

TOWN OF FORT FRANCES

Administration & Finance Executive Committee

AGENDA - March 6, 2018

MEETING - *Council Chambers* - Civic Centre

******Please note location change******

Session # 65

Page

1. **Call to Order**
2. **Non-agenda items identified to be considered later in this meeting, both in-camera and in open meeting.**
3. **Disclosure of pecuniary interest and the general nature thereof**
4. **Approval of Previous Committee Minutes**
 - 4.1 Session No. 64 dated February 20, 2018. 3 - 4
5. **In-Camera**
6. **Items Referred from Council**
 - 6.1 Town of Essex Resolution - Offering School Property to Municipalities. 5 - 7
7. **New Business**
 - 7.1 Appeal Minutes of Settlement re: 1210 Olde Shambles Road (2017) Roll # 5912-010-005-02407-0000 8 - 11
 - 7.2 Councillor Wendy Brunetta RRDMA & NOMA Meeting Per Diem. 12 - 14
8. **Non-agenda Items**
9. **Outstanding Items**
 - 9.1 Fort Frances and District Recruitment & Retention Committee Request. 15 - 16
 - 9.2 Councillor Ken Perry - KDMA Annual General Meeting Per Diem Claim. 17 - 18
10. **Information**
 - 10.1 Town of Fort Frances General Fund (Operating) Summary for the Two Months Ending February 28, 2018. 19 - 20

11. Adjourn / Next Meeting Date - March 20th, 2018

TOWN OF FORT FRANCES
ADMINISTRATION & FINANCE EXECUTIVE COMMITTEE

MINUTES

SESSION NO. # 64

February 20, 2018

The meeting of Administration & Finance Executive Committee of the Town of Fort Frances was held in the Committee Room, Civic Centre on February 20th, 2018 from 11:59 p.m. to 12:27 p.m.

PRESENT: Councillor K. Perry, Chair (11:59 p.m. to 12:18 p.m. and 12:25 p.m. to 12:27 p.m.);
Councillor W. Brunetta and Councillor G.P. Ryan.

ALSO PRESENT: D. Brown, CAO, L. Lindberg, Treasurer, D Galusha, Deputy Treasurer, J. Kabel,
Manager Community Services, T. Moffitt, Fire Chief/CEMC (11:59 p.m. to 12:07
p.m.) and K. Lawson, Secretary

REGRETS: Mayor R. Avis

1. Call to Order

2. Non-agenda items identified to be considered later in this meeting, both in-camera and in open meeting. - None Identified

3. Disclosure of pecuniary interest and the general nature thereof

- 3.1 Councillor K. Perry disclosed an interest in agenda item 7.4 as the NOMA Board Meeting and KDMA Annual General Meeting per diem claims were his. He turned the Chair over to Councillor G.P. Ryan and did not participate in any discussion when the matter was discussed.

4. Approval of Previous Committee Minutes

- 4.1 Session No. 63 dated February 6th, 2018.

Brunetta-Ryan: Approved as amended.

CARRIED

5. In-Camera - No Items Identified

6. Items Referred from Council

- 6.1 Safe Communities Rainy River District per capita request.
- Committee approved the \$0.50 per capital financial request from the Safe Communities Rainy River District for 2018 in the amount of \$3,977.50.
- 6.2 Rainy River Future Development Corporation Per Capita Request.
- Committee approved that the \$7.00 per capital request from Rainy River Future Development in the amount of \$55,685.00 be included in the 2018 General Operational Budget.
- 6.3 Boundary Waters Dragon Boat Club Festival Tug of War and Marina Use
- Committee will table this report until information is received from all Executive Committees.
- 6.4 Heart of the Continent Partnership Financial Request.
- Committee recommended receiving the Heart of the Continent Partnership (HOCP) financial request with no further action being taken.
- 6.5 Rainy River District Music Festival Financial Request.

- Committee recommended authorizing a donation of \$100.00 to the Rainy River District Music Festival Association's 78th Festival of the Performing Arts taking place in April 2018.

- 6.6 Request from Nolan and Davis Ross - review of ice time invoice.
- J. Kabel, Manager Community Services was in attendance to provide input. Committee along with Community Services Division recommended that the rental contract, as signed, be upheld without revision.

