

TOWN OF FORT FRANCES

AGENDA - February 11, 2019

COMMITTEE OF THE WHOLE MEETING

Committee Room and Council Chambers, Civic Centre

(Session No. 007) 4:00 p.m. **(PLEASE NOTE TIME CHANGE)**

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1. **Call to Order**
2. **Non-agenda items identified to be considered later in this meeting, both in-camera and in open meeting.**
3. **Disclosure of pecuniary interest and the general nature thereof.**
4. **In-Camera:**
 - 4.1 Litigation or Potential Litigation, including matters before administrative tribunals, affecting the municipality or local board: Agency One Matters.
 - 4.2 A proposed or pending acquisition or disposition of land by the municipality or local board: Expression of Interest
 - 4.3 A trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board: Consultants Report - RFP.
 - 4.4 Personal matters about an identifiable individual, including municipal or local board employees: Personnel Matter
- verbal discussion led by D. Brown, CAO
5. **Public Session Resumes in Council Chambers:**
6. **Council Reports on Board & Committee Activity:**
 - 6.1 Mayor J. Caul - Verbal Update
Councillor D. Judson - Verbal Update
Councillor J. McTaggart - Verbal Update
Councillor R. Wiedenhoeft - Verbal Update
7. **Consent Agenda:**
 - 7.1 Safe Communities Rainy River District Per Capita Financial Request. 5 - 7
- approval of this report will agree to the recommendation of the Administration and Finance Executive Committee to approve the Safe Communities Rainy River District \$.50 per capital financial request in

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	the amount of \$3,977.50 for 2019.	
7.2	Proposed Draft Fence By-Law. - approval of this report will agree with the recommendations of the Planning and Development Executive Committee to authorize the preparation of an authorizing By-Law for execution by Mayor and Clerk.	8 - 21
7.3	Airport Facility Lease Renewal - CBRE Maintenance Garage Bay - November 1, 2019 to March 31, 2020. - approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee to renew the lease with CBRE at \$107.65 per day for the five (5) month term commencing November 1, 2019 to March 31, 2020 and that Mayor and Clerk be authorize execution of the land lease agreement and authorizing by-law on behalf of the Corporation.	22 - 23
7.4	Adoption of a Tree Canopy Policy. - approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee to approve the Tree Canopy Policy dated February 2019.	24 - 28
7.5	Letter dated January 22, 2019 re: Relay for Life Use of the Point Park - approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee to 1) Grant permission to Relay for Life to hold their 2019 event at the Point Park provided they furnish suitable proof of insurance; 2) The event organizers contact the O&F Division to provide for the use of barricades and other items as required in advance of the event; 3) The event organizers are responsible for the collection and disposal of all waste from the event.	29 - 30
7.6	Report No. 2 Establishing 2019 Water and Sewer Rates. - approval of this report will agree with the recommendations of the Operations and Facilities Executive Committee to approve Scenario 5 on Spreadsheet No. 1 as the preferred scenario and further that the 2019 rates be approved as laid out in the report.	31 - 44
7.7	Site Plan Control Agreement for the OPP Detachment 901 Colonization Road - approval of this report will agree to the recommendation of the Planning & Development Executive Committee to accept the Site Plan Control agreement allowing the developer to review and sign and further that the Mayor and Clerk will execute the signed Site Plan Control agreement allowing a building permit application to be started for the development.	45 - 62

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7.8 Request from J. Petrin Fort Frances Homeless Committee - use of East End Hall - approval of this report will consider the matter closed as alternate arrangements have been secured.	63 - 64
7.9 Request from Age Friendly Committee - Drop Off Areas for Older Adults. - approval of this report will agree with the recommendation of the Community Services Executive Committee to refer the matter to Planning and Development Executive Committee to have the By-Law department do additional research as laid out in the report.	65 - 67
7.10 Council Relations Policy, - approval of this report will agree to the recommendation of the Administration and Finance Executive Committee to approve and implement this policy.	68 - 71
8. <u>Administration and Finance Division:</u>	
8.1 Councillor Michael Behan - RRDMA Annual General Meeting Per Diem. - approval of this report will agree with the recommendation of the Administration and Finance Executive Committee to approve Schedule "F" Travel Statement - Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Michael Behan for his attendance at the RRDMA Annual General Meeting on January 19, 2019.	72 - 73
8.2 Councillor Andrew Hallikas - RRDMA Annual General Meeting Per Diem. - approval of this report will agree with the recommendation of the Administration and Finance Executive Committee to approve Schedule "F" Travel Statement - Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Andrew Hallikas for his attendance at the RRDMA Annual General Meeting on January 19, 2019.	74 - 75
8.3 Councillor Douglas Judson - RRDMA Annual General Meeting Per Diem. - approval of this report will agree with the recommendation of the Administration and Finance Executive Committee to approve Schedule "F" Travel Statement - Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Douglas Judson for his attendance at the RRDMA Annual General Meeting on January 19, 2019.	76 - 77

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8.4 Councillor Rick Wiedenhoeft - RRDMA Annual General Meeting Per Diem.	78 - 79
- approval of this report will agree with the recommendation of the Administration and Finance Executive Committee to approve Schedule "F" Travel Statement - Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Rick Wiedenhoeft for his attendance at the RRDMA Annual General Meeting on January 19, 2019.	
9. <u>Planning and Development Division</u>	
9.1 Industrial Zoned Property Review within Community Limited.	80 - 83
- approval of this report will agree with the recommendation of the Planning Division that Council provide Administration with direction to develop a Interim Control By-Law for the purposes laid out in the report and further approve that the Town retain the necessary planning expertise, through the RFP process (to be advertised in the 2nd quarter of 2019) to thoroughly investigate and assess how Industrial properties will be developed in the future within our community.	
10. <u>Information:</u>	
10.1 Operations and Facilities Division - Public Works Area - Operations Statistics - November 2018.	84 - 88
10.2 Operations and Facilities Division - Public Works Area - Operations Statistics - December 2018.	89 - 92
10.3 Operations Maintenance Summary for January 2019.	93 - 96
10.4 Financial Indicators.	97 - 99
10.5 Complaint Register - November and December 2018 and January 2019.	
11. <u>Non-agenda items:</u>	
12. <u>ADJOURNMENT</u>	



**ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2019/16**

TO: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: February 1, 2019
SUBJECT: Safe Communities Rainy River District Per Capita Financial Request

BACKGROUND

At the January 28, 2019 Council Meeting, the letter received from the Safe Communities Rainy River District (Rainy River Valley Safety Coalition) requesting continuation of per capita funding was referred to the Administration & Finance Executive Committee for recommendation.

The Safe Communities Rainy River District is requesting continuation of the \$0.50 per capita funding for safety related programs that promote both healthy and safe lifestyles within the district. Based on our population of 7,955, the per capita funding would be in the amount of \$3,977.50 for 2018. The draft 2019 General Operating Budget presently has a line item amount of \$4,000.00 for the Rainy River District Safety Coalition.

RECOMMENDATION

The Administration & Finance Executive Committee recommends approval of the \$0.50 per capita financial request received from the Safe Communities Rainy River District in the amount of \$3,977.50 for their endeavors.

Council Approval of This Report Will Agree to the recommendation of the Administration & Finance Executive Committee to approve the Safe Communities Rainy River District \$0.50 per capita financial request in the amount of \$3,977.50 for 2019.



c/o 116 First Street
Fort Frances, ON
P9A 1K2

January 9, 2019,

Mayor and Council
Town of Fort Frances
320 Portage Ave
Fort Frances, ON, P9A 3P9



Dear Mayor and Council,

Safe Communities Rainy River District and its partners are continuing to be active in safety programs throughout our district. We are grateful for the support of our municipalities, both financially and spiritually. We take care to use the funds wisely.

We are still addressing the four areas of priority from our strategic plan completed in 2017.

- 1. Falls - this includes all age demographics.**
- 2. Work and Leisure injuries**
- 3. Mental Health including Substance Abuse – also includes self-harm**
- 4. Transport injuries – any injuries that occur during any type of transportation – eg. Boating, driving, snowmobiles, trains, etc.**

Using the priorities as a guideline, we evaluate which partners are addressing the issues, support their programs, and also fill the holes in programming.

Last year we helped with the start-up of the Rainy River Association of First Responders, who are committed to helping with area events and providing safety information throughout the district as well as training for infant car seat installers.

We continue to support Safe Grad, Sidne, Meti-man, first responders, Substance Abuse Prevention Team and other safety initiatives.

We encourage funding requests from area organizations to be used in the delivery of safety initiatives.

We continue to manage funds for different safety programs, maintain contacts with Safe Communities across the country through monthly conference calls, and participate in Parachute Safety Programs including bike safety, falls prevention and teen driver activities.

Our success in promoting safety within all of our district communities is dependent on all of our partners. Their dedication in providing safety programs is to be commended.

Safe Communities Rainy River District requests your consideration for the continuation of funding of \$.50 per capita for 2018/2019 endeavors, as we strive to ensure our communities become a safer place to live, learn, work, and play.

We will be hosting a strategic planning session this year in anticipation of our re-designation process that will take place in 2020. . If you have any questions, please do not hesitate to give us a call. Thank you in advance for your kind consideration to support our efforts.



Linda Plumridge, Chair
Safe Communities Rainy River District
807-274-5373
info@safetycoalition.ca

Date: February 5th, 2019

Report To: Mayor & Council

From: Patrick Briere, By-Law Enforcement Officer

Re: Proposed Draft Fence By-Law.

As some of you may be aware, the previous Council at their regular meetings from September to November 2018 had received a couple of letters from a resident requesting approval to build an over height fence in their rear yard. This issue was referred to the Planning & Development Executive Committee for recommendation. The Planning & Development Division ultimately made the recommendation to allow an over height fence of 9 feet to be approved. The previous Council requested changes to the By-Law to be made prior to making a decision on the over height request. Ultimately, the over height fence request was approved at a maximum height of 9 feet in the rear yard only and direction was provided to Administration to review and make changes to the Fence By-Law #40/17.

With this stated, the Planning & Development Executive Committee at their regular meeting on February 4th, 2019 has reviewed the draft by-law and the changes that were completed with Administration. The Planning & Development Executive Committee was satisfied with the changes that are being proposed.

The Planning & Development Executive Committee is recommending that Council approve the draft by-law as presented and authorize Administration to prepare an appropriate by-law for signing by Mayor and Clerk.

Respectfully submitted,

Original Signed By

Patrick Briere
By-Law Enforcement Officer

<p>Council approval of this report will: authorize the preparation of an appropriate By-Law for signing by Clerk & Mayor.</p>
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TOWN OF FORT FRANCES DRAFT BY-LAW

A BY-LAW OF THE CORPORATION OF THE TOWN OF FORT FRANCES TO LICENCE AND REGULATING FENCES WITHIN THE MUNICIPALITY.

WHEREAS the Council of the Corporation of the Town of Fort Frances deems it necessary and expedient to pass a by-law to regulate fences within the Municipality.

AND WHEREAS the *Municipal Act, 2001*, as amended provides that a municipal power shall be exercised by by-law.

AND WHEREAS the *Municipal Act, 2001*, as amended authorizes a single tier municipality to pass by-laws respecting structures, including fences and signs;

AND WHEREAS the *Municipal Act, 2001*, as amended provides that a municipality may provide that the Line Fences Act does not apply to all or any part of the municipality;

AND WHEREAS the *Line Fences Act, R.S.O. 1990, Chapter L.17*, provides that, with the exception of section 20 the *Line Fences Act* does not apply to land in an area that is subject to a by-law for apportioning the costs of line fences passed under the *Municipal Act, 2001*;

AND WHEREAS on February 11th, 2019, Council approved a recommendation from the Planning & Development Executive Committee to review and update the Fence By-Law.

