

# TOWN OF FORT FRANCES

## Operations and Facilities Executive Committee

### AGENDA - February 6, 2019, [8:30 a.m.]

#### MEETING - Civic Centre

Session #003

	Page
1. <b><u>Call to Order</u></b>	
2. <b><u>Disclosure of pecuniary interest and the general nature thereof</u></b>	
3. <b><u>Approval of Previous Committee Minutes</u></b>	
3.1 Minutes from the previous meeting of this Committee on January 23, 2019.	2 - 3
4. <b><u>Non-agenda Items</u></b>	
5. <b><u>Items Referred from Council</u></b>	
5.1 Letter dated January 22, 2019 from I. Laing Re: Establishment of designated parking on Scott Street	4 - 5
5.2 Request to utilize the Point Park from the Relay for Life Committee	6 - 9
6. <b><u>New Business</u></b>	
6.1 Airport Facility Lease Renewal - CBRE Maintenance Garage Bay November 1, 2019 to March 31, 2020.	10 - 11
6.2 Adoption of a Tree Canopy Policy	12 - 16
6.3 Report No. 2 Establishing 2019 Water and Sewer Rates	17 - 25
7. <b><u>Information</u></b>	
7.1 Operations and Facilities Division - Public Works Area - Operations Statistics - November 2018	26 - 30
7.2 Operations and Facilities Division - Public Works Area - Operations Statistics - December 2018	31 - 34
7.3 Operations Maintenance Summary for January 2019	35 - 38
8. <b><u>Adjourn / Next Meeting Date</u></b>	

## TOWN OF FORT FRANCES

### MINUTES

SESSION NO. #002

January 23, 2019

The meeting of Operations & Facilities Executive Committee of the Town of Fort Frances was held in the Civic Centre on January 23, 2019 from 8:30 a.m. to 10:54 a.m.

PRESENT: Chairperson R. Wiedenhoeft - Councillor, M. Behan - Councillor, J. McTaggart - Councillor, Doug Brown, CAO and Travis Rob, Operations and Facilities Manager.

ALSO PRESENT: Mayor June Caul, Ken Rogoza (8:30 a.m. to 8:57 a.m.), Greg Wiedenhoeft and Craig Miller (8:30 a.m. to 9:17 a.m.)

### **1 Call to Order**

1.1 The meeting was called to order at 8:30 a.m.

### **2 Disclosure of pecuniary interest and the general nature thereof**

2.1 None

### **3 Approval of Previous Committee Minutes**

3.1 Minutes from the previous meeting of this Committee on January 9, 2019 - the minutes from the previous meeting were approved as circulated.

### **4 Non-agenda Items**

4.1 None

### **5 New Business**

5.1 Plugged Sewer Bill - 279 Scott Street - the administration report was discussed and it was decided to approve as recommended. Ken Rogoza was present from 8:30 a.m. to 8:57 a.m., Greg Wiedenhoeft and Craig Miller were present from 8:30 a.m. to 9:17 a.m.

5.2 Capital Purchase of Sidewalk Implements - the administration report was recommended as presented.

5.3 December 2018 Drinking Water Systems Monthly Summary Report - the December Drinking Water Summary was recommended as presented.

- 5.4 Report No. 1 Establishing 2019 Water and Sewer Rates - some scenarios were discussed and more information will be brought back to the next meeting.

**6 Information**

- 6.1 Sewer and Water Data for 2018 - updated January 19, 2019 - the administration report was reviewed and will be forwarded to Council as information only. No action required.
- 6.2 Fort Frances Wastewater Treatment Facility - December 2018 Monthly Report - the administration report was reviewed and will be forwarded to Council as information only. No action required.

**7 Adjourn / Next Meeting Date**

- 7.1 The meeting was adjourned at 10:54 a.m.

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Executive Committee Chair

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T. Rob, Manager of Operations & Facilities

January 31, 2019

Report To: Community Services Executive Committee

From: Rick Wiedenhoeft, Chair of Operations and Facilities Executive Committee

**RE: Letter dated January 22, 2019 from I. Laing RE: Establishment of designated parking on Scott Street**

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The Town of Fort Frances Operations and Facilities division follows their snow removal policy when it comes to the Downtown core. The O&F Crew removes snow at the intersections and applies ice melt immediately after and in some cases during a snow event. In addition, the snow policy outlined how the snowbanks will be removed from the downtown area. Once the banks reach approximately 24" the O&F staff will remove the banks provided that the roads, sidewalks, lanes and dead-ends are all complete.

In 2018 the Minimum Maintenance Standards for Municipal Highways was updated whereby sidewalks were required to be cleared within 48 hours after accumulations reach 8cm resulting in the Town of Fort Frances having to hire additional staff to be suitably setup to meet the new regulation.

The addition of a dedicated parking spot does not pose a concern for the Operations and Facilities Division, however the Division is not staffed suitably to provide any snow removal in addition to what is outlined in the Town's Snow Removal Policy.

Respectfully Submitted

Rick Wiedenhoeft  
Chair, Operations and Facilities Executive Committee

2019Feb Age Friendly Request - Downtown Parking

1023 River Road West  
Fort Frances, ON P9A 2V3

January 22, 2019

Mayor and Council  
Town of Fort Frances  
320 Portage Avenue  
Fort Frances, ON P9A 3P9



Dear Mayor and Council:

The Fort Frances Age Friendly Committee in its 2017 – 2020 Action Plan established the objective *"Create drop off areas in downtown area where Older Adults can be dropped off and picked up safely."*

The Committee has looked into this matter and recommends that two drop-off locations be established.

- Mowat Avenue at the corner of Scott Street and Mowat Avenue beside the Toronto Dominion Bank
- Scott Street in front of the post office.

We would require signage advising motorists that this is a designated drop off spot as well as a commitment from Public Works that the snowbanks would be removed from the curb at these locations making it easier for seniors to embark and disembark from vehicles.

The Committee recommends that vehicles be allowed to stop at these locations for a maximum period of ten minutes as frequently the driver must assist the elderly passenger to his/her destination.

I would be happy to meet with you to provide further information or to address any concerns arising from our request. I can be reached at 274-9560 or by e-mail at [irenemlaing@gmail.com](mailto:irenemlaing@gmail.com).

Thank you for your attention to this matter.

Sincerely

Irene Laing  
Age Friendly Committee

February 6, 2019

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

**RE: Letter dated January 22, 2019 RE: Relay for Life use of the Point Park**

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At the January 28, 2019 meeting of Council, a letter dated January 22, 2019 from Anneda Supinski was referred to the Operations and Facilities Executive Committee with input from Community Services Executive Committee. The request is to use the Point Park June 22, 2019 for the 2019 annual Relay for Life.

The Operations and Facilities Division has no issues with the use of the point for this event provided that Relay has insurance of at least \$2,000,000 liability and property damage and that the Town is named an additional insured under their policy. Further we ask the organizers to contact Milt Strachan, Transportation Superintendent in advance of the event to be sure that they have everything they require and organize for barricades as needed. The Point is utilized by numerous campers throughout the summer and will likely be inhabited with campers the date of the event. It is asked that the event be setup to minimize disruption to those camping at this site.

Community Services uses the Point Park Office for their Summer Programs in the summer time, correspondence from the February 4, 2019 meeting of the Community Services Executive Committee ensures that the Summer Programs will not be impacted by the use of this building for the date in question.

It is the recommendation of the Operations and Facilities Executive Committee that:

1. permission be granted to Relay for Life to hold their 2019 event at the Point Park provided they provide suitable proof of insurance.
2. The event organizers contact the O&F Division to organize the use of barricades and other items as required in advance of the event.

Respectfully Submitted



Travis Rob, P.Eng

**Council approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee that:**

1. permission be granted to Relay for Life to hold their 2019 event at the Point Park provided they provide suitable proof of insurance.
2. The event organizers contact the O&F Division to organize the use of barricades and other items as required in advance of the event.

Manager of Operations and Facilities

2019 February Point Park use for Relay for Life



## REPORT

**TO:** Operations & Facilities Executive Committee

**FROM:** Jason Kabel, Community Services Division Manager

**DATE:** February 1, 2019

**RE:** Request from Relay for Life 2019 – email from A. Supinski

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### Preamble

At the regular meeting of Council on January 28, 2019, Council referred the attached request from Anneda Supinski to:

- Operations and Facilities Executive Committee for recommendation with input from Community Services Executive Committee.

Miss Supinski has requested the use of the Point Park Office on Saturday, June 22, 2019. This will not be an impediment or a concern for the Community Services use of the facility in the summer, typically during weekdays for summer programming. We would request that a member of the Relay for Life committee touch base the week prior to their event to get a key for access to the Park Office and to provide an insurance certificate (\$2 million) that names the Town as an additional insured on their policy.

### Recommendation

The Community Services Executive Committee recommends to the Operations and Facilities Executive Committee to authorize the use of the Point Park Office as the headquarters for the Relay for Life on Saturday, June 22, 2019 provided that:

- a proof of insurance certificate (\$2 million) is furnished with the Town named as an additional insured on the Relay for Life Committee policy.
- The premises are cleaned and all trash is removed from the facility.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "JK", is written over the printed name "Jason Kabel".

Jason Kabel



**From:** [dee chabot](#)  
**To:** [Lisa Slomke](#); [Kathy Lawson](#)  
**Subject:** Re: Relay for Life 2019  
**Date:** Tuesday, January 22, 2019 5:52:29 PM

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My name is Anneda Supinski, I am the Chair this year for Relay For Life with the Cancer Society. I am writing this letter to inform you that Relay for Life will be June 22, 2019. I am wanting to request the use of Pithers Point Park as well as the office if at all possible in order to keep the money collected safe as it is being counted. The Relay itself will be taking place around the baseball diamonds as well as the parking lot as we would like to invite the Car Club to join us as well.

We would like to be able to have a flat bed trailer brought in to act as our stage throughout the event as well as a few tents and Canopys in order to keep sound equipment and participants dry if it rains. This is a preliminary letter to determine the availability of the Point Park on June 22, 2019 and to determine what the next step is in the process. Thank you

Miss Anneda Supinski

February 6, 2019

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

**RE: Airport Facility Lease Renewal – CBRE Maintenance Garage Bay November 1, 2019 to March 31, 2020**

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For a number of years, CBRE on behalf of the Ministry of Natural Resources and Forestry Conservation Officers has entered into a lease agreement with the Town of Fort Frances for the rental of one bay of the Fort Frances Airport Maintenance Garage for the storage of their equipment as required, but to a maximum of 3 days per week. Attached is a letter from CBRE exercising their right to extend the term of the lease. The lease extension is for one term of 5 months from November 1, 2019 to March 31, 2020, the rate will be \$6966.46 per year or \$107.65 per day and 3 days per week.

It is recommended by the Operations & Facilities Executive Committee that Council renew the lease rate with MNRF at \$107.65 per day for the next five (5) months and that the Mayor and Clerk be authorized to execute the lease agreement on behalf of the Corporation.

Respectfully Submitted



Travis Rob, P.Eng.

**Council approval of this report will ensure that Council renew the lease with CBRE at \$107.65 per day for the five (5) month term commencing November 1, 2019 to March 31, 2019, and that the Mayor and Clerk be authorized to execute the lease agreement on behalf of the Corporation.**

Manager of Operations and Facilities

2019Feb Airport CBRE Lease term extension



One Dundas Street West, Suite 2000, Toronto, ON M5G 2L5  
1, rue Dundas Ouest, bureau 2000, Toronto, ON M5G 2L5

January 30, 2019

VIA FAX 807-274-8479

The Corporation of the Town of Fort Frances  
320 Portage Avenue  
Fort Frances, ON P9A 3P9

Attention: Lisa Slomke, Town Clerk

Dear: Ms. Slomke

**Re: Fourth License Extension and Amending Agreement dated November 1, 2018 between Her Majesty the Queen in right of Ontario as represented by the Minister of Infrastructure, now the Minister of Government and Consumer Services (the "Licensee") and The Corporation of the Town of Fort Frances (the "Licensor"), comprising a rentable area of 800 square feet, in the building municipally known as 1300 Frog Creek Road (the "Building"), in the Town of Fort Frances, in the Province of Ontario**  
**OILC File No. L12249**

Ontario Infrastructure and Lands Corporation ("OILC") is a crown corporation of the Ontario Government, responsible for the provision of property management services for a large number of Province of Ontario owned and leased buildings. These services include acting as the agent for the Licensee in all aspects of the License.

This letter is to advise that, pursuant to the conditions set forth in Section 6 (a) (b), page 3 of the Fourth License Extension and Amending Agreement dated November 1, 2018, we are hereby exercising the Licensee's option to extend the Term of the License for a further period of five (5) months, to commence on November 1, 2019 and expire on March 31, 2020.

Please note you will be contacted by CBRE Limited, Global Workspace Solutions, to finalize the subject transaction.

Yours truly,

**ONTARIO INFRASTRUCTURE AND LANDS CORPORATION**

A handwritten signature in black ink, appearing to read "James Harvey".

James Harvey,  
VP, Leasing and Valuation Services



February 6, 2019

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

**RE: Adoption of a Tree Canopy Policy**

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With changes made to the Municipal Act in 2018, a new requirement was brought forward for municipalities to adopt a policy on how the municipality planned to maintain and enhance their municipal tree canopy. This Municipal Tree Canopy Policy has to be in place by March 1, 2019 under the new Municipal Act.

The Operations and Facilities Division currently looks after the removal of problem trees on municipal property within the Town of Fort Frances and does so as required throughout town. By the nature of their role with municipal trees, it would make sense that the O&F Division would put together a draft policy. In addition, the Town has some old and very dated by-laws surrounding tree planting within the Municipality as well as a policy statement passed by By-Law October 27, 2003. The Chief Building Official/Municipal Planner was brought onboard to help with the policy and develop a new by-law to work in conjunction with the policy moving forward as there is a role in enhancing the Municipal Tree Canopy during development activities within the Town. The new Tree Maintenance and Installation By-law will come through the Planning and Development Executive Committee in the coming weeks.

One of the ways presented in the policy that the Town is looking to enhance its tree canopy would be by starting a Memorial Tree Program similar to the memorial benches seen along the La Verendrye Parkway currently. This would allow for a memorial tree to be planted at an approved location on municipal property. Similar to the bench program, the person(s) requesting the tree would be responsible to pay for the tree and plaque with the Town forces completing the planting of the tree.

It is the recommendation of the Operations and Facilities Executive Committee to approve the Tree Canopy Policy dated February 2019.

Respectfully Submitted



Travis Rob, P.Eng

<p><b>Council approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee to approve the Tree Canopy Policy dated February 2019.</b></p>
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Manager of Operations and Facilities

2019feb Tree Canopy Policy

# THE TOWN OF FORT FRANCES

## Section: Operations and Facilities

### Policy: Tree Canopy

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**Creation Date:** February 2019

**Review Date:**

**Resolution Number:**

**Supersedes Resolution Number:**

**Policy Number:** TBD

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#### Introduction

An urban forest is essential to the current and future health of the Town of Fort Frances residents. A healthy, well maintained urban forest does not come about without forethought, planning and resource commitment. The Town of Fort Frances municipal tree canopy policy presents a strategy for the development of a sustainable urban forest that is capable of surviving well into the future. This forest management policy is supplemental to the Town's other guidance documents such as the Town's Official Plan and Tree Maintenance By-Laws.