7. New Business

- 7.1 Doug Brown, CAO - Purchase Card Expenses.
- Committee approved the purchase card explain claim in the total amount of \$607.08 as submitted by Doug Brown, CAO for ROMA Conference expenses and Freedom of Information request fee as outlined in the report.
- 7.2 Councillor John Albanese - RRDMA Annual General Meeting Per Diem.
- Committee recommended approval of Schedule "F" Travel Statement - Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor John Albanese for his attendance at the RRDMA Meeting held on January 13th, 2018 in Fort Frances.
- 7.3 Councillor Doug Kitowski - RRDMA Annual General Meeting Per Diem.
- Committee recommended approval of Schedule "F" Travel Statement - Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Doug Kitowski for his attendance at the RRDMA Meeting held on January 13th, 2018 in Fort Frances.
- 7.4 Councillor Ken Perry - NOMA Board Meeting & KDMA Conference Per Diem Claims.
- Committee recommended approval of Schedule "F" Travel Statement - Mayor/Council Honorarium per diem claim in the total amount of \$240.00 as submitted by Councillor Ken Perry for his attendance at the NOMA Board Meeting held on February 14th, 2018 in Thunder Bay, and further approved deferring the Schedule "F" Travel Statement - Mayor/Council Honorarium per diem claim in the total amount of \$480.00 as submitted by Councillor Ken Perry for his attendance at the KDMA Annual General Meeting held on February 1st, 2nd and 3rd, 2018 in Thunder Bay for additional information.

8. Non-agenda Items - None identified

9. Information

- 9.1 Fort Frances Fire and Rescue Service - January 2018 Report.
- received as information.

10. Adjourn / Next Meeting Date - March 6, 2018

Executive Committee Chair

D. Brown, CAO

TO: Administration & Finance Executive Committee
FROM: Laurie Lindberg, Treasurer
DATE: February 27, 2018
SUBJECT: Town of Essex Resolution – Offering School Property to Municipalities

BACKGROUND

At the February 26, 2018 Council Meeting the letter received from the Town of Essex requesting support of their resolution regarding the offering of school property to municipalities was referred to the Planning & Development Executive Committee for recommendation with input from the Administration & Finance Executive Committee.

As stated in the attached letter from R. Auger, Clerk, Legal and Legislative Services for the Town of Essex, that the ongoing issue of school closures throughout Ontario results, in many cases, properties that are left as vacant and unused for substantial periods of time and that many municipalities might be interested in purchasing for development and sustainment as a hub in their community. The Town of Essex is seeking support for their resolution requesting that when school boards make a decision to close schools, that they have to offer the building to the local municipality for a dollar replacing the current regulation of properties required to be purchased at fair market value. Their Council believes that providing the opportunity for municipalities to purchase the buildings would ensure that these properties remain a hub for social and economic development in their respective communities.



February 1, 2018

Association of Municipalities of Ontario (AMO)
200 University Avenue, Suite 801
Toronto, Ontario M5H 3C6
Email: amo@amo.on.ca

Rural Ontario Municipal Association
200 University Avenue, Suite 800
Toronto, Ontario M5H 3C6
Email: roma@roma.on.ca

Ontario Municipalities

Re: Offering School Property to Municipalities

Dear Sir/Madam,

At its regular council meeting of January 15, 2018, Essex Town Council discussed the ongoing issue of school closures throughout Ontario. These school closures in many cases result in properties that are left as vacant and unused for substantial periods of time and this often results in properties that not only become eyesores for the affected communities but as well often have further negative impacts on the social and economic development of that community and its municipality.

Many municipalities might be interested in purchasing these properties for development and sustainment as a hub in their community. However the feasibility of this certainly becomes more daunting and for some municipalities even impossible when municipalities that are interested in purchasing must first (pursuant to current regulations) purchase these properties at fair market value with taxpayer dollars and then may need to spend further taxpayer monies in order to retrofit and/or remediate the building (s) on these properties.

Given the fact that these properties were already originally purchased and developed into schools using taxpayer dollars we ask that consideration be given to the fact that the taxpayers should not again have to purchase these properties at fair market value if the intent



is for the particular Municipality to develop and/or sustain these properties for the betterment of its community.

As a result of the discussion the following resolution was passed by Essex Town Council at its January 15, 2018 regular meeting:

Moved by Councillor Bondy
Seconded by Councillor Voakes

(R18-01-013) That the Town of Essex send a request to the Association of Municipalities of Ontario (AMO), ROMA and all other municipalities in Ontario requesting that when schools boards make decisions to close schools, that they have to offer the building to the local municipality for a dollar.