NOW THEREFORE, the Council of The Corporation of the Town of Fort Frances enacts as follows:

SECTION 1- DEFINITIONS

“adjoining owner” – means the owner of the land that is adjoining to the land of another owner;

“corporation” – means The Corporation of the Town of Fort Frances;

“fence” – means a railing, wall, line of posts, wire, gate, boards, pickets or other similar substances used to endorse or divide in whole or in part a yard or other land to establish a property boundary or to provide privacy and includes any hedge or grouping or thick growth of shrubs or trees acting as continuous barrier which is other than an essential component to a building;

“intersection” – means the area embraced within the prolongation or connection of the lateral street lines of two or more streets that join one another at an angle, whether or not one street crosses the other;

“lane” – means a public thoroughfare which affords only a secondary means of access for vehicular traffic to abutting lots and which is not intended for general circulation;

“line fence” – means a fence marking the boundary between adjoining parcels of land;

“lot” – means a parcel of land which is capable of being legally conveyed pursuant to Section 50 of the Planning Act;

“lot, corner” – means a lot situated at the intersection of two or more streets, or at the intersection of a street and a railway right-of-way, or a lot butting on one or more parts of the

same street, in which an interior angle of less than one hundred and thirty-five (135) degrees is contained, between the front and side lot lines abutting by the said street or streets;

“lot interior” – means a lot other than a corner lot;

“lot line” – means any boundary of a lot and/or the vertical projection thereof;

“lot line, front” - means

- a) in the case of an interior lot, the lot line dividing the lot from the street;
- b) in the case of a corner lot, the shorter lot line abutting the street;
- c) in the case of a through lot or a corner lot with two lot lines of equal length abutting roads, the lot line used for the principle entrance; and iv) in the case where a lot abuts only a road cul-de-sac, all of the frontage on the road cul-de-sac.

“lot line, rear” - means the lot line farthest from or opposite to the front lot line;

“lot line, side” - means a lot line other than a front or rear lot line;

“non-residential property” - means a property with uses other than residential or multi-residential and includes schools and other institutional uses but does not include a street or public walkways;

“open construction” - includes chain link or lattice or other similar open construction;

“owner” - means the registered owner, lessee, tenant, mortgagee in possess or the person in charge a parcel of land;

“officer” - means a Municipal By-Law Enforcement Officer or Provincial Offences Officer or a Police Officer or Chief Building Official, whose duties include the enforcement of this by-law;

“parcel of land” - means an area of land held in unity of ownership;

“person” - means an individual, firm, corporation, association, or partnership and includes an Owner;

“public authority” - means any Federal, Provincial, District or Municipal agencies, including local boards thereof, any Public Utility Commission including telephone, gas and hydro and all Boards of Education;

“residential property” - means a property that is used for residential purposes;

“sight triangle” - means a triangular area of visibility that is determined by measuring, from the point of intersection of two street lines of a corner lot a distance of 4.5 metres along each street line and joining such points with a straight line, or where the two street lines do not intersect at a point, the point where such street lines would intersect based on the projection of the street lines or the intersection of the tangents to the street lines. (See Diagram 1 — Schedule "A");

“street” - means a public highway or public road under the jurisdiction of the Corporation and which is presently open and maintained by the corporation on a year-round basis;

“street line” - means: the limit of the street and is the dividing line between a lot and a street;

“swimming pool” – means any outdoor structure, object or thing located on privately owned property that is intended to be used for swimming, wading, diving, bathing, soaking (including a hot tub) in which the depth of water at any point can exceed 0.6 metres (2 feet).

“temporary fence” - means: a fence erected or maintained for a defined and limited period of time and, in no case shall such duration exceed six months unless required to remain by law or by a public authority in the interests of safety;

“through lot” - means: a lot bounded on opposite sides by streets.

“uncontrolled intersection” means an intersection of two or more streets where no traffic lights or four-way stop signs are used to indicate the right-of-way;

“yard” - means any unoccupied space appurtenant to a building measured from the closest supporting structure of the building to the lot line. (See Diagram 2 —Schedule A);

“yard, front” - means a yard extending across the full width of the lot between the front lot line and the nearest part of any building or structure for which the yard is required;

“yard, rear” - means a yard extending across the full width of the lot between the rear lot line and the nearest wall of any building on the lot for which the yard is required;

“yard side” - means a yard extending from the front yard to the rear yard;

“zoning by-law” - means any by-law administered by the Town passed pursuant to section 34 of the Planning Act, R.S.O. 1990, c.P.13, or a predecessor or successor thereof, as may be amended from time to time.

SECTION 2 - GENERAL PROVISIONS

2.1 SHORT TITLE

This By-law shall be cited as the Fence By-Law.

2.2 SCOPE

Except where otherwise provided, the provisions of this By-law shall apply to all persons and property within the geographic limits of the Town of Fort Frances.

2.3 ENFORCEMENT

This By-law shall be enforced by a Municipal By-Law Enforcement Officer or Provincial Offences Officer or a Police Officer or Chief Building Official, whose duties include the enforcement of this by-law;

2.4 CONFLICTS WITH OTHER BY-LAWS

Where a provision of this By-law conflicts with a provision of another by-law in force in the Town, the provision that establishes the higher standard in terms of protecting the health, safety and welfare of the general public and the environmental wellbeing of the municipality, shall prevail to the extent of the conflict.

2.5 SEVERABILITY

Should any section of this by-law be declared by a Court of competent jurisdiction to be ultra vires or illegal for any reason, the remaining parts shall nevertheless remain valid and binding, and shall be read as if the offending section or part had been struck out.

SECTION 3 – FENCES – CONTRARY TO REGULATIONS

3.1 No person shall have, permit, construct, erect or maintain or cause to have permit, construct, erect, or maintain a fence within the Town of Fort Frances unless such fence is in compliance with this by-law, and/or any other by-law that may apply.

SECTION 4 – FENCES ON TOWN PROPERTY

4.1 No person shall have, permit, construct, erect, or maintain, or cause to have, permit, construct, erect, or maintain, a fence on property of The Corporation of the Town of Fort Frances, including any street, unless:

- a) written consent or authorization of the Corporation has been obtained;
- b) such fence conforms to the provisions of this by-law; and
- c) the person seeking to construct on Town property agrees, if required, to enter into an encroachment agreement with the Corporation to provide for the removal of same from the property as and when directed to do so.

SECTION 5 – GENERAL PROVISIONS – ALL FENCES

- 5.1 No fence shall be constructed, maintained or caused to be constructed or maintained such that it encroaches on or over a roadway or sidewalk or which adversely affects the safety of or constitutes an obstruction of view or impedes the passage of vehicular or pedestrian traffic
- 5.2 No fence shall be located or constructed so as to block access to a parking space as required by the Zoning By-Law unless such fence is constructed with a gate at least 2.59 metres (8.5 feet) wide giving access to such parking space.
- 5.3 Barbed wire and/or razor wire shall not be used on any residential property.
- 5.4 Notwithstanding the provisions of Section 7, barbed wire and/or razor wire may be used on residential or non-residential property as part of or in conjunction with any fence required by law for public safety or the protection of property, provided no barbed wire or razor wire is located less than 2.14 metres in height above the ground.
- 5.5 No fence may be electrified unless the land which it encloses is lawfully used for agricultural purposes or the containment of livestock.
- 5.6 Section 7 does not apply to fences used for agricultural purposes or the containment of livestock.
- 5.7 No fence shall be maintained or caused to be maintained in a damaged or un-repaired state or condition by reason of fire, decay or otherwise and all fences shall be constructed or caused to be constructed in a sound manner and shall be protected by paint, preservative or other suitable weather resistant material.
- 5.8 All fences including masonry, brick, stone and concrete, iron and metal and metal sheet fences shall be constructed and maintained in a manner to ensure safety and structural stability.
- 5.9 Fences constructed of chain link, shall:
 - a) be constructed of galvanized steel wire not less than 2.65 mm diameter (No. 12 gauge) or of minimum .89 mm diameter (No. 14 gauge) steel wire covered with vinyl or other approved coating forming a total thickness equivalent to 2.65 mm diameter (No. 12 gauge) galvanized wire; and
 - b) be supported by a minimum 38 mm diameter galvanized steel posts each securely embedded in concrete and spaced not more than 3.05 metres on centre. Horizontal top and

bottom rails shall be of 31 mm minimum diameter galvanized steel, except that a 6 mm diameter galvanized steel tension rod may be substituted for the bottom horizontal rail.

- 5.10 Fences constructed of wood shall be supported by a minimum 89 mm by 89 mm or 125 mm diameter posts each securely embedded and be spaced not more than 3.05 metres on centre. The portion below grade treated with a wood preservative. Horizontal top and bottom rails shall be of a minimum of 38 mm by 89 mm utility grade or better.
- 5.11 Where in order to make repairs, alterations or improvements to a fence, an owner of the fence is required to enter upon the adjoining land; before entering said land the owner shall advise the Town of Fort Frances of the need to make such entry. Prior to entry the Town of Fort Frances will advise the adjoining owner of the need for entry on his land. The owner of the fence shall ensure that the adjoining land is left in the same condition it was prior to such entry.
- 5.12 Where a fence is being erected between two lots, unless otherwise agreed between the owners of the said lots, the posts and structural members shall be located on the side of the fence facing the lot whose owner is erecting the fence.
- 5.13 A fence may be erected as a means of protection or as a means of landscaping along any lot line. Provided that if the fence is a hedge or grouping or thick growth of shrubs or trees acting as a continuous barrier, it shall be located a minimum of 0.6 metres from the lot line.

SECTION 6 – RESIDENTIAL PROPERTY SPECIFIC PROVISIONS

- 6.1 On a lot used for residential purposes no person shall have, permit construct, erect, or maintain, or cause to have, permit construct, erect, or maintain a fence
 - a) exceeding 1.22 metres in height within the front yard;
 - b) exceeding 1.83 metres in height within the rear or side yard, subject to the Sight Triangle provisions.
- 6.2 Notwithstanding section 6.1 fence height regulations shall not apply
 - a) where such residential property is abutting and such fence is contiguous to a non-residential property, but in no event shall such fence exceed a height of 2.75 metres;
 - b) where grade elevations of adjacent lots differ, that portion of any fence exceeding 1.83 metres in height as measured from the lower of the differing grades shall be constructed of chain link, lattice or similar open construction so as to provide a uniform direct passage of light and air.
 - c) where the grade contours within a lot make compliance with the fence height regulations in Section 11 impossible, a fence may exceed 1.22 metres in height in the front yard, or 1.83 metres in height elsewhere on the lot, provided that the average height of the fence over any 2.44 metre portion does not exceed the said fence height regulations.

SECTION 7 – NON-RESIDENTIAL PROPERTY SPECIFIC PROVISIONS

- 7.1 On a lot used for non-residential purposes, no person shall have, permit, construct, erect, or maintain, or cause to have, permit, construct, erect, or maintain a fence
 - a) exceeding 2.75 metres in height unless required by law or by a public authority in the interests of public safety to do so.
 - b) other than an unobstructed chain link fence having links of no less than 13.00 square centimeters and which does not otherwise exceed fence height requirements contained in

this by-law that exceeds 1.2 metres in height if such fence is located within the sight triangle.

- 7.2 Fences around tennis courts may be erected to a maximum height of 3.7 metres provided that
- a) the fence shall be constructed of chain link with adequate posts, support wires and bracing of a corrosion resistant or treated material; and
 - b) shall not be located closer than 0.6 metres to any lot line.

SECTION 8 – LINE FENCES ACT

8.1 The Line Fences Act shall not apply to any part of the Town of Fort Frances.

SECTION 9 – SAFETY

9.1 Notwithstanding any height restriction for fences in this by-law, the Corporation or any public authority with jurisdiction over a specific use or matter may, in writing, permit a fence to whatever height is necessary to ensure public safety.