#### Purpose:

The purpose of the Town of Fort Frances Municipal Tree Canopy Policy is to provide the Town with a guideline for effectively managing, sustaining and ensuring the growth of the Town's Municipal Tree Canopy in an arboriculturally sound and cost-effective manner.

#### Policy:

The Town of Fort Frances will endeavor to maintain and enhance its municipal tree canopy through the adoption of a "no net loss" practice when it comes to its municipal trees.

Where it is required, for a tree to be removed to facilitate road reconstruction, the tree has been damaged, is dead or diseased, the tree poses a threat to residential or municipal property, and the tree falls on the Town's property, the Town will replace said tree with a new tree in a suitable location so as to not impact municipal infrastructure. The tree may not be placed in the same location as was taken out of. The Town will endeavor to replace the removed tree within one year of removal depending on budget availability.

The Town of Fort Frances will consult an arborist to prepare and have in place an installation specification document for the proper installation of trees within the Town boulevards. The specification

will include areas of Town that could see an increase in the tree canopy as well as those areas where there should not be additional plantings. Further this document shall suggest native tree species to be planted to minimize impacts to infrastructure in the vicinity of the tree.

The Town will not install trees within boulevards containing sidewalks, overhead utilities or the presence of underground utilities.

The Town will investigate new technologies for tree planting to mitigate risk to the Town's infrastructure. All Trees planted in proximity of infrastructure that could be impacted will be done so following proper engineering specifications to mitigate damage.

The Town of Fort Frances will require the inclusion of trees within all site plan control and subdivision applications.

The Town of Fort Frances encourages its residents to install trees within the 7.5 front yard setback between the boulevard and front of their house.

Private residents can make application through the Manager of Operations and Facilities or their designate to plant trees within the boulevards fronting their property. These requests will be handled on a case by case basis and will be required to be installed in accordance with the Town's specifications.

In an effort to expand the Municipal Tree Canopy, the Town of Fort Frances will offer a memorial Tree program. This program will allow for the purchase of a tree to be planted on public lands in remembrance, observation or acknowledgement of a special event. An application for (Appendix A) shall be submitted by the proponent asking for the tree. The Town of Fort Frances, at its own cost, will replace the tree if it dies within two years of the planting of the tree. Location, species and time of planting will be determined in concert with the Town of Fort Frances Operations and Facilities Division.

#### **Responsibilities:**

The protection and enhancement of the Town's Municipal Tree Policy falls within multiple departments of the Town.

##### **Operations and Facilities:**

- The O&F Division is in charge of pruning trees within and adjacent municipal land when they interfere with the safe use and maintenance of municipal roads and sidewalks.
- The O&F Division takes complaints of nuisance, diseased, and dead or dying trees within the municipal right of way and properties and removes the trees as manpower is available.

##### **Planning and Development:**

- The P&D Division is in charge of ensuring the inclusion of trees in development proposals through the Chief Building Official.
- Issues surrounding nuisance trees and hedges on private property will be handled by By-Law enforcement.

##### **Fort Frances Power Corporation**

- The Fort Frances Power Corporation has a policy governing tree trimming in areas of high voltage primary lined, low voltage secondary lines and street light lines and the trimming or removal of trees on private property that may involve FFPC services.
- During the year as Operations and Facilities inspects properties, instances of trees interfering with FFPC infrastructure will be reported to appropriate FFPC personnel.

**The General Public:**

The general public is responsible for compliance with the Town's tree installation guide and the Tree Maintenance and Installation By-Law.

**Tree Inventory:**

The Town of Fort Frances will endeavor to collect an inventory of trees within the Municipal properties within the municipal boundary. The Town will utilize internal staff and other experts to complete and maintain the Tree inventory. This inventory will provide the Town with more detailed information on the location, size and condition of the trees within its municipal tree canopy to allow for better decision making in infrastructure planning.



### Town of Fort Frances Memorial Tree Program

#### Order Form

Trees may be planted on public lands in remembrance, observation or acknowledgement of a special event.

CUSTOMER INFORMATION			
Name:			
Street Address:		P.O. Box:	
Town/City:	Province:	Postal Code:	
Phone:	Email:		

TREE INFORMATION
Species of Tree:
Proposed Location of Tree:

If a plaque is required, please fill in the box with the information to be included on the plaque

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- Species of Tree is subject to approval of the Operations and Facilities Division Manager or Designate.
- Location of tree is subject to the approval of the Operations and Facilities Division Manager or designate.
- Cost of tree will be variable based on species chosen.
- If the Tree dies within two years of planting the Town shall replace the tree, if the tree dies after two years the Town will not replace the tree.
- A \$100.00 Deposit is required upon application

\_\_\_\_\_  
Applicant Signature

\_\_\_\_\_  
Date



February 6, 2019

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

**RE: Report No. 2 Establishing 2019 Water & Sewer Rates**

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At the January 23, 2019 meeting of the Operations and Facilities Executive Committee three rate scenarios were presented to the committee. From those initial three scenarios, several iterations were suggested and reviewed during the meeting whereby a fourth scenario was decided on. Scenario 4 would see a 3.5% increase to residential and commercial customers where institutional customers would see an 8% increase while maintaining a 10 cubic meter per month minimum. Scenario 4 is detailed in 'purple' on the attached spreadsheet 1. Scenario 4 results in a forecasted shortfall of \$68,883.49 in revenue to meet the required revenue in the Town's Water and Sewer Financial Plan.

Further the committee wanted to see how the Town's residential rate compared to other communities in the north. Below is a table outlining the rates of other norther communities. It should be clearly noted that all of these communities have water meters for all of their customers, so the annual cost is based on 15m<sup>3</sup> per month per meter estimation, so some customers will see higher and lower costs.

Community	Annual Residential Cost	Rate Year	2019 Increase	Rate Scenario
Kenora	\$1,611.12	2019	5.5%	
Dryden	\$1,505.70	2019	5%	
Thunder Bay	\$1,186.30	2019	3%	
Fort Frances	\$956.16	2018	TBD	
Fort Frances	\$981.98	Proposed	2.7%	1 and 3
Fort Frances	\$1005.16	Proposed	5.12%	2
Fort Frances	\$989.63	Proposed	3.5%	4

Affordability was also discussed at the Operations and Facilities Executive Committee Meeting regarding residential rates. The City of Thunder Bay recently evaluated their rates against the median household income as reported in the latest census and for that city their rates were 1.3% of the median income. When that calculation is completed for the Town of Fort Frances, the current rate is 1.7% of the median income. Industry standard for water/sewer utility bills being affordable is 4% of the median income or \$2248.52 per year, a 135.16% increase from 2018 rates.

Attached to this report is revised spreadsheet number one including scenario 4, spreadsheet number 2 outlining the metred consumer impacts from rate scenarios 1 to 4 and revised spreadsheet 4 with more current year end data for consideration.

At this time, administration is looking for clear direction from Council on how they wish to proceed with the setting of the 2019 water and sewer rates.

Respectfully Submitted



Travis Rob, P.Eng  
Manager of Operations and Facilities

Spreadsheet No. 1 - 2019 Water and Sewer Rates Scenarios  
Updated January 24, 2019

Water

	Forecasted	Actual	Forecasted
	2018	2018	2019
	# of units	# of units	
Flat Residential (un-metered)	3588	3609	3615
Churches- September 1st, 2010	14	14	14
Flat Commercial General (un-metered)	2	2	2
Metered - Couchiching First Nation	124484	107659	116072
Metered - Commercial -245	135049	127325	131187
Metered - Institutional -59	122858	97551	110205
Private Hydrants	17	15	16
Private Sprinklers	25	24	24
Metered Non-Resident (6 accounts)	2034	3472	2753
2-Nanicos, 1-FF Tribal Area Health, 1-Treaty 3 Police			
1-Myer's Hanger 1-Friesen Apartments Alberton			

Sewer

Flat Residential (un-metered)	3557	3588	3591
Churches- September 1st, 2010	14	14	14
Flat Commercial General (un-metered)	2	2	2
Metered -Couchiching First Nation	124484	107268	116072
Metered - Commercial -244	135049	127325	131187
Metered - Institutional -59	122858	97551	110205
Metered Non-Resident (5 accounts)	1920	2526	2223

Summary of - Water & Sewer Rates & Yearly impact &

Flat Residential (un-metered)	
Churches- September 1st, 2010	
Flat Commercial General (un-metered)	
Metered - Couchiching First Nation	
Metered - Commercial -237	
Metered - Institutional -58	
Private Hydrants	
Private Sprinklers	
Metered Non-Resident (5 accounts)	

2018 Water Rates - Scenario No. 2			
2018	2017 to 2018	2018	2018
Proposal Rates	% increase	Annual Rate	Forecasted Revenue
\$41.23	2.60%	\$494.72	\$1,775,051.33
\$41.23	2.60%	\$494.72	\$6,926.06
\$55.88	2.60%	\$670.55	\$1,341.11
\$2.84	2.60%		\$353,283.44
\$1.56	2.60%		\$332,276.59
\$1.80	2.60%		\$238,640.30
\$54.77	2.60%	\$657.20	\$11,172.40
\$17.17	2.60%	\$206.06	\$5,151.56
\$2.84	2.60%		\$5,772.46
		Subtotal	\$2,729,615.23
\$38.45	2.60%	\$461.44	\$1,641,352.70
\$38.45	2.60%	\$461.44	\$6,460.20
\$52.19	2.60%	\$626.30	\$1,252.61
\$2.64	2.60%		\$329,012.06
\$1.55	2.60%		\$323,618.77
\$1.78	2.60%		\$227,909.65
\$2.64	2.60%		\$5,074.57

Subtotal \$2,534,680.56

2018	2017 to 2018	2017	2017	2018-2017
Monthly unit price	% increase	annual rate	Revenue	
\$79.68	2.60%	\$956.16	\$3,416,404.03	\$86,575.54
\$79.68	1.87%	\$956.16	\$13,386.27	\$245.64
\$108.07	2.60%	\$1,296.86	\$2,593.71	\$65.73
\$5.48	2.60%		\$682,295.49	\$17,290.14
\$3.11	2.60%		\$655,895.35	\$46,011.97
\$3.58	2.60%		\$466,549.96	-\$37,862.46
\$54.77	2.60%	\$657.20	\$11,172.40	\$283.12
\$17.17	2.60%	\$206.06	\$5,151.56	\$130.55
\$5.48	2.60%		\$10,847.03	\$274.88

Total \$5,264,295.80 \$113,015.09

Total without hydrants or sprinklers	\$5,247,971.84
Funind (Surplus)/Deficit Financial Plan Revenue	(\$1,487.80) \$5,262,808.00

Scenario No. 1			
2019	2018 to 2019	2019	2019
Proposal Rates	% increase	Annual Rate	Forecasted Revenue
\$42.34	2.70%	\$508.08	\$1,836,695.77
\$42.34	2.70%	\$508.08	\$7,113.07
\$57.39	2.70%	\$688.66	\$1,377.32
\$2.91	2.70%		\$338,302.95
\$1.60	2.70%		\$319,234.99
\$1.85	2.70%		\$209,802.01
\$56.25	2.70%	\$674.94	\$10,799.11
\$17.64	2.70%	\$211.63	\$5,079.02
\$2.91	2.70%		\$8,023.92
		Subtotal	\$2,736,428.16
\$39.49	2.70%	\$473.90	\$1,701,781.89
\$39.49	2.70%	\$473.90	\$6,634.63
\$53.60	2.70%	\$643.21	\$1,286.43
\$2.71	2.70%		\$315,060.76
\$1.59	2.70%		\$310,916.99
\$1.83	2.70%		\$200,368.10
\$2.71	2.70%		\$6,034.04

Subtotal \$2,542,082.84

2019	2018 to 2019	2019	2019	2019-2018
Monthly unit price	% increase	annual rate	Revenue	
\$81.83	2.70%	\$981.98	\$3,538,477.67	\$122,073.63
\$81.83	2.70%	\$981.98	\$13,747.70	\$361.43
\$110.99	2.70%	\$1,331.87	\$2,663.74	\$70.03
\$5.63	2.70%		\$653,363.71	-\$28,931.78
\$3.19	2.70%		\$630,151.98	-\$25,743.37
\$3.67	2.70%		\$410,170.12	-\$56,379.84
\$56.25	2.70%	\$674.94	\$10,799.11	-\$373.29
\$17.64	2.70%	\$211.63	\$5,079.02	-\$72.53
\$5.63	2.70%		\$14,057.96	\$3,210.93

Total \$5,278,511.00 \$14,215.21

Total without hydrants or sprinklers	\$5,262,632.87
Funind (Surplus)/Deficit Financial Plan Revenue	\$124,589.00 \$5,403,100.00

Scenario No. 2			
2019	2018 to 2019	2019	2019
Proposal Rates	% increase	Annual Rate	Forecasted Revenue
\$43.34	5.12%	\$520.07	\$1,880,047.41
\$43.34	5.12%	\$520.07	\$7,280.96
\$58.74	5.12%	\$704.91	\$1,409.83
\$2.98	5.12%		\$346,287.93
\$1.64	5.12%		\$326,769.92
\$1.89	5.12%		\$214,753.98
\$57.57	5.12%	\$690.88	\$11,054.00
\$18.05	5.12%	\$216.62	\$5,198.90
\$2.98	5.12%		\$8,213.31
		Subtotal	\$2,801,016.23
\$40.42	5.12%	\$485.09	\$1,741,949.15
\$40.42	5.12%	\$485.09	\$6,791.22
\$54.87	5.12%	\$658.40	\$1,316.79
\$2.78	5.12%		\$322,497.16
\$1.63	5.12%		\$318,255.58
\$1.87	5.12%		\$205,097.40
\$2.78	5.12%		\$6,176.46

Subtotal \$2,602,083.77

2019	2018 to 2019	2019	2019	2019-2018
Monthly unit price	% increase	annual rate	Revenue	
\$83.76	5.12%	\$1,005.16	\$3,621,996.56	\$205,592.53
\$83.76	5.12%	\$1,005.16	\$14,072.18	\$685.92
\$113.61	5.12%	\$1,363.31	\$2,726.62	\$132.90
\$5.76	5.12%		\$668,785.09	-\$13,510.40
\$3.27	5.12%		\$645,025.50	-\$10,869.86
\$3.76	5.12%		\$419,851.39	-\$46,698.57
\$57.57	5.12%	\$690.88	\$11,054.00	-\$118.40
\$18.05	5.12%	\$216.62	\$5,198.90	\$47.35
\$5.76	5.12%		\$14,389.77	\$3,542.74

Total \$5,403,100.00 \$138,804.20

Total without hydrants or sprinklers	\$5,386,847.10
Funind (Surplus)/Deficit Financial Plan Revenue	\$0.00 \$5,403,100.00

Spreadsheet No. 1 - 2019 Water and Sewer Rates Scenarios  
Updated January 24, 2019

Water

	Forecasted	Actual	Forecasted
	2018	2018	2019
	# of units	# of units	
Flat Residential (un-metered)	3588	3609	3615
Churches- September 1st, 2010	14	14	14
Flat Commercial General (un-metered)	2	2	2
Metered - Couchiching First Nation	124484	107659	116072
Metered - Commercial -245	135049	127325	131187
Metered - Institutional -59	122858	97551	110205
Private Hydrants	17	15	16
Private Sprinklers	25	24	24
Metered Non-Resident (6 accounts)	2034	3472	2753
2-Nanicos, 1-FF Tribal Area Health, 1-Treaty 3 Police			
1-Myer's Hanger 1-Friesen Apartments Alberton			

