36	\$50,750.00	\$49,568.70	\$49,116.61	\$63,317.00	\$38,162.63	\$48,945.22	\$0.00	(\$63,317.00)	Leana
Hourly Full Time	10-160-1620-1101-60015										\$64,594.08	\$64,594.08	Leana - new G/L line
STD/LTD		G-725-1101-1121	2,700	\$2,526.68	\$2,565.00	\$2,367.05	\$2,499.78	\$2,624.00	\$1,851.43	\$2,464.50	\$0.00	(\$2,624.00)	
WSIB	10-160-1620-1101-60055	G-725-1101-1122	6,200	\$5,970.41	\$5,590.00	\$6,119.60	\$8,243.58	\$6,207.00	\$5,765.08	\$6,777.86	\$1,970.00	(\$4,237.00)	Just Leana now
CPP	10-160-1620-1101-60025	G-725-1101-1123	9,200	\$7,837.42	\$7,455.00	\$8,379.44	\$9,655.07	\$8,714.00	\$7,693.17	\$8,623.98	\$2,564.10	(\$6,149.90)	
EI	10-160-1620-1101-60030	G-725-1101-1124	6,500	\$6,414.04	\$4,249.00	\$6,732.79	\$7,013.34	\$6,992.00	\$5,096.29	\$6,720.06	\$989.21	(\$6,002.79)	1000
Dental, Vision, EHC		G-725-1101-1125	12,500	\$7,790.27	\$9,580.00	\$8,590.38	\$8,645.77	\$8,761.00	\$8,004.27	\$8,342.14	\$0.00	(\$8,761.00)	
OMERS	10-160-1620-1101-60035	G-725-1101-1126	11,500	\$11,946.66	\$12,512.00	\$14,674.04	\$15,446.21	\$15,407.00	\$11,387.07	\$14,022.30	\$6,334.00	(\$9,073.00)	
Life Insurance		G-725-1101-1127	450	\$363.04	\$310.00	\$321.17	\$347.94	\$339.00	\$266.04	\$344.05	\$0.00	(\$339.00)	
EHT	10-160-1620-1101-60040	G-725-1101-1129	5,800	\$5,197.45	\$4,970.00	\$5,327.37	\$5,581.60	\$5,420.00	\$3,903.53	\$5,368.81	\$1,260.00	(\$4,160.00)	1000
Hourly Pool Salaries/Wages Part Time	10-160-1620-1101-60020	G-725-1101-1130	196,000	\$192,066.52	\$184,959.00	\$196,674.26	\$201,932.52	\$201,797.00	\$132,059.92	\$196,891.10	\$0.00	(\$201,797.00)	3 Daytime Guards, Shanny, Melissa (40%) - students removed
Employee Benefits	10-160-1620-1101-60050										\$7,635.97	\$7,635.97	Leana
Doctor's Note/Sick Slip	10-160-1620-1101-71150	G-725-1101-1150				\$43.25				\$14.42	\$0.00	\$0.00	
Summer Prog. Distributed Salaries/Wages		G-725-1153-1110	26,300	\$556.61	\$18,500.00	\$19,846.75	\$29,891.95	\$24,536.00	\$26,838.20	\$16,765.10	\$0.00	(\$24,536.00)	no longer used
Summer Prog. Distributed Benefits		G-725-1153-1111		\$24.27	\$740.00	\$517.17	\$1,645.22	\$1,197.00	\$1,075.57	\$728.89	\$0.00	(\$1,197.00)	no longer used
Salaries Full Time	10-160-1620-1120-60010										\$0.00	\$0.00	
Overtime	10-160-1620-1120-60013										\$0.00	\$0.00	
Hourly Full Time	10-160-1620-1120-60015										\$129,589.00	\$129,589.00	3 Daytime Guards, Shanny, Melissa (40%) - students removed
Hourly Part Time	10-160-1620-1120-60020										\$104,634.40	\$104,634.40	Student Pool Staff, Summer staff

CS Division 2017 Operating Budget		NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
Employer CPP		10-160-1620-1120-60025										\$9,144.92	\$9,144.92	
Employer EI		10-160-1620-1120-60030										\$4,934.73	\$4,934.73	
Employer OMERS		10-160-1620-1120-60035										\$9,478.00	\$9,478.00	
Employer EHT		10-160-1620-1120-60040										\$2,176.42	\$2,176.42	
Employer Benefits		10-160-1620-1120-60050										\$11,595.00	\$11,595.00	
Employer WSIB		10-160-1620-1120-60055										\$5,671.52	\$5,671.52	
ActiveNet Processing Fee		10-160-1620-1200-71245	G-725-1200-1245					\$2,344.81	\$4,000.00	\$4,457.78	\$781.60	\$5,200.00	\$1,200.00	cost of software use - Moving Ice Rentals & all facilities to Active
Communications		10-160-1620-1200-71251	G-725-1200-1251	4,000	\$4,481.60	\$4,050.00	\$2,558.40	\$2,540.05	\$2,400.00	\$1,616.54	\$3,193.35	\$2,400.00	\$0.00	
Postage Freight Courier		10-160-1620-1200-71252	G-725-1200-1252		\$405.03		\$117.69	\$281.96	\$200.00	(\$84.67)	\$268.23	\$100.00	(\$100.00)	
Memberships		10-160-1620-1200-71260	G-725-1200-1260	200	\$93.00	\$200.00	\$151.56		\$200.00	\$0.32	\$81.52	\$1,000.00	\$800.00	red cross, life saving society, CALA
Subscriptions & Publications		10-160-1620-1200-71261	G-725-1200-1261	500				\$95.00			\$31.67	\$0.00	\$0.00	
Copier Supplies & Maintenance		10-160-1620-1400-71409	G-725-1400-1409	2,000	\$328.86	\$2,000.00	\$30.39	\$191.81	\$1,000.00	\$659.75	\$183.69	\$1,000.00	\$0.00	
Office Supplies		10-160-1620-1400-71410	G-725-1400-1410	1,500	\$2,523.94	\$1,600.00	\$2,159.08	\$3,205.76	\$2,500.00	\$1,382.24	\$2,629.59	\$2,500.00	\$0.00	
Pool Programs Supplies-		10-160-1620-1400-71441	G-725-1400-1441	1,000	\$4,600.32	\$4,500.00	\$3,193.64	\$3,966.30	\$4,500.00	\$271.24	\$3,920.09	\$3,500.00	(\$1,000.00)	swim badges, flutterboards, pool chemicals misallocated in 2015
Summer Programs/Course Supplies		10-160-1620-1400-71461	G-725-1400-1461	12,500	\$11,450.32	\$12,500.00	\$14,728.09	\$13,354.95	\$13,500.00	\$14,975.84	\$13,177.79	\$15,000.00	\$1,500.00	summer programs
Clothing Uniforms		10-160-1620-1400-71483	G-725-1400-1483	2,000	\$2,829.52	\$2,000.00	\$3,436.53	\$2,197.85	\$3,500.00	\$3,842.05	\$2,821.30	\$3,500.00	\$0.00	have a lot in stock
Swimsuits			G-725-1400-1484	500	\$50.90	\$500.00					\$16.97	\$0.00	\$0.00	no longer used
Contracted Works		10-160-1620-1500-71523	G-725-1500-1523	7,500	\$10,319.24	\$7,500.00	\$2,603.81	\$280.48	\$5,000.00	\$22.50	\$4,401.18	\$5,000.00	\$0.00	Instructor wages misallocated in 2016
Travel		10-160-1620-1500-71530	G-725-1500-1530	0	\$50.33		\$228.38	\$362.76		\$229.76	\$213.82	\$0.00	\$0.00	
Conference and Courses		10-160-1620-1500-71531	G-725-1500-1531	2,500	\$1,483.40	\$2,500.00	\$2,320.08	\$1,082.14	\$2,500.00	\$1,522.23	\$1,628.54	\$2,500.00	\$0.00	
Meeting Expenses		10-160-1620-1500-71532	G-725-1500-1532	200		\$200.00				\$25.70		\$0.00	\$0.00	
Advertising and Public Notices		10-160-1620-1500-71591	G-725-1500-1591	23,000	\$17,988.06	\$19,000.00	\$11,665.29	\$14,833.98	\$15,000.00	\$11,082.29	\$14,829.11	\$15,000.00	\$0.00	FF Times
Volunteer Gifts		10-160-1620-1500-71592	G-725-1500-1592		\$1,650.00		\$2,274.88	\$1,100.00	\$500.00		\$1,674.96	\$500.00	\$0.00	students who help with summer programs, did gift cert in 2016
Teaching/Program Resource		10-160-1620-1500-71594	G-725-1500-1594	500	\$398.40	\$500.00	\$261.13	\$2,313.94	\$500.00	\$2,383.25	\$991.16	\$1,000.00	\$500.00	want to use this for first aid & baby sitting resources - weight
Bank Charges			G-725-1600-1660		\$42.50						\$14.17	\$0.00	\$0.00	room/fitness room needs new GL
ActiveNet Transaction Fee		10-160-1600-1600-71667	G-725-1600-1667					\$3,130.35	\$4,000.00	\$6,001.20	\$1,043.45	\$6,500.00	\$2,500.00	no longer used
Fitness Supplies												\$6,500.00	\$2,500.00	per transaction fee
												\$3,500.00	\$3,500.00	As per Dawn - Fitness classes, weight room accessories
Total Expenditures				392,200	\$380,433.48	\$373,470.00	\$379,358.49	\$405,483.31	\$408,979.00	\$293,082.75	\$388,425.09	\$435,691.35	\$26,712.35	