9.2 Notwithstanding any of the provisions herein to the contrary, where, in the opinion of the Corporation, an obstruction exists that adversely affects the safety of vehicular or pedestrian traffic, the height restrictions of this by-law shall not apply.

SECTION 10 – SIGHT TRIANGLE

10.1 Notwithstanding any of the provisions herein to the contrary, where, in the opinion of the Corporation, an obstruction exists within the sight triangle, the height restrictions of this by-law shall not apply.

SECTION 11 – CALCULATION OF HEIGHT

11.1 For the purpose of this by-law, the height of any fence is calculated from the mean grade elevation of the ground at the lot lines to the highest point of the fence.

11.2 Where the level of ground is altered or the base on which the fence is situated is arranged for the purpose of raising a fence to a height which would otherwise have been unlawful, there shall be included in the calculation of the height of the fence the vertical measurement of the alteration or of the arrangement.

SECTION 12 – SWIMMING POOL FENCE PROVISIONS

12.1 Every owner of a swimming pool shall ensure that a fence is erected and maintained surrounding such pool and the fence shall:

- a) have a height of not less than 1.2 metres (4 feet) measured from ground level to the top of the fence where the pool is located;
- b) Be located at a distance of not less than 1.5 metres (5 feet) from the swimming pool;
- c) The bottom of all fences shall be at grade level.
- d) Be equipped with a gate that can be locked with a locking mechanism located on the pool side of the gate at least 1 metre (3.3 feet) above ground level and have no opening between the bottom of the gate and the ground at any point directly below the gate;

- e) Be built with materials and maintained in such a manner so as to prevent the climbing thereof;
- f) Where an owner is exempt from the requirement of a fence as a pool enclosure under section 16, ensure that every ladder or other stair assembly providing access to the pool is locked in a position so as to prevent entry to the pool at all times when the pool is not being used.
- g) Where an owner is exempt from the requirement of a fence as a pool enclosure for a hot tub under section 16, ensure that the hot tub is adequately secured by a cover and locked and in place over the tub at all times when the tub is not in use.

SECTION 13 – OFFENCE AND PENALTIES

13.1 Any person who contravenes, suffers or permits any act or thing to be done in contravention of, or neglects to do or refrains from doing anything required to be done pursuant to any provisions of this By-Law or any permit or order issued pursuant thereto, commits an offence and except where specifically set out in Schedule “B” attached to and forming part of this By-Law, shall be liable of a fine of not more than \$5,000 pursuant to the Provincial Offences Act, R.S.O., 1990, c. P.33, As amended. Where an offence is a continuing offence, each day that the offence is continued shall constitute a separate and distinct offence.

13.2 An Officer and/or anyone under the Officer’s direction may enter on land at any reasonable time for the purpose of carrying out an inspection to determine whether this by-law is being complied with.

13.3 No person, shall hinder or obstruct, or attempt to hinder or obstruct, any person who is exercising a power or performing a duty under this by-law.

13.4 For the purposes of an inspection, the Officer may:

- a) require the production for inspection of documents relevant to the inspection;
- b) inspect and remove documents or things relevant to the inspection for the purpose of making copies or extracts;
- c) require information from any person concerning a matter related to the inspection; and,
- d) alone or in conjunction with a person possessing special or expert knowledge, make examinations or take photographs necessary for the purposes of the inspection.

SECTION 14 – REMEDIAL ACTIONS

14.1 Every person who has, erects, constructs, maintains, or permits to be erected, constructed or maintained, any fence that does not comply with the provisions of this by-law shall forthwith take any necessary action to ensure that the fence complies with the provisions of this by-law.

14.2 In default of the work required by this by-law not being done by the person directed or required to do it, the Town, in addition to any other remedies it may have, may do the work or cause the work to be done, at the person's expense, and may enter upon the land, at any reasonable time for this purpose.

14.3 The Town may recover the costs incurred by it in doing the work or causing it to be done from the person directed or required to do it by action or by adding the costs to the tax roll and collecting them in the same manner as property taxes.

SECTION 15 – EXCEPTIONS

15.1 The provisions of this by-law shall not apply to the erection of fences, temporary or otherwise, erected in the interest of public safety as may be determined by the Officer.

15.2 Notwithstanding any other provision herein, a fence, which is constructed as a requirement of a registered agreement or agreements entered into with The Corporation of the Town of Fort Frances pursuant to the provisions of the Planning Act, as amended, or any plans approved by the Town, shall be deemed not to contravene the provisions of this by-law.

15.3 This By-Law does not apply to a public authority which erects or causes to erect a noise barrier along a street or erects or causes to erect any other type of fence along a street for the purposes of ensuring public safety, noise control, or any other similar purpose.

15.4 Notwithstanding the provisions of this by-law to the contrary, save and except for a fence which is located within a sight triangle, any fence that is in existence prior to the date of the enactment of this by-law, and in compliance with other applicable regulations, including the Town of Fort Frances by-laws, shall be deemed to comply with this by-law and may be maintained with the same material, height and dimension as previously existed.

SECTION 16 – EXEMPTION

16.1 In the case of an above-ground swimming pool, a fence is not required where ALL of the following criteria are met:

- a) The vertical sides of the pool and any deck or other assembly forming part of the pool are the same or greater in height than the minimum height of the fence height requirements for pools; and
- b) Such vertical sides and assemblies are constructed and maintained in such a manner to prevent the climbing thereof; and
- c) Any ladder or stair providing access to the swimming pool or to any deck or other assembly forming part of the swimming pool is hinged and constructed in such a manner as to be latched in an upright position and is lockable or is equipped with a roll-down ladder cover or similar device that is lockable, thereby preventing entry to the pool;
- d) In the case of a hot tub, a fence is not required where the hot tub is adequately secured by a cover equipped with a locking device.

16.2 Every application for an exemption shall be in writing and shall contain the following supporting documentation:

- a) Property survey or site plan;
- b) Specifications pertaining to the description of the fence;
- c) Specifications pertaining to the construction and installation of the fence; and
- d) The application fee (if applicable).

SECTION 17 - REPEAL

17.1 By-Law 40/17 and all amendments are hereby repealed.

This By-Law shall come into force and take effect on the final passing thereof.

READ THREE TIMES and finally passed in open Council this 25th day of February 2019.

J. Caul, Mayor

E. Slomke, Clerk

SCHEDULE “A” – By-Law #

DIAGRAM 1 – SIGHT TRIANGLE

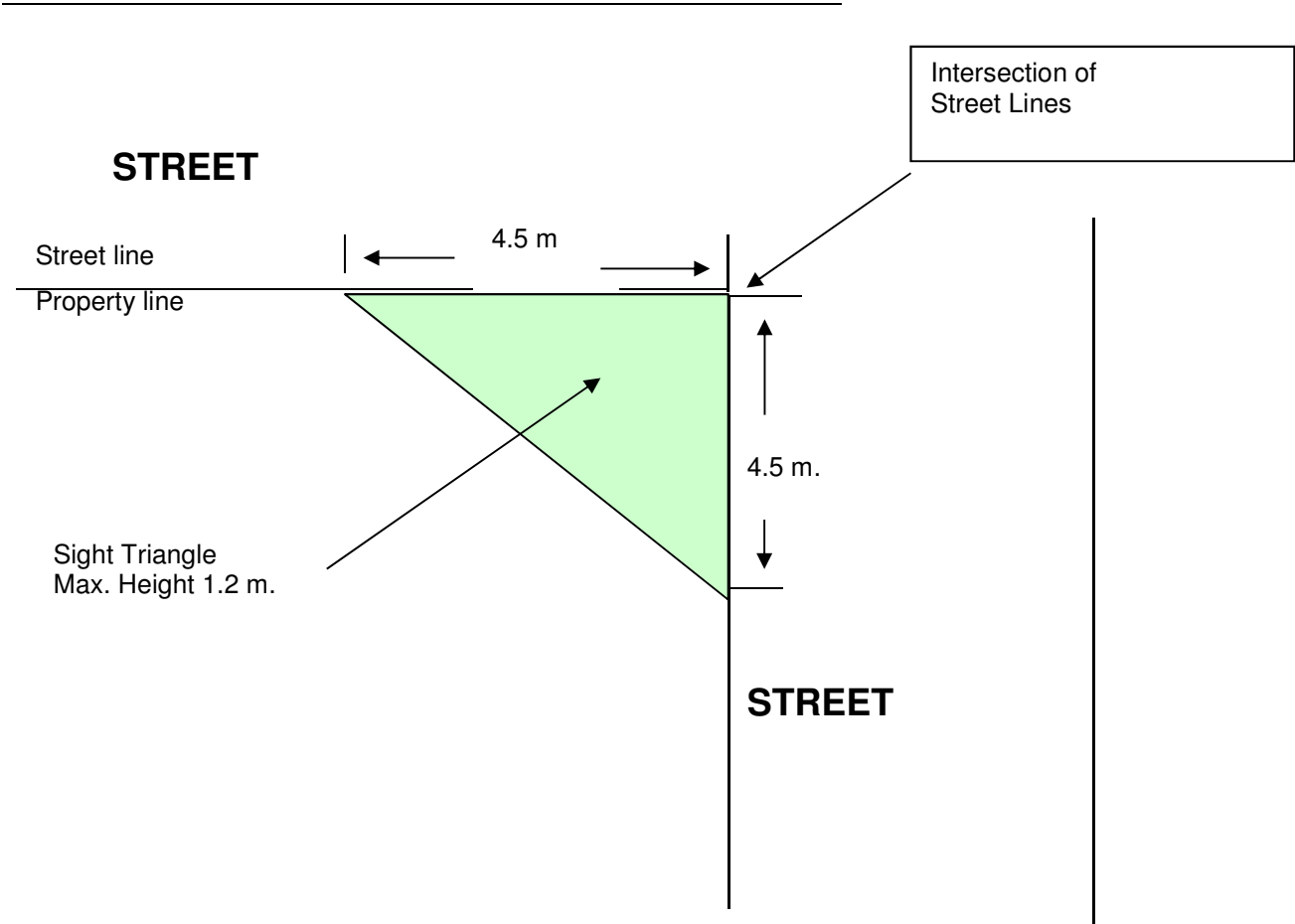
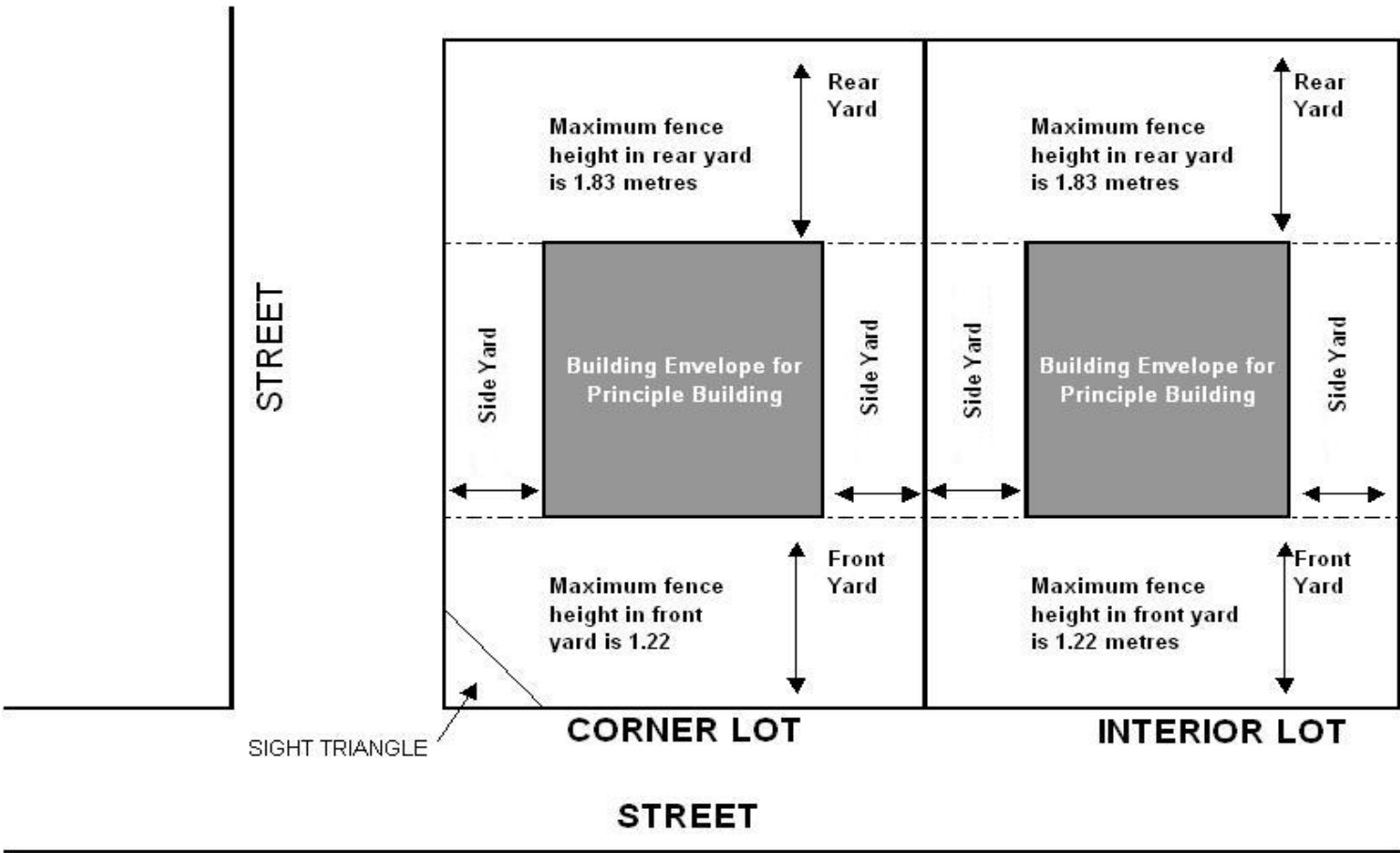