Sewer

Flat Residential (un-metered)	3557	3588	3591
Churches- September 1st, 2010	14	14	14
Flat Commercial General (un-metered)	2	2	2
Metered -Couchiching First Nation	124484	107268	116072
Metered - Commercial -244	135049	127325	131187
Metered - Institutional -59	122858	97551	110205
Metered Non-Resident (5 accounts)	1920	2526	2223

Summary of - Water & Sewer Rates & Yearly impact &

Flat Residential (un-metered)	
Churches- September 1st, 2010	
Flat Commercial General (un-metered)	
Metered - Couchiching First Nation	
Metered - Commercial -237	
Metered - Institutional -58	
Private Hydrants	
Private Sprinklers	
Metered Non-Resident (5 accounts)	

2018 Water Rates - Scenario No. 2			
Scenario No. 2 - residential and non-residential 2.60% , Flat ICI , I/C volumetric & I volumetric at 2.60% above 2016 rates. Volumetric minimum remaining at 10 cu. meters/month			
2018 Proposal Rates	2017 to 2018 % increase	2018 Annual Rate	2018 Forecasted Revenue
\$41.23	2.60%	\$494.72	\$1,775,051.33
\$41.23	2.60%	\$494.72	\$6,926.06
\$55.88	2.60%	\$670.55	\$1,341.11
\$2.84	2.60%		\$353,283.44
\$1.56	2.60%		\$332,276.59
\$1.80	2.60%		\$238,640.30
\$54.77	2.60%	\$657.20	\$11,172.40
\$17.17	2.60%	\$206.06	\$5,151.56
\$2.84	2.60%		\$5,772.46
		Subtotal	\$2,729,615.23
\$38.45	2.60%	\$461.44	\$1,641,352.70
\$38.45	2.60%	\$461.44	\$6,460.20
\$52.19	2.60%	\$626.30	\$1,252.61
\$2.64	2.60%		\$329,012.06
\$1.55	2.60%		\$323,618.77
\$1.78	2.60%		\$227,909.65
\$2.64	2.60%		\$5,074.57

Subtotal \$2,534,680.56

2018 Monthly unit price	2017 to 2018 % increase	2017 annual rate	2017 Revenue	2018-2017
\$79.68	2.60%	\$956.16	\$3,416,404.03	\$86,575.54
\$79.68	1.87%	\$956.16	\$13,386.27	\$245.64
\$108.07	2.60%	\$1,296.86	\$2,593.71	\$65.73
\$5.48	2.60%		\$682,295.49	\$17,290.14
\$3.11	2.60%		\$655,895.35	\$46,011.97
\$3.58	2.60%		\$466,549.96	-\$37,862.46
\$54.77	2.60%	\$657.20	\$11,172.40	\$283.12
\$17.17	2.60%	\$206.06	\$5,151.56	\$130.55
\$5.48	2.60%		\$10,847.03	\$274.88

Total \$5,264,295.80 \$113,015.09

Total without hydrants or sprinklers \$5,247,971.84

Funind (Surplus)/Deficit Financial Plan Revenue (\$1,487.80) \$5,262,808.00

Scenario No. 3			
Scenario No. 3 - Residential and non-residential 2.70% , Flat ICI , I/C volumetric & I volumetric increased to meet reveue in financial plan. Volumetric minimum remaining at 10 cu. meters/month			
2019 Proposal Rates	2018 to 2019 % increase	2019 Annual Rate	2019 Forecasted Revenue
\$42.34	2.70%	\$508.08	\$1,836,695.77
\$42.34	2.70%	\$508.08	\$7,113.07
\$64.09	14.69%	\$769.08	\$1,538.16
\$2.91	2.70%		\$338,302.95
\$1.79	14.69%		\$356,514.61
\$2.06	14.69%		\$234,302.27
\$62.81	14.69%	\$753.76	\$12,060.21
\$19.69	14.69%	\$236.34	\$5,672.14
\$3.25	2.70%		\$8,960.93
		Subtotal	\$2,801,160.10
\$39.49	2.70%	\$473.90	\$1,701,781.89
\$39.49	2.70%	\$473.90	\$6,634.63
\$59.86	14.69%	\$718.33	\$1,436.65
\$2.71	2.70%		\$315,060.76
\$1.78	14.69%		\$347,225.24
\$2.04	14.69%		\$223,766.68
\$2.71	2.70%		\$6,034.04

Subtotal \$2,601,939.90

2019 Monthly unit price	2018 to 2019 % increase	2019 annual rate	2019 Revenue	2019-2018
\$81.83	2.70%	\$981.98	\$3,538,477.67	\$122,073.63
\$81.83	2.70%	\$981.98	\$13,747.70	\$361.43
\$123.95	14.69%	\$1,487.41	\$2,974.81	\$381.10
\$5.63	2.70%		\$653,363.71	-\$28,931.78
\$3.57	14.69%		\$703,739.85	\$47,844.50
\$4.10	14.69%		\$458,068.95	-\$8,481.01
\$62.81	14.69%	\$753.76	\$12,060.21	\$887.81
\$19.69	14.69%	\$236.34	\$5,672.14	\$520.58
\$5.97	8.91%		\$14,994.97	\$4,147.94

Total \$5,403,100.00 \$138,804.20

Total without hydrants or sprinklers \$5,385,367.65

Funind (Surplus)/Deficit Financial Plan Revenue \$0.00 \$5,403,100.00

Scenario No. 4			
Scenario No. 4 - Residential and non-residential 3.50% , Flat ICI , I/C volumetric at 3.5% & I volumetric at 8.00% above 2018 rates. Volumetric minimum remaining at 10 cu. meters/month			
2019 Proposal Rates	2018 to 2019 % increase	2019 Annual Rate	2019 Forecasted Revenue
\$42.67	3.50%	\$512.03	\$1,851,003.04
\$42.67	3.50%	\$512.03	\$7,168.48
\$57.84	3.50%	\$694.02	\$1,388.05
\$2.94	3.50%		\$340,938.22
\$1.61	3.50%		\$321,721.73
\$1.94	8.00%		\$218,897.86
\$56.68	3.50%	\$680.20	\$10,883.23
\$17.77	3.50%	\$213.27	\$5,118.59
\$2.94	3.50%		\$8,086.42
		Subtotal	\$2,765,205.62
\$39.80	3.50%	\$477.59	\$1,715,038.23
\$39.80	3.50%	\$477.59	\$6,686.31
\$54.02	3.50%	\$648.22	\$1,296.45
\$2.74	3.50%		\$317,514.98
\$1.60	3.50%		\$313,338.93
\$1.92	8.00%		\$209,054.95
\$2.74	3.50%		\$6,081.04

Subtotal \$2,569,010.89

2019 Monthly unit price	2018 to 2019 % increase	2019 annual rate	2019 Revenue	2019-2018
\$82.47	3.50%	\$989.63	\$3,566,041.27	\$149,637.24
\$82.47	3.50%	\$989.63	\$13,854.79	\$468.52
\$111.85	3.50%	\$1,342.25	\$2,684.49	\$90.78
\$5.67	3.50%		\$658,453.20	-\$23,842.29
\$3.22	3.50%		\$635,060.66	-\$20,834.69
\$3.86	8.00%		\$427,952.81	-\$38,597.14
\$56.68	3.50%	\$680.20	\$10,883.23	-\$289.17
\$17.77	3.50%	\$213.27	\$5,118.59	-\$32.97
\$5.67	3.50%		\$14,167.46	\$3,320.43

Total \$5,334,216.51 \$69,920.71

Total without hydrants or sprinklers \$5,318,214.69

Funind (Surplus)/Deficit Financial Plan Revenue \$68,883.49 \$5,403,100.00



SPREADSHEET NO. 2 - TOWN OF FORT FRANCES - WATER METERS 2018 CONSUMPTION HISTORY

Consumption								2018	2018	2018	2018	2018	2018	Scenario 1		Scenario 2		Scenario 3		Scenario 4		
Name	Nov/Dec M3	Sep/Oct M3	Jul/Aug M3	May/Jun M3	Mar/Apr M3	Jan/Feb M3	Total M3	Meter Replacement Charge	Environmental Fee	Sprinklers/ Hydrants Revenue	Water/Sewer Revenue	Total Revenue	\$/M3	2018 to 2019 % Increase	2019 Annual Rate	2018 to 2019 % Increase	2019 Annual Rate	2018 to 2019 % Increase	2019 Annual Rate	2018 to 2019 % Increase	2019 Annual Rate	
Commercial Meters																						
1	Hammond Landscaping Ltd	0	16	139	283	106	3	547	\$36.00	\$60.00		\$1,400.88	\$1,400.88	\$2.56	-2%	\$ 1,372.80	0%	\$ 1,405.20	9%	\$ 1,533.11	-1%	\$ 1,383.50
2	2032072 Ontario Limited	2,118	2,473	2,546	2,143	1,884	2,577	13,741	\$204.00	\$60.00		\$43,658.51	\$43,658.51	\$3.18	3%	\$ 44,826.62	5%	\$ 45,884.67	15%	\$ 50,061.38	3%	\$ 45,175.81
3	799768 Ontario Ltd.	1,714	1,079	1,295	1,511	2,081	1,379	9,059	\$60.00	\$60.00		\$29,097.49	\$29,097.49	\$3.21	3%	\$ 29,876.00	5%	\$ 30,581.17	15%	\$ 33,364.86	3%	\$ 30,108.72
4	Crombie Properties Holdings Limited	553	513	3,362	1,561	682	750	7,421	\$60.00	\$60.00	\$862.80	\$24,003.31	\$24,866.11	\$3.23	-1%	\$ 24,645.52	1%	\$ 25,227.23	11%	\$ 27,523.57	0%	\$ 24,837.50
5	1417409 Ontario Inc.	1,295	1,104	1,317	1,099	993	906	6,714	\$204.00	\$60.00	\$862.80	\$21,804.54	\$22,667.34	\$3.25	-1%	\$ 22,387.92	1%	\$ 22,916.34	10%	\$ 25,002.33	0%	\$ 22,562.31
6	2032072 Ontario Inc.	1,089	1,250	590	1,274	889	841	5,933	\$180.00	\$60.00		\$19,375.63	\$19,375.63	\$3.27	3%	\$ 19,894.02	5%	\$ 20,363.58	15%	\$ 22,217.20	3%	\$ 20,048.99
7	Rendezvous Restaurants of FF Ltd.	-	-	-	810	1,140	905	2,855	\$78.50	\$26.17		\$9,341.05	\$9,341.05	\$3.27	8%	\$ 10,065.31	10%	\$ 10,302.88	20%	\$ 11,240.72	9%	\$ 10,143.71
8	Rendezvous Restaurants of FF Ltd.	1,045	1,320	1,763	755	89	78	5,050	\$180.00	\$60.00		\$16,629.50	\$16,629.50	\$3.29	3%	\$ 17,074.41	5%	\$ 17,477.42	15%	\$ 19,068.33	3%	\$ 17,207.41
9	E Roy Jorundson Co. Ltd.	266	1,212	1,572	903	495	490	4,938	\$33.40	\$55.67		\$16,281.18	\$16,281.18	\$3.30	3%	\$ 16,716.77	5%	\$ 17,111.34	15%	\$ 18,668.92	3%	\$ 16,846.99
10	2466304 Ontario Inc.	493	655	784	748	615	625	3,920	\$39.00	\$60.00		\$13,115.20	\$13,115.20	\$3.35	3%	\$ 13,466.08	5%	\$ 13,783.92	15%	\$ 15,038.62	3%	\$ 13,570.98
11	Murray Snider Repair	486	281	318	432	767	621	2,905	\$60.00	\$60.00		\$9,958.55	\$9,958.55	\$3.43	3%	\$ 10,224.97	5%	\$ 10,466.31	15%	\$ 11,419.02	3%	\$ 10,304.62
12	Mohawk Property Corporation	353	650	857	261	284	260	2,665	\$39.00	\$60.00		\$9,212.15	\$9,212.15	\$3.46	3%	\$ 9,458.60	5%	\$ 9,681.85	15%	\$ 10,563.15	3%	\$ 9,532.28
13	McDonald's Restaurants Of Canada Ltd.	369	407	569	535	371	334	2,585	\$60.00	\$60.00	\$205.80	\$8,963.35	\$9,169.15	\$3.47	0%	\$ 9,203.14	3%	\$ 9,420.36	12%	\$ 10,277.87	1%	\$ 9,274.83
14	Sherri Franko	277	495	969	515	45	38	2,339	\$36.00	\$60.00		\$8,198.29	\$8,198.29	\$3.51	3%	\$ 8,417.61	5%	\$ 8,616.29	15%	\$ 9,400.60	3%	\$ 8,483.18
15	Wal-Mart Canada Corporation	325	321	341	362	239	184	1,772	\$180.00	\$60.00	\$862.80	\$6,434.92	\$7,297.72	\$3.63	-9%	\$ 6,607.06	-7%	\$ 6,763.01	1%	\$ 7,378.62	-9%	\$ 6,658.53
16	Goodday Wholesalers (Crozier) Ltd.	164	238	282	422	470	132	1,708	\$54.67	\$54.67		\$6,235.88	\$6,235.88	\$3.65	3%	\$ 6,402.69	5%	\$ 6,553.82	15%	\$ 7,150.39	3%	\$ 6,452.57
17	Diane Leek	175	240	290	356	304	280	1,645	\$36.00	\$60.00		\$6,039.95	\$6,039.95	\$3.67	3%	\$ 6,201.52	5%	\$ 6,347.90	15%	\$ 6,925.72	3%	\$ 6,249.83
18	R. E. Thomson Inc.	226	299	361	309	216	210	1,621	\$36.00	\$60.00		\$5,965.31	\$5,965.31	\$3.68	3%	\$ 6,124.88	5%	\$ 6,269.45	15%	\$ 6,840.14	3%	\$ 6,172.60
19	422743 Ontario Ltd	376	348	244	188	182	174	1,512	\$36.00	\$60.00		\$5,626.32	\$5,626.32	\$3.72	3%	\$ 5,776.82	5%	\$ 5,913.17	15%	\$ 6,451.43	3%	\$ 5,821.82
20	George Armstrong Co. Limited	74	516	237	75	-	-	902	\$108.50	\$36.17		\$3,421.22	\$3,421.22	\$3.79	12%	\$ 3,828.96	15%	\$ 3,919.34	25%	\$ 4,276.10	13%	\$ 3,858.79
21	TDL Groupt Ltd	200	226	232	224	228	211	1,321	\$60.00	\$60.00		\$5,032.31	\$5,032.31	\$3.81	3%	\$ 5,166.92	5%	\$ 5,288.88	15%	\$ 5,770.30	3%	\$ 5,207.17
22	1578289 Ont. Ltd.	196	168	205	191	314	239	1,313	\$180.00	\$60.00		\$5,007.43	\$5,007.43	\$3.81	3%	\$ 5,141.37	5%	\$ 5,262.73	15%	\$ 5,741.77	3%	\$ 5,181.42
23	OK Kim Byeong	206	231	177	245	224	214	1,297	\$60.00	\$60.00		\$4,957.67	\$4,957.67	\$3.82	3%	\$ 5,090.28	5%	\$ 5,210.43	15%	\$ 5,684.72	3%	\$ 5,129.94
24	G.Armstrong Co.	52	15	21	21	60	43	212	\$60.00	\$60.00		\$822.12	\$822.12	\$3.88	2%	\$ 836.06	4%	\$ 855.80	14%	\$ 933.70	2%	\$ 842.57
25	Goodday Wholesalers (Crozier) Ltd.	-	-	-	-	-	197	197	\$5.33	\$5.33		\$766.67	\$766.67	\$3.89	106%	\$ 1,577.75	111%	\$ 1,614.99	130%	\$ 1,762.00	107%	\$ 1,590.04
26	Sherry L. Franko	185	174	32	299	-	-	690	\$24.00	\$40.00		\$2,761.90	\$2,761.90	\$4.00	14%	\$ 3,152.00	17%	\$ 3,226.40	27%	\$ 3,520.09	15%	\$ 3,176.56
27	M. Wu Dentistry	124	149	126	176	223	205	1,003	\$36.00	\$60.00		\$4,043.33	\$4,043.33	\$4.03	3%	\$ 4,151.48	5%	\$ 4,249.47	15%	\$ 4,636.28	3%	\$ 4,183.82
28	Royal Canadian Legion	162	198	146	123	166	189	984	\$180.00	\$60.00		\$3,984.24	\$3,984.24	\$4.05	3%	\$ 4,090.81	5%	\$ 4,187.36	15%	\$ 4,568.52	3%	\$ 4,122.67
29	1413986 Ontario Limited	131	147	166	199	162	112	917	\$36.00	\$60.00		\$3,775.87	\$3,775.87	\$4.12	3%	\$ 3,876.86	5%	\$ 3,968.37	15%	\$ 4,329.59	3%	\$ 3,907.06
30	Fort Frances Curling Club	196	192	98	76	130	188	880	\$39.00	\$60.00	\$862.80	\$3,660.80	\$4,523.60	\$4.16	-17%	\$ 3,758.71	-15%	\$ 3,847.43	-7%	\$ 4,197.65	-16%	\$ 3,787.99
31	1341653 Ontario Ltd.	45	122	239	252	140	67	865	\$36.00	\$60.00		\$3,614.15	\$3,614.15	\$4.18	3%	\$ 3,710.82	5%	\$ 3,798.40	15%	\$ 4,144.16	3%	\$ 3,739.72
32	#1566841 Ont Ltd.	35	168	173	158	158	162	854	\$36.00	\$60.00		\$3,579.94	\$3,579.94	\$4.19	3%	\$ 3,675.69	5%	\$ 3,762.45	15%	\$ 4,104.93	3%	\$ 3,704.32
33	Canadian Tire Corporation	80	191	157	143	121	109	801	\$180.00	\$60.00	\$862.80	\$3,415.11	\$4,277.91	\$4.26	-18%	\$ 3,506.45	-16%	\$ 3,589.21	-8%	\$ 3,915.93	-17%	\$ 3,533.76
34	897542 Ontario Inc.	102	157	213	145	103	71	791	\$36.00	\$60.00		\$3,384.01	\$3,384.01	\$4.28	3%	\$						