Total Revenue				(289,200)	(\$326,664.70)	(\$294,100.00)	(\$322,767.48)	(\$325,080.94)	(\$297,900.00)	(\$227,847.86)	(\$324,837.71)	(\$297,000.00)	\$900.00	
Total Expenditures				392,200	\$380,433.48	\$373,470.00	\$379,358.49	\$405,483.31	\$408,979.00	\$293,082.75	\$388,425.09	\$435,691.35	\$26,712.35	
Total Recreation Programs				103,000	\$53,768.78	\$79,370.00	\$56,591.01	\$80,402.37	\$111,079.00	\$65,234.89	\$63,587.39	\$138,691.35	\$27,612.35	
Community Services														
REVENUE														
Expenses Recovery		10-160-1621-0430-40589	G-732-0430-0589					(\$75.00)			(\$25.00)	\$0.00	\$0.00	
Allocated Administration		10-160-1621-1000-71090	G-732-1000-1090	(15,000)	(\$15,000.00)	(\$15,000.00)	(\$15,000.00)	(\$20,000.00)	(\$20,000.00)	(\$5,000.00)	(\$16,666.67)	\$0.00	\$20,000.00	Typically Jason - 10k Daycare, 5k SKC, 5k Handivan
				(15,000)	(\$15,000.00)	(\$15,000.00)	(\$15,000.00)	(\$20,075.00)	(\$20,000.00)	(\$5,000.00)	(\$16,691.67)	\$0.00	\$20,000.00	
EXPENDITURES:														
Administration														
Distributed Salaries/Wages			G-732-1101-1110	(29,000)	(\$23,791.88)	(\$23,000.00)	(\$25,359.38)	(\$29,620.59)	(\$26,308.00)	(\$23,610.91)	(\$26,257.28)	\$0.00	\$26,308.00	no longer used
Distributed Benefits			G-732-1101-1111	(9,600)	(\$7,312.50)	(\$6,500.00)	(\$8,821.74)	(\$10,147.43)	(\$9,151.00)	(\$8,308.52)	(\$8,760.56)	\$0.00	\$9,151.00	no longer used
Overtime		10-160-1621-1101-60013	G-732-1101-1113		\$39.78		\$301.30	\$190.16			\$177.08	\$0.00	\$0.00	never budgeted
Leave (Ber, Sick, Etc)			G-732-1101-1114	1,200	\$798.14	\$860.00	\$1,845.71	\$1,663.93	\$1,864.00	\$1,865.36	\$1,435.93	\$0.00	(\$1,864.00)	included in hourly FT
Vac, Stats, Holidays			G-732-1101-1115	28,000	\$13,575.88	\$14,440.00	\$14,016.70	\$16,957.49	\$14,717.00	\$12,074.70	\$14,850.02	\$0.00	(\$14,717.00)	included in hourly FT
Salaries/Wages Full Time		10-160-1621-1101-60010	G-732-1101-1120	107,400	\$99,485.11	\$92,200.00	\$104,359.06	\$110,600.71	\$122,715.00	\$83,669.97	\$104,814.96	\$0.00	(\$122,715.00)	no longer used
Hourly Full Time		10-160-1621-1101-60015										\$83,239.48	\$83,239.48	Jason - minus \$5k - SKC, \$10k-Daycare, \$5k-Handivan, Melissa -
Hourly Part Time		10-160-1621-1101-60020										\$0.00	\$0.00	minus 40% Rec Facilities, 40% Rec Programs
Disability - STD/LTD			G-732-1101-1121	5,066	\$4,096.36	\$4,094.00	\$4,307.16	\$4,254.08	\$4,310.00	\$3,248.23	\$4,219.20	\$0.00	(\$4,310.00)	no longer used
WSIB		10-160-1621-1101-60055	G-732-1101-1122	3,100	\$2,528.08	\$2,480.00	\$2,686.57	\$3,623.37	\$3,662.00	\$2,956.86	\$2,946.01	\$4,070.04	\$408.04	
CPP		10-160-1621-1101-60025	G-732-1101-1123	6,400	\$3,939.09	\$4,206.00	\$4,126.20	\$4,317.06	\$4,726.00	\$4,081.70	\$4,127.45	\$4,615.58	(\$110.42)	
EI		10-160-1621-1101-60030	G-732-1101-1124	3,000	\$1,638.94	\$2,018.00	\$1,972.59	\$2,064.84	\$2,070.00	\$1,928.64	\$1,892.12	\$1,855.86	(\$214.14)	
Dental, Vision, Ext Health			G-732-1101-1125	9,920	\$5,435.63	\$5,163.00	\$6,697.10	\$7,506.96	\$7,617.00	\$6,075.98	\$6,546.56	\$0.00	(\$7,617.00)	no longer used
OMERS		10-160-1621-1101-60035	G-732-1101-1126	14,220	\$11,608.64	\$12,588.00	\$12,451.25	\$13,380.27	\$14,318.00	\$10,823.49	\$12,480.05	\$14,708.76	\$390.76	
Life Insurance			G-732-1101-1127	735	\$695.57	\$685.00	\$702.48	\$695.88	\$712.00	\$532.08	\$697.98	\$0.00	(\$712.00)	no longer used
EHT		10-160-1621-1101-60040	G-732-1101-1129	2,665	\$2,200.79	\$2,273.00	\$2,338.82	\$2,493.23	\$2,571.00	\$2,002.19	\$2,344.28	\$2,714.30	\$143.30	
Employee Benefits		10-160-1621-1101-60050										\$14,527.73	\$14,527.73	
Communications		10-160-1621-1200-71251	G-732-1200-1251	2,000	\$2,578.80	\$2,400.00	\$1,216.78	\$1,391.38	\$1,500.00	\$1,231.34	\$1,728.99	\$1,700.00	\$200.00	
Postage, Freight, Courier		10-160-1621-1200-71252	G-732-1200-1252	100			\$8.65	\$1.90		\$22.18	\$3.52	\$0.00	\$0.00	
Copier Supplies & Maintenance		10-160-1621-1400-71409	G-732-1400-1409	1,700	\$397.73	\$1,500.00	\$15.47	\$380.78	\$1,500.00	\$335.70	\$264.66	\$1,000.00	(\$500.00)	
Office Supplies		10-160-1621-1400-71410	G-732-1400-1410	1,000	\$1,452.40	\$1,100.00	\$1,149.59	\$1,327.30	\$1,500.00	\$1,825.79	\$1,309.76	\$1,800.00	\$300.00	
Contracted Works		10-160-1621-1500-71523	G-732-1500-1523		\$243.29		\$1,577.28				\$606.86	\$0.00	\$0.00	
Conferences & Courses		10-160-1621-1500-71531	G-732-1500-1531	1,000	\$2,004.61	\$1,000.00	\$93.10	\$638.77	\$1,000.00		\$912.16	\$1,000.00	\$0.00	
Meeting Expenses		10-160-1621-1500-71532	G-732-1500-1532		\$53.65	\$200.00	\$96.67		\$200.00		\$50.11	\$100.00	(\$100.00)	
Advertising & Public Notices		10-160-1621-1500-71591	G-732-1500-1591		\$732.72		\$670.60	\$473.76	\$500.00		\$625.69	\$250.00	(\$250.00)	
				148,906	\$122,400.83	\$117,707.00	\$126,451.96	\$132,193.85	\$150,023.00	\$100,754.78	\$127,015.55	\$131,581.75	(\$18,441.25)	
Vehicles Licensed														

CS Division 2017 Operating Budget		NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
Distributed Salaries/Wages			G-732-2910-1110	200	\$0.00	\$300.00	\$1,590.05	\$1,493.50	\$2,000.00		\$1,027.85	\$0.00	(\$2,000.00)	no longer used
Distributed Benefits			G-732-2910-1111	60	\$0.00	\$90.00	\$524.71	\$492.86	\$660.00		\$339.19	\$0.00	(\$660.00)	no longer used
Salaries Full Time		10-160-1621-2910-60010										\$0.00	\$0.00	PW Mechanics
Overtime		10-160-1621-2910-60013										\$0.00	\$0.00	
Hourly Full Time		10-160-1621-2910-60015										\$2,000.00	\$2,000.00	
Hourly Part Time		10-160-1621-2910-60020										\$0.00	\$0.00	
Employer CPP		10-160-1621-2910-60025										\$0.00	\$0.00	
Employer EI		10-160-1621-2910-60030										\$0.00	\$0.00	PW Mechanics
Employer OMERS		10-160-1621-2910-60035										\$0.00	\$0.00	
Employer EHT		10-160-1621-2910-60040										\$0.00	\$0.00	
Employer Benefits		10-160-1621-2910-60050										\$660.00	\$660.00	
Employer WSIB		10-160-1621-2910-60055										\$0.00	\$0.00	
												\$0.00	\$0.00	
				260	\$0.00	\$390.00	\$2,114.76	\$1,986.36	\$2,660.00	\$0.00	\$1,367.04	\$2,660.00	\$0.00	
Total Revenue				(15,000)	(\$15,000.00)	(\$15,000.00)	(\$15,000.00)	(\$20,075.00)	(\$20,000.00)	(\$5,000.00)	(\$16,691.67)	\$0.00	\$20,000.00	
Total Expenditures				149,166	\$122,400.83	\$118,097.00	\$128,566.72	\$134,180.21	\$152,683.00	\$100,754.78	\$128,382.59	\$134,241.75	(\$18,441.25)	
Total Community Services				134,166	\$107,400.83	\$103,097.00	\$113,566.72	\$114,105.21	\$132,683.00	\$95,754.78	\$111,690.92	\$134,241.75	\$1,558.75	
Sunny Cove Camp														
Operational Revenue														
Expense Recoveries		10-160-1614-0330-40589	G-740-0330-0589				(\$110.00)				(\$36.67)	\$0.00	\$0.00	all cashier entries plus 5,178 JE?