DIAGRAM 2 – RESIDENTIAL PROPERTIES - YARD



Schedule “B” By-Law #

Town of Fort Frances

Application for a Permit to Construct A Swimming Pool Fence

For use by Principal Authority	
Application number:	Permit number (if different):
Date received:	Roll number:

Application submitted Town of Fort Frances
(Name of municipality, upper-tier municipality, board of health or conservation authority)

A. Project information			
Building number, street name		Unit number	Lot/con.
Municipality	Postal code	Plan number/other description	
Project value est. \$		Area of work (m²)	
B. Applicant			
Applicant is: <input type="checkbox"/> Owner or <input type="checkbox"/> Authorized agent of owner			
Last name	First name	Corporation or partnership	
Street address		Unit number	Lot/con.
Municipality	Postal code	Province	E-mail
Telephone number ()	Fax ()	Cell number ()	
C. Owner (if different from applicant)			
Last name	First name	Corporation or partnership	
Street address		Unit number	Lot/con.
Municipality	Postal code	Province	E-mail
Telephone number ()	Fax ()	Cell number ()	
D. Builder			
Last name	First name	Corporation or partnership (if applicable)	
Street address		Unit number	Lot/con.
Municipality	Postal code	Province	E-mail
Telephone number ()	Fax ()	Cell number ()	
E. Purpose of application			
<input type="checkbox"/> New Construction of a Swimming Pool Fence <input type="checkbox"/> Replacement of existing Swimming Pool Fence			
Type of Fence			
Description of Proposed Fence Work			
F. Attachments			
i. Attach a site plan illustrating the dimensions of the parcel of land on which it is proposed to erect a swimming pool fence. Indicate the location and dimensions of all existing fences and buildings, and the dimensions of the proposed fence. Indicate the use of property (Zoning) and of adjoining properties, and the location of adjoining highways, roads and pedestrian sidewalks, etc.			
ii. Attach types and quantities of plans and specifications for the proposed construction that are prescribed by the Fence By-Law.			
G. Declaration of applicant			
I _____ certify that:			
(print name)			
1. The information contained in this application, attached schedules, attached plans and specifications, and other attached documentation is true to the best of my knowledge.			
2. If the owner is a corporation or partnership, I have the authority to bind the corporation or partnership.			
_____		_____	
Date		Signature of applicant	

Schedule "C" By-Law #
Town of Fort Frances



PERMIT TO CONSTRUCT A SWIMMING POOL FENCE

Planning & Development Division
320 Portage Avenue
Fort Frances, ON P9A 3P9
(807) 274-5323

Permit No. _____

Roll No. _____

Date Issued: _____
DD/MM/YYYY

Issued by: **Town of Fort Frances**

Issued to (Owner's Name):		Address:	
Contractor's Name:		Address:	
Description of Swimming Pool Fence to be Erected:			
Main Permitted Use of Building or Lot:			Zone:
Street & No.	On the		Side, Between
Lot No.	Plan No.	Value of Construction:	
		Permit Fee: \$	
NOTE:			
The issuance of Permit to Construct a Swimming Pool Fence under the authority of this by-law does not relieve a person of the responsibility of complying with other agency requirements with respect to swimming pools or the construction of swimming pool fences.			
REMARKS:			
<div><div></div><div></div><div></div></div>			
Date		Issued By: T. Dennis, CBO/Planner	

Inspection of Swimming Pool Fence:

☐ **Approved**

Date Completed: _____

Inspector Signature: _____

☐ **Requires Further Work**

Description of Work to be Done:

February 6, 2019

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

RE: Airport Facility Lease Renewal – CBRE Maintenance Garage Bay November 1, 2019 to March 31, 2020

For a number of years, CBRE on behalf of the Ministry of Natural Resources and Forestry Conservation Officers has entered into a lease agreement with the Town of Fort Frances for the rental of one bay of the Fort Frances Airport Maintenance Garage for the storage of their equipment as required, but to a maximum of 3 days per week. Attached is a letter from CBRE exercising their right to extend the term of the lease. The lease extension is for one term of 5 months from November 1, 2019 to March 31, 2020, the rate will be \$6966.46 per year or \$107.65 per day and 3 days per week.

It is recommended by the Operations & Facilities Executive Committee that Council renew the lease rate with MNRF at \$107.65 per day for the next five (5) months and that the Mayor and Clerk be authorized to execute the lease agreement on behalf of the Corporation.

Respectfully Submitted



Travis Rob, P.Eng.

Manager of Operations and Facilities

Council approval of this report will ensure that Council renew the lease with CBRE at \$107.65 per day for the five (5) month term commencing November 1, 2019 to March 31, 2020, and that the Mayor and Clerk be authorized to execute the lease agreement on behalf of the Corporation.

2019Feb Airport CBRE Lease term extension



One Dundas Street West, Suite 2000, Toronto, ON M5G 2L5
1, rue Dundas Ouest, bureau 2000, Toronto, ON M5G 2L5

January 30, 2019

VIA FAX 807-274-8479

The Corporation of the Town of Fort Frances
320 Portage Avenue
Fort Frances, ON P9A 3P9

Attention: Lisa Slomke, Town Clerk

Dear: Ms. Slomke

Re: Fourth License Extension and Amending Agreement dated November 1, 2018 between Her Majesty the Queen in right of Ontario as represented by the Minister of Infrastructure, now the Minister of Government and Consumer Services (the "Licensee") and The Corporation of the Town of Fort Frances (the "Licensor"), comprising a rentable area of 800 square feet, in the building municipally known as 1300 Frog Creek Road (the "Building"), in the Town of Fort Frances, in the Province of Ontario
OILC File No. L12249

Ontario Infrastructure and Lands Corporation ("OILC") is a crown corporation of the Ontario Government, responsible for the provision of property management services for a large number of Province of Ontario owned and leased buildings. These services include acting as the agent for the Licensee in all aspects of the License.

This letter is to advise that, pursuant to the conditions set forth in Section 6 (a) (b), page 3 of the Fourth License Extension and Amending Agreement dated November 1, 2018, we are hereby exercising the Licensee's option to extend the Term of the License for a further period of five (5) months, to commence on November 1, 2019 and expire on March 31, 2020.

Please note you will be contacted by CBRE Limited, Global Workspace Solutions, to finalize the subject transaction.

Yours truly,

ONTARIO INFRASTRUCTURE AND LANDS CORPORATION

A handwritten signature in black ink, appearing to read "James Harvey".

James Harvey,
VP, Leasing and Valuation Services



February 6, 2019

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

RE: Adoption of a Tree Canopy Policy

With changes made to the Municipal Act in 2018, a new requirement was brought forward for municipalities to adopt a policy on how the municipality planned to maintain and enhance their municipal tree canopy. This Municipal Tree Canopy Policy has to be in place by March 1, 2019 under the new Municipal Act.

The Operations and Facilities Division currently looks after the removal of problem trees on municipal property within the Town of Fort Frances and does so as required throughout town. By the nature of their role with municipal trees, it would make sense that the O&F Division would put together a draft policy. In addition, the Town has some old and very dated by-laws surrounding tree planting within the Municipality as well as a policy statement passed by By-Law October 27, 2003. The Chief Building Official/Municipal Planner was brought onboard to help with the policy and develop a new by-law to work in conjunction with the policy moving forward as there is a role in enhancing the Municipal Tree Canopy during development activities within the Town. The new Tree Maintenance and Installation By-law will come through the Planning and Development Executive Committee in the coming weeks.

One of the ways presented in the policy that the Town is looking to enhance its tree canopy would be by starting a Memorial Tree Program similar to the memorial benches seen along the La Verendrye Parkway currently. This would allow for a memorial tree to be planted at an approved location on municipal property. Similar to the bench program, the person(s) requesting the tree would be responsible to pay for the tree and plaque with the Town forces completing the planting of the tree.

It is the recommendation of the Operations and Facilities Executive Committee to approve the Tree Canopy Policy dated February 2019.

Respectfully Submitted



Travis Rob, P.Eng
Manager of Operations and Facilities

Council approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee to approve the Tree Canopy Policy dated February 2019.

2019feb Tree Canopy Policy

THE TOWN OF FORT FRANCES

Section: Operations and Facilities

Policy: Tree Canopy

Creation Date: February 2019

Review Date:

Resolution Number:

Supersedes Resolution Number:

Policy Number: TBD

Introduction

An urban forest is essential to the current and future health of the Town of Fort Frances residents. A healthy, well maintained urban forest does not come about without forethought, planning and resource commitment. The Town of Fort Frances municipal tree canopy policy presents a strategy for the development of a sustainable urban forest that is capable of surviving well into the future. This forest management policy is supplemental to the Town's other guidance documents such as the Town's Official Plan and Tree Maintenance By-Laws.

Purpose:

The purpose of the Town of Fort Frances Municipal Tree Canopy Policy is to provide the Town with a guideline for effectively managing, sustaining and ensuring the growth of the Town's Municipal Tree Canopy in an arboriculturally sound and cost-effective manner.

Policy:

The Town of Fort Frances will endeavor to maintain and enhance its municipal tree canopy through the adoption of a "no net loss" practice when it comes to its municipal trees.

Where it is required, for a tree to be removed to facilitate road reconstruction, the tree has been damaged, is dead or diseased, the tree poses a threat to residential or municipal property, and the tree falls on the Town's property, the Town will replace said tree with a new tree in a suitable location so as to not impact municipal infrastructure. The tree may not be placed in the same location from which it was taken. The Town will endeavor to replace the removed tree within one year of removal depending on budget availability.