Carried

Council believes that providing the opportunity to purchase the buildings for a dollar would give municipalities a meaningful opportunity to ensure that these properties remain a key hub for social and economic development in their respective communities.

Should you have any questions or comments regarding this matter, please feel free to contact the undersigned.

Yours truly,

A handwritten signature in black ink, appearing to read "R Auger", written over a white background.

Robert Auger, L.L.B.
Clerk, Legal and Legislative Services
Town of Essex
Email: rauger@essex.ca

RA/Im

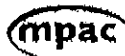
TO: Administration & Finance Executive Committee
FROM: Laurie Lindberg, Treasurer
DATE: March 1, 2018
SUBJECT: Appeal Minutes of Settlement
Re: 1210 Olde Shambles Road (2017) Roll# 5912-010-005-02407-0000

BACKGROUND

The attached Minutes of Settlement for Assessment made under the *Assessment Act* with respect to property located at 1210 Olde Shambles Road for the 2017 taxation year were received.

The Current Value Assessment in the Minutes of Settlement (MOS) document reflects the settlement reached between the parties.

That total financial impact of the Minutes of Settlement is \$727.70 consisting of a reduction of municipal revenue of \$657.89 and education revenue of \$69.81 as listed in the attached 20108 Write-offs/Tax Account Adjustment worksheet.



**MINUTES OF SETTLEMENT FOR ASSESSMENTS MADE UNDER
SECTION 36 OF THE ASSESSMENT ACT**

IN THE MATTER OF Appeals Made Pursuant to Section 40 of the
Assessment Act, R.S.O. 1990, c. A31, as amended, with respect to:
Roll Number: S812 010 005 02407
Location/Legal Description: 1210 OLDE SHAMBLES RD
Taxation Years: 2017

Between:
JONATHAN DAVID EVANS
Assessed Person(s)
Appellant

and

MUNICIPAL PROPERTY ASSESSMENT CORPORATION FIELD OFFICE NO.
32
Respondents

and

Town of Fort Frances
Municipality

The following reflects the settlement reached between the parties:

Appealed Property Assessment

Property Classification	Current Value Assessed	
	2012	2016
Residential (RT)	\$565,000	\$769,000
Total	\$565,000	\$769,000

Property Classification	Phase-in Assessment for Taxation Years			
	2017	2018	2019	2020
Residential (RT)	\$616,000	\$667,000	\$718,000	\$769,000
Total	\$616,000	\$667,000	\$718,000	\$769,000

Revised Property Assessment

Property Classification	Current Value Assessed	
	2012	2016
Residential (RT)	\$565,000	\$613,000
Total	\$565,000	\$613,000

Property Classification	Phase-in Assessment for Taxation Years			
	2017	2018	2019	2020
Residential (RT)	\$577,000	\$589,000	\$601,000	\$613,000
Total	\$577,000	\$589,000	\$601,000	\$613,000

1. The parties agree that orders of the Assessment Review Board will be made in accordance with this settlement. The assessed person hereby acknowledges that the appeals for the taxation year described above are settled and no hearing is required.

2. The parties certify that the Minutes of Settlement herein refer only to matters that are properly before the Assessment Review Board and that same contains all information which the parties wish the Board to incorporate into its order.

To complete your Appeal Minutes of Settlement, please sign and send a copy of both sides of this form to MPAC in one of the following ways:



Email: casemanagement@mpac.ca



Write: MPAC, P.O. Box 9808
Toronto, ON M1S 5T9

On behalf of the Municipal Property Assessment Corporation <i>Walter Veneruzzo</i>	Print name Walter Veneruzzo, Director, Valuation and Customer Relations	Date (yyyy/mm/dd) 2018-02-05
Assessed person's signature or authorized representative <i>J. Evans</i>	Print name Jonathan D. Evans Appellant	Date (yyyy/mm/dd) 2018/02/05
On behalf of Municipality <i>Laurie A. Lindberg</i>	Print name and title Laurie A. Lindberg Appeals Representative	Date (yyyy/mm/dd) 2018/02/06

Appeal Number: 3259667

Roll Number: 5912 010 005 02407

Contact Us



Call: 1 866 266-MPAC (6722)
TTY 1 877 889-MPAC (6722)
Monday to Friday 8 a.m. to 5 p.m.