Socials & Weddings		10-160-1614-0330-40658	G-740-0330-0658	(10,000)	(\$12,105.68)	(\$12,000.00)	(\$11,821.90)	(\$8,869.60)	(\$13,000.00)	(\$39,277.70)	(\$10,932.39)	(\$15,000.00)	(\$2,000.00)	
Programs & Courses Revenue		10-160-1614-0330-40674	G-740-0330-0674	(2,000)			(\$1,515.00)				(\$505.00)	\$0.00	\$0.00	
Camper Fees		10-160-1614-0330-40675	G-740-0330-0675	(34,000)	(\$26,665.21)	(\$27,000.00)	(\$24,834.57)	(\$35,007.73)	(\$26,000.00)	(\$23,960.21)	(\$28,835.84)	(\$27,000.00)	(\$1,000.00)	CSSM Camp is only going 1 week in 2017 but UNFC is interested in taking the week
One Time Funding Grant (Moffit Fund)		10-160-1614-0430-40448	G-740-0430-0448		(\$1,722.00)						(\$574.00)	\$0.00	\$0.00	
Donations		10-160-1614-0430-40632	G-740-0430-0632				(\$1,302.84)				(\$434.28)	\$0.00	\$0.00	
Building/Hall Rentals		10-160-1614-0430-0774	G-740-0330-0774							(\$126.50)		\$200.00	\$200.00	
				(46,000)	(\$40,492.89)	(\$39,000.00)	(\$39,584.31)	(\$43,877.33)	(\$39,000.00)	(\$63,364.41)	(\$41,318.18)	(\$41,800.00)	(\$2,800.00)	
Administration Expenditures														
Distributed Wages & Salaries			G-740-1101-1110									\$0.00	\$0.00	Employee Camp Supervisor 22 weeks x 40 hours = 880 hours x 23/hr = 20240
Salaries Full Time		10-160-1614-1101-60010										\$0.00	\$0.00	
												\$20,240.00	\$20,240.00	
Hourly Full Time		10-160-1614-1101-60015										\$0.00	\$0.00	
Overtime/Shift/Recall		10-160-1614-1101-60013	G-740-1101-1113	1,500	\$1,724.26	\$500.00	\$1,666.00				\$1,130.09	\$0.00	\$0.00	
Vac, Stats, Holidays			G-740-1101-1115	1,250	\$1,169.86	\$500.00	\$1,320.56				\$830.14	\$0.00	\$0.00	Camp Assistant 22 weeks x 10 hours = 220 hours x 16/hr = 3520
WSIB		10-160-1614-1101-60055	G-740-1101-1122	360	\$412.27	\$375.00	\$412.62	\$518.40	\$520.00	\$351.23	\$447.76	\$724.68	\$204.68	
CPP		10-160-1614-1101-60025	G-740-1101-1123	750	\$824.42	\$840.00	\$818.67				\$547.70	\$829.62	\$829.62	
EI		10-160-1614-1101-60030	G-740-1101-1124	420	\$484.37	\$490.00	\$484.94				\$323.10	\$529.75	\$529.75	
Employer OMERS		10-160-1614-1101-60035										\$0.00	\$0.00	
EHT		10-160-1614-1101-60040	G-740-1101-1129	320	\$358.87	\$350.00	\$359.24				\$239.37	\$463.32	\$463.32	USTI shows no amount for 2016
Hourly Part-time Salaries & Wages		10-160-1614-1101-60020	G-740-1101-1130	13,000	\$15,510.00	\$16,000.00	\$15,436.00				\$10,315.33	\$3,520.00	\$3,520.00	
Employer Benefits		10-160-1614-1101-60050										\$0.00	\$0.00	
Telephone & Communications		10-160-1614-1200-71251	G-740-1200-1251	700	\$967.37	\$900.00	\$939.72	\$1,042.35	\$1,000.00	\$1,661.09	\$983.15	\$1,400.00	\$400.00	
Program Supplies		10-160-1614-1400-71461	G-740-1400-1461				\$124.16	\$143.70	\$145.00	\$4,511.85	\$89.29	\$145.00	\$0.00	
Conferences & Courses		10-160-1614-1500-71531	G-740-1500-1531		\$75.71						\$25.24	\$0.00	\$0.00	Advertised Strat Plan Initiative Meeting
Kitchen Contracted Works		10-160-1614-1500-71544	G-740-1500-1544	1,000		\$1,000.00	\$728.00			\$650.00	\$242.67	\$0.00	\$0.00	
Advertising & Public Notice		10-160-1614-1500-71591	G-740-1500-1591	250	\$280.00	\$275.00				\$792.79	\$93.33	\$0.00	\$0.00	
				19,550	\$21,807.13	\$21,230.00	\$22,289.91	\$1,704.45	\$1,665.00	\$7,966.96	\$15,267.16	\$27,852.37	\$26,187.37	
													\$0.00	
Buildings & Yard														
Distributed Salaries & Wages			G-740-1240-1110	6,500	\$5,323.78	\$6,500.00	\$6,333.89	\$3,738.47	\$5,000.00	\$1,747.30	\$5,132.05	\$0.00	(\$5,000.00)	Water Guys
Distributed Benefits			G-740-1240-1111	1,950	\$1,756.89	\$2,000.00	\$2,090.20	\$1,233.68	\$1,650.00	\$576.60	\$1,693.59	\$0.00	(\$1,650.00)	
Salaries Full Time		10-160-1614-1240-60010										\$0.00	\$0.00	
Overtime		10-160-1614-1240-60013										\$0.00	\$0.00	
Hourly Full Time		10-160-1614-1240-60015										\$5,000.00	\$5,000.00	
Hourly Part Time		10-160-1614-1240-60020										\$0.00	\$0.00	Water Guys
Employer CPP		10-160-1614-1240-60025										\$0.00	\$0.00	
Employer EI		10-160-1614-1240-60030										\$0.00	\$0.00	
Employer OMERS		10-160-1614-1240-60035										\$0.00	\$0.00	
Employer EHT		10-160-1614-1240-60040										\$0.00	\$0.00	
Employer Benefits		10-160-1614-1240-60050										\$1,650.00	\$1,650.00	Water Guys
Employer WSIB		10-160-1614-1240-60055										\$0.00	\$0.00	
Propane		10-160-1614-1240-71419	G-740-1240-1419		\$764.55		\$1,238.22	\$1,035.20	\$1,300.00	\$384.48	\$1,012.66	\$1,000.00	(\$300.00)	9.5% increase
Electrical Power		10-160-1614-1240-71420	G-740-1240-1420	3,285	\$2,903.28	\$3,200.00	\$3,779.84	\$3,650.30	\$4,000.00	\$2,658.69	\$3,444.47	\$3,771.70	(\$228.30)	
Water/Water Heater Rental		10-160-1614-1240-71423	G-740-1240-1423					\$144.23		\$111.24	\$48.08	\$112.00	\$112.00	
Taxes		10-160-1614-1240-71425	G-740-1240-1425	1,800	\$1,739.70	\$1,800.00	\$1,768.93	\$1,850.01	\$1,900.00	\$2,094.43	\$1,786.21	\$2,100.00	\$200.00	
Materials & Supplies		10-160-1614-1240-71471	G-740-1240-1471	5,500	\$8,042.96	\$5,500.00	\$7,600.11	\$7,587.36	\$7,500.00	\$6,214.07	\$7,743.48	\$7,200.00	(\$300.00)	
Contracted Works		10-160-1614-1240-71523	G-740-1240-1523	2,500	\$4,494.20	\$2,500.00	\$3,874.24	\$5,253.54	\$5,000.00	\$9,061.00	\$4,540.66	\$5,000.00	\$0.00	
Contracted Services (Caretaker)		10-160-1614-1240-71527	G-740-1240-1527					\$18,000.00	\$18,000.00	\$16,695.55	\$6,000.00	\$0.00	(\$18,000.00)	

CS Division 2017 Operating Budget			2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
Equipment Rentals - Owned	10-160-1614-1240-71540	G-740-1240-1540	700	\$1,150.89	\$700.00	\$1,453.48	\$1,454.11	\$1,000.00	\$514.66	\$1,352.83	\$1,000.00	\$0.00	
Garbage & Septic Disposal	10-160-1614-1240-71574	G-740-1240-1574	750	\$925.00	\$1,000.00	\$925.00	\$2,400.00	\$2,400.00	\$1,920.00	\$1,416.67	\$2,000.00	(\$400.00)	
Insurance	10-160-1614-1240-71580	G-740-1240-1580	3,465	\$3,474.29	\$3,699.00	\$3,703.61	\$3,972.56	\$3,912.00	\$3,695.69	\$3,716.82	\$4,519.00	\$607.00	
			26,450	\$30,575.54	\$26,899.00	\$32,767.52	\$50,319.46	\$51,662.00	\$45,673.71	\$37,887.51	\$33,352.70	(\$18,309.30)	
Total Revenue			(46,000)	(\$40,492.89)	(\$39,000.00)	(\$39,584.31)	(\$43,877.33)	(\$39,000.00)	(\$63,364.41)	(\$41,318.18)	(\$41,800.00)	(\$2,800.00)	
Total Expenditures			46,000	\$52,382.67	\$48,129.00	\$55,057.43	\$52,023.91	\$53,327.00	\$53,640.67	\$53,154.67	\$61,205.07	\$7,878.07	
Total Sunny Cove Camp			0	\$11,889.78	\$9,129.00	\$15,473.12	\$8,146.58	\$14,327.00	(\$9,723.74)	\$11,836.49	\$19,405.07	\$5,078.07	
Public Library													
REVENUE													
Sundry Revenue	10-160-1640-0330-40582	G-781-0330-0582					(\$1,279.93)	(\$1,000.00)	(\$328.26)	(\$426.64)	(\$1,000.00)	\$0.00	Has been wildly variable, includes Buttons, 3D printing. 3D printing should see Changed to bring closer in line with actual average
Lost Books	10-160-1640-0330-40741	G-781-0330-0741	(1,000)	(\$903.42)	(\$1,000.00)	(\$818.37)	(\$738.60)	(\$1,000.00)	(\$529.44)	(\$820.13)	(\$850.00)	\$150.00	
Used Book Sales	10-160-1640-0330-40742	G-781-0330-0742	(1,200)	(\$1,175.23)	(\$1,200.00)	(\$710.23)	(\$1,247.81)	(\$1,200.00)	(\$795.39)	(\$1,044.42)	(\$1,200.00)	\$0.00	
Internet Training/Use		G-781-0330-0743				(\$1,634.71)				(\$544.90)	\$0.00	\$0.00	