77	Walleye Trailer Park Ltd.	40	46	59	50	43	39	277	\$36.00	\$60.00		\$1,785.47	\$1,785.47	\$6.45	3%	\$	1,833.21	5%	\$	1,876.48	15%	\$	2,047.28	3%	\$	1,847.49
78	Einers Foods Limited	48	46	47	44	41	50	276	\$36.00	\$60.00		\$1,782.36	\$1,782.36	\$6.46	3%	\$	1,830.01	5%	\$	1,873.21	15%	\$	2,043.72	3%	\$	1,844.27
79	Linda & Francesco Morelli	24	26	49	59	33	69	260	\$36.00	\$60.00		\$1,732.60	\$1,732.60	\$6.66	3%	\$	1,778.92	5%	\$	1,820.91	15%	\$	1,986.66	3%	\$	1,792.78
80	Joshua Leatherdale	70	55	45	39	28	23	260	\$36.00	\$60.00		\$1,732.60	\$1,732.60	\$6.66	3%	\$	1,778.92	5%	\$	1,820.91	15%	\$	1,986.66	3%	\$	1,792.78
	1796702 Ontario Limited	34	48	33	48	42	41	246	\$36.00	\$60.00		\$1,689.06	\$1,689.06	\$6.87	3%	\$	1,734.22	5%	\$	1,775.15	15%	\$	1,936.74	3%	\$	1,747.73
81	CN Rail	37	47	41	36	40	44	245	\$36.00	\$60.00		\$1,685.95	\$1,685.95	\$6.88	3%	\$	1,731.02	5%	\$	1,771.88	15%	\$	1,933.17	3%	\$	1,744.51
	Raymons Wesley Calder Jr.	24	30	37	84	38	14	227	\$32.90	\$54.83		\$1,583.77	\$1,583.77	\$6.98	6%	\$	1,673.55	8%	\$	1,713.05	18%	\$	1,868.98	6%	\$	1,686.58
82	1391266 Ontario Limited	52	13	11	27	68	79	250	\$36.00	\$60.00		\$1,751.26	\$1,751.26	\$7.01	0%	\$	1,746.99	2%	\$	1,788.22	11%	\$	1,951.00	1%	\$	1,760.60
83	Betty's of Fort Frances	36	39	43	40	41	36	235	\$36.00	\$60.00		\$1,654.85	\$1,654.85	\$7.04	3%	\$	1,699.09	5%	\$	1,739.20	15%	\$	1,897.51	3%	\$	1,712.33
84	Rainy Lake Plaza	6	8	260	6	4	6	290	\$36.00	\$60.00		\$2,043.60	\$2,043.60	\$7.05	-8%	\$	1,874.72	-6%	\$	1,918.97	2%	\$	2,093.64	-8%	\$	1,889.32
85	Jennifer Horton	45	32	30	37	36	52	232	\$36.00	\$60.00		\$1,645.52	\$1,645.52	\$7.09	3%	\$	1,689.51	5%	\$	1,729.39	15%	\$	1,886.81	3%	\$	1,702.67
86	Garnet Paull	33	31	37	38	47	39	225	\$39.00	\$60.00		\$1,623.75	\$1,623.75	\$7.22	3%	\$	1,667.16	5%	\$	1,706.51	15%	\$	1,861.85	3%	\$	1,680.15
87	Resolute FP Canada Inc	20	34	29	42	62	34	221	\$180.00	\$60.00		\$1,611.31	\$1,611.31	\$7.29	3%	\$	1,654.39	5%	\$	1,693.44	15%	\$	1,847.58	3%	\$	1,667.27
	Bruce Parker Enterprises Ltd.	36	35	38	40	37	33	219	\$36.00	\$60.00		\$1,605.09	\$1,605.09	\$7.33	3%	\$	1,648.00	5%	\$	1,686.90	15%	\$	1,840.45	3%	\$	1,660.84
88	Larry Armstrong	45	41	40	35	24	26	211	\$36.00	\$60.00		\$1,580.21	\$1,580.21	\$7.49	3%	\$	1,622.45	5%	\$	1,660.75	15%	\$	1,811.92	3%	\$	1,635.09
89	Thunder Bay Truck Centre Holdings Inc.	30	50	43	28	34	25	210	\$39.00	\$60.00		\$1,577.10	\$1,577.10	\$7.51	3%	\$	1,619.26	5%	\$	1,657.48	15%	\$	1,808.36	3%	\$	1,631.87
	Angela Dokuchie	36	37	45	18	-	-	136	\$20.60	\$34.33		\$1,023.56	\$1,023.56	\$7.53	35%	\$	1,382.96	38%	\$	1,415.61	51%	\$	1,544.46	36%	\$	1,393.74
90	Jeffrey Wright	17	57	69	22	20	20	205	\$36.00	\$60.00		\$1,570.88	\$1,570.88	\$7.66	2%	\$	1,603.30	4%	\$	1,641.14	14%	\$	1,790.52	3%	\$	1,615.78
	Town of Fort Frances	-	8	58	27	-	-	93	\$14.70	\$24.50		\$712.88	\$712.88	\$7.67	75%	\$	1,245.66	79%	\$	1,275.06	95%	\$	1,391.12	76%	\$	1,255.36
91	D. McCool Transport Ltd.	32	23	37	30	40	39	201	\$36.00	\$60.00		\$1,549.11	\$1,549.11	\$7.71	3%	\$	1,590.52	5%	\$	1,628.06	15%	\$	1,776.26	3%	\$	1,602.91
92	McLaine Holdings	38	34	30	32	32	31	197	\$36.00	\$60.00		\$1,536.67	\$1,536.67	\$7.80	3%	\$	1,577.75	5%	\$	1,614.99	15%	\$	1,762.00	3%	\$	1,590.04
93	Fort Frances Times Ltd.	32	29	32	32	32	38	195	\$36.00	\$60.00		\$1,530.45	\$1,530.45	\$7.85	3%	\$	1,571.36	5%	\$	1,608.45	15%	\$	1,754.86	3%	\$	1,583.60
94	2025973 Ontario Ltd.	32	24	27	36	34	41	194	\$36.00	\$60.00		\$1,527.34	\$1,527.34	\$7.87	3%	\$	1,568.17	5%	\$	1,605.18	15%	\$	1,751.30	3%	\$	1,580.39
95	Luke Henry	29	33	34	36	37	21	190	\$36.00	\$60.00		\$1,514.90	\$1,514.90	\$7.97	3%	\$	1,555.40	5%	\$	1,592.11	15%	\$	1,737.03	3%	\$	1,567.51
96	Kenneth Rogoza	29	25	34	34	38	27	187	\$36.00	\$60.00		\$1,505.57	\$1,505.57	\$8.05	3%	\$	1,545.82	5%	\$	1,582.30	15%	\$	1,726.33	3%	\$	1,557.86
97	560102 Ontario Ltd.	39	44	27	33	20	20	183	\$39.00	\$60.00		\$1,493.13	\$1,493.13	\$8.16	3%	\$	1,533.04	5%	\$	1,569.23	15%	\$	1,712.07	3%	\$	1,544.99
98	Rendezvous Restaurants of FF Ltd.	16	34	44	46	30	14	184	\$36.00	\$60.00		\$1,527.34	\$1,527.34	\$8.30	1%	\$	1,536.24	3%	\$	1,572.50	12%	\$	1,715.64	1%	\$	1,548.20
99	Catherine Emes	11	15	11	12	17	131	197	\$36.00	\$60.00		\$1,642.41	\$1,642.41	\$8.34	-4%	\$	1,577.75	-2%	\$	1,614.99	7%	\$	1,762.00	-3%	\$	1,590.04
100	Town of Fort Frances	3	26	78	39	19	21	186	\$36.00	\$60.00		\$1,558.44	\$1,558.44	\$8.38	-1%	\$	1,542.62	1%	\$	1,579.03	11%	\$	1,722.77	0%	\$	1,554.64
	CIBC C/O BLJC	27	22	17	27	28	56	177	\$39.00	\$60.00		\$1,483.80	\$1,483.80	\$8.38	2%	\$	1,513.89	4%	\$	1,549.62	14%	\$	1,690.67	3%	\$	1,525.68
101	Chad Jackson	16	13	10	10	11	20	80	\$36.00	\$60.00		\$670.80	\$670.80	\$8.39	-7%	\$	624.57	-5%	\$	639.31	4%	\$	697.51	-6%	\$	629.44
102	Silver and Kircher Ltd.	32	35	28	30	22	27	174	\$36.00	\$60.00		\$1,465.14	\$1,465.14	\$8.42	3%	\$	1,504.31	5%	\$	1,539.81	15%	\$	1,679.98	3%	\$	1,516.02
103	F.F. & District Assoc Comm	29	27	25	30	30	30	171	\$36.00	\$60.00		\$1,455.81	\$1,455.81	\$8.51	3%	\$	1,494.73	5%	\$	1,530.01	15%	\$	1,669.28	3%	\$	1,506.37
104	D. McCool Transport Ltd.	1	47	47	77	18	2	192	\$36.00	\$60.00		\$1,642.41	\$1,642.41	\$8.55	-5%	\$	1,561.78	-3%	\$	1,598.65	6%	\$	1,744.17	-4%	\$	1,573.95
105	Mylaeo Investments Ltd.	-	-	-	-	-	28	28	\$3.10	\$5.17		\$241.08	\$241.08	\$8.61	331%	\$	1,038.10	341%	\$	1,062.60	381%	\$	1,159.32	334%	\$	1,046.18
106	Teresita DelRosario-Coish & Robert Coish	25	28	44	24	22	24	167	\$36.00	\$60.00		\$1,443.37	\$1,443.37	\$8.64	3%	\$	1,481.95	5%	\$	1,516.93	15%	\$	1,655.01	3%	\$	1,493.50
107	Banta Enterprises Ltd.	17	50	24	26	23	25	165	\$36.00	\$60.00		\$1,446.48	\$1,446.48	\$8.77	2%	\$	1,475.57	4%	\$	1,510.39	14%	\$	1,647.88	3%	\$	1,487.06
108	Peters, Andrew	32	11	18	30	38	40	169	\$36.00	\$60.00		\$1,483.80	\$1,483.80	\$8.78	0%	\$	1,488.34	3%	\$	1,523.47	12%	\$	1,662.14	1%	\$	1,499.93
109	Lakewood Tire Ltd.	23	27	33	24	25	30	162	\$36.00	\$60.00		\$1,427.82	\$1,427.82	\$8.81	3%	\$	1,465.99	5%	\$	1,500.59	15%	\$	1,637.18	3%	\$	1,477.41
110	Renee Rousseau-Winik & Garry Winik	27	27	24	30	26	25	159	\$36.00	\$60.00		\$1,418.49	\$1,418.49	\$8.92	3%	\$	1,456.41	5%	\$	1,490.78	15%	\$	1,626.48	3%	\$	1,467.75
111	William Krag	35	17	24	18	25	41	160	\$36.00	\$60.00		\$1,437.15	\$1,437.15	\$8.98	2%	\$	1,459.60	4%	\$	1,494.05	13%	\$	1,630.05	2%	\$	1,470.97
112	1103538 Ontario Inc.	12	11	10	94	20	19	166	\$39.00	\$60.00		\$1,527.34	\$1,527.34	\$9.20	-3%	\$	1,478.76	-1%	\$	1,513.66	8%	\$	1,651.45	-2%	\$	1,490.28
113	1413986 Ontario Ltd.	18	30	27	41	23	14	153	\$36.00	\$60.00		\$1,424.71	\$1,424.71	\$9.31	1%	\$	1,437.25	3%	\$	1,471.17	13%	\$	1,605.09	2%	\$	1,448.44
114	Daryl's Custom Landscaping	37	23	17	28	21	21	147	\$36.00	\$60.00		\$1,390.50	\$1,390.50	\$9.46	2%	\$	1,418.09	4%	\$	1,451.56	14%	\$	1,583.69	3%	\$	1,429.14
115	Larry Armstrong	25	28	18	25	20	24	140	\$36.00	\$60.00		\$1,365.62	\$1,365.62	\$9.75	2%	\$	1,395.74	5%	\$	1,428.68	14%	\$	1,558.73	3%	\$	1,406.61
116	432174 Ontario Ltd.	19	22	22	28	52	0	143	\$180.00	\$60.00		\$1,434.04	\$1,434.04	\$10.03	-2%	\$	1,405.32	0%	\$	1,438.49	9%	\$	1,569.43	-1%	\$	1,416.26
117	Resolute Forest Products Inc.	0	0	0	0	71	0	71	\$0.00	\$60.00		\$750.36	\$750.36	\$10.57	57%	\$	1,175.40	60%	\$	1,312.67	75%	\$	1,312.67	58%	\$	1,184.56
118	Celeste's Beauty Salon Ltd.	-	-	-	-	-	19	19	\$3.20	\$5.33		\$205.39	\$205.39	\$10.81	391%	\$	1,009.36	403%	\$	1,033.18	449%	\$	1,127.23	395%	\$	1,017.22
119	North American Lumber	-	-	-	20	20	20	60	\$15.50	\$25.83		\$648.60	\$648.60	\$10.81	76%	\$	1,140.28	80%	\$	1,167.19	96%	\$	1,273.44	77%	\$	1,149.16
120	West End Motors	11	14	21	20	41	18	125	\$36.00	\$60.00		\$1,365.62	\$1,365.62	\$10.92	-1%	\$	1,347.84	1%	\$	1,379.65	10%	\$	1,505.24	-1%	\$	1,358.34
121	1308900 Ontario Limited	22	25	13	12	28	22	122	\$36.00	\$60.00		\$1,350.07	\$1,350.07	\$11.07	-1%	\$	1,338.26	1%	\$	1,369.85	11%	\$	1,494.54	0%	\$	1,348.68
122	Senic River Mall Inc.	17	19	40	17	15	14	122	\$36.00	\$60.00		\$1,359.40	\$1,359.40	\$11.14	-2%	\$	1,338.26	1%	\$	1,369.85	10%	\$	1,494.54	-1%	\$	1,348.68
123	Robert/Daniel Cousineau	24	23	20	12	27	13	119	\$36.00	\$60.00		\$1,340.74	\$1,340.74	\$11.27	-1%	\$	1,328.68	1%	\$	1,360.04	11%	\$	1,483.84	0%	\$	1,339.03
124	R V Green Furniture	19	71	13	8	9	8	128	\$36.00	\$60.00		\$1,455.81	\$1,455.81	\$11.37	-7%	\$	1,357.42	-5%	\$	1,389.46	4%	\$	1,515.93	-6%	\$	1,367.99
125	Ocean Capital Investments Moncton Ltd.	24	17	22	25	16	13	117	\$36.00	\$60.00		\$1,331.41	\$1,331.41	\$11.38	-1%	\$</										