Email: enquiry@mpac.ca



Write: MPAC, P.O. Box 9808
Toronto, ON M1S 5T9

If you have any accessibility needs, please let our representatives know how we can assist you.

2018 WRITE-OFFS/TAX ACCOUNT ADJUSTMENTS

Batch #	Year Affected	Roll #	Assessment Change	RTC/RTQ	Municipal Rate	School Rate	Municipal Amount	English Public	English Separate	French Public	French Separate	No Sup School	BIA	TOTAL
	2017	1.5.0247	(39,000)	RTEP	0.0168689	0.00179	(657.89)	(69.81)						(727.70)
Minutes of Settlement							(657.89)	(69.81)	0.00	0.00	0.00	0.00	0.00	(727.70)



**ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2018/36**

TO: Administration & Finance Executive Committee
FROM: Laurie Lindberg, Treasurer
DATE: February 27, 2018
SUBJECT: Councillor Wendy Brunetta RRDMA & NOMA Meeting Per Diem

BACKGROUND

Attached are copies of the Town of Fort Frances Schedule "F" Travel Statement – Mayor/Council Honorarium per diem in the amount of \$160.00 to attend the RRDMA Annual Meeting held on January 13, 2018 in Fort Frances and \$160.00 to attend the Northern Ontario Municipal Association (NOMA) Executive Meeting held in Thunder Bay On February 14, 2018 as submitted by Councillor Wendy Brunetta.

The per diem claims are in compliance with the Town of Fort Frances By-Law 02/10-B Schedule 'A'.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	Wendy Brunetta
Conference / Seminar Attended	RRDMA Annual Meeting
Location	Fort Frances
Dates	Sat. January 13/18

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date						Jan 13/18		
Amount						\$160.00		\$160.00

Name (Please Print) Wendy Brunetta	Signature <i>Wendy Brunetta</i>
Approved	Date Feb 20/18

To be submitted to Payroll for processing when approved by Council

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	Wendy Brunetta
Conference / Seminar Attended	NOMA Exec. Meeting
Location	Thunder Bay, ON
Dates	Feb. 14/18

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date			Feb 14/18					
Amount			\$ 160.00					\$160.00

Name (Please Print)	Signature Wendy Brunetta
Approved	Date Feb 20/18

To be submitted to Payroll for processing when approved by Council



**ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2018/38**

To: Administration & Finance Executive Committee
FROM: Dawn Galusha, Deputy Treasurer
DATE: March 1, 2018
Subject: Fort Frances and District Recruitment & Retention Committee Request

BACKGROUND

At the January 8, 2018 Council Meeting the request for additional assistance for funding physician recruitment & retention dated November 27, 2017 received from Dr. J. Nelson, Chair of the Fort Frances and District Recruitment & Retention Committee was referred to the Administration & Finance Executive Committee for recommendation.

As the letter has stated, along with successful recruitment and retention comes financial challenges. The Committee has therefore requested consideration of an addition \$67,000.00 to assist with their 2018 recruitment and retention budget, which is over and above the \$68,000.00 that is allocated in our draft budget.

At the Administration and Finance Executive Committee meeting of February 6, 2018, the committee recommended that the Fort Frances and District Recruitment & Retention Committee make a presentation to Council. The presentation request was denied, so Administration is bringing the increased financial request back to this committee for further direction.

FORT FRANCES AND DISTRICT RECRUITMENT & RETENTION COMMITTEE

110 Victoria Avenue, Fort Frances, ON P9A 2B7

November 27, 2017

His Worship the Mayor of Fort Frances Roy Avis and Council
320 Portage Avenue
Fort Frances, ON P9A 3P9



Dear Mayor Avis and Council:

RE: Funding for Physician Recruitment & Retention

Thank you for your ongoing support and participation with the Fort Frances Physician Recruitment & Retention Committee. Our recent success recruiting new physicians and retaining our current doctors is in large part due to the generous support and participation from Fort Frances Town Council and Administration.

We have secured a new General Surgeon. He begins full time practice this month. He is also moving his family and purchasing a home in Fort Frances. We also have another Family Physician set to arrive in September 2018, he has already acquired property in our community. Our other General Surgeon, recruited in 2016, recently acquired a home. Three of our Family Physicians from the 2015 recruitment class also purchased homes. All good news to stabilize our clinic and continue to provide critical hospital services. New doctors also add a few more children in our schools and new families to the community.