Photocopier	10-160-1640-0330-40744	G-781-0330-0744	(3,500)	(\$4,364.57)	(\$3,500.00)	(\$4,590.97)	(\$4,613.79)	(\$4,000.00)	(\$3,369.27)	(\$4,523.11)	(\$4,500.00)	(\$500.00)	Photocopier consistently pulls in revenue around \$4500
Room Rental	10-160-1640-0330-40774	G-781-0330-0774	(6,000)	(\$4,975.30)	(\$6,000.00)	(\$6,731.72)	(\$7,525.00)	(\$10,000.00)	(\$6,699.25)	(\$6,410.67)	(\$10,000.00)	\$0.00	Revenue from Shaw Community Hub
Federal Grant	10-160-1640-0430-40400	G-781-0430-0400				(\$1,861.00)				(\$620.33)	\$0.00	\$0.00	No longer funded
Provincial Grant	10-160-1640-0430-40412	G-781-0430-0412		(\$2,689.00)	(\$3,000.00)	(\$5,130.78)	(\$11,751.00)	(\$10,319.00)	(\$10,194.00)	(\$6,523.59)	(\$10,271.00)	\$48.00	Budgeted amount is based on actual amount already received (Capacity: \$739
Provincial - MNDM	10-160-1640-0430-40422	G-781-0430-0422	(2,500)	(\$2,000.00)	(\$1,500.00)	(\$2,240.00)	(\$2,548.00)	(\$1,200.00)		(\$2,262.67)	\$0.00	\$1,200.00	Lost funding
Provincial - Min of Culture & Comm	10-160-1640-0430-40442	G-781-0430-0442	(19,140)	(\$19,137.00)	(\$19,140.00)	(\$19,137.00)	(\$19,137.00)	(\$19,140.00)	(\$19,137.00)	(\$19,137.00)	(\$18,125.00)	\$1,015.00	Public Library Operating Grant has been fairly static in its funding amount
Federal Grants Student Grant	10-160-1640-0430-40513	G-781-0430-0513	(1,000)	(\$1,976.00)	(\$2,000.00)	(\$197.00)	(\$4,722.89)	(\$2,000.00)	(\$959.96)	(\$2,298.63)	(\$2,000.00)	\$0.00	Budgeted to be successful with one CSJ application
Federal Grants - CAP Youth Initiative Grant	10-160-1640-0430-40515	G-781-0430-0515	(4,000)	(\$8,500.96)	(\$5,518.00)	(\$7,317.75)	(\$10,469.53)	(\$7,000.00)	(\$8,272.21)	(\$8,762.75)	(\$13,909.89)	(\$6,909.89)	Terms of YIP grant have changed. Can only offer full-time employment at \$2:
Ontario Library Service	10-160-1640-0430-40523	G-781-0430-0523	(1,200)	(\$2,057.65)	(\$1,200.00)	(\$1,557.80)	(\$3,489.62)	(\$1,200.00)	(\$1,094.10)	(\$2,368.36)	(\$1,000.00)	\$0.00	Actuals were consistently higher, however needs to be left low for 2017 as we
Sundry Revenue	10-160-1640-0430-40582	G-781-0430-0582		(\$10,805.14)	(\$7,701.00)	(\$3,534.90)	(\$4,000.31)	(\$5,000.00)	(\$3,070.55)	(\$6,113.45)	(\$5,000.00)	\$0.00	Variable dependent on sales and events Earbuds, Programming
Donations	10-160-1640-0430-40632	G-781-0430-0632	(7,000)	(\$21,799.05)	(\$10,200.00)	(\$16,604.50)	(\$21,340.31)	(\$15,000.00)	(\$4,277.64)	(\$19,914.62)	(\$8,600.00)	\$6,400.00	Not to be included in the budget per Library policy OP-19
Non-Resident Fees	10-160-1640-0430-40740	G-781-0430-0740	(12,000)	(\$13,351.00)	(\$15,000.00)	(\$10,660.50)	(\$9,360.50)	(\$6,000.00)	(\$4,441.00)	(\$11,124.00)	(\$7,000.00)	(\$1,000.00)	\$3500 of what used to go into this line now goes into Municipality non-reside
Municipality Non-Resident Fee	10-160-1640-0430-40745	G-781-0430-0745					(\$265.90)	(\$3,500.00)	(\$88.63)	(\$3,587.50)	(\$3,587.50)	(\$87.50)	Budgeted amount based on agreement with Alberton
Late Fines	10-160-1640-0430-40814	G-781-0430-0814	(15,000)	(\$12,808.62)	(\$10,006.00)	(\$11,434.46)	(\$11,383.85)	(\$10,000.00)	(\$8,179.10)	(\$11,875.64)	(\$11,500.00)	(\$1,500.00)	Increased line this year to reflect past actuals
Contribution from Reserve Fund	10-160-1640-0430-40952	G-781-0430-0952		(\$5,000.00)		(\$36,107.87)	(\$24,849.92)		(\$6,595.00)	(\$21,985.93)		\$0.00	
Total Revenue			(73,540)	(\$111,542.94)	(\$86,965.00)	(\$130,269.56)	(\$138,723.96)	(\$97,359.00)	(\$79,442.17)	(\$126,845.49)	(\$98,543.39)	(\$1,184.39)	
EXPENDITURES													
Administration													
Distributed Salaries/Wages		G-781-1101-1110		\$2,979.00		(\$4,605.30)	\$935.15			(\$230.38)	\$0.00	\$0.00	No longer a budget line
Distributed Benefits		G-781-1101-1111		\$231.39		(\$590.05)	\$25.08			(\$111.19)	\$0.00	\$0.00	No longer a budget line
Overtime, Shift, Recall	10-160-1640-1101-60013	G-781-1101-1113		\$2,840.67		\$316.13	\$3,571.49		\$5,214.56	\$2,242.76	\$0.00	\$0.00	
Leave (Ber, Sick, Other)		G-781-1101-1114		\$6,719.04		\$6,463.71	\$10,721.74		\$3,680.90	\$7,968.16	\$0.00	\$0.00	
Vacation, Stats, Holidays		G-781-1101-1115		\$38,342.55	\$1,051.00	\$40,607.20	\$45,144.75		\$27,691.74	\$41,364.83	\$0.00	\$0.00	
Salaries/Wages Full Time	10-160-1640-1101-60010	G-781-1101-1120	205,000	\$172,761.86	\$248,121.00	\$198,199.94	\$203,781.67	\$265,144.00	\$134,528.38	\$191,581.16	\$0.00	(\$265,144.00)	
CAP Salaries/Wages	10-160-1640-1101-60010	G-781-1101-1120	4,000								\$12,672.00	\$12,672.00	Previously not budgeted for seperately
Hourly Full Time	10-160-1640-1101-60015										\$251,847.58	\$251,847.58	Includes leave costs. Amount is based on HR Spreadsheet
Disability - STD/LTD		G-781-1101-1121	5,400	\$8,239.19	\$9,982.00	\$9,502.31	\$9,390.56	\$10,298.00	\$6,194.77	\$9,044.02	\$0.00	(\$10,298.00)	No longer a budget line
WSIB	10-160-1640-1101-60055	G-781-1101-1122	1,200	\$1,058.21	\$1,193.00	\$1,166.96	\$1,494.22	\$1,272.00	\$966.97	\$1,239.80	\$1,191.86	(\$80.14)	Tied to HR's sheet
CPP	10-160-1640-1101-60025	G-781-1101-1123	12,000	\$12,158.47	\$13,142.00	\$13,133.15	\$14,455.10	\$13,589.00	\$10,600.89	\$13,248.91	\$13,450.14	(\$138.86)	Tied to HR's sheet
EI	10-160-1640-1101-60030	G-781-1101-1124	6,400	\$6,537.24	\$7,382.00	\$7,509.83	\$8,046.09	\$7,790.00	\$6,055.36	\$7,364.39	\$6,313.21	(\$1,476.79)	Tied to HR's sheet
Dental, Vision & Extend Health		G-781-1101-1125	16,000	\$11,691.62	\$15,701.00	\$13,375.71	\$15,554.24	\$22,672.00	\$10,199.57	\$13,540.52	\$0.00	(\$22,672.00)	No longer a budget line
OMERS	10-160-1640-1101-60035	G-781-1101-1126	26,000	\$23,643.53	\$27,489.00	\$26,272.60	\$27,228.74	\$27,172.00	\$19,176.16	\$25,714.96	\$25,368.97	(\$1,803.03)	Tied to HR's sheet
Life Insurance		G-781-1101-1127	1,300	\$1,452.16	\$1,784.00	\$1,466.29	\$1,660.26	\$1,760.00	\$1,073.87	\$1,526.24	\$0.00	(\$1,760.00)	No longer a budget line
EHT	10-160-1640-1101-60040	G-781-1101-1129	6,300	\$6,045.13	\$6,460.00	\$6,632.03	\$7,130.11	\$6,944.00	\$4,950.56	\$6,602.42	\$6,455.92	(\$488.08)	Tied to HR's sheet
Hourly Part-Time & Student Salaries/Wages	10-160-1640-1101-60020	G-781-1101-1130	100,000	\$94,168.11	\$83,180.00	\$95,638.69	\$99,649.83	\$77,209.00	\$68,942.94	\$96,485.54	\$82,251.67	\$5,042.67	Tied to HR's sheet
Employer Benefits	10-160-1640-1101-60050										\$27,214.56	\$27,214.56	New budget line, includes extended health and life insurance
Doctor's Note/Sick Slips	10-160-1640-1101-71150	G-781-1101-1150		\$20.00		\$25.00				\$15.00	\$0.00	\$0.00	
Communications	10-160-1640-1200-71251	G-781-1200-1251	7,000	\$5,905.96	\$5,000.00	\$4,913.22	\$4,746.04	\$5,000.00	\$3,430.25	\$5,188.41	\$5,000.00	\$0.00	Includes Wifi, phones. Unfortunately, cannot cancel our Wifi and offer only Sh
Postage, Freight, Courier	10-160-1640-1200-71252	G-781-1200-1252	1,000	\$1,921.85	\$1,000.00	\$1,393.86	\$1,940.76	\$1,200.00	\$967.34	\$1,752.16	\$1,200.00	\$0.00	Actuals can be higher, but there is corresponding revenue through Ontario Lit
Memberships	10-160-1640-1200-71260	G-781-1200-1260	500	\$225.00	\$500.00	\$100.00	\$415.00	\$500.00	\$325.00	\$246.67	\$500.00	\$0.00	Includes Ontario Library Association and Canadian Parents for French dues