161	Dalton Taylor	4	5	5	14	19	9	56	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$23.16	-13%	\$	1,127.51	-11%	\$	1,154.12	-3%	\$	1,259.17	-12%	\$	1,136.29
162	Peter C. Jensen Ltd.	8	8	9	10	8	12	55	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$23.59	-13%	\$	1,124.31	-11%	\$	1,150.85	-3%	\$	1,255.61	-13%	\$	1,133.07
163	Silver and Kircher Ltd.	9	10	7	10	9	10	55	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$23.59	-13%	\$	1,124.31	-11%	\$	1,150.85	-3%	\$	1,255.61	-13%	\$	1,133.07
164	Edward Brockie	-	-	1	1	31	4	37	\$24.00	\$40.00		\$899.01	\$899.01	\$24.30	19%	\$	1,066.84	21%	\$	1,092.02	33%	\$	1,191.42	20%	\$	1,075.15
165	1796702 Ontario Limited	7	8	12	8	8	8	51	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$25.44	-14%	\$	1,111.54	-12%	\$	1,137.78	-4%	\$	1,241.34	-14%	\$	1,120.20
166	Northern Cartage Limited	8	6	8	9	11	7	49	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$26.47	-15%	\$	1,105.15	-13%	\$	1,131.24	-5%	\$	1,234.21	-14%	\$	1,113.76
167	Ontario Realty Corp	-	3	9	8	-	-	20	\$15.93	\$24.50		\$529.69	\$529.69	\$26.48	91%	\$	1,012.55	96%	\$	1,036.45	113%	\$	1,130.79	93%	\$	1,020.44
168	1468189 Ontario Ltd.	8	6	7	9	8	10	48	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$27.03	-15%	\$	1,101.96	-13%	\$	1,127.97	-5%	\$	1,230.65	-14%	\$	1,110.54
169	70798 Manitoba Ltd.	4	4	16	-	-	-	24	\$18.00	\$30.00		\$648.60	\$648.60	\$27.03	58%	\$	1,025.32	62%	\$	1,049.52	77%	\$	1,145.06	59%	\$	1,033.31
170	CERS Investments Inc.	7	8	7	9	8	9	48	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$27.03	-15%	\$	1,101.96	-13%	\$	1,127.97	-5%	\$	1,230.65	-14%	\$	1,110.54
171	Gushulak Services Ltd	10	7	6	9	9	7	48	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$27.03	-15%	\$	1,101.96	-13%	\$	1,127.97	-5%	\$	1,230.65	-14%	\$	1,110.54
172	Canadian Tire Corporation	9	7	8	8	8	8	48	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$27.03	-15%	\$	1,101.96	-13%	\$	1,127.97	-5%	\$	1,230.65	-14%	\$	1,110.54
173	Midtown Motel	8	13	9	10	4	2	46	\$34.90	\$58.17		\$1,257.56	\$1,257.56	\$27.34	-13%	\$	1,095.57	-11%	\$	1,121.43	-3%	\$	1,223.51	-12%	\$	1,104.11
174	Senic River Mall Inc.	9	6	5	7	10	10	47	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$27.60	-15%	\$	1,098.77	-13%	\$	1,124.70	-5%	\$	1,227.08	-15%	\$	1,107.33
175	777714 Ontario Limited	-	-	-	-	-	5	5	\$4.00	\$6.67		\$144.13	\$144.13	\$28.83	569%	\$	964.65	585%	\$	987.42	647%	\$	1,077.30	575%	\$	972.17
176	Salvation Army Of Canada	6	9	7	9	6	5	42	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$30.89	-17%	\$	1,082.80	-15%	\$	1,108.36	-7%	\$	1,209.25	-16%	\$	1,091.24
177	Jack Thomson	9	12	9	5	3	4	42	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$30.89	-17%	\$	1,082.80	-15%	\$	1,108.36	-7%	\$	1,209.25	-16%	\$	1,091.24
178	Bus Stop Holdings Limited	5	5	5	8	9	8	40	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$32.43	-17%	\$	1,076.42	-15%	\$	1,101.82	-7%	\$	1,202.12	-16%	\$	1,084.80
179	Melanie Kozik	6	6	6	6	8	8	40	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$32.43	-17%	\$	1,076.42	-15%	\$	1,101.82	-7%	\$	1,202.12	-16%	\$	1,084.80
180	Revco Carpet Centre Limited	5	5	8	8	5	7	38	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$34.14	-18%	\$	1,070.03	-16%	\$	1,095.28	-8%	\$	1,194.98	-17%	\$	1,078.36
181	Liquor Control Board	7	6	6	6	6	7	38	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$34.14	-18%	\$	1,070.03	-16%	\$	1,095.28	-8%	\$	1,194.98	-17%	\$	1,078.36
182	Rick Johnson	4	18	2	3	3	0	30	\$30.10	\$50.17		\$1,084.60	\$1,084.60	\$36.15	-4%	\$	1,044.48	-1%	\$	1,069.14	8%	\$	1,166.46	-3%	\$	1,052.62
183	Goodday Wholesalers (Crozier) Ltd.	-	-	-	3	6	2	11	\$11.90	\$19.83		\$428.80	\$428.80	\$38.98	129%	\$	983.81	135%	\$	1,007.03	156%	\$	1,098.70	131%	\$	991.48
184	Beverly Brunetta	5	5	5	5	5	8	33	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$39.31	-19%	\$	1,054.06	-17%	\$	1,078.94	-9%	\$	1,177.15	-18%	\$	1,062.27
185	Martian Properties Inc.	3	14	5	6	2	2	32	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$40.54	-19%	\$	1,050.87	-17%	\$	1,075.67	-10%	\$	1,173.59	-18%	\$	1,059.06
186	Robert & Blondina Ditmars	4	2	4	4	7	11	32	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$40.54	-19%	\$	1,050.87	-17%	\$	1,075.67	-10%	\$	1,173.59	-18%	\$	1,059.06
187	407695 Ontario Ltd	5	5	3	5	6	8	32	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$40.54	-19%	\$	1,050.87	-17%	\$	1,075.67	-10%	\$	1,173.59	-18%	\$	1,059.06
188	1188710 Ontario Ltd.	4	4	2	6	6	10	32	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$40.54	-19%	\$	1,050.87	-17%	\$	1,075.67	-10%	\$	1,173.59	-18%	\$	1,059.06
189	Barbara Godbout	5	4	5	5	4	4	27	\$34.70	\$57.83		\$1,250.36	\$1,250.36	\$46.31	-17%	\$	1,034.90	-15%	\$	1,059.33	-8%	\$	1,155.76	-17%	\$	1,042.96
190	M. L. Caron Electric Ltd.	4	4	4	5	5	6	28	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$46.33	-20%	\$	1,038.10	-18%	\$	1,062.60	-11%	\$	1,159.32	-19%	\$	1,046.18
191	J.N. Webb & Sons	4	4	5	6	4	3	26	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$49.89	-20%	\$	1,031.71	-19%	\$	1,056.06	-11%	\$	1,152.19	-20%	\$	1,039.75
192	Jonathan Neurinski	1	-	-	-	-	-	1	\$1.50	\$2.50		\$54.05	\$54.05	\$54.05	1661%	\$	951.88	1703%	\$	974.35	1867%	\$	1,063.04	1675%	\$	959.29
193	West End Motors	4	4	3	2	3	4	20	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$64.86	-22%	\$	1,012.55	-20%	\$	1,036.45	-13%	\$	1,130.79	-21%	\$	1,020.44
194	G.Armsstrong Co.	1	2	1	2	2	2	10	\$36.00	\$60.00		\$670.80	\$670.80	\$67.08	-24%	\$	512.42	-22%	\$	524.51	-15%	\$	572.25	-23%	\$	516.41
195	Bettys of Fort Frances	3	3	4	3	3	3	19	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$68.27	-22%	\$	1,009.36	-20%	\$	1,033.18	-13%	\$	1,127.23	-22%	\$	1,017.22
196	J.N. Webb & Sons	1	1	2	1	14	0	19	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$68.27	-22%	\$	1,009.36	-20%	\$	1,033.18	-13%	\$	1,127.23	-22%	\$	1,017.22
197	Senic River Mall Inc.	3	3	2	3	3	3	17	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$76.31	-23%	\$	1,002.97	-21%	\$	1,026.64	-14%	\$	1,120.10	-22%	\$	1,010.78
198	Derek Jackson	2	2	3	3	2	2	14	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$92.66	-23%	\$	993.39	-22%	\$	1,016.84	-14%	\$	1,109.40	-23%	\$	1,001.13
199	Clare Brubacher	3	2	2	2	2	3	14	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$92.66	-23%	\$	993.39	-22%	\$	1,016.84	-14%	\$	1,109.40	-23%	\$	1,001.13
200	Tookenay, Brent	0	2	2	4	3	3	14	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$92.66	-23%	\$	993.39	-22%	\$	1,016.84	-14%	\$	1,109.40	-23%	\$	1,001.13
	Rainy Lake Plaza	3	2	3	2	2	2	14	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$92.66	-23%	\$	993.39	-22%	\$	1,016.84	-14%	\$	1,109.40	-23%	\$	1,001.13
201	George Armstrong Co. Limited	3	0	1	2	5	-	11	\$30.00	\$50.00		\$1,081.00	\$1,081.00	\$98.27	-9%	\$	983.81	-7%	\$	1,007.03	2%	\$	1,098.70	-8%	\$	991.48
202	1862235 Ontario Ltd.	2	2	2	2	3	2	13	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$99.78	-24%	\$	990.20	-22%	\$	1,013.57	-15%	\$	1,105.83	-23%	\$	997.91
203	Senic River Mall Inc.	2	3	3	2	2	1	13	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$99.78	-24%	\$	990.20	-22%	\$	1,013.57	-15%	\$	1,105.83	-23%	\$	997.91
204	1752515 Ontario Ltd.	1	1	2	2	5	1	12	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$108.10	-24%	\$	987.01	-22%	\$	1,010.30	-15%	\$	1,102.27	-23%	\$	994.69
205	Shaw Cable Systems	2	2	2	2	2	2	12	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$108.10	-24%	\$	987.01	-22%	\$	1,010.30	-15%	\$	1,102.27	-23%	\$	994.69
206	501801 Ontario Limited	3	1	1	0	2	3	10	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$129.72	-24%	\$	980.62	-23%	\$	1,003.76	-16%	\$	1,095.13	-24%	\$	988.26
207	Ontario Realty Corp.	2	2	2	3	1	0	10	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$129.72	-24%	\$	980.62	-23%	\$	1,003.76	-16%	\$	1,095.13	-24%	\$	988.26
208	TBayTel	2	2	1	2	1	2	10	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$129.72	-24%	\$	980.62	-23%	\$	1,003.76	-16%	\$	1,095.13	-24%	\$	988.26
209	FF Tribal Health Centre	1	3	1	2	1	0	8	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$162.15	-25%	\$	974.23	-23%	\$	997.23	-16%	\$	1,088.00	-24%	\$	981.82
210	Rosengarten Holdings	0	0	0	2	3	2	7	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$185.31	-25%	\$	971.04	-23%	\$	993.96	-16%	\$	1,084.44	-25%	\$	978.60
211	Lawson Metal	-	-	-	-	-	1	1	\$6.00	\$7.80		\$216.20	\$216.20	\$216.20	340%	\$	951.88	351%	\$	974.35	392%	\$	1,063.04	344%	\$	959.29
212	9395067 Canada Inc.	2	0	1	1	0	2	6	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$216.20	-25%	\$	967.85	-24%	\$	990.69	-17%	\$	1,080.87	-25%	\$	975.39
213	757582 Ontario Limited	1	2	0	1	0	0	4	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$324.30	-26%	\$	961.46	-24%	\$	984.15	-17%	\$	1,073.74	-25%	\$	968.95
214	Resolute FP Canada Inc	2	0	0	1	0	0	3	\$60.00	\$60.00		\$1,297.20	\$1,297.20	\$432.40	-26%	\$	958.27	-24%	\$	980.88	-18%	\$	1,070.17	-26%	\$	965.73
215	Tom Veert	0	1	0	1	1	0	3	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$432.40												