The Town of Fort Frances will consult an arborist to prepare and have in place an installation specification document for the proper installation of trees within the Town boulevards. The specification

will include areas of Town that could see an increase in the tree canopy as well as those areas where there should not be additional plantings. Further this document shall suggest native tree species to be planted to minimize impacts to infrastructure in the vicinity of the tree.

The Town will not install trees within municipal boulevards.

The Town will investigate new technologies for tree planting to mitigate risk to the Town's infrastructure. All Trees planted in proximity of infrastructure that could be impacted will be done so following proper engineering specifications to mitigate damage.

The Town of Fort Frances will require the inclusion of trees within all site plan control and subdivision applications.

The Town of Fort Frances encourages its residents to install trees within the 7.5 meter front yard setback between the boulevard and front of their house.

In an effort to expand the Municipal Tree Canopy, the Town of Fort Frances will offer a memorial Tree program. This program will allow for the purchase of a tree to be planted on public lands in remembrance, observation or acknowledgement of a special event or loved one. An application (Appendix A) shall be submitted by the proponent asking for the tree. The Town of Fort Frances, at its own cost, will replace the tree if it dies within two years of the planting of the tree. Location, species and time of planting will be determined in concert with the Town of Fort Frances Operations and Facilities Division.

Responsibilities:

The protection and enhancement of the Town's Municipal Tree Policy falls within multiple departments of the Town.

Operations and Facilities:

- The O&F Division is in charge of pruning trees within and adjacent municipal land when they interfere with the safe use and maintenance of municipal roads and sidewalks.
- The O&F Division takes complaints of nuisance, diseased, and dead or dying trees within the municipal right of way and properties and removes the trees as manpower is available.

Planning and Development:

- The P&D Division is in charge of ensuring the inclusion of trees in development proposals through the Chief Building Official/Municipal Planner
- Issues surrounding nuisance trees and hedges on private property will be handled by By-Law enforcement.

Fort Frances Power Corporation

- The Fort Frances Power Corporation has a policy governing tree trimming in areas of high voltage primary lines, low voltage secondary lines and street light lines and the trimming or removal of trees on private property that may involve FFPC services.
- During the year as Operations and Facilities inspects properties, instances of trees interfering with FFPC infrastructure will be reported to appropriate FFPC personnel.

The General Public:

The general public is responsible for compliance with the Town's tree installation guide and the Tree Maintenance and Installation By-Law.

Tree Inventory:

The Town of Fort Frances will endeavor to collect an inventory of trees within the Municipal properties within the municipal boundary. The Town will utilize internal staff and other experts to complete and maintain the tree inventory. This inventory will provide the Town with more detailed information on the location, size and condition of the trees within its municipal tree canopy to allow for better decision making in infrastructure planning.

Appendix A



Town of Fort Frances Memorial Tree Program

Order Form

Trees may be planted on public lands in remembrance, observation or acknowledgement of a special event.

CUSTOMER INFORMATION			
Name:			
Street Address:		P.O. Box:	
Town/City:	Province:	Postal Code:	
Phone:	Email:		

TREE INFORMATION
Species of Tree:
Proposed Location of Tree:

If a plaque is required, please fill in the box with the information to be included on the plaque

--

- Species of Tree is subject to approval of the Operations and Facilities Division Manager or Designate.
- Location of tree is subject to the approval of the Operations and Facilities Division Manager or designate.
- Cost of tree will be variable based on species chosen.
- If the Tree dies within two years of planting the Town shall replace the tree, if the tree dies after two years the Town will not replace the tree.
- A \$100.00 Deposit is required upon application

Applicant Signature

Date

February 6, 2019

Report To: Mayor and Council

From: Travis Rob, Manager of Operations and Facilities

RE: Letter dated January 22, 2019 RE: Relay for Life use of the Point Park

At the January 28, 2019 meeting of Council, a letter dated January 22, 2019 from Anneda Supinski was referred to the Operations and Facilities Executive Committee with input from Community Services Executive Committee. The request is to use the Point Park June 22, 2019 for the 2019 annual Relay for Life.

The Operations and Facilities Division has no issues with the use of the point for this event provided that Relay has insurance of at least \$2,000,000 liability and property damage and that the Town is named an additional insured under their policy. Further we ask the organizers to contact Milt Strachan, Transportation Superintendent in advance of the event to be sure that they have everything they require and organize for barricades as needed. The Point is utilized by numerous campers throughout the summer and will likely be inhabited with campers the date of the event. It is asked that the event be setup to minimize disruption to those camping at this site.

Community Services uses the Point Park Office for their Summer Programs in the summer time, correspondence from the February 4, 2019 meeting of the Community Services Executive Committee ensures that the Summer Programs will not be impacted by the use of this building for the date in question.

It is the recommendation of the Operations and Facilities Executive Committee that:

1. permission be granted to Relay for Life to hold their 2019 event at the Point Park provided they provide suitable proof of insurance.
2. The event organizers contact the O&F Division to organize the use of barricades and other items as required in advance of the event.
3. The Event organizers are responsible for the collection and disposal of all waste from the event.

Respectfully Submitted



Travis Rob, P.Eng

Manager of Operations and Facilities

Council approval of this report will agree with the recommendation of the Operations and Facilities Executive Committee that:

1. permission be granted to Relay for Life to hold their 2019 event at the Point Park provided they furnish suitable proof of insurance.
2. The event organizers contact the O&F Division to organize the use of barricades and other items as required in advance of the event.
3. The Event organizers are responsible for the collection for the collection and disposal of all waste from the event site.

From: [dee chabot](#)
To: [Lisa Slomke](#); [Kathy Lawson](#)
Subject: Re: Relay for Life 2019
Date: Tuesday, January 22, 2019 5:52:29 PM

My name is Anneda Supinski, I am the Chair this year for Relay For Life with the Cancer Society. I am writing this letter to inform you that Relay for Life will be June 22, 2019. I am wanting to request the use of Pithers Point Park as well as the office if at all possible in order to keep the money collected safe as it is being counted. The Relay itself will be taking place around the baseball diamonds as well as the parking lot as we would like to invite the Car Club to join us as well.

We would like to be able to have a flat bed trailer brought in to act as our stage throughout the event as well as a few tents and Canopys in order to keep sound equipment and participants dry if it rains. This is a preliminary letter to determine the availability of the Point Park on June 22, 2019 and to determine what the next step is in the process. Thank you

Miss Anneda Supinski

February 6, 2019

Report To: Mayor and Council

From Travis Rob, Manager of Operations and Facilities

RE: Report No 2 – Establishing 2019 Water & Sewer Rates

At the January 23, 2019 meeting of the Operations and Facilities Executive Committee three rate scenarios were presented to the committee. From those initial three scenarios, several iterations were suggested and reviewed during the meeting whereby a fourth scenario was decided on. Scenario 4 would see a 3.5% increase to residential and commercial customers where institutional customers would see an 8% increase while maintaining a 10 cubic meter per month minimum. Scenario 4 is detailed in 'purple' on the attached spreadsheet 1. Scenario 4 results in a forecasted shortfall of \$68,883.49 in revenue to meet the required revenue in the Town's Water and Sewer Financial Plan. At the February 6, 2019 meeting of the Operations and Facilities Executive Committee a 5th Scenario was discussed where flat rate residential customers would be increased by 3.54%, flat rate and metered industrial, commercial and institutional customers would be increased by 4.66% while decreasing the volumetric minimum from 10m³ to 8m³ per month. Scenario 5 is detailed in 'orange' on the attached spreadsheet 1. Scenario 5 results in a forecasted shortfall of \$46,139.18 in revenue to meet the required revenue in the Town's Water and Sewer Financial Plan.

Further the committee wanted to see how the Town's residential rate compared to other communities in the north. Below is a table outlining the rates of other northern communities. It should be clearly noted that all of these communities have water meters for all of their customers, so the annual cost is based on 15m³ per month per meter estimation, so some customers will see higher and lower costs.

Community	Annual Residential Cost	Rate Year	2019 Increase	Rate Scenario
Kenora	\$1,611.12	2019	5.5%	
Dryden	\$1,505.70	2019	5%	
Thunder Bay	\$1,186.30	2019	3%	
Fort Frances	\$956.16	2018	TBD	
Fort Frances	\$981.98	Proposed	2.7%	1 and 3
Fort Frances	\$1005.16	Proposed	5.12%	2
Fort Frances	\$989.63	Proposed	3.5%	4
Fort Frances	\$990.00	Proposed	3.54%	5

Affordability was also discussed at the Operations and Facilities Executive Committee Meeting regarding residential rates. The City of Thunder Bay recently evaluated their rates against the median household income as reported in the latest census and for that city their rates were 1.3% of the median income. When that calculation is completed for the Town of Fort Frances, the 2018 rate is 1.52% of the median income of \$62,928.00. Industry standard for water/sewer utility bills being affordable is 4% of the median income or \$2248.52 per year, a 135.16% increase from 2018 rates.

Attached to this report is revised spreadsheet number one including scenario 4 and scenario 5, spreadsheet number 2 outlining the metered consumer impacts from rate scenarios 1 to 5 and revised spreadsheet 4 with more current year end data for consideration.

A key driver to the increase in rates to match as closely as possible the financial plan is the large infrastructure deficit that is facing the Town of Fort Frances. Determined through the update of the

Town's Asset Management Plan, the current infrastructure deficit, in water and sewer only, totals \$14,150,957.23 with an additional requirement of \$9,628,096.31 of capital work required to the Sanitary Sewer network alone in the year 2034. This deficit requires sound financial strategies to be in place to couple this work with the rehabilitation of the roadway and storm sewer infrastructure and leverage funding to offset costs.

To summarize the following rate scenarios have been presented:

1. Scenario No. 1 - Using 2.7% rate increase to all 2018 rates - See Scenario No 1 in spreadsheet No. 1 highlighted in "red" – columns 10 to 13;
 - 2.7% rate increase for flat rate residential customers - from \$956.16 per year in 2018 to \$981.98 in 2019 or an increase of \$25.82 per year or \$2.15 per month.
 - Non-residential customer's volumetric rate increased by 2.7% or from \$5.48 per cu. meter in 2018 to \$5.63 per cu. meter in 2019.
 - Volumetric rate set at \$3.19 per cu. meter or 2.7% increase for the I/C class and \$3.67 per cu. meter or 2.7% increase for the institutional customers.
 - 2.7% increase to ICI minimum monthly rate from \$1,296.86 per year in 2018 to \$1,331.87 per year in 2019 for an increase of \$35.01 per year or \$2.92 per month.
 - 2.7% increase to fire hydrants & sprinklers.

An additional **\$14,215.21** in revenue is to be collected compared to the 2018 forecasted revenue which results in a shortfall of \$124,589.00 from the forecasted revenue of \$5,403,100 given the forecasted 2018 consumption.

2. Scenario No. 2 - Using a rate increase to all 2018 rates to meet the required revenue as outlined in the financial report - See Scenario No 2 in spreadsheet No. 1 highlighted in "green" – columns 15 to 18;
 - 5.12% rate increase for flat rate residential customers - from \$956.16 per year in 2018 to \$1,005.16 in 2019 or an increase of \$49.00 per year or \$4.08 per month.
 - Non-residential customer's volumetric rate increased by 5.12% or from \$5.48 per cu. meter in 2018 to \$5.76 per cu. meter in 2019.
 - Volumetric rate set at \$3.27 per cu. meter or 5.12% increase for the I/C class and \$3.76 per cu. meter or 5.12% increase for the institutional customers.
 - 5.12% increase to ICI minimum monthly rate from \$1,296.86 per year in 2018 to \$1,363.31 per year in 2019 for an increase of \$66.45 per year or \$5.54 per month.
 - 5.12% increase to fire hydrants & sprinklers.