Supplies - Photocopier	10-160-1640-1400-71409	G-781-1400-1409	2,500	\$2,226.02	\$2,500.00	\$3,452.95	\$3,249.48	\$3,000.00	\$2,726.33	\$2,976.15	\$3,000.00	\$0.00	Covers cost of photocopier rental
Office Supplies	10-160-1640-1400-71410	G-781-1400-1410	4,000	\$4,822.72	\$3,000.00	\$5,492.61	\$5,215.80	\$4,000.00	\$1,544.20	\$5,177.04	\$4,000.00	\$0.00	Collection maintenance costs are included within this line (RFID tags, book co
Space Maker Equipment & Materials	10-160-1640-1400-71471	G-781-1400-1471							\$4,100.82	\$0.00	\$3,000.00	\$3,000.00	Unbudgeted for previously, \$3000 to cover supplies as a part of operating, wit
Hardware/Software Maint.	10-160-1640-1500-71502	G-781-1500-1502	15,000	\$14,387.74	\$15,000.00	\$9,467.31	\$7,450.09	\$10,000.00	\$11,714.73	\$10,435.05	\$10,000.00	\$0.00	
Travel	10-160-1640-1500-71530	G-781-1500-1530		\$219.80	\$1,000.00	\$589.07	\$7,370.33	\$2,000.00	\$6,333.17	\$2,726.40	\$750.00	(\$1,250.00)	2015 & 2016 included paid travel for Alicia on a provincial committee that wo
Conferences & Courses	10-160-1640-1500-71531	G-781-1500-1531	6,000	\$4,870.71	\$4,560.00	\$4,917.21	\$7,389.65	\$5,000.00	\$2,242.60	\$5,725.86	\$5,000.00	\$0.00	Can include things like Ontario Library Association Superconference, Ontario l
Licenses	10-160-1640-1500-71582	G-781-1500-1582				\$225.00				\$75.00	\$0.00	\$0.00	Not budgeted for
Fundraising Expenses	10-160-1640-1500-71589	G-781-1500-1589				\$87.76				\$29.25	\$0.00	\$0.00	Not budgeted for
Advertising & Public Notices	10-160-1640-1500-71591	G-781-1500-1591	2,000	\$2,395.99	\$2,000.00	\$1,645.91	\$3,563.51	\$2,000.00	\$4,171.34	\$2,535.14	\$2,000.00	\$0.00	Some advertising covered by Friends and programming donations, 2016 inclu
Bank Service Charges	10-160-1640-1600-71660	G-781-1600-1660					\$109.89		\$293.04	\$36.63	\$0.00	\$0.00	Not budgeted for
Cash Short/Over	10-160-1640-1600-71661	G-781-1600-1661							(\$3.44)		\$0.00	\$0.00	Not budgeted for
Foreign Exchange	10-160-1640-1600-71662	G-781-1600-1662		\$31.96		(\$1.29)	(\$24.80)		\$433.71	\$1.96	\$0.00	\$0.00	Not budgeted for
Credit Card Discount	10-160-1640-1600-71665	G-781-1600-1665					\$185.57			\$61.86	\$0.00	\$0.00	Not budgeted for
Transfer to Reserves	10-160-1640-1620-75390	G-781-1620-5390		\$15,000.00						\$5,000.00	\$0.00	\$0.00	
IT Distributed Salaries/Wages		G-781-2755-1110		\$1,168.53		\$8,219.88				\$3,129.47	\$0.00	\$0.00	

CS Division 2017 Operating Budget		NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
IT Distributed Benefits			G-781-2755-1111		\$105.31		\$1,408.11				\$504.47	\$0.00	\$0.00	No longer a budget line No longer a budget line New budget line, covers staff time costs of public works
				421,600	\$442,169.76	\$450,045.00	\$457,025.80	\$490,400.35	\$466,550.00	\$337,555.76	\$463,198.64	\$461,215.91	(\$5,334.09)	
Buildings & Grounds													\$0.00	
Distributed Salaries/Wages			G-781-1240-1110				\$148.27			\$51.67	\$49.42	\$0.00	\$0.00	
Distributed Benefits			G-781-1240-1111				\$48.92			\$17.05	\$16.31	\$0.00	\$0.00	
Salaries Full Time		10-160-1640-1240-60010									\$0.00	\$0.00	\$0.00	
Overtime		10-160-1640-1240-60013									\$0.00	\$0.00	\$0.00	
Hourly Full Time		10-160-1640-1240-60015									\$0.00	\$500.00	\$500.00	
Hourly Part Time		10-160-1640-1240-60020									\$0.00	\$0.00	\$0.00	
Employer CPP		10-160-1640-1240-60025									\$0.00	\$0.00	\$0.00	
Employer EI		10-160-1640-1240-60030									\$0.00	\$0.00	\$0.00	New budget line, covers staff time costs of public works
Employer OMERS		10-160-1640-1240-60035									\$0.00	\$0.00	\$0.00	
Employer EHT		10-160-1640-1240-60040									\$0.00	\$0.00	\$0.00	
Employer Benefits		10-160-1640-1240-60050									\$0.00	\$165.00	\$165.00	
Employer WSIB		10-160-1640-1240-60055									\$0.00	\$0.00	\$0.00	
Natural Gas		10-160-1640-1240-71416	G-781-1240-1416	1,500	\$1,681.15	\$1,500.00	\$1,788.91	\$1,278.99	\$1,500.00	\$794.82	\$1,583.02	\$1,590.00	\$90.00	
Electrical Power		10-160-1640-1240-71420	G-781-1240-1420	15,000	\$9,191.88	\$12,000.00	\$15,404.96	\$16,428.65	\$17,000.00	\$14,275.80	\$13,675.16	\$18,615.00	\$1,615.00	
Water & Sewer Charges		10-160-1640-1240-71421	G-781-1240-1421	1,400	\$1,556.32	\$1,400.00	\$1,180.58	\$2,224.68	\$1,500.00	\$1,595.06	\$1,653.86	\$2,452.40	\$952.40	
Contracted Services		10-160-1640-1240-71523	G-781-1240-1523	2,000	\$9,465.67	\$2,000.00	\$831.79	\$1,120.72	\$3,500.00	\$523.09	\$3,806.06	\$1,000.00	(\$2,500.00)	
Janitorial Contract		10-160-1640-1240-71524	G-781-1240-1524	27,600	\$28,221.61	\$27,600.00	\$29,398.53	\$28,207.92	\$30,000.00	\$21,613.86	\$28,609.35	\$30,000.00	\$0.00	Fluctuates between being over and under, increased amount by \$500 to bring Distributed salaries was included previously and is now accounted seperately From Insurance Distribution Spreadsheet
Equipment Rentals - Owned		10-160-1640-1240-71540	G-781-1240-1540				\$301.04			\$69.96	\$100.35		\$0.00	
Repairs & Maintenance		10-160-1640-1240-71545	G-781-1240-1545	5,000	\$4,211.86	\$3,500.00	\$7,773.26	\$3,588.76	\$4,500.00	\$6,352.50	\$5,191.29	\$5,000.00	\$500.00	
Lawn and Yard Maintenance		10-160-1640-1240-71555	G-781-1240-1555		\$4,046.20	\$3,000.00	\$1,107.22	\$2,213.10	\$2,000.00	\$1,304.60	\$2,455.51	\$1,335.00	(\$665.00)	
Insurance		10-160-1640-1240-71580	G-781-1240-1580	4,600	\$4,567.95	\$4,816.00	\$4,799.65	\$4,856.82	\$5,000.00	\$3,798.68	\$4,741.47	\$4,862.00	(\$138.00)	
				57,100	\$62,942.64	\$55,816.00	\$62,783.13	\$59,919.64	\$65,000.00	\$50,397.09	\$61,881.80	\$65,519.40	\$519.40	
													\$0.00	
Library Services														Consider that all of the above lines solely exist to serve the next 9. The except Programming is one of the highest valued services we offer after loaning of m. Includes Large Print, Hardcover, Paperback for Children, Teen, and Adult colle Includes Magazines and Newspapers Only used for CDs now Includes both discs and playaways Includes DVDs and Blurays Not buying CD-ROMs as technology is changing Unbudgeted for previously - almost all of our eResources were previously fun Demand for eBooks is soaring. We pay about 3-5x more than the consumer fo
Events & Activities		10-160-1640-1320-71593	G-781-1320-1593	3,500	\$9,924.81	\$8,500.00	\$12,850.02	\$19,697.70	\$8,000.00	\$13,604.95	\$14,157.51	\$9,000.00	\$1,000.00	
Books		10-160-1640-1320-71721	G-781-1320-1721	40,000	\$31,388.81	\$25,000.00	\$47,238.95	\$33,533.68	\$33,000.00	\$23,469.93	\$37,387.15	\$32,750.00	(\$250.00)	
Periodicals		10-160-1640-1320-71722	G-781-1320-1722	3,000	\$3,186.01	\$2,000.00	\$4,115.64	\$2,913.82	\$3,000.00	\$873.71	\$3,405.16	\$3,000.00	\$0.00	
CD's & Cassettes		10-160-1640-1320-71723	G-781-1320-1723	500	\$6,250.75	\$3,000.00	\$1,863.19	\$1,411.45	\$1,500.00	\$469.20	\$3,175.13	\$1,500.00	\$0.00	
Talking Books		10-160-1640-1320-71724	G-781-1320-1724	4,500	\$7,307.24	\$3,000.00	\$4,451.05	\$4,196.19	\$3,000.00	\$2,773.80	\$5,318.16	\$4,000.00	\$1,000.00	
Videos		10-160-1640-1320-71725	G-781-1320-1725	7,500	\$6,145.32	\$5,000.00	\$4,677.26	\$4,404.15	\$4,000.00	\$5,313.28	\$5,075.58	\$5,000.00	\$1,000.00	