Along with successful recruitment and retention comes financial challenges. We are pleased to report our successful recruiting efforts are paying off, but we are also in need of further funding, especially for incentives and moving costs. Our Committee continues to search for additional sources of support and ways to maximize the resources that we do have. Sustainability is an agenda item that we discuss at every meeting.

We are requesting an additional \$67,000 to assist with our 2018 recruitment and retention budget. If you have any questions I would be pleased to meet with Mayor and Council to provide our current financial statements and our status with some great potential recruits.

Thank you,

Dr. John Nelson

Chair, Fort Frances and District Physician Recruitment and Retention Committee

TO: Administration & Finance Executive Committee
FROM: Laurie Lindberg, Treasurer
DATE: February 27, 2018
SUBJECT: Councillor Ken Perry – KDMA Annual General Meeting Per Diem Claim

BACKGROUND

Attached is a copy of Schedule “F” Travel Statement – Mayor/Council Honorarium per diem in the amount of \$480.00 to attend the Kenora District Municipal Association (KDMA) Meeting from February 1 - 3, 2018 representing the Rainy River District Municipal Association held in Ear Falls, ON as submitted by Councillor Ken Perry.

There is no per diem provision for representing the RRDMA at the KDMA Annual General Meeting. The RRDMA covers the travel expenses only for their representative.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	Ken Perry
Conference / Seminar Attended	KDMA AGM
Location	Bar Falls On. Region
Dates	Feb 1, 2, 3

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date	Feb			1	2	3		
Amount				160. ⁰⁰	160. ⁰⁰	160. ⁰⁰		480. ⁰⁰

Name (Please Print)	Signature
Ken Perry	Ken Perry
Approved	Date

Attended KDMA AGM representing
 RRDMA

To be submitted to Payroll for processing when approved by Council

TOWN OF FORT FRANCES
General Fund (Operating) Summary
For the Two Months Ending Wednesday, February 28, 2018

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
CORPORATE				
Municipal Tax Levy	(\$5,296,186.86)	-	\$5,296,186.86	0.00%
Education Tax Levy	(796,255.16)	-	796,255.16	0.00%
W/O Municipal	126.08	-	(126.08)	0.00%
W/O Education	13.38	-	(13.38)	0.00%
OMPF	(835,525.00)	-	835,525.00	0.00%
Mayor & Council	22,266.94	-	(22,266.94)	0.00%
Long Term Debt	40,662.84	-	(40,662.84)	0.00%
Election	2,798.40	-	(2,798.40)	0.00%
RR DSSAB	483,933.33	-	(483,933.33)	0.00%
Northwestern Health Unit	92,203.35	-	(92,203.35)	0.00%
Economic Development	56,076.77	-	(56,076.77)	0.00%
Travel Information Centre	609.67	-	(609.67)	0.00%
Solar Panel Project	(247.41)	-	247.41	0.00%
Total Corporate	<u>(6,229,523.67)</u>	<u>-</u>	<u>6,229,523.67</u>	<u>0.00%</u>
ADMINISTRATION AND FINANCE				
Other Unassigned Revenue	(39,542.71)	-	39,542.71	0.00%
Administration	39,040.14	-	(39,040.14)	0.00%
Admin Vehicle	510.59	-	(510.59)	0.00%
Municipal Buildings	1,146.70	-	(1,146.70)	0.00%
HR Department	4,343.07	-	(4,343.07)	0.00%
Clerk	25,399.48	-	(25,399.48)	0.00%
Treasury	91,634.05	-	(91,634.05)	0.00%
FFPC Administration	15,270.62	-	(15,270.62)	0.00%
Total Administration and Finance	<u>137,801.94</u>	<u>-</u>	<u>(137,801.94)</u>	<u>0.00%</u>
EMERGENCY SERVICES				
Emergency Services	110,906.38	-	(110,906.38)	0.00%
Emergency Measures	3,828.41	-	(3,828.41)	0.00%
911 Service	8,646.60	-	(8,646.60)	0.00%
Police Revenue	(2,195.39)	-	2,195.39	0.00%
Police Administration	323,280.06	-	(323,280.06)	0.00%
Total Emergency Services	<u>444,466.06</u>	<u>-</u>	<u>(444,466.06)</u>	<u>0.00%</u>
COMMUNITY SERVICES				
Sister Kennedy Centre	3,402.81	-	(3,402.81)	0.00%
Fort Frances Children's Complex	73,241.13	-	(73,241.13)	0.00%
Best Start Hub	(10,333.08)	-	10,333.08	0.00%
Day Care Resource Teachers	(9,526.11)	-	9,526.11	0.00%
Handi-Transit System	10,086.82	-	(10,086.82)	0.00%
Townshend Theatre	(1,228.90)	-	1,228.90	0.00%
Recreation Facilities	72,576.62	-	(72,576.62)	0.00%
Recreation Programs	3,984.57	-	(3,984.57)	0.00%
Community Services	16,753.82	-	(16,753.82)	0.00%
Sunny Cove Camp	(3,562.10)	-	3,562.10	0.00%
Fort Frances Public Library	65,407.53	-	(65,407.53)	0.00%
Museum	20,162.72	-	(20,162.72)	0.00%
Waterfront Development/Marina	1,242.80	-	(1,242.80)	0.00%
Total Community Services	<u>242,208.63</u>	<u>-</u>	<u>(242,208.63)</u>	<u>0.00%</u>