An additional **\$138,804.20** in revenue is to be collected compared to the 2018 forecasted revenue which equals the targeted revenue of 5,403,100 given the forecasted 2019 consumption.

3. Scenario No. 3 – 2.7% for residential and non-residential with all ICI rates increased to match the revenue of Scenario 2. Scenario No 3 in spreadsheet No. 1 highlighted in "blue" – columns 20 to 23;
 - 2.7% rate increase for flat rate residential customers - from \$956.16 per year in 2018 to \$981.98 in 2019 or an increase of \$25.82 per year or \$2.15 per month.
 - Non-residential customer's volumetric rate increased by 2.7% or from \$5.48 per cu. meter in 2018 to \$5.63 per cu. meter in 2019.
 - Volumetric rate set at \$3.57 per cu. meter or 14.69% increase for the I/C class and \$4.10 per cu. meter or 14.69% increase for the institutional customers.
 - 14.69% increase to ICI minimum monthly rate from \$1,296.86 per year in 2018 to \$1,487.41 per year in 2019 for an increase of \$190.55 per year or \$15.88 per month.

- 14.69% increase to fire hydrants & sprinklers.

An additional **\$138,804.20** in revenue is to be collected compared to the 2018 forecasted revenue which equals the targeted revenue of 5,403,100 given the forecasted 2019 consumption.

4. Scenario No. 4 – 3.5% for residential, non-residential Industrial and Commercial. Institutional rates increased by 8%. Scenario No 4 in spreadsheet No. 1 highlighted in “purple” – columns 25 to 28;
 - 3.5% rate increase for flat rate residential customers - from \$956.16 per year in 2018 to \$989.63 in 2019 or an increase of \$33.47 per year or \$2.79 per month.
 - Non-residential customer’s volumetric rate increased by 3.5% or from \$5.48 per cu. meter in 2018 to \$5.67 per cu. meter in 2019.
 - Volumetric rate set at \$3.22 per cu. meter or 3.50% increase for the I/C class and \$3.86 per cu. meter or 8% increase for the institutional customers.
 - 3.50% increase to IC minimum monthly rate from \$1,296.86 per year in 2018 to \$1,342.25 per year in 2019 for an increase of \$45.39 per year or \$3.78 per month.
 - 3.50% increase to fire hydrants & sprinklers.

An additional **\$69,920.71** in revenue is to be collected compared to the 2018 forecasted revenue which equates to a funding shortfall of \$68,883.49 from the required \$5,403,100 given the forecasted 2019 consumption.

5. Scenario No. 5 – 3.54% for residential and non-residential with all ICI rates increased by 4.66% and the monthly minimum reduced from 10m³ to 8m³. Scenario No 5 in spreadsheet No. 1 highlighted in “orange” – columns 30 to 33;
 - 3.54% rate increase for flat rate residential customers - from \$956.16 per year in 2018 to \$990.00 in 2019 or an increase of \$33.84 per year or \$2.82 per month. This works out to a rate that is 1.59% of the median household income.
 - Non-residential customer’s volumetric rate increased by 3.54% or from \$5.48 per cu. meter in 2018 to \$5.67 per cu. meter in 2019.
 - Volumetric rate set at \$3.25 per cu. meter or 4.66% increase for the I/C class and \$3.75 per cu. meter or 4.66% increase for the institutional customers.
 - 4.66% increase to ICI minimum monthly rate from \$1,296.86 per year in 2018 to \$1,357.29 per year in 2019 for an increase of \$60.43 per year or \$5.04 per month.
 - 4.66% increase to fire hydrants & sprinklers.
 - Reduction in the monthly minimum from 10m³ to 8m³.

An additional **\$92,665.02** in revenue is to be collected compared to the 2018 forecasted revenue which equates to a funding shortfall of \$46,139.18 from the required \$5,403,100 given the forecasted 2019 consumption.

The Operations and Facilities Executive Committee Recommends that Scenario 5 on Spreadsheet 1 be the preferred scenario and that the following 2019 rates be approved:

5.0	Water & Sewer User Rates - Effective January 1, 2019				
5.1	Water User Rates - Monthly				
	5.1.1	Flat Residential (un-metered)	42.69		
	5.1.2	Metered Non-Residential	2.94	Cu Meter	

	5.1.3	Flat Industry/Commercial/Institutional (ICI) (un-metered) and/or Minimum Bill for metered ICI accounts		58.48	
		5.1.3.1	8 cu. meters included in the minimum monthly bill for ICI		
	5.1.4	Metered - Industry/Commercial		1.63	Cu Meter
	5.1.5	Metered - Institutional		1.88	Cu Meter
	5.1.6	Private (Re: Dedicated) Hydrants		57.30	Per Unit
	5.1.7	Private Sprinkler System		17.95	Per Unit
	5.1.8	Sale of Water from Fire Hydrant		27.40	Cu Meter
	5.1.9	Water Meter Replacement			
		5.1.9.1	¾ inch or 20 mm diameter water meter	3.00	Per meter
		5.1.9.2	1 inch or 25.4 mm diameter water meter	3.25	Per meter
		5.1.9.3	1.5 inch or 38.1 mm diameter water meter	5.00	Per meter
		5.1.9.4	2 inch or 50.8 mm diameter water meter	15.00	Per meter
		5.1.9.5	3 inch or 76.2 mm diameter water meter	17.00	Per meter
		5.1.9.6	4 inch or 101.6 mm diameter water meter	22.50	Per meter
		5.1.9.7	6 inch or 152.4 mm diameter water meter	42.00	Per meter
		5.1.9.8	10 inch or 254 mm diameter water meter	70.00	Per meter
5.2					
	Sewer User Rates - Monthly				
	5.2.1	Flat Residential (un-metered)		39.81	
	5.2.2	Metered Non-Residential		2.74	Cu meter
	5.2.3	Flat Industry/Commercial/Institutional (ICI) (un-metered) and/or Minimum Bill for metered ICI accounts		54.61	
		5.2.3.1	8 cu. meters included in the minimum monthly bill for ICI		
	5.2.4	Metered - Industry/Commercial		1.62	Cu meter
	5.2.5	Metered - Institutional		1.86	Cu meter

Respectfully Submitted

A handwritten signature in black ink, appearing to read "Travis Rob", with a stylized flourish at the end.

Travis Rob, P.Eng
Manager of Operations and Facilities

Council approval of this report will agree to the recommendation of the Operations and Facilities Executive Committee that Scenario 5 on Spreadsheet 1 be the preferred scenario and that the following 2019 rates be approved:

5.0	Water & Sewer User Rates - Effective January 1, 2019				
5.1	Water User Rates - Monthly				
	5.1.1	Flat Residential (un-metered)		42.69	
	5.1.2	Metered Non-Residential		2.94	Cu Meter
	5.1.3	Flat Industry/Commercial/Institutional (ICI) (un-metered) and/or Minimum Bill for metered ICI accounts		58.48	
		5.1.3.1	8 cu. meters included in the minimum monthly bill for ICI		
	5.1.4	Metered - Industry/Commercial		1.63	Cu Meter
	5.1.5	Metered - Institutional		1.88	Cu Meter
	5.1.6	Private (Re: Dedicated) Hydrants		57.30	Per Unit
	5.1.7	Private Sprinkler System		17.95	Per Unit
	5.1.8	Sale of Water from Fire Hydrant		27.40	Cu Meter
	5.1.9	Water Meter Replacement			
		5.1.9.1	¾ inch or 20 mm diameter water meter	3.00	Per meter
		5.1.9.2	1 inch or 25.4 mm diameter water meter	3.25	Per meter
		5.1.9.3	1.5 inch or 38.1 mm diameter water meter	5.00	Per meter
		5.1.9.4	2 inch or 50.8 mm diameter water meter	15.00	Per meter
		5.1.9.5	3 inch or 76.2 mm diameter water meter	17.00	Per meter
		5.1.9.6	4 inch or 101.6 mm diameter water meter	22.50	Per meter
		5.1.9.7	6 inch or 152.4 mm diameter water meter	42.00	Per meter
		5.1.9.8	10 inch or 254 mm diameter water meter	70.00	Per meter
5.2					
	Sewer User Rates - Monthly				
	5.2.1	Flat Residential (un-metered)		39.81	
	5.2.2	Metered Non-Residential		2.74	Cu meter
	5.2.3	Flat Industry/Commercial/Institutional (ICI) (un-metered) and/or Minimum Bill for metered ICI accounts		54.61	
		5.2.3.1	8 cu. meters included in the minimum monthly bill for ICI		
	5.2.4	Metered - Industry/Commercial		1.62	Cu meter
	5.2.5	Metered - Institutional		1.86	Cu meter

Spreadsheet No. 1 - 2019 Water and Sewer Rates Scenarios
Updated January 24, 2019

Worksheet No. 1 - 2019 Water and Sewer Rates Scenarios Updated January 24, 2019				2018 Water Rates - Scenario No. 2				Scenario No. 1				Scenario No. 2				Scenario No. 3			
				Scenario No. 2 - residential and non-residential 2.60% , Flat ICI , I/C volumetric & I volumetric at 2.60% above 2016 rates. Volumetric minimum remaining at 10 cu. meters/month				Scenario No. 1 - Residential and non-residential 2.70% , Flat ICI , I/C volumetric & I volumetric at 2.70% above 2018 rates. Volumetric minimum remaining at 10 cu. meters/month				Scenario No. 2 - Residential and non-residential, Flat ICI , I/C volumetric & I volumetric increased to achieve reveue from financial plan. Volumetric minimum remaining at 10 cu. meters/month				Scenario No. 3 - Residential and non-residential 2.70% , Flat ICI , I/C volumetric & I volumetric increased to meet reveue in financial plan. Volumetric minimum remaining at 10 cu. meters/month			
				2018 Proposal Rates				2017 to 2018 % increase				2018 Annual Rate				2018 Forecasted Revenue			
				2019 Proposal Rates				2018 to 2019 % increase				2019 Annual Rate				2019 Forecasted Revenue			
				2019 Proposal Rates				2018 to 2019 % increase				2019 Annual Rate				2019 Forecasted Revenue			
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				2019 Proposal Rates				2018 to 2019 % increase				2019 Annual Rate				2019 Forecasted Revenue			
				2019 Proposal Rates				2018 to 2019 % increase				2019 Annual Rate				2019			

Spreadsheet No. 1 - 2019 Water and Sewer Rates Scenarios
Updated January 24, 2019

Water

	Forecasted	Actual	Forecasted
	2018	2018	2019
	# of units	# of units	
Flat Residential (un-metered)	3588	3609	3615
Churches- September 1st, 2010	14	14	14
Flat Commercial General (un-metered)	2	2	2
Metered - Couchiching First Nation	124484	107659	116072
Metered - Commercial -245	135049	127325	131187
Metered - Institutional -59	122858	97551	110205
Private Hydrants	17	15	16
Private Sprinklers	25	24	24
Metered Non-Resident (6 accounts)	2034	3472	2753
2-Nanicos, 1-FF Tribal Area Health, 1-Treaty 3 Police			
1-Myer's Hanger 1-Friesen Apartments Alberton			

Sewer

Flat Residential (un-metered)	3557	3588	3591
Churches- September 1st, 2010	14	14	14
Flat Commercial General (un-metered)	2	2	2
Metered -Couchiching First Nation	124484	107268	116072
Metered - Commercial -244	135049	127325	131187
Metered - Institutional -59	122858	97551	110205
Metered Non-Resident (5 accounts)	1920	2526	2223

Summary of - Water & Sewer Rates & Yearly impact &

Flat Residential (un-metered)	
Churches- September 1st, 2010	
Flat Commercial General (un-metered)	
Metered - Couchiching First Nation	
Metered - Commercial -237	
Metered - Institutional -58	
Private Hydrants	
Private Sprinklers	
Metered Non-Resident (5 accounts)	