3	N.W. Catholic School Brd		396	923	284	197	227	2,027	\$180.00	\$60.00		\$8,987.04	\$8,987.04	\$4.43
4	Ontario Realty Corp		625	530	690	880	985	3,710	\$180.00	\$60.00		\$16,565.90	\$16,565.90	\$4.47
5	Town of Fort Frances		425	395	515	430	500	2,265	\$180.00	\$60.00		\$10,157.70	\$10,157.70	\$4.48
6	Town of Fort Frances		205	184	87	-	-	476	\$15.30	\$25.50		\$2,137.88	\$2,137.88	\$4.49
7	FF RR Board Of Education		572	1,252	1,412	1,169	1,112	5,517	\$204.00	\$60.00		\$24,996.80	\$24,996.80	\$4.53
8	Town of Fort Frances		202	181	468	251	89	1,191	\$60.00	\$60.00		\$5,421.36	\$5,421.36	\$4.55
9	Town of Fort Frances		1,127	624	1,195	1,097	1,803	5,846	\$270.00	\$60.00		\$26,797.54	\$26,797.54	\$4.58
10	Resolute FP Canada Inc.		1,021	975	665	435	384	3,480	\$60.00	\$60.00		\$15,985.94	\$15,985.94	\$4.59
11	Ontario Realty Corp		464	526	382	441	405	2,218	\$180.00	\$60.00	\$205.80	\$10,250.78	\$10,456.58	\$4.62
12	Riverside Health Care		150	166	689	207	132	1,344	\$36.00	\$60.00		\$6,438.08	\$6,438.08	\$4.79
13	Parks Board		90	40	216	-	-	346	\$17.44	\$26.83		\$1,672.48	\$1,672.48	\$4.83
14	FF RR Board Of Education		339	184	339	334	307	1,503	\$180.00	\$60.00	\$205.80	\$7,390.36	\$7,596.16	\$4.92
15	FFRR BD of Education		265	147	201	201	208	1,022	\$204.00	\$60.00		\$5,181.50	\$5,181.50	\$5.07
16	Fort Frances Day Care		165	163	213	173	165	879	\$180.00	\$60.00		\$4,504.88	\$4,504.88	\$5.13
17	The NW Catholic Dist		217	141	182	145	144	829	\$39.00	\$60.00		\$4,451.18	\$4,451.18	\$5.37
18	Ontario Realty Corp		224	187	155	48	201	815	\$180.00	\$60.00	\$205.80	\$4,551.42	\$4,757.22	\$5.58
19	RRDSSAB		44	48	126	38	164	420	\$36.00	\$60.00		\$2,517.98	\$2,517.98	\$6.00
20	FF Clinic Holdings Ltd		143	127	84	67	72	493	\$60.00	\$60.00		\$2,994.12	\$2,994.12	\$6.07
21	F.F. Town Arena		224	8	11	178	59	480	\$204.00	\$60.00	\$862.80	\$2,940.42	\$3,803.22	\$6.13
22	Northwest Catholic Distric School Board		83	8	89	91	174	445	\$39.00	\$60.00	\$205.80	\$2,797.22	\$3,003.02	\$6.29
23	Armstrong, Larry George		65	45	43	73	105	331	\$39.00	\$60.00		\$2,124.18	\$2,124.18	\$6.42
24	RRDSSAB		98	127	110	137	95	567	\$36.00	\$60.00		\$3,692.22	\$3,692.22	\$6.51
25	United Native Friendship		109	34	58	43	77	321	\$36.00	\$60.00		\$2,228.00	\$2,228.00	\$6.94
26	Cole, Candace		60	77	57	58	50	302	\$36.00	\$60.00		\$2,170.72	\$2,170.72	\$7.19
27	Town of Fort Frances		84	62	61	55	29	291	\$39.00	\$60.00		\$2,106.28	\$2,106.28	\$7.24
28	United Native Friendship		80	61	108	61	55	365	\$36.00	\$60.00		\$2,743.52	\$2,743.52	\$7.52
29	Fort Frances Museum		28	39	80	25	28	200	\$36.00	\$60.00		\$1,680.26	\$1,680.26	\$8.40
30	Ontario Realty Corp		29	75	61	23	10	198	\$39.00	\$60.00		\$1,683.84	\$1,683.84	\$8.50
31	United Native Friendship Ctr		36	42	50	38	37	203	\$36.00	\$60.00		\$1,730.38	\$1,730.38	\$8.52
32	Volunteer Bureau		22	21	41	79	19	182	\$36.00	\$60.00		\$1,594.34	\$1,594.34	\$8.76
33	Public Library		32	32	41	41	25	171	\$180.00	\$60.00		\$1,562.12	\$1,562.12	\$9.14
34	Parks Board		7	29	26	-	-	62	\$15.50	\$25.83		\$633.84	\$633.84	\$10.22
35	Rainy River District School Board Office		30	23	32	27	32	144	\$60.00	\$60.00		\$1,479.78	\$1,479.78	\$10.28
36	Riverside Health Care		25	45	42	14	19	145	\$36.00	\$60.00		\$1,490.52	\$1,490.52	\$10.28
37	Public Works Canada		60	51	45	54	34	244	\$39.00	\$60.00		\$2,525.14	\$2,525.14	\$10.35
38	Armstrong, Jim		28	28	28	25	24	133	\$36.00	\$60.00		\$1,451.14	\$1,451.14	\$10.91
39	1358862 Ontario Ltd.		24	24	27	29	26	130	\$36.00	\$60.00		\$1,429.66	\$1,429.66	\$11.00
40	Town of Fort Frances		26	17	15	-	-	58	\$26.83	\$26.83		\$670.08	\$670.08	\$11.55
41	Ontario Realty Corp		24	30	32	24	26	136	\$180.00	\$60.00		\$1,673.10	\$1,673.10	\$12.30
42	F.F. & District Assoc Comm		21	20	24	20	21	106	\$36.00	\$60.00		\$1,318.68	\$1,318.68	\$12.44
43	The NW Catholic Dist		26	15	24	20	22	107	\$39.00	\$60.00		\$1,354.48	\$1,354.48	\$12.66
44	Ontario Realty Corp		23	13	34	22	13	105	\$180.00	\$60.00	\$205.80	\$1,404.60	\$1,610.40	\$13.38
45	Parks Board		0	0	46	-	-	46	\$15.50	\$25.83		\$673.22	\$673.22	\$14.64
46	Riverside Health Care		18	11	24	24	12	89	\$36.00	\$60.00		\$1,325.84	\$1,325.84	\$14.90
47	Metis Ventures Inc.		9	15	48	8	4	84	\$36.00	\$60.00		\$1,397.44	\$1,397.44	\$16.64
48	Civic Administration		15	20	19	15	7	76	\$204.00	\$60.00		\$1,297.20	\$1,297.20	\$17.07
49	Fort Frances Power Corporation		15	15	16	15	12	73	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$17.77
50	Town of Fort Frances		1	0	37	-	-	38	\$28.67	\$28.67		\$680.63	\$680.63	\$17.91
51	Town of Fort Frances		1	21	9	-	-	31	\$15.50	\$25.83		\$562.10	\$562.10	\$18.13
52	Hydro One Networks Inc.		13	12	13	13	13	64	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$20.27
53	Town of Fort Frances		0	0	0	0	41	41	\$60.00	\$60.00		\$2,281.70	\$2,281.70	\$55.65
54	Town of Fort Frances		2	1	2	4	28	37	\$39.00	\$60.00		\$2,109.86	\$2,109.86	\$57.02
55	Senic River Mall Inc.		4	5	4	6	3	22	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$58.96
56	Ontario Realty Corp		3	2	2	3	3	13	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$99.78
57	Metis Venures Inc.		0	1	1	3	4	9	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$144.13
58	Town of Fort Frances		0	0	1	0	0	1	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$1,297.20
59	Town of Fort Frances		-	-	-	-	-	0	-	-		-	-	-
Total		0	20,639	21,528	20,515	16,986	17,883	97,551	\$4,931.74	\$3,245.32	\$1,891.80	\$465,498.15	\$467,389.95	
Grandtotal								224,876	\$15,907.89	\$16,580.31	\$7,274.40	\$1,087,589.91	\$1,094,864.31	

FLAT RATE COMMERCIAL

1	Town Of Fort Frances	-	-	-	-	-	-	-	-	-	-	-	-	N/A
2	Town Of Fort Frances	-	-	-	-	-	-	-	-	\$60.00	\$0.00	\$1,297.20	\$1,297.20	N/A
3	Resolute Forest Products Inc.	-	-	-	-	-	-	-	-	-	-	-	-	N/A
4	Town Of Fort Frances	-	-	-	-	-	-	-	-	\$46.83	\$0.00	\$1,012.54	\$1,012.54	N/A
5	Town Of Fort Frances	-	-	-	-	-	-	-	-	\$26.83	\$0.00	\$580.14	\$580.14	N/A
Total										\$0.00	\$133.66	\$0.00	\$2,889.88	\$2,889.88
Grandtotal										\$15,907.89	\$16,713.97	\$7,274.40	\$1,090,479.79	\$1,097,754.19

COUCHICHING

1	Couchiching Band Office	1858	2,134	605	1,558	1,656	1,548	9,359	\$504.00	\$0.00	\$0.00	\$51,390.57	\$51,390.57	\$5.49
2	Couchiching Band Office	14990	15,720	20,700	17,120	14,820	14,950	98,300	\$840.00	\$0.00	\$0.00	\$539,676.66	\$539,676.66	\$5.49
Total		16,848	17,854	21,305	18,678	16,476	16,498	107,659	\$1,344.00	\$0.00	\$0.00	\$591,067.23	\$591,067.23	
Grandtotal								332,535	\$17,251.89	\$16,713.97	\$7,274.40	\$1,681,547.02	\$1,688,821.42	

NON-RESIDENT

1	Friesen Five	139	172	122	486	16	11	946	\$180.00	\$0.00	\$0.00	\$2,577.84	\$2,577.84	\$2.72
2	Nanicoast	129	172	127	223	215	123	989	\$180.00	\$0.00	\$0.00	\$5,439.27	\$5,439.27	\$5.50
3	Nanicoast	115	129	61	138	115	99	657	\$180.00	\$0.00	\$862.80	\$3,616.59	\$4,479.39	\$5.50
4	Gizhewaadiziwin Health Access Centre	42	66	95	92	44	52	391	\$39.00	\$0.00	\$0.00	\$2,156.25	\$2,156.25	\$5.51
5	Myers Hanger	11	18	43	47	113	58	290	\$36.00	\$0.00	\$0.00	\$1,837.83	\$1,837.83	\$6.34
6	Southern Police Detachment Building Committee	30	64	25	25	25	30	199	\$180.00	\$0.00	\$0.00	\$1,349.22	\$1,349.22	\$6.78
Total		466	621	473	1011	528	373	3472	\$795.00	\$0.00	\$862.80	\$16,977.00	\$17,839.80	
Grandtotal								336007	\$18,046.89	\$16,713.97	\$8,137.20	\$1,698,524.02	\$1,706,661.22	

16,80617,78821,21018,58616,43216,446107,268

HYDRANTS AND SPRINKLERS ONLY

1	RRDSSAB (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$205.80	\$956.40	\$1,162.20	N/A
2	RRDSSAB (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$205.80	\$956.40	\$1,162.20	N/A
3	RRDSSAB (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$205.80	\$956.40	\$1,162.20	N/A

-7%	\$	8,340.09	-5%	\$	8,536.94	4%	\$	9,314.03	-3%	\$	8,712.13
12%	\$	14,525.11	-10%	\$	14,867.94	-2%	\$	16,221.32	-8%	\$	15,216.34
-9%	\$	9,214.74	-7%	\$	9,432.23	1%	\$	10,290.82	-5%	\$	9,631.92
23%	\$	2,640.17	26%	\$	2,702.49	38%	\$	2,948.48	27%	\$	2,718.06
15%	\$	21,165.82	-13%	\$	21,665.40	-5%	\$	23,637.53	-11%	\$	22,199.76
-3%	\$	5,267.79	-1%	\$	5,392.13	9%	\$	5,882.95	1%	\$	5,481.29
17%	\$	22,374.90	-15%	\$	22,903.01	-7%	\$	24,987.79	-12%	\$	23,471.23
14%	\$	13,679.86	-12%	\$	14,002.74	-4%	\$	15,277.36	-10%	\$	14,327.47
14%	\$	9,042.01	-11%	\$	9,255.43	-3%	\$	10,097.92	-10%	\$	9,450.28
-9%	\$	5,830.07	-7%	\$	5,967.67	1%	\$	6,510.89	-6%	\$	6,072.58
29%	\$	2,162.42	32%	\$	2,213.46	44%	\$	2,414.94	32%	\$	2,215.66
16%	\$	6,414.39	-14%	\$	6,565.79	-6%	\$	7,163.45	-12%	\$	6,687.06
10%	\$	4,646.72	-8%	\$	4,756.40	0%	\$	5,189.35	-7%	\$	4,828.16
-9%	\$	4,121.19	-6%	\$	4,218.47	2%	\$	4,602.46	-5%	\$	4,275.52
12%	\$	3,937.44	-9%	\$	4,030.38	-1%	\$	4,397.25	-8%	\$	4,082.28
18%	\$	3,885.99	-16%	\$	3,977.72	-9%	\$	4,339.79	-15%	\$	4,028.18
-3%	\$	2,434.37	-1%	\$	2,491.83	8%	\$	2,718.65	-1%	\$	2,501.64
10%	\$	2,702.65	-8%	\$	2,766.44	1%	\$	3,018.26	-7%	\$	2,783.76
30%	\$	2,654.87	-29%	\$	2,717.53	-22%	\$	2,964.90	-28%	\$	2,733.52
16%	\$	2,526.25	-14%	\$	2,585.87	-6%	\$	2,821.26	-13%	\$	2,598.26
-1%	\$	2,107.30	2%	\$	2,157.03	11%	\$	2,353.38	2%	\$	2,157.69
19%	\$	2,974.60	-18%	\$	3,044.80	-10%	\$	3,321.96	-17%	\$	3,069.75
-7%	\$	2,070.55	-5%	\$	2,119.42	4%	\$	2,312.34	-5%	\$	2,119.04
-8%	\$	2,000.72	-6%	\$	2,047.94	3%	\$	2,234.36	-6%	\$	2,045.61
-7%	\$	1,960.30	-5%	\$	2,006.57	4%	\$	2,189.22	-5%	\$	2,003.10
19%	\$	2,232.25	-17%	\$	2,284.93	-9%	\$	2,492.92	-17%	\$	2,289.09
-3%	\$	1,625.87	-1%	\$	1,664.25	8%	\$	1,815.74	-2%	\$	1,651.42
-4%	\$	1,618.52	-2%	\$	1,656.72	7%	\$	1,807.53	-2%	\$	1,643.69
-5%	\$	1,636.90	-3%	\$	1,675.53	6%	\$	1,828.05	-4%	\$	1,663.01
-2%	\$	1,559.72	0%	\$	1,596.54	9%	\$	1,741.86	-1%	\$	1,581.86
-3%	\$	1,519.30	0%	\$	1,555.16	9%	\$	1,696.72	-1%	\$	1,539.34
76%	\$	1,118.72	81%	\$	1,145.13	97%	\$	1,249.36	76%	\$	1,118.10
-4%	\$	1,420.07	-2%	\$	1,453.59	7%	\$	1,585.91	-3%	\$	1,435.00
-4%	\$	1,423.75	-2%	\$	1,457.35	7%	\$	1,590.01	-3%	\$	1,438.86
29%	\$	1,787.57	-28%	\$	1,829.76	-21%	\$	1,996.32	-28%	\$	1,821.46
-5%	\$	1,379.65	-3%	\$	1,412.21	6%	\$	1,540.76	-4%	\$	1,392.49
-4%	\$	1,368.62	-2%	\$	1,400.93	7%	\$	1,528.45	-3%	\$	1,380.89
65%	\$	1,104.02	69%	\$	1,130.08	84%	\$	1,232.95	65%	\$	1,102.64
17%	\$	1,390.67	-15%	\$	1,423.50	-7%	\$	1,553.07	-16%	\$	1,404.08
-3%	\$	1,280.42	-1%	\$	1,310.64	8%	\$	1,429.95	-2%	\$	1,288.14
-5%	\$	1,284.10	-3%	\$	1,314.41	6%	\$	1,434.05	-5%	\$	1,292.01
21%	\$	1,276.75	-19%	\$	1,306.88	-11%	\$	1,425.84	-20%	\$	1,284.28
57%	\$	1,059.92	61%	\$	1,084.94	76%	\$	1,183.70	57%	\$	1,056.26
-8%	\$	1,217.95	-6%	\$	1,246.69	3%	\$	1,360.18	-8%	\$	1,222.44
14%	\$	1,199.57	-12%	\$	1,227.89	-4%	\$	1,339.66	-14%	\$	1,203.12
10%	\$	1,170.17	-8%	\$	1,197.79	1%	\$	1,306.82	-10%	\$	1,172.20
11%	\$	1,159.15	-9%	\$	1,186.51	0%	\$	1,294.51	-11%	\$	1,160.61
51%	\$	1,030.52	55%	\$	1,054.85	69%	\$	1,150.86	51%	\$	1,025.35
79%	\$	1,004.80	83%	\$	1,028.51	100%	\$	1,122.14	78%	\$	998.29
13%	\$	1,126.07	-11%	\$	1,152.65	-3%	\$	1,257.57	-13%	\$	1,125.83
54%	\$	1,041.55	-53%	\$	1,066.13	-49%	\$	1,163.18	-55%	\$	1,036.94
51%	\$	1,026.85	-50%	\$	1,051.08	-46%	\$	1,146.76	-52%	\$	1,021.48
25%	\$	971.72	-23%	\$	994.66	-16%	\$	1,085.20	-26%	\$	963.51
28%	\$	938.65	-26%	\$	960.80	-19%	\$	1,048.26	-28%	\$	928.73
29%	\$	923.95	-27%	\$	945.76	-20%	\$	1,031.84	-30%	\$	913.27
31%	\$	894.55	-29%	\$	915.66	-23%	\$	999.01	-32%	\$	882.35