TOWN OF FORT FRANCES
General Fund (Operating) Summary
For the Two Months Ending Wednesday, February 28, 2018

	<u>Actual</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>
OPERATIONS AND FACILITIES				
PW Administration	14,788.32	-	(14,788.32)	0.00%
PW Buildings & Yards	10,047.84	-	(10,047.84)	0.00%
Municipal Roads	111,128.34	-	(111,128.34)	0.00%
Public Parking Lots	458.26	-	(458.26)	0.00%
Sidewalks	17,032.81	-	(17,032.81)	0.00%
Private Works Charges	867.28	-	(867.28)	0.00%
PW Vehicles	10,963.79	-	(10,963.79)	0.00%
PW Equipment	18,845.36	-	(18,845.36)	0.00%
PW Stores	10,077.44	-	(10,077.44)	0.00%
Traffic Signal Maintenance	317.69	-	(317.69)	0.00%
Streetlight Maintenance	7,961.93	-	(7,961.93)	0.00%
Garbage Collection	10,970.76	-	(10,970.76)	0.00%
Recycling Services	11,667.58	-	(11,667.58)	0.00%
Sanitary Landfill	(50,936.70)	-	50,936.70	0.00%
Engineering	5,439.57	-	(5,439.57)	0.00%
Airport	27,908.15	-	(27,908.15)	0.00%
Airport Building Maintenance	6,555.07	-	(6,555.07)	0.00%
Airport Grounds Maintenance	3,946.28	-	(3,946.28)	0.00%
Parks & Cemeteries Maintenance	(73.05)	-	73.05	0.00%
Fort Frances Cemetery	1,302.68	-	(1,302.68)	0.00%
Riverview Cemetery	3,568.55	-	(3,568.55)	0.00%
Point Park	630.40	-	(630.40)	0.00%
Parks - Outdoor Facilities	12,741.64	-	(12,741.64)	0.00%
RLSquare	1,278.54	-	(1,278.54)	0.00%
Lions Millennium Park	49.84	-	(49.84)	0.00%
Total Operations and Facilities	<u>237,538.37</u>	<u>-</u>	<u>(237,538.37)</u>	<u>0.00%</u>
PLANNING AND DEVELOPMENT				
Civic Centre	10,067.49	-	(10,067.49)	0.00%
By-Law Enforcement	19,094.56	-	(19,094.56)	0.00%
Animal Shelter	381.48	-	(381.48)	0.00%
Building Official	15,874.53	-	(15,874.53)	0.00%
Planning & Zoning	3,123.25	-	(3,123.25)	0.00%
Total Planning and Development	<u>48,541.31</u>	<u>-</u>	<u>(48,541.31)</u>	<u>0.00%</u>
Sub-Total General Fund (Operating)	<u>(5,118,967.36)</u>	<u>-</u>	<u>5,118,967.36</u>	<u>0.00%</u>
TOTAL BUDGET- Revenue	(7,492,359.16)	-	7,492,359.16	0.00%
TOTAL BUDGET- Expenditures	<u>2,373,391.80</u>	<u>-</u>	<u>(2,373,391.80)</u>	<u>0.00%</u>
	<u>(5,118,967.36)</u>	<u>-</u>	<u>5,118,967.36</u>	<u>0.00%</u>