2018 Water Rates - Scenario No. 2			
Scenario No. 2 - residential and non-residential 2.60% , Flat ICI , I/C volumetric & I volumetric at 2.60% above 2016 rates. Volumetric minimum remaining at 10 cu. meters/month			
2018 Proposal Rates	2017 to 2018 % increase	2018 Annual Rate	2018 Forecasted Revenue
\$41.23	2.60%	\$494.72	\$1,775,051.33
\$41.23	2.60%	\$494.72	\$6,926.06
\$55.88	2.60%	\$670.55	\$1,341.11
\$2.84	2.60%		\$353,283.44
\$1.56	2.60%		\$332,276.59
\$1.80	2.60%		\$238,640.30
\$54.77	2.60%	\$657.20	\$11,172.40
\$17.17	2.60%	\$206.06	\$5,151.56
\$2.84	2.60%		\$5,772.46
		Subtotal	\$2,729,615.23
\$38.45	2.60%	\$461.44	\$1,641,352.70
\$38.45	2.60%	\$461.44	\$6,460.20
\$52.19	2.60%	\$626.30	\$1,252.61
\$2.64	2.60%		\$329,012.06
\$1.55	2.60%		\$323,618.77
\$1.78	2.60%		\$227,909.65
\$2.64	2.60%		\$5,074.57

Subtotal \$2,534,680.56

2018 Monthly unit price	2017 to 2018 % increase	2017 annual rate	2017 Revenue	2018-2017
\$79.68	2.60%	\$956.16	\$3,416,404.03	\$86,575.54
\$79.68	1.87%	\$956.16	\$13,386.27	\$245.64
\$108.07	2.60%	\$1,296.86	\$2,593.71	\$65.73
\$5.48	2.60%		\$682,295.49	\$17,290.14
\$3.11	2.60%		\$655,895.35	\$46,011.97
\$3.58	2.60%		\$466,549.96	-\$37,862.46
\$54.77	2.60%	\$657.20	\$11,172.40	\$283.12
\$17.17	2.60%	\$206.06	\$5,151.56	\$130.55
\$5.48	2.60%		\$10,847.03	\$274.88

Total \$5,264,295.80 \$113,015.09

Total without hydrants or sprinklers \$5,247,971.84

Funind (Surplus)/Deficit Financial Plan Revenue (\$1,487.80) \$5,262,808.00

Scenario No. 4			
Scenario No. 4 - Residential and non-residential 3.50% , Flat ICI , I/C volumetric at 3.5% & I volumetric at 8.00% above 2018 rates. Volumetric minimum remaining at 10 cu. meters/month			
2019 Proposal Rates	2018 to 2019 % increase	2019 Annual Rate	2019 Forecasted Revenue
\$42.67	3.50%	\$512.03	\$1,851,003.04
\$42.67	3.50%	\$512.03	\$7,168.48
\$57.84	3.50%	\$694.02	\$1,388.05
\$2.94	3.50%		\$340,938.22
\$1.61	3.50%		\$321,721.73
\$1.94	8.00%		\$218,897.86
\$56.68	3.50%	\$680.20	\$10,883.23
\$17.77	3.50%	\$213.27	\$5,118.59
\$2.94	3.50%		\$8,086.42
		Subtotal	\$2,765,205.62
\$39.80	3.50%	\$477.59	\$1,715,038.23
\$39.80	3.50%	\$477.59	\$6,686.31
\$54.02	3.50%	\$648.22	\$1,296.45
\$2.74	3.50%		\$317,514.98
\$1.60	3.50%		\$313,338.93
\$1.92	8.00%		\$209,054.95
\$2.74	3.50%		\$6,081.04

Subtotal \$2,569,010.89

2019 Monthly unit price	2018 to 2019 % increase	2019 annual rate	2019 Revenue	2019-2018
\$82.47	3.50%	\$989.63	\$3,566,041.27	\$149,637.24
\$82.47	3.50%	\$989.63	\$13,854.79	\$468.52
\$111.85	3.50%	\$1,342.25	\$2,684.49	\$90.78
\$5.67	3.50%		\$658,453.20	-\$23,842.29
\$3.22	3.50%		\$635,060.66	-\$20,834.69
\$3.86	8.00%		\$427,952.81	-\$38,597.14
\$56.68	3.50%	\$680.20	\$10,883.23	-\$289.17
\$17.77	3.50%	\$213.27	\$5,118.59	-\$32.97
\$5.67	3.50%		\$14,167.46	\$3,320.43

Total \$5,334,216.51 \$69,920.71

Total without hydrants or sprinklers \$5,318,214.69

Funind (Surplus)/Deficit Financial Plan Revenue \$68,883.49 \$5,403,100.00

Scenario No. 5			
Scenario No. 5 - Residential and non-residential 3.54% increase, Flat ICI, ICI volumetric increased 4.66% above 2018 rates. Volumetric minimum reduced to 8 cu. meters/month			
2019 Proposal Rates	2018 to 2019 % increase	2019 Annual Rate	2019 Forecasted Revenue
\$42.69	3.54%	\$512.23	\$1,851,699.71
\$42.69	3.54%	\$512.23	\$7,171.17
\$58.48	4.66%	\$701.80	\$1,403.60
\$2.94	3.54%		\$341,066.54
\$1.63	4.66%		\$334,684.73
\$1.88	4.66%		\$216,472.59
\$57.32	4.66%	\$687.83	\$11,005.21
\$17.97	4.66%	\$215.66	\$5,175.95
\$2.97	3.54%		\$8,177.05
		Subtotal	\$2,776,856.57
\$39.81	3.54%	\$477.77	\$1,715,683.73
\$39.81	3.54%	\$477.77	\$6,688.83
\$54.62	4.66%	\$655.49	\$1,310.98
\$2.74	3.54%		\$317,634.49
\$1.62	4.66%		\$325,964.17
\$1.86	4.66%		\$206,738.73
\$2.74	3.54%		\$6,083.33

Subtotal \$2,580,104.25

2019 Monthly unit price	2018 to 2019 % increase	2019 annual rate	2019 Revenue	2019-2018
\$82.50	3.54%	\$990.00	\$3,567,383.44	\$150,979.41
\$82.50	3.54%	\$990.00	\$13,860.00	\$473.73
\$113.11	4.66%	\$1,357.29	\$2,714.58	\$120.87
\$5.67	3.54%		\$658,701.03	-\$23,594.46
\$3.25	4.66%		\$660,648.90	\$4,753.55
\$3.75	4.66%		\$423,211.32	-\$43,338.64
\$57.32	4.66%	\$687.83	\$11,005.21	-\$167.19
\$17.97	4.66%	\$215.66	\$5,175.95	\$24.40
\$5.71	4.12%		\$14,260.38	\$3,413.35