CD Roms/ DVD's		10-160-1640-1320-71726	G-781-1320-1726	1,000	\$788.32	\$1,000.00	\$530.38	\$60.39	\$500.00	\$5.09	\$459.70	\$0.00	(\$500.00)	
Digital Collections		10-160-1640-1320-71728	G-781-1320-1728							\$779.06		\$3,500.00	\$3,500.00	
e-Books		10-160-1640-1320-71730	G-781-1320-1730	5,000	\$4,024.05	\$5,000.00	\$5,933.14	\$8,161.59	\$6,000.00	\$6,089.09	\$6,039.59	\$7,000.00	\$1,000.00	
				65,000	\$69,015.31	\$52,500.00	\$81,659.63	\$74,378.97	\$59,000.00	\$53,378.11	\$75,017.97	\$65,750.00	\$6,750.00	
Total Revenue				(73,540)	(\$111,542.94)	(\$86,965.00)	(\$130,269.56)	(\$138,723.96)	(\$97,359.00)	(\$79,442.17)	(\$126,845.49)	(\$98,543.39)	(\$1,184.39)	On par with 2016 Forecast
Total Expenditures				543,700	\$574,127.71	\$558,361.00	\$601,468.56	\$624,698.96	\$590,550.00	\$441,330.96	\$600,098.41	\$592,485.31	\$1,935.31	
Total Library				470,160	\$462,584.77	\$471,396.00	\$471,199.00	\$485,975.00	\$493,191.00	\$361,888.79	\$473,252.92	\$493,941.92	\$750.92	
Library Co-op Fund														
Library Co-op Revenue		10-160-1642-0430-40428	G-784-0430-0428							(\$51,642.00)		(\$53,000.00)	(\$53,000.00)	The school board has not gauranteed this amount, the numbers are meant to
Expenses													\$0.00	
Memberships		10-160-1642-1200-71260	G-784-1200-1260							\$5,652.00		\$6,500.00	\$6,500.00	
E-Books		10-160-1642-1320-71730	G-784-1320-1730							\$31,141.70		\$46,500.00	\$46,500.00	
Total Revenue										(\$51,642.00)		(\$53,000.00)	(\$53,000.00)	
Total Expenditures										\$36,793.70		\$53,000.00	\$53,000.00	
Total Library Co-op Fund														
Museum														
REVENUE														
Expense Recoveries		10-160-1645-0330-40589	G-791-0330-0589	(500)	(\$320.60)	(\$500.00)	(\$63.00)	(\$363.76)	(\$500.00)		(\$249.12)	(\$500.00)	\$0.00	Canada 150 Canada 150 souvenirs Grant discontinued
Rentals & Leases		10-160-1645-0330-40592	G-791-0330-0592		(\$43.15)			(\$16.22)			(\$19.79)	\$0.00	\$0.00	
Program Activity Fees		10-160-1645-0330-40593	G-791-0330-0593				(\$460.59)	(\$510.70)	(\$500.00)	(\$572.74)	(\$323.76)	(\$500.00)	\$0.00	
Daily Admissions		10-160-1645-0330-40644	G-791-0330-0644	(4,000)	(\$3,320.26)	(\$4,000.00)	(\$3,793.20)	(\$4,533.78)	(\$4,500.00)	(\$5,055.06)	(\$3,882.41)	(\$5,000.00)	(\$500.00)	
Souvenir Sales		10-160-1645-0330-40661	G-791-0330-0661	(1,000)	(\$1,265.83)	(\$1,000.00)	(\$630.31)	(\$823.12)	(\$1,000.00)	(\$349.79)	(\$906.42)	(\$1,000.00)	\$0.00	
Experience Grant		10-160-1645-0430-40411	G-791-0430-0411		(\$2,689.00)	(\$2,500.00)	(\$2,689.00)	(\$2,875.00)	(\$2,875.00)	(\$2,875.00)	(\$2,751.00)	(\$2,875.00)	\$0.00	
MNDM		10-160-1645-0430-40422	G-791-0430-0422	(500)	(\$646.00)	(\$500.00)	(\$1,100.00)	(\$1,094.00)	(\$500.00)		(\$946.67)	\$0.00	\$500.00	
Min. of Culture & Comm		10-160-1645-0430-40444	G-791-0430-0444	(21,500)	(\$21,519.00)	(\$21,500.00)	(\$21,519.00)	(\$21,519.00)	(\$21,500.00)		(\$21,519.00)	(\$21,500.00)	\$0.00	
One Time Funding Grant (Museum & Techn		10-160-1645-0430-40448	G-791-0430-0448	(37,765)	(\$33,425.67)	(\$1,873.00)	(\$3,988.00)				(\$12,471.22)	\$0.00	\$0.00	
Canadian Heritage Fund			G-791-0430-0463							(\$5,120.00)		(\$5,120.00)	(\$5,120.00)	Friends Canada 150 Friends donations, Wpg foundation larger \$ amounts are entered as donations, not memberships
NOHF Internship Grant			G-791-0430-0467							(\$31,451.00)		(\$31,451.00)	(\$31,451.00)	
Federal Student Grant		10-160-1645-0430-40513	G-791-0430-0513	(2,000)	(\$5,126.82)	(\$3,500.00)	(\$7,034.93)	(\$4,104.70)	(\$2,000.00)	(\$1,942.13)	(\$5,422.15)	(\$2,000.00)	\$0.00	
Expense Recoveries		10-160-1645-0430-40589	G-791-0430-0589				(\$3,894.73)	(\$820.45)	(\$500.00)	(\$1,831.59)	(\$1,571.73)	(\$1,000.00)	(\$500.00)	
Program Activity Fees		10-160-1645-0430-40593	G-791-0430-0593	(500)	(\$1,265.39)	(\$1,000.00)	(\$129.05)	(\$684.40)	(\$250.00)	(\$195.00)	(\$692.95)	(\$500.00)	(\$250.00)	
Donations		10-160-1645-0430-40632	G-791-0430-0632	(750)	(\$607.85)	(\$1,000.00)	(\$1,257.99)	(\$1,759.54)	(\$1,000.00)	(\$546.20)	(\$1,208.46)	(\$1,000.00)	\$0.00	
Donations (Prior Yr Deferred Revenue)			G-791-0430-0632									\$0.00	\$0.00	
Memberships		10-160-1645-0430-40641	G-791-0430-0641		(\$1,080.00)	(\$1,000.00)	(\$410.00)	(\$525.40)	(\$1,000.00)	(\$205.00)	(\$671.80)	(\$750.00)	\$250.00	
Total Revenue				(68,515)	(\$71,309.57)	(\$38,373.00)	(\$46,969.80)	(\$39,630.07)	(\$36,125.00)	(\$50,143.51)	(\$52,636.48)	(\$73,196.00)	(\$37,071.00)	

CS Division 2017 Operating Budget	NEW G/L ACCOUNT	Account #	2013 OPERATING FORECAST	Actual to December 31/13	2014 OPERATING FORECAST	Actual December 31/14	Actual to December 31/15	2016 OPERATING FORECAST	Actual to September 30/16	3 Year Average 2013, 2014, 2015	2017 OPERATING FORECAST	Variance 2017 -2016	Comments
EXPENDITURES													
Administration													
Distributed Salaries/Wages		G-791-1101-1110	1,500	(\$2,498.57)	\$2,000.00	(\$3,427.09)	\$1,241.21	\$2,000.00		(\$1,561.48)	\$0.00	(\$2,000.00)	No longer used
Distributed Benefits		G-791-1101-1111	50	(\$101.09)	\$175.00	(\$809.44)	\$7.16	\$660.00		(\$301.12)	\$0.00	(\$660.00)	No longer used
Overtime/Shift/Recall	10-160-1645-1101-60013	G-791-1101-1113	2,500	\$3,747.50	\$2,500.00	\$2,919.54	\$698.94		\$501.05	\$2,455.33	\$1,021.65	\$1,021.65	
Leave (Ber, Sick, Other)		G-791-1101-1114	300	\$420.36	\$300.00	\$1,404.73	\$1,057.69	\$300.00	\$955.33	\$960.93	\$300.00	\$0.00	
Vac, Stats, Holidays		G-791-1101-1115	6,750	\$11,133.95	\$1,074.00	\$8,247.86	\$9,704.06	\$8,248.00	\$6,378.97	\$9,695.29	\$9,838.30	\$1,590.30	
Salaries/Wages Full Time	10-160-1645-1101-60010	G-791-1101-1120	52,850	\$49,555.44	\$60,874.00	\$50,220.27	\$60,403.86	\$62,718.00	\$41,144.03	\$53,393.19	\$0.00	(\$62,718.00)	moved to line below as per Laurie
Hourly Full Time	10-160-1645-1101-60015										\$62,713.00	\$62,713.00	new G/L #
Disability STD/LTD		G-791-1101-1121	2,535	\$2,412.61	\$1,670.00	\$2,547.18	\$2,466.55	\$2,544.00	\$1,871.22	\$2,475.45	\$2,494.96	(\$49.04)	
WSIB	10-160-1645-1101-60055	G-791-1101-1122	435	\$417.79	\$876.00	\$361.56	\$366.06	\$478.00	\$348.15	\$381.80	\$439.66	(\$38.34)	
CPP	10-160-1645-1101-60025	G-791-1101-1123	4,165	\$4,598.06	\$2,810.00	\$3,798.32	\$3,874.49	\$3,910.00	\$4,143.37	\$4,090.29	\$4,445.87	\$535.87	
EI	10-160-1645-1101-60030	G-791-1101-1124	2,620	\$2,490.65	\$1,820.00	\$2,154.25	\$2,171.49	\$2,241.00	\$2,374.21	\$2,272.13	\$2,994.86	\$753.86	
Dental, Vision, & Ext. Health		G-791-1101-1125	3,935	\$2,922.90	\$3,581.00	\$3,326.15	\$3,855.88	\$3,550.00	\$3,036.11	\$3,368.31	\$2,381.52	(\$1,168.48)	
OMERS	10-160-1645-1101-60035	G-791-1101-1126	5,885	\$5,772.63	\$5,948.00	\$5,949.97	\$6,116.85	\$6,165.00	\$4,738.56	\$5,946.48	\$6,059.36	(\$105.64)	
Life Insurance		G-791-1101-1127	370	\$363.04	\$310.00	\$351.24	\$347.94	\$360.00	\$266.04	\$354.07	\$360.00	\$0.00	
EHT	10-160-1645-1101-60040	G-791-1101-1129	2,360	\$2,262.65	\$1,710.00	\$1,958.15	\$1,982.68	\$2,058.00	\$1,885.70	\$2,067.83	\$2,381.52	\$323.52	
Hourly Part-Time Salaries/Wages	10-160-1645-1101-60020	G-791-1101-1130	50,800	\$55,157.24	\$26,838.00	\$34,270.61	\$32,296.18	\$28,425.00	\$44,527.69	\$40,574.68	\$70,000.00	\$41,575.00	most offset by grants NOHFC + student; assistant position Oct-Dec