4	Columbus Place For Seniors Of Fort Frances Inc. (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$862.80	\$956.40	\$1,819.20	N/A
5	Flinder's Place Inc. (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$862.80	\$956.40	\$1,819.20	N/A
	Resolute FP Canada Inc. (A3)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$1,752.00	\$0.00	\$1,752.00	N/A
6	Town Of Fort Frances (A3)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$438.00	\$0.00	\$438.00	N/A
7	Rainy River Standard Condominium Corporation (A3)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$862.80	\$0.00	\$862.80	N/A
8	LaVerendrye Non-Profit Supportive Housing (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$862.80	\$956.40	\$1,819.20	N/A
9	Fort Frances Board Of Education (A7)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$1,725.60	\$0.00	\$1,725.60	N/A
10	Riverside Healthcare Facilities Inc. (A7)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$2,172.00	\$0.00	\$2,172.00	N/A
11	Resolute FP Canada Inc. (A3)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$617.40	\$0.00	\$617.40	N/A
Total											\$10,773.60	\$5,738.40	\$16,512.00	



Water System

	2016 Budget	2016 Actuals 31-Dec-16	2017 Budget	2017 Actuals 31-Dec-17	2018 Budget	2018 Actuals 31-Dec-18	2019 Budget	2018 Actuals - 2018 Budgeted Difference	2019 Budgeted-2018 Budgeted Difference
Revenues - includes Contribution from Reserves	(\$2,670,685)	(\$2,734,311)	(\$2,738,279)	(\$2,772,364)	(\$2,797,219)	(\$2,766,075)	(\$2,876,464)	\$31,144	(\$79,245)
Capital Local Improvement Revenue									
Total Revenue	(\$2,670,685)	(\$2,734,310.64)	(\$2,738,279)	(\$2,772,364.09)	(\$2,797,219)	(\$2,766,074.72)	(\$2,876,464)	\$31,144.28	(\$79,245)
Administration - includes Contribution to Reserve Funds	\$1,619,311	\$1,712,015	\$1,647,707	\$1,525,346	\$1,666,791	\$1,149,497	\$1,741,389	(\$517,294)	\$74,598
Water Service Connections	\$149,306	\$121,968	\$155,186	\$138,512	\$124,223	\$124,395	\$122,572	\$172	(\$1,651)
Water Meter Maintenance	\$12,990	\$17,944	\$20,762	\$31,570	\$22,195	\$33,720	\$27,005	\$11,525	\$4,810
Water Distribution System Maintenance	\$219,608	\$234,413	\$234,197	\$249,639	\$240,389	\$334,670	\$242,964	\$94,281	\$2,574
Water Treatment Plant	\$539,113	\$538,611	\$556,441	\$698,147	\$617,957	\$644,137	\$624,178	\$26,179	\$6,221
Water Storage Facility (Tower)	\$130,357	\$109,443	\$124,104	\$119,215	\$125,664	\$109,044	\$118,356	(\$16,620)	(\$7,308)
S/T - all operating expenditures	\$2,670,685	\$2,734,394	\$2,738,397	\$2,762,429	\$2,797,220	\$2,395,463	\$2,876,464	(\$401,757)	\$79,244
Total Capital Budget	\$2,436,031	\$5,860,362	\$593,506	\$505,454	\$883,341	\$637,441	\$2,564,380		
Reserves Used for Financing Capital	\$959,432	\$0	(\$623,458)	(\$711,509)	(\$81,000)	\$0	\$1,294,054		
Treated Water Billed Out	1201840	1162579		872143		1166914		\$1,166,914	\$80,731
Cost per cu. meter	\$2.22	\$2.35		\$3.17		\$2.05			

Sanitary Sewer System

Revenues- includes Contribution from Reserves	(\$2,430,115)	(\$2,868,435)	(\$2,515,426)	(\$2,526,179)	(\$2,579,930)	(\$2,568,819)	(\$2,648,657)	\$11,111	(\$68,727)
Total revenue	(\$2,430,114.84)	(\$2,868,434.57)	(\$2,515,425.96)	(\$2,526,178.81)	(\$2,579,930.00)	(\$2,568,818.86)	(\$2,648,656.61)	\$11,111	(\$68,727)
Administration Plus Contribution to Reserve Funds	\$1,330,475	\$1,346,763	\$675,895	\$919,584	\$686,437	\$908,481	\$1,589,146	\$222,044	\$902,709
Adminstration - Capital Debenture payments-Capital Program	\$122,327	\$10,549	\$88,636	\$3,565	\$0	\$0	\$0	\$0	\$0
Total Adminstration - expenditures	\$1,452,803	\$1,357,312	\$764,530	\$923,149	\$686,437	\$908,481	\$1,589,146	\$222,044	\$902,709
Sewer mains	\$239,243	\$156,557	\$240,371	\$160,615	\$239,495	\$189,198	\$238,091	(\$50,297)	(\$1,404)
Service Connections	\$112,150	\$87,838	\$105,893	\$68,064	\$92,652	\$90,881	\$93,960	(\$1,771)	\$1,308
Sewage Treatment Plant	\$748,247	\$771,743	\$756,650	\$748,304	\$762,101	\$713,761	\$727,459	(\$48,340)	(\$34,642)
S/T - all operating expenditures	\$2,552,442	\$2,373,450	\$1,867,444	\$1,900,131	\$1,780,685	\$1,902,321	\$2,648,657	\$121,636	\$867,972
Total Capital Budget	\$2,835,728	\$2,080,843	\$724,555	\$577,772	\$795,554	\$557,273	\$2,586,959	(\$238,281)	\$1,791,405
Reserves Used for Financing Capital	\$1,946,783								
Treated water billed out	1201840	1162579		872143		1166914			
Cost per cu. meter	\$2.12	\$2.04		\$2.18		\$1.63			

Summary - Water & Sewer

Total revenue	(\$5,100,800)	(\$5,602,745)	(\$5,253,705)	(\$5,298,543)	(\$5,377,149)	(\$5,334,894)	(\$5,525,121)	\$42,255	(\$147,972)
Operating Budget	\$5,223,127	\$5,107,844	\$4,605,842	\$4,662,560	\$4,577,905	\$4,297,784	\$5,525,121	(\$280,121)	\$947,216
Capital Budget	\$5,271,759.03	\$7,941,204.89	\$1,318,060.51	\$1,083,226.01	\$1,678,894.57	\$1,194,713.23	\$5,151,339.41	(\$484,181)	\$3,472,445
Total cost for water & sewer per cu. meter	\$4.35	\$4.39		\$5.35		\$3.68			
Reserves Used for Financing Capital	\$2,906,215	\$0	(\$623,458)	(\$711,509)	(\$81,000)		\$1,294,054		\$1,375,054
Projected Reserves as of December 31				\$4,788,338	\$5,472,978	\$5,465,809			(\$5,472,978)

Total Revenue		(\$5,572,939.21)		(\$5,268,736.90)		(\$5,305,087.58)		(\$5,305,088)	
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## November 2018

### STAFFING

The following table is a breakdown of lost man shifts during the month:

	2017	2018
WSIB	0.00	0.00
WI/LTD	17.00	21.00
SICK DAYS	14.44	14.00
COMPASSIONATE LEAVE	0.00	0.00
FLOATERS	1.00	0.00
VACATION	20.25	32.00
BANKED TIME USED	15.44	9.88
OFF	2.25	4.63
STATUTORY HOLIDAYS	23.00	29.00
<b>TOTAL</b>	<b>93.38</b>	<b>110.51</b>

### OVERTIME HOURS

Equivalent Straight Time Hours:

	2017	2018	2017	2018
	Nov	Nov	Year To	Year To
			Date	Date
ADMINISTRATION	0.00	0.00	0.00	0.00
TRAVEL	0.00	0.00	14.00	48.00
ENGINEERING	0.00	1.50	7.50	7.50
INTERDEPARTMENTAL	0.00	3.00	50.50	47.25
PRIVATE WORK	0.00	0.00	6.75	3.75
RECYCLE/GARBAGE	0.00	0.00	22.75	41.50
ROADS	204.75	136.00	500.50	425.00
SEWER COLLECTION	32.75	20.75	247.75	290.88
SIDEWALKS	12.00	0.00	57.75	18.00
STORES	0.00	9.88	16.75	6.00
VEHICLE & EQUIPMENT	19.00	4.63	26.00	28.00
WATER TREATMENT PLANT	13.50	29.00	145.25	242.50
WATER DISTRIBUTION	25.75	20.00	277.00	524.50
WATER TOWER	0.00	0.00	2.25	0.00
TRAINING	0.00	0.00	0.00	0.00
<b>TOTAL</b>	<b>307.75</b>	<b>224.76</b>	<b>1374.75</b>	<b>1682.88</b>

# **TRANSPORTATION REPORT**

**November 2018**

## **ROADS:**

### **Storm Water Management – Urban:**

- Flushed storm sewer laterals and cleaned catch basin sumps

### **Storm Water Management - Rural:**

- Replaced a culvert in Shevlin Woodyard

### **Hard Top Maintenance:**

- Levelled utility cuts – twice weekly
- Pothole patching as required
- Street Sweeping daily, downtown area and Front Street done once weekly
- Hauled sweepings to McIrvine Road Snow Dump and levelled off.

### **Loose Top Maintenance:**

- Graded loose top roads twice
- Graded lanes as required

### **Roadside Maintenance:**

- Continued tree trimming along sidewalks, boulevards and laneways

### **Winter Control:**

- Mixed additional sand (salt for winter operations)
- One (1) event – November 29
- Plowed all roadways and lanes as required
- Sanded and salted roads as required
- Plowed downtown parking lots
- Removed snow from downtown area for Christmas parade

**Traffic Operations:**

- Repaired and replaced signs as required
- Continued replacing signs that failed reflectivity testing

**Regular Maintenance:**

- Garbage pickup - Tuesday and Friday - Downtown and Public Works Shop
- Assisted Engineering with locates and CCTV inspections.
- Assisted with tasks at Civic Centre as required.
- Maintenance checks at the Civic Centre as required
- Repaired deficiencies found in Routine Road Patrols

**Buildings and Grounds:**

- Cleaned Shop as required
- Cleaned vehicles and equipment as required
- Stockpiled additional granular “A” material November 1<sup>st</sup> and November 21<sup>st</sup> and 22<sup>nd</sup>
- Stockpiled granular “B” on November 23<sup>rd</sup>

**Private Work:**

- Removed curb for a private crossing at 1515 Colonization Road West. Crossing to be installed in summer of 2019.

**Sidewalks – Winter:**

- Cleaned snow from Civic Centre sidewalks, downtown corners and underpass sidewalks and applied ice melt as required.

**Sidewalks – Summer:**

- Swept water front sidewalk and bike path once weekly.

**Vehicles and Equipment:**

- Preventative Maintenance – pre-trip inspections 5:30 – 7:30 am Monday to Friday
- Regular scheduled maintenance of all vehicles and equipment
- Maintenance and repairs, Fire Department, Water Treatment Plant, Memorial Sports Centre, Day Care, Handi-Van, Airport and Civic Centre Vehicles as required

**Public Relations:**

- Supplied traffic signs and barricades for Trunk or Treat event at Library
- Supplied barricades for the Christmas parade

**Sewer and Water:**

- Provided labour and equipment for Water Distribution and Sewer Collection repairs and maintenance.
- Handed out “Water Turn Off Advisories”, “Drinking Water Advisories” and “Lifting of Drinking Water Advisories” when required
- Issued “Delinquent Account Notices” and turned off water for non-compliance as required.
- flushed dead end sewer mains

**Interdepartmental:**

- supplied two labourers to Parks and Cemeteries to clean up and repair some damaged head stones in the Fort Frances Cemetery.
- Hauled granular “A” material to Fort Frances Cemetery to level area around new garage addition.
- Vacuum excavated for FFPC to install new utility poles at Scott Street and Mowat Avenue and also at Second Street and Mowat Avenue
- Replaced several lights inside OPP building and Civic Centre
- Hauled Zamboni snow form the Memorial SportsCentre

**Recycling:**

- Emptied glass recycling bin as required
- Pushed up piles in recycling building as required
- Loaded Commercial Recycling Bin as required
- Cleaned up recycling yard

**Training:**

- Rich Walton, Brian Henttonen, Eric Onichuk and Dan Boileau attended confined space training on November 6<sup>th</sup>
- Randy McArthur, Dale Gill, Nick Wreggitt, Randy White, Greg Wiedenhoeft and Joel Nicolay attended confined space training on November 7<sup>th</sup>
- Trained new employees on both sand trucks, both tandem trucks and both sidewalk plows.

**Health & Safety:**

- A tailgate meeting was held in the public works shop area on November 14<sup>th</sup>.