Employer Benefits	10-160-1645-1101-60050										\$0.00	\$0.00	
Communications	10-160-1645-1200-71251	G-791-1200-1251	4,000	\$4,255.11	\$4,000.00	\$2,846.14	\$2,542.95	\$3,000.00	\$1,745.10	\$3,214.73	\$2,500.00	(\$500.00)	
Postage, Freight, Courier	10-160-1645-1200-71252	G-791-1200-1252	1,700	\$447.85	\$500.00	\$415.61	\$204.55	\$500.00	\$178.61	\$356.00	\$500.00	\$0.00	
Memberships	10-160-1645-1200-71260	G-791-1200-1260	600	\$587.52	\$600.00	\$623.40	\$638.40	\$600.00	\$581.06	\$616.44	\$600.00	\$0.00	
Subscriptions & Publications	10-160-1645-1200-71261	G-791-1200-1261	500	\$85.71	\$500.00	\$113.71	\$257.47	\$500.00	\$202.77	\$152.30	\$500.00	\$0.00	
Supplies - Souvenirs	10-160-1645-1400-71405	G-791-1400-1405	500	\$500.00	\$500.00	\$30.00		\$500.00	\$6.39	\$176.67	\$500.00	\$0.00	
Display Supplies	10-160-1645-1400-71408	G-791-1400-1408	4,000	\$3,621.16	\$4,000.00	\$2,790.05	\$1,249.89	\$4,000.00	\$1,481.30	\$2,553.70	\$7,000.00	\$3,000.00	Canada 150
Office Supplies	10-160-1645-1400-71410	G-791-1400-1410	2,500	\$1,627.70	\$2,500.00	\$1,706.50	\$3,172.59	\$2,700.00	\$4,754.48	\$2,168.93	\$3,000.00	\$300.00	purchased 2 new computers, upgraded software, higher printer toner costs
Conservation Expenses	10-160-1645-1400-71426	G-791-1400-1426	2,100	\$966.14	\$2,000.00	\$2,474.18	\$737.99	\$2,000.00	\$838.52	\$1,392.77	\$2,000.00	\$0.00	
Contracted Works	10-160-1645-1500-71523	G-791-1500-1523	500		\$500.00			\$500.00	\$381.60		\$500.00	\$0.00	
Travel	10-160-1645-1500-71530	G-791-1500-1530	500	\$100.20	\$500.00	\$528.22	\$82.68	\$500.00	\$11.71	\$237.03	\$500.00	\$0.00	
Conferences & Courses	10-160-1645-1500-71531	G-791-1500-1531	500	\$744.66	\$500.00	\$2,058.53	\$938.79	\$1,000.00	\$1,859.75	\$1,247.33	\$1,000.00	\$0.00	
Equipment Maint & Lease	10-160-1645-1500-71543	G-791-1500-1543	750	\$589.26	\$750.00	\$346.15	\$449.55	\$500.00	\$790.13	\$461.65	\$500.00	\$0.00	
Licenses	10-160-1645-1500-71582	G-791-1500-1582	250	\$105.00	\$250.00	\$581.02	\$601.92	\$600.00	\$571.47	\$429.31	\$600.00	\$0.00	
Advertising & Public Notices	10-160-1645-1500-71591	G-791-1500-1591	2,000	\$1,170.34	\$2,000.00	\$2,143.86	\$5,138.76	\$4,000.00	\$2,799.30	\$2,817.65	\$4,000.00	\$0.00	
Events & Activities	10-160-1645-1500-71593	G-791-1500-1593	2,500	\$1,114.60	\$2,500.00	\$1,981.06	\$3,110.57	\$4,000.00	\$5,291.01	\$2,068.74	\$7,000.00	\$3,000.00	Canada 150
Foreign Exchange	10-160-1645-1600-71662	G-791-1600-1662		(\$3.48)		(\$24.05)	(\$82.67)		(\$127.87)	(\$36.73)		\$0.00	
			159,955	\$154,566.93	\$134,086.00	\$131,887.68	\$145,634.48	\$148,557.00	\$133,535.76	\$144,029.70	\$196,130.70	\$47,573.70	
Buildings & Grounds													
Distributed Salaries		G-791-1240-1110		\$1,951.99	\$1,500.00	\$2,387.98	\$1,169.25	\$1,500.00	\$870.26	\$1,836.41	\$0.00	(\$1,500.00)	No longer used
Distributed Benefits		G-791-1240-1111		\$644.20	\$500.00	\$788.05	\$385.86	\$495.00	\$287.19	\$606.04	\$0.00	(\$495.00)	No longer used
Salaries Full Time	10-160-1645-1240-60010										\$0.00	\$0.00	
Overtime	10-160-1645-1240-60013										\$0.00	\$0.00	
Hourly Full Time	10-160-1645-1240-60015										\$1,500.00	\$1,500.00	Parks staff
Hourly Part Time	10-160-1645-1240-60020										\$0.00	\$0.00	
Employer CPP	10-160-1645-1240-60025										\$0.00	\$0.00	
Employer EI	10-160-1645-1240-60030										\$0.00	\$0.00	
Employer OMERS	10-160-1645-1240-60035										\$0.00	\$0.00	
Employer EHT	10-160-1645-1240-60040										\$0.00	\$0.00	
Employer Benefits	10-160-1645-1240-60050										\$495.00	\$495.00	Parks staff
Employer WSIB	10-160-1645-1240-60055										\$0.00	\$0.00	
Natural Gas Charges	10-160-1645-1240-71416	G-791-1240-1416	2,000	\$2,117.31	\$2,000.00	\$2,827.51	\$2,406.08	\$2,470.00	\$1,658.71	\$2,450.30	\$2,470.00	\$0.00	
Hydro Charges	10-160-1645-1240-71420	G-791-1240-1420	6,000	\$9,881.99	\$9,000.00	\$11,009.77	\$10,384.61	\$10,200.00	\$5,499.97	\$10,425.46	\$10,000.00	(\$200.00)	2.8% reduction
Water & Sewer Charges	10-160-1645-1240-71421	G-791-1240-1421	2,000	\$1,122.36	\$1,300.00	\$1,576.32	\$1,272.72	\$1,600.00	\$1,021.12	\$1,323.80	\$1,600.00	\$0.00	
Janitorial Supplies	10-160-1645-1240-71470	G-791-1240-1470	750	\$753.39	\$750.00	\$401.31	\$429.22	\$750.00	\$437.55	\$527.97	\$750.00	\$0.00	
Materials	10-160-1645-1240-71471	G-791-1240-1471	1,500		\$1,000.00	\$24.08	\$186.95	\$750.00	\$183.85	\$70.34	\$750.00	\$0.00	
Contracted Services	10-160-1645-1240-71523	G-791-1240-1523	6,500	\$3,080.87	\$6,500.00	\$2,797.67	\$3,795.63	\$5,000.00	\$2,724.27	\$3,224.72	\$5,000.00	\$0.00	
Janitorial Contract	10-160-1645-1240-71524	G-791-1240-1524	6,200	\$6,105.60	\$6,200.00	\$6,105.60	\$6,227.76	\$6,240.00	\$4,762.35	\$6,146.32	\$6,240.00	\$0.00	
Equipment Rental - Owned		G-791-1240-1540		\$25.00					\$25.00	\$8.33	\$25.00	\$25.00	
Building Maint. Services	10-160-1645-1240-71557	G-791-1240-1557	3,000	\$3,106.79	\$3,000.00	\$4,333.90	\$2,253.94	\$3,000.00	\$4,675.11	\$3,231.54	\$3,000.00	\$0.00	
General Insurance	10-160-1645-1240-71580	G-791-1240-1580	2,200	\$2,168.73	\$2,335.00	\$2,321.41	\$2,329.16	\$2,373.00	\$1,838.87	\$2,273.10	\$2,262.00	(\$111.00)	2262 from Dawn
			30,150	\$30,958.23	\$34,085.00	\$34,573.60	\$30,841.18	\$34,378.00	\$23,984.25	\$32,124.34	\$34,092.00	(\$286.00)	
Total Revenue			(68,515)	(\$71,309.57)	(\$38,373.00)	(\$46,969.80)	(\$39,630.07)	(\$36,125.00)	(\$50,143.51)	(\$52,636.48)	(\$73,196.00)	(\$37,071.00)	
Total Expenditures			190,105	\$185,525.16	\$168,171.00	\$176,475.66	\$176,475.66	\$182,935.00	\$157,520.01	\$176,154.03	\$230,222.70	\$47,287.70	
Total Museum			121,590	\$114,215.59	\$129,798.00	\$119,491.48	\$136,845.59	\$146,810.00	\$107,376.50	\$123,517.55	\$157,026.70	\$10,216.70	
Parks Development (Sorting Gap Marina)													
REVENUE													

CS Division		Account #	2013	Actual to December 31/13	2014	Actual December 31/14	Actual to December 31/15	2016	Actual to September 30/16	3 Year Average	2017	Variance	Comments
2017 Operating Budget	NEW G/L ACCOUNT		OPERATING FORECAST		OPERATING FORECAST					2013, 2014, 2015	OPERATING FORECAST	2017 -2016	
Dock Rentals	10-160-1631-0330-40583	G-817-0330-0583	(15,000)	(\$11,334.68)	(\$13,000.00)	(\$13,261.65)	(\$14,687.94)	(\$13,800.00)	(\$17,369.00)	(\$13,094.76)	(\$16,000.00)	(\$2,200.00)	Program cancelled
Confectionery	10-160-1631-0330-40587	G-817-0330-0587	(42,000)	(\$42,048.02)	(\$42,000.00)	(\$41,233.39)	(\$45,619.60)	(\$45,000.00)	(\$51,316.54)	(\$42,967.00)	(\$48,000.00)	(\$3,000.00)	
Expense Recoveries	10-160-1631-0330-40589	G-817-0330-0589		(\$125.00)						(\$41.67)	\$0.00	\$0.00	
Launch Fees	10-160-1631-0330-40603	G-817-0330-0603	(4,000)	(\$4,650.86)	(\$4,500.00)	(\$3,398.78)	(\$5,490.44)	(\$5,000.00)	(\$4,398.33)	(\$4,513.36)	(\$4,500.00)	\$500.00	
Sales - Gas & Oil	10-160-1631-0330-40611	G-817-0330-0611	(24,000)	(\$16,531.01)	(\$17,000.00)	(\$9,242.25)	(\$13,591.56)	(\$11,000.00)	(\$15,603.79)	(\$13,121.61)	(\$14,000.00)	(\$3,000.00)	
Sales - Confectionery	10-160-1631-0330-40773	G-817-0330-0773		(\$123.66)		(\$119.60)				(\$81.09)	\$0.00	\$0.00	
Provincial Grants - MNDM	10-160-1631-0430-40422	G-817-0430-0422	(4,000)	(\$4,326.00)	(\$4,000.00)	(\$3,974.00)	(\$5,038.00)	(\$4,000.00)		(\$4,446.00)	\$0.00	\$4,000.00	
Expense Recoveries	10-160-1631-0430-40589	G-817-0430-0589		(\$43.33)						(\$14.44)	\$0.00	\$0.00	
Total Revenue			(89,000)	(\$79,182.56)	(\$80,500.00)	(\$71,229.67)	(\$84,427.54)	(\$78,800.00)	(\$88,687.66)	(\$78,279.92)	(\$82,500.00)	(\$3,700.00)	
EXPENDITURES												\$0.00	No longer used
Administration												\$0.00	
Distributed Salaries/Wages		G-817-1101-1110	10,500	\$9,323.01	\$10,000.00	\$10,145.17	\$18,462.36	\$10,000.00	\$15,344.28	\$12,643.51	\$0.00	(\$10,000.00)	
Distributed Benefits		G-817-1101-1111	220	\$174.58	\$200.00	\$117.39	\$496.10	\$200.00	\$379.32	\$262.69	\$0.00	(\$200.00)	
Overtime, Shift, Recall	10-160-1631-1101-60013	G-817-1101-1113	480	\$464.47	\$480.00	\$268.75	\$651.10	\$500.00	\$563.64	\$461.44	\$500.00	\$0.00	
Vac, Stats, Holiday		G-817-1101-1115	1,550	\$1,427.29	\$1,500.00	\$1,441.33	\$827.81	\$1,000.00	\$832.04	\$1,232.14	\$0.00	(\$1,000.00)	
WSIB	10-160-1631-1101-60055	G-817-1101-1122	590	\$620.50	\$640.00	\$579.88	\$477.63	\$640.00	\$582.96	\$559.34	\$640.00	\$0.00	
CPP	10-160-1631-1101-60025	G-817-1101-1123	1,140	\$1,146.71	\$1,160.00	\$1,063.96	\$708.57	\$1,160.00	\$596.90	\$973.08	\$677.00	(\$483.00)	
EI	10-160-1631-1101-60030	G-817-1101-1124	690	\$729.11	\$740.00	\$681.43	\$436.49	\$740.00	\$532.76	\$615.68	\$568.00	(\$172.00)	
EHT	10-160-1631-1101-60040	G-817-1101-1129	520	\$540.15	\$550.00	\$504.86	\$323.37	\$550.00	\$394.71	\$456.13	\$442.00	(\$108.00)	
Hourly Part Time Salaries/Wages	10-160-1631-1101-60020	G-817-1101-1130	23,000	\$25,808.91	\$26,000.00	\$24,179.37	\$15,105.38	\$22,000.00	\$18,846.26	\$21,697.89	\$24,640.00	\$2,640.00	Morning Hours cut in 2016 for last 5 weeks, Student wage correction increase as per Aaron's report & 1.5%
Communications	10-160-1631-1200-71251	G-817-1200-1251	500	\$497.56	\$500.00	\$690.98	\$710.35	\$700.00	\$338.45	\$632.96	\$500.00	(\$200.00)	
Office Supplies	10-160-1631-1400-71410	G-817-1400-1410	550	\$651.86	\$700.00	\$397.98	\$325.98	\$500.00	\$428.22	\$458.61	\$500.00	\$0.00	same line item as below in Buildings & Grounds
Cleaning/Janitorial Supplies	10-160-1631-1400-71470	G-817-1400-1470	1,800	\$921.48	\$1,500.00	\$1,176.30			\$364.30	\$699.26	\$0.00	\$0.00	
MNR Rent (10% of Gross Revenue)	10-160-1631-1500-71559	G-817-1500-1559	8,700	\$7,485.66	\$7,650.00	\$6,725.57	\$7,938.95	\$7,480.00		\$7,383.39	\$7,400.00	(\$80.00)	
Advertising & Public Notices	10-160-1631-1500-71591	G-817-1500-1591		\$415.00	\$400.00	\$323.56		\$400.00		\$246.19	\$400.00	\$0.00	
Bank Service Charges	10-160-1631-1600-71660	G-817-1600-1660	400	\$384.00	\$300.00	\$352.00	\$160.00	\$200.00	\$332.35	\$298.67	\$300.00	\$100.00	
Cash Over/Under	10-160-1631-1600-71661	G-817-1600-1661		(\$71.54)		\$11.11	\$25.42			(\$11.67)	\$0.00	\$0.00	
Foreign Exchange	10-160-1631-1600-71662	G-817-1600-1662				(\$118.12)	(\$690.07)		(\$685.42)	(\$269.40)	\$0.00	\$0.00	
Credit Card Discount	10-160-1631-1600-71665	G-817-1600-1665	700	\$813.53	\$700.00	\$686.86	\$837.58	\$600.00	\$615.30	\$779.32	\$600.00	\$0.00	
Gas Purchases for Resale	10-160-1631-2970-71418	G-817-2970-1418	20,000	\$16,006.94	\$16,500.00	\$9,477.68	\$12,005.84	\$11,000.00	\$11,158.96	\$12,496.82	\$12,000.00	\$1,000.00	
Confectionery Expenses	10-160-1631-2970-71551	G-817-2970-1551	27,000	\$26,573.41	\$27,000.00	\$28,707.60	\$29,620.21	\$30,000.00	\$29,423.96	\$28,300.41	\$30,000.00	\$0.00	
			98,340	\$93,912.63	\$96,520.00	\$87,413.66	\$88,423.07	\$87,670.00	\$80,048.99	\$89,916.45	\$79,167.00	(\$8,503.00)	No longer used
												\$0.00	
Distributed Salaries/Wages		G-817-1240-1110	4,500	\$2,492.55	\$2,500.00	\$2,522.58	\$1,369.70	\$2,500.00	\$507.68	\$2,128.28	\$0.00	(\$2,500.00)	
Distributed Benefits	10-160-1631-1240-60010	G-817-1240-1111	1,300	\$802.50	\$795.00	\$832.45	\$452.00	\$825.00	\$167.54	\$695.65	\$0.00	(\$825.00)	
Salaries Full Time											\$0.00	\$0.00	
Overtime	10-160-1631-1240-60013										\$0.00	\$0.00	
Hourly Full Time	10-160-1631-1240-60015										\$2,500.00	\$2,500.00	
Hourly Part Time	10-160-1631-1240-60020										\$0.00	\$0.00	
Employer CPP	10-160-1631-1240-60025										\$0.00	\$0.00	
Employer EI	10-160-1631-1240-60030										\$0.00	\$0.00	
Employer OMERS	10-160-1631-1240-60035										\$0.00	\$0.00	Water guys
Employer EHT	10-160-1631-1240-60040										\$0.00	\$0.00	
Employer Benefits	10-160-1631-1240-60050										\$825.00	\$825.00	
Employer WSIB	10-160-1631-1240-60055										\$0.00	\$0.00	
Hydro Charges	10-160-1631-1240-71420	G-817-1240-1420	4,200	\$3,420.80	\$3,000.00	\$3,120.00	\$2,949.24	\$2,800.00	\$2,297.42	\$3,163.35	\$3,081.00	\$281.00	
Water & Sewer Charges	10-160-1631-1240-71421	G-817-1240-1421	1,100	\$802.25	\$923.00	\$456.34	\$975.12	\$1,000.00	\$443.98	\$744.57	\$1,000.00	\$0.00	
Waterfront PIL Taxes	10-160-1631-1240-71425	G-817-1240-1425	16,430	\$16,429.83	\$16,416.00	\$16,415.80	\$16,222.90	\$16,100.00	\$16,044.64	\$16,356.18	\$16,400.00	\$300.00	
Janitorial Cleaning Supplies	10-160-1631-1240-71470	G-817-1240-1470	500	\$577.60	\$500.00		\$1,857.12	\$2,000.00	\$510.77	\$811.57	\$2,000.00	\$0.00	
Contracted Services	10-160-1631-1240-71523	G-817-1240-1523	4,800	\$3,701.45	\$3,500.00	\$2,773.48	\$3,124.85	\$3,500.00	\$3,989.35	\$3,199.93	\$3,500.00	\$0.00	
Equipment Rentals - Owned	10-160-1631-1240-71540	G-817-1240-1540	1,500	\$821.46	\$1,000.00	\$721.45	\$937.49	\$1,000.00	\$238.58	\$826.80	\$1,000.00	\$0.00	Ken Rogoza, Prydes, etc.
Repairs & Maintenance	10-160-1631-1240-71545	G-817-1240-1545	4,000	\$2,305.69	\$3,500.00	\$699.67	\$2,179.46	\$2,500.00	\$1,828.87	\$1,728.27	\$2,500.00	\$0.00	
Riverfront Maintenance	10-160-1631-1240-71558	G-817-1240-1558				\$842.50	\$238.00		\$308.00	\$360.17	\$0.00	\$0.00	
Insurance	10-160-1631-1240-71580	G-817-1240-1580	5,880	\$5,895.04	\$6,278.00	\$6,286.82	\$6,848.64	\$6,644.00	\$6,790.26	\$6,343.50	\$8,314.00	\$1,670.00	
			44,210	\$37,249.17	\$38,412.00	\$34,671.09	\$37,154.52	\$38,869.00	\$33,127.09	\$36,358.26	\$41,120.00	\$2,251.00	
Total Revenue			(89,000)	(\$79,182.56)	(\$80,500.00)	(\$71,229.67)	(\$84,427.54)	(\$78,800.00)	(\$88,687.66)	(\$78,279.92)	(\$82,500.00)	(\$3,700.00)	
Total Expenses			142,550	\$131,161.80	\$134,932.00	\$122,084.75	\$125,577.59	\$126,539.00	\$113,176.08	\$126,274.71	\$120,287.00	(\$6,252.00)	
Total Waterfront Development			53,550	\$51,979.24	\$54,432.00	\$50,855.08	\$41,150.05	\$47,739.00	\$24,488.42	\$47,994.79	\$37,787.00	(\$9,952.00)	
Total C S Revenue			(2,119,351)	(\$2,249,511.57)	(\$2,218,046.00)	(\$2,455,805.85)	(\$2,530,839.15)	(\$2,460,521.00)	(\$1,901,800.33)	(\$2,412,052.19)	(\$2,552,746.84)	(\$92,225.84)	
Total C S Expenditures			3,726,823	\$3,737,613.06	\$3,755,477.00	\$3,927,140.30	\$4,060,872.74	\$4,166,604.00	\$3,104,892.01	\$3,908,542.03	\$4,348,289.56	\$181,685.56	
TOTAL COMMUNITY SERVICES			1,607,472	\$1,488,101.49	\$1,537,431.00	\$1,471,334.45	\$1,530,033.59	\$1,706,083.00	\$1,203,091.68	\$1,496,489.84	\$1,795,542.72	\$89,459.72	