Milt Strachan,  
Superintendent of Transportation

## TOWN OF FORT FRANCES OPERATIONS STATISTICS

### December 2018

#### STAFFING

The following table is a breakdown of lost man shifts during the month:

	2017	2018
WSIB	0.00	10.00
WI/LTD	32.00	3.81
SICK DAYS	4.75	4.00
COMPASSIONATE LEAVE	0.00	5.00
FLOATERS	1.00	64.38
VACATION	51.63	23.91
BANKED TIME USED	13.63	0.72
OFF	0.44	90.00
STATUTORY HOLIDAYS	72.00	0.00
<b>TOTAL</b>	<b>175.45</b>	<b>201.82</b>

#### OVERTIME HOURS

Equivalent Straight Time Hours:

	2017	2018	2017	2018
	Dec	Dec	Year To	Year To
			Date	Date
ADMINISTRATION	0.00	0.00	0.00	0.00
TRAVEL	0.00	2.50	14.00	50.50
ENGINEERING	0.00	0.00	7.50	7.50
INTERDEPARTMENTAL	2.25	0.00	52.75	47.25
PRIVATE WORK	0.00	1.50	6.75	5.25
RECYCLE/GARBAGE	4.00	0.75	26.75	42.25
ROADS	192.50	185.50	693.00	610.50
SEWER COLLECTION	52.00	16.50	299.75	307.38
SIDEWALKS	13.50	36.00	71.25	54.00
STORES	38.00	13.50	54.75	19.50
VEHICLE & EQUIPMENT	0.00	10.00	26.00	38.00
WATER TREATMENT PLANT	20.00	12.00	165.25	254.50
WATER DISTRIBUTION	12.00	12.00	289.00	536.50
TRAINING	0.00	0.00	2.25	0.00
<b>TOTAL</b>	<b>334.25</b>	<b>290.25</b>	<b>1709.00</b>	<b>1973.13</b>

# **TRANSPORTATION REPORT**

**December 2018**

## **ROADS:**

### **Storm Water Management – Urban:**

### **Storm Water Management - Rural:**

- Cleaned up some trees along ditches and rural roadways

### **Hard Top Maintenance:**

- Levelled utility cuts – twice weekly
- Pothole patching as required

### **Loose Top Maintenance**

### **Roadside Maintenance:**

- Continued tree trimming along sidewalks, boulevards and laneways

### **Winter Control:**

- Three (3) events – December 3<sup>rd</sup>, 23<sup>rd</sup> and 26<sup>th</sup>
- Plowed all roadways and lanes as required
- Sanded/salted roads as required
- Plowed all municipal parking lots in downtown area
- Removed snow from Cul-de-sacs
- Removed snow from downtown area before Christmas
- Removed snow from municipal parking lots
- Pushed up snow piles in both snow dumps as required.

### **Traffic Operations:**

- Repaired and replaced signs as required
- Continued replacing signs that failed reflectivity testing



**Regular Maintenance:**

- Garbage pickup - Tuesday and Friday - Downtown and Public Works Shop
- Assisted Engineering with locates and CCTV inspections.
- Assisted with tasks at Civic Centre as required.
- Maintenance checks at the Civic Centre as required
- Repaired deficiencies found in Routine Road Patrols

**Buildings and Grounds:**

- Cleaned Shop as required
- Cleaned vehicles and equipment as required
- Stockpiled additional granular "B" material on December 4<sup>th</sup> and 5<sup>th</sup>
- Plowed snow in all yards

**Private Work:****Sidewalks – Winter:**

- Cleaned snow and ice from Civic Centre sidewalks and applied ice melt as required
- Cleaned snow from underpass sidewalks and downtown corners and applied ice melt or sand/salt as required
- Plowed all sidewalks as required
- Sanded sidewalks at slippery corners outside the downtown area

**Sidewalks – Summer:****Vehicles and Equipment:**

- Preventative Maintenance – pre-trip inspections 5:30 – 7:30 am Monday to Friday
- Regular scheduled maintenance of all vehicles and equipment
- Maintenance and repairs, Fire Department, Water Treatment Plant, Memorial Sports Centre, Day Care, Handi-Van, Airport and Civic Centre Vehicles as required

**Public Relations:**

- Picked up all barricades from Christmas parade.

**Sewer and Water:**

- Provided labour and equipment for Water Distribution and Sewer Collection repairs and maintenance.
- Handed out “Water Turn Off Advisories”, “Drinking Water Advisories” and “Lifting of Drinking Water Advisories” when required
- Issued “Delinquent Account Notices” and turned off water for non-compliance as required.
- Flushed dead end sewer mains.

**Interdepartmental:**

- Hauled Zamboni snow from Memorial Sports Centre twice
- Hydro vacuumed for utility pole installation on December 6<sup>th</sup> for FFPC
- Supplied equipment operator to Parks and Cemeteries for an Interment on December 18<sup>th</sup> and 19<sup>th</sup>
- Provided a labourer to assist with an Internment at Parks and Cemeteries on December 21<sup>st</sup>
- Eric Gustafson provided coverage for vacation at the Airport from December 3<sup>rd</sup> to 9<sup>th</sup>
- Jeff Bragg trained at the Airport from December 10<sup>th</sup> to December 22<sup>nd</sup>.

**Recycling:**

- Emptied glass recycling bin as required
- Pushed up piles in recycling building as required
- Loaded Commercial Recycling Bin as required
- Cleaned up recycling yard

**Training:****Health & Safety:**

- A Joint Health and Safety Committee Meeting was held on December 4<sup>th</sup>.
- A workplace inspection was done at the Public Works building on December 4<sup>th</sup>

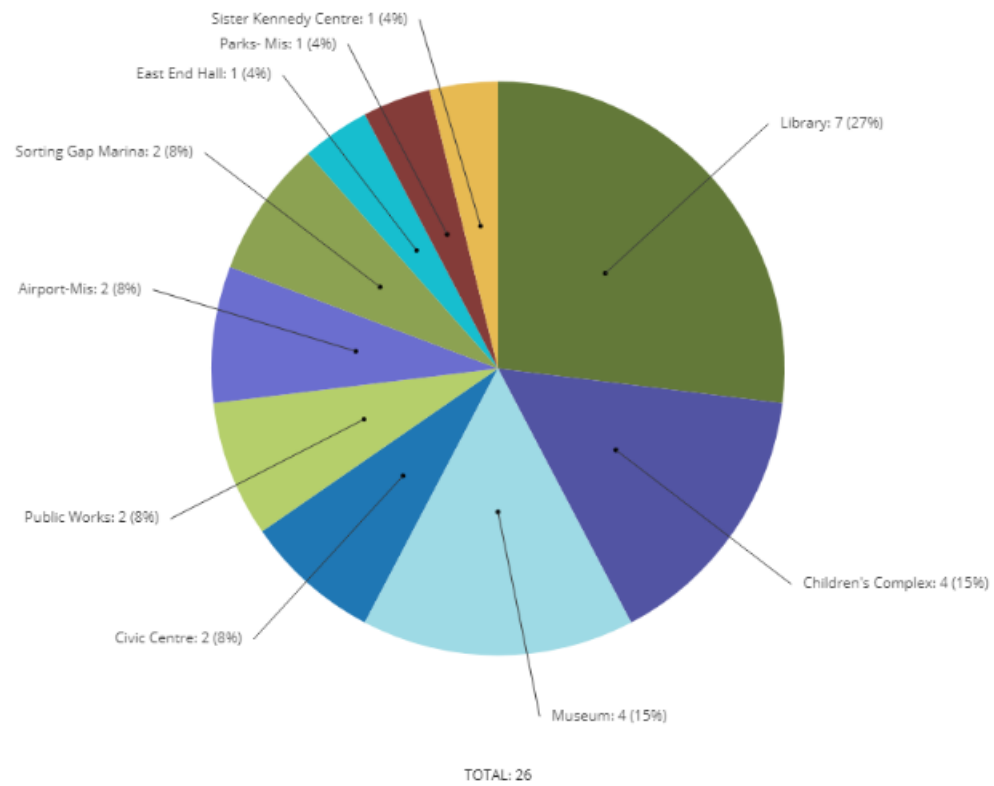
Milt Strachan,  
Superintendent of Transportation

# Work Orders

ID	Origin ID	Asset ID	Department	Work Order Type	Work Order Subtype	Asset Name	Asset Location	Status	Hours	All Notes	Completed Date	Cost
WO-2371			Civic Centre	General Maintenance - Civic Centre	Carpentry			Completed	1	Replace the reserved sign in the parking lot with a FFPC sign	2019-01-02	\$29.29
WO-1875	PM-1784	15214	Civic Centre	Inspection - Civic Centre	Humidifier Monthly Inspection	OPP Humidifier	Mechanical Room 2	Completed	2	Unit was cold, empty and clean. Only had 134 hrs on since last reset. Display indicated no demand. I reset the unit to 0 hrs.	2019-01-08	\$58.58
WO-2392	SR-0024		Com Serv - Children's Complex	General Maintenance-Children's Complex	Lighting Maintenance			Completed	2	All light bulbs, including best start hub side, need to be changed out in the daycare shed/garage area., Replaced 9 light bulbs	2019-01-07	\$76.58
WO-2416			Com Serv - Children's Complex	General Maintenance-Children's Complex	Carpentry			Completed	1	Remove door and hinge on the daycare change table	2019-01-09	\$29.29
WO-2411			Com Serv - Children's Complex	General Maintenance-Children's Complex	Carpentry			Completed	0.5	Daycare main entrance inside door needs to be fix. Contact Elaine for more details., Inspected door, it was working normally when I checked it. Left instructions to call me if it becomes an issue again.	2019-01-10	\$14.65
WO-2489			Com Serv - Children's Complex	General Maintenance-Children's Complex	Snow Removal			Completed	2	Clear snow from solar panels	2019-01-30	\$58.58
WO-2375			Com Serv - East End Hall	Daily Inspection				Completed	19.5	Inspect East End Hall, Weight Scale, Marina, Tourist Information Building, Old Library, Old Nursing Station.	2019-01-31	\$571.16
WO-2472			Com Serv - Library	General Maintenance - Library	HVAC Maintenance			Completed	11.5	Glycol system is leaking. Jim will check for further actions. Location: Hallway Mechanical Room, Pipe union closest to the filter drain valve was a bit loose. Tightened and leak stopped. Will monitor for the next day and then the pipe needs to be re-insulated., Fixed 4 more slight leaks. Will check again Monday for leaks.	2019-01-21	\$336.84
WO-2488		22698	Com Serv - Library	General Maintenance - Library		Glycol+Water Mixture Tank	Closet Mechanical Room	Completed	1	Glycol volume is too low.	2019-01-31	\$143.34
WO-2461	PM-2488	21061	Com Serv - Library	Inspection - Library	Boiler Monthly Inspection	Boiler #1	Closet Mechanical Room	Completed	0.5	Visual inspection..everything looked OK	2019-01-16	\$7.32
WO-2460	PM-2487	21062	Com Serv - Library	Inspection - Library	Boiler Monthly Inspection	Boiler #2	Closet Mechanical Room	Completed	0.5	Visual inspection..everything looked OK	2019-01-16	\$7.32
WO-2464	PM-2598	21081	Com Serv - Library	Preventative Maintenance - Library	Circ Pump Filter Replacement	Pump Filter	Hallway Mechanical Room	Completed	1	Replaced filter & noticed a puddle of glycol on the floor near the drain valve. There was also some in the container under the drain valve.	2019-01-16	\$30.01
WO-2458	PM-2295	21064	Com Serv - Library	Preventative Maintenance - Library	Circ Pump Check	Circ Pump #2	Hallway Mechanical Room	Completed	0.2	All OK	2019-01-16	\$2.93
WO-2457	PM-2294	21063	Com Serv - Library	Preventative Maintenance - Library	Circ Pump Check	Circ Pump #1	Hallway Mechanical Room	Completed	0.2	All OK	2019-01-16	\$2.93

ID	Origin ID	Asset ID	Department	Work Order Type	Work Order Subtype	Asset Name	Asset Location	Status	Hours	All Notes	Completed Date	Cost
WO-2475		21120	Com Serv - Museum	General Maintenance-Museum	HVAC Maintenance	HVAC #2	Museum Rooftop	Completed	1	Rooftop unit kicks out., Cleaned ice from exhaust stack and reset unit. Waited and watched a few cycles and seems ok.	2019-01-23	\$29.29
WO-2486	SR-0028		Com Serv - Museum	General Maintenance-Museum	Carpentry			Completed	1	Emergency exit door on second floor is frozen closed due to icing up.	2019-01-30	\$39.28
WO-2410	PM-2361	21120	Com Serv - Museum	Preventative Maintenance-Museum	HVAC Unit Filter Check/Replace	HVAC #2	Museum Rooftop	Completed		Inspected filters and they are still clean. Reschedule in a couple months	2019-01-14	
WO-2391	PM-2506	21122	Com Serv - Museum	Preventative Maintenance-Museum	HVAC Unit Filter Check/Replace	HVAC #3	Museum Rooftop	Completed	0.5	Inspected and the filters are still clean. Reschedule in a couple months.	2019-01-14	\$14.65
WO-2235	PM-2311	22677	Com Serv - Sister Kennedy	Preventative Maintenance-Sister Kennedy	HRV Filter Wash	HRV	Mechanical Room	Completed	1		2019-01-21	\$29.29
WO-2370			Com Serv-Marina	General Maintenance-Sorting Gap Marina	Lighting Maintenance			Completed	3	Repair the broken light fixture. Had to replace 3 bulb sockets	2019-01-02	\$87.87
WO-2305			Com Serv-Marina	General Maintenance-Sorting Gap Marina	Lighting Maintenance			Completed	11	Light covers are missing. New LED Light bulb requires, 11 fixtures, 4ft, 4 lightbulbs . In washroom, 6 fixture, 2 lightbulbs, 4 ft In washroom, 2 fixture, 2 bulbs, 6 ft 2 covers missing, Jim picked up 2 boxes of bulbs from Civic Center and coded to Marina., Replaced the last 6 bulbs, Installed light cover	2019-01-17	\$322.85
WO-2359		21847	Ops & Fac - Fort Frances Muni Airport	General Maintenance-Airport	HVAC Maintenance	Furnace 2	Terminal Mechanical Room	Completed	1	check furnace #2 kick out and has to be reset to run again., Removed plugged air filter. Will monitor to see if this was the problem., Contractor was called, and had to replace a solenoid	2019-01-25	\$29.29
WO-2357			Ops & Fac - Fort Frances Muni Airport	General Maintenance-Airport	Carpentry			Completed	6	MAKE REPAIRS TO SOUTH WINDOW OF THE GARAGE IN THE UPSTAIRS BOARDROOM .WINDOW IS FALLING OUT. Please contact Mike or Tom for more info., Sealed window with spray foam and used metal straps to hold the window in until new windows can be installed.	2019-01-25	\$188.52
WO-2308			Ops & Fac - Parks Board	General Maintenance-Park	Carpentry			Completed	18.5	1. Plugged sewer inlet in McIrvine Rink Building. 2. Take the internal wall 3. Block the front door	2019-01-07	\$700.99
WO-2418			Ops & Fac - Public Works	General Maintenance-PW	HVAC Maintenance			Completed	4	Please Fix the Men's Washroom Vent.	2019-01-10	\$117.16
WO-2160	PM-2227	22604	Ops & Fac - Public Works	Preventative Maintenance	Furnace Filter Change	Furnaces	Furnace Room	Completed	0.5	Replaced filter	2019-01-29	\$57.77

## January Work Orders Distribution



## January General Maintenance Work Orders Distribution