Total \$5,356,960.82 \$92,665.02

Total without hydrants or sprinklers \$5,340,779.65

Funind (Surplus)/Deficit Financial Plan Revenue \$46,139.18 \$5,403,100.00

SPREADSHEET NO. 2 - TOWN OF FORT FRANCES - WATER METERS 2018 CONSUMPTION HISTORY

	Name	Consumption	Consumption	Consumption	Consumption	Consumption	Consumption	2018	2018	2018	2018	2018	Scenario 1	Scenario 2	Scenario 3	Scenario 4	Scenario 5							
		Nov/Dec M3	Sep/Oct M3	Jul/Aug M3	May/Jun M3	Mar/Apr M3	Jan/Feb M3	Total M3	Meter Replacement Charge	Environmental Fee	Sprinklers/ Hydrants Revenue	Water/Sewer Revenue	Total Revenue	\$/M3	2018 to 2019 % Increase	2019 Annual Rate	2018 to 2019 % Increase	2019 Annual Rate	2018 to 2019 % Increase	2019 Annual Rate	2018 to 2019 % Increase	2019 Annual Rate	2018 to 2019 % Increase	2019 Annual Rate
Commercial Meters																								
1	Hammond Landscaping Ltd	0	16	139	283	106	3	547	\$36.00	\$60.00		\$1,400.88	\$1,400.88	\$2.56	-2%	\$ 1,372.80	0%	\$ 1,405.20	9%	\$ 1,533.11	-1%	\$ 1,383.50	2%	\$ 1,422.25
2	2032072 Ontario Limited	2,118	2,473	2,546	2,143	1,884	2,577	13,741	\$204.00	\$60.00		\$43,658.51	\$43,658.51	\$3.18	3%	\$ 44,826.62	5%	\$ 45,884.67	15%	\$ 50,061.38	3%	\$ 45,175.81	5%	\$ 45,760.22
3	799768 Ontario Ltd.	1,714	1,079	1,295	1,511	2,081	1,379	9,059	\$60.00	\$60.00		\$29,097.49	\$29,097.49	\$3.21	3%	\$ 29,876.00	5%	\$ 30,581.17	15%	\$ 33,364.86	3%	\$ 30,108.72	5%	\$ 30,524.27
4	Crombie Properties Holdings Limited	553	513	3,362	1,561	682	750	7,421	\$60.00	\$60.00	\$862.80	\$24,003.31	\$24,866.11	\$3.23	-1%	\$ 24,645.52	1%	\$ 25,227.23	11%	\$ 27,523.57	0%	\$ 24,837.50	1%	\$ 25,193.97
5	1417409 Ontario Inc.	1,295	1,104	1,317	1,099	993	906	6,714	\$204.00	\$60.00	\$862.80	\$21,804.54	\$22,667.34	\$3.25	-1%	\$ 22,387.92	1%	\$ 22,916.34	10%	\$ 25,002.33	0%	\$ 22,562.31	1%	\$ 22,893.28
6	2032072 Ontario Inc.	1,089	1,250	590	1,274	889	841	5,933	\$180.00	\$60.00		\$19,375.63	\$19,375.63	\$3.27	3%	\$ 19,894.02	5%	\$ 20,363.58	15%	\$ 22,217.20	3%	\$ 20,048.99	5%	\$ 20,351.79
7	Rendezvous Restaurants of FF Ltd.	-	-	-	810	1,140	905	2,855	\$78.50	\$26.17		\$9,341.05	\$9,341.05	\$3.27	8%	\$ 10,065.31	10%	\$ 10,302.88	20%	\$ 11,240.72	9%	\$ 10,143.71	11%	\$ 10,335.50
8	Rendezvous Restaurants of FF Ltd.	1,045	1,320	1,763	755	89	78	5,050	\$180.00	\$60.00		\$16,629.50	\$16,629.50	\$3.29	3%	\$ 17,074.41	5%	\$ 17,477.42	15%	\$ 19,068.33	3%	\$ 17,207.41	5%	\$ 17,478.37
9	E Roy Jorundson Co. Ltd.	266	1,212	1,572	903	495	490	4,938	\$33.40	\$55.67		\$16,281.18	\$16,281.18	\$3.30	3%	\$ 16,716.77	5%	\$ 17,111.34	15%	\$ 18,668.92	3%	\$ 16,846.99	5%	\$ 17,113.91
10	2466304 Ontario Inc.	493	655	784	748	615	625	3,920	\$39.00	\$60.00		\$13,115.20	\$13,115.20	\$3.35	3%	\$ 13,466.08	5%	\$ 13,783.92	15%	\$ 15,038.62	3%	\$ 13,570.98	5%	\$ 13,801.18
11	Murray Snider Repair	486	281	318	432	767	621	2,905	\$60.00	\$60.00		\$9,958.55	\$9,958.55	\$3.43	3%	\$ 10,224.97	5%	\$ 10,466.31	15%	\$ 11,419.02	3%	\$ 10,304.62	5%	\$ 10,498.21
12	Mohawk Property Corporation	353	650	857	261	284	260	2,665	\$39.00	\$60.00		\$9,212.15	\$9,212.15	\$3.46	3%	\$ 9,458.60	5%	\$ 9,681.85	15%	\$ 10,563.15	3%	\$ 9,532.28	5%	\$ 9,717.21
13	McDonald's Restaurants Of Canada Ltd.	369	407	569	535	371	334	2,585	\$60.00	\$60.00	\$205.80	\$8,963.35	\$9,169.15	\$3.47	0%	\$ 9,203.14	3%	\$ 9,420.36	12%	\$ 10,277.87	1%	\$ 9,274.83	3%	\$ 9,456.88
14	Sherri Franko	277	495	969	515	45	38	2,339	\$36.00	\$60.00		\$8,198.29	\$8,198.29	\$3.51	3%	\$ 8,417.61	5%	\$ 8,616.29	15%	\$ 9,400.60	3%	\$ 8,483.18	6%	\$ 8,656.36
15	Wal-Mart Canada Corporation	325	321	341	362	239	184	1,772	\$180.00	\$60.00	\$862.80	\$6,434.92	\$7,297.72	\$3.63	-9%	\$ 6,607.06	-7%	\$ 6,763.01	1%	\$ 7,378.62	-9%	\$ 6,658.53	-7%	\$ 6,811.25
16	Goodday Wholesalers (Crozier) Ltd.	164	238	282	422	470	132	1,708	\$54.67	\$54.67		\$6,235.88	\$6,235.88	\$3.65	3%	\$ 6,402.69	5%	\$ 6,553.82	15%	\$ 7,150.39	3%	\$ 6,452.57	6%	\$ 6,602.99
17	Diane Leek	175	240	290	356	304	280	1,645	\$36.00	\$60.00		\$6,039.95	\$6,039.95	\$3.67	3%	\$ 6,201.52	5%	\$ 6,347.90	15%	\$ 6,925.72	3%	\$ 6,249.83	6%	\$ 6,397.98
18	R. E. Thomson Inc.	226	299	361	309	216	210	1,621	\$36.00	\$60.00		\$5,965.31	\$5,965.31	\$3.68	3%	\$ 6,124.88	5%	\$ 6,269.45	15%	\$ 6,840.14	3%	\$ 6,172.60	6%	\$ 6,319.88
19	422743 Ontario Ltd	376	348	244	188	182	174	1,512	\$36.00	\$60.00		\$5,626.32	\$5,626.32	\$3.72	3%	\$ 5,776.82	5%	\$ 5,913.17	15%	\$ 6,451.43	3%	\$ 5,821.82	6%	\$ 5,965.17
20	George Armstrong Co. Limited	74	516	237	75	-	-	902	\$108.50	\$36.17		\$3,421.22	\$3,421.22	\$3.79	12%	\$ 3,828.96	15%	\$ 3,919.34	25%	\$ 4,276.10	13%	\$ 3,858.79	16%	\$ 3,980.14
21	TDL Group Ltd	200	226	232	224	228	211	1,321	\$60.00	\$60.00		\$5,032.31	\$5,032.31	\$3.81	3%	\$ 5,166.92	5%	\$ 5,288.88	15%	\$ 5,770.30	3%	\$ 5,207.17	6%	\$ 5,343.63
22	1578289 Ont. Ltd.	196	168	205	191	314	239	1,313	\$180.00	\$60.00		\$5,007.43	\$5,007.43	\$3.81	3%	\$ 5,141.37	5%	\$ 5,262.73	15%	\$ 5,741.77	3%	\$ 5,181.42	6%	\$ 5,317.60
23	OK Kim Byeong	206	231	177	245	224	214	1,297	\$60.00	\$60.00		\$4,957.67	\$4,957.67	\$3.82	3%	\$ 5,090.28	5%	\$ 5,210.43	15%	\$ 5,684.72	3%	\$ 5,129.94	6%	\$ 5,265.53
24	G.Armstrong Co.	52	15	21	21	60	43	212	\$60.00	\$60.00		\$822.12	\$822.12	\$3.88	2%	\$ 836.06	4%	\$ 855.80	14%	\$ 933.70	2%	\$ 842.57	7%	\$ 881.33
25	Goodday Wholesalers (Crozier) Ltd.	-	-	-	-	-	197	197	\$5.33	\$5.33		\$766.67	\$766.67	\$3.89	106%	\$ 1,577.75	111%	\$ 1,614.99	130%	\$ 1,762.00	107%	\$ 1,590.04	120%	\$ 1,685.96
26	Sherry L. Franko	185	174	32	299	-	-	690	\$24.00	\$40.00		\$2,761.90	\$2,761.90	\$4.00	14%	\$ 3,152.00	17%	\$ 3,226.40	27%	\$ 3,520.09	15%	\$ 3,176.56	19%	\$ 3,290.26
27	M. Wu Dentistry	124	149	126	176	223	205	1,003	\$36.00	\$60.00		\$4,043.33	\$4,043.33	\$4.03	3%	\$ 4,151.48	5%	\$ 4,249.47	15%	\$ 4,636.28	3%	\$ 4,183.82	7%	\$ 4,308.81
28	Royal Canadian Legion	162	198	146	123	166	189	984	\$180.00	\$60.00		\$3,984.24	\$3,984.24	\$4.05	3%	\$ 4,090.81	5%	\$ 4,187.36	15%	\$ 4,568.52	3%	\$ 4,122.67	7%	\$ 4,246.98
29	1413986 Ontario Limited	131	147	166	199	162	112	917	\$36.00	\$60.00		\$3,775.87	\$3,775.87	\$4.12	3%	\$ 3,876.86	5%	\$ 3,968.37	15%	\$ 4,329.59	3%	\$ 3,907.06	7%	\$ 4,028.95

77	Walleye Trailer Park Ltd.	40	46	59	50	43	39	277	\$36.00	\$60.00		\$1,785.47	\$1,785.47	\$6.45
78	Einers Foods Limited	48	46	47	44	41	50	276	\$36.00	\$60.00		\$1,782.36	\$1,782.36	\$6.46
79	Linda & Francesco Morelli	24	26	49	59	33	69	260	\$36.00	\$60.00		\$1,732.60	\$1,732.60	\$6.66
80	Joshua Leatherdale	70	55	45	39	28	23	260	\$36.00	\$60.00		\$1,732.60	\$1,732.60	\$6.66
	1796702 Ontario Limited	34	48	33	48	42	41	246	\$36.00	\$60.00		\$1,689.06	\$1,689.06	\$6.87
81	CN Rail	37	47	41	36	40	44	245	\$36.00	\$60.00		\$1,685.95	\$1,685.95	\$6.88
	Raymons Wesley Calder Jr.	24	30	37	84	38	14	227	\$32.90	\$54.83		\$1,583.77	\$1,583.77	\$6.98
82	1391266 Ontario Limited	52	13	11	27	68	79	250	\$36.00	\$60.00		\$1,751.26	\$1,751.26	\$7.01
83	Betty's of Fort Frances	36	39	43	40	41	36	235	\$36.00	\$60.00		\$1,654.85	\$1,654.85	\$7.04
84	Rainy Lake Plaza	6	8	260	6	4	6	290	\$36.00	\$60.00		\$2,043.60	\$2,043.60	\$7.05
85	Jennifer Horton	45	32	30	37	36	52	232	\$36.00	\$60.00		\$1,645.52	\$1,645.52	\$7.09
86	Garnet Paull	33	31	37	38	47	39	225	\$39.00	\$60.00		\$1,623.75	\$1,623.75	\$7.22
87	Resolute FP Canada Inc	20	34	29	42	62	34	221	\$180.00	\$60.00		\$1,611.31	\$1,611.31	\$7.29
	Bruce Parker Enterprises Ltd.	36	35	38	40	37	33	219	\$36.00	\$60.00		\$1,605.09	\$1,605.09	\$7.33
88	Larry Armstrong	45	41	40	35	24	26	211	\$36.00	\$60.00		\$1,580.21	\$1,580.21	\$7.49
89	Thunder Bay Truck Centre Holdings Inc.	30	50	43	28	34	25	210	\$39.00	\$60.00		\$1,577.10	\$1,577.10	\$7.51
	Angela Dokuchie	36	37	45	18	-	-	136	\$20.60	\$34.33		\$1,023.56	\$1,023.56	\$7.53
90	Jeffrey Wright	17	57	69	22	20	20	205	\$36.00	\$60.00		\$1,570.88	\$1,570.88	\$7.66
	Town of Fort Frances	-	8	58	27	-	-	93	\$14.70	\$24.50		\$712.88	\$712.88	\$7.67
91	D. McCool Transport Ltd.	32	23	37	30	40	39	201	\$36.00	\$60.00		\$1,549.11	\$1,549.11	\$7.71
92	McLaine Holdings	38	34	30	32	32	31	197	\$36.00	\$60.00		\$1,536.67	\$1,536.67	\$7.80
93	Fort Frances Times Ltd.	32	29	32	32	32	38	195	\$36.00	\$60.00		\$1,530.45	\$1,530.45	\$7.85
94	2025973 Ontario Ltd.	32	24	27	36	34	41	194	\$36.00	\$60.00		\$1,527.34	\$1,527.34	\$7.87
95	Luke Henry	29	33	34	36	37	21	190	\$36.00	\$60.00		\$1,514.90	\$1,514.90	\$7.97
96	Kenneth Rogoza	29	25	34	34	38	27	187	\$36.00	\$60.00		\$1,505.57	\$1,505.57	\$8.05
97	560102 Ontario Ltd.	39	44	27	33	20	20	183	\$39.00	\$60.00		\$1,493.13	\$1,493.13	\$8.16
98	Rendezvous Restaurants of FF Ltd.	16	34	44	46	30	14	184	\$36.00	\$60.00		\$1,527.34	\$1,527.34	\$8.30
99	Catherine Emes	11	15	11	12	17	131	197	\$36.00	\$60.00		\$1,642.41	\$1,642.41	\$8.34
100	Town of Fort Frances	3	26	78	39	19	21	186	\$36.00	\$60.00		\$1,558.44	\$1,558.44	\$8.38
	CIBC C/O BLJC	27	22	17	27	28	56	177	\$39.00	\$60.00		\$1,483.80	\$1,483.80	\$8.38
101	Chad Jackson	16	13	10	10	11	20	80	\$36.00	\$60.00		\$670.80	\$670.80	\$8.39
102	Silver and Kircher Ltd.	32	35	28	30	22	27	174	\$36.00	\$60.00		\$1,465.14	\$1,465.14	\$8.42
103	F.F. & District Assoc Comm	29	27	25	30	30	30	171	\$36.00	\$60.00		\$1,455.81	\$1,455.81	\$8.51
104	D. McCool Transport Ltd.	1	47	47	77	18	2	192	\$36.00	\$60.00		\$1,642.41	\$1,642.41	\$8.55
105	Mylaeo Investments Ltd.	-	-	-	-	-	28	28	\$3.10	\$5.17		\$241.08	\$241.08	\$8.61
106	Teresita DelRosario-Coish & Robert Coish	25	28	44	24	22	24	167	\$36.00	\$60.00		\$1,443.37	\$1,443.37	\$8.64
107	Banta Enterprises Ltd.	17	50	24	26	23	25	165	\$36.00	\$60.00		\$1,446.48	\$1,446.48	\$8.77
108	Peters, Andrew	32	11	18	30	38	40	169	\$36.00	\$60.00		\$1,483.80	\$1,483.80	\$8.78
109	Lakewood Tire Ltd.	23	27	33	24	25	30	162	\$36.00	\$60.00		\$1,427.82	\$1,427.82	\$8.81
110	Renee Rousseau-Winik & Garry Winik	27	27	24	30	26	25	159	\$36.00	\$60.00		\$1,418.49	\$1,418.49	\$8.92
111	William Krag	35	17	24	18	25	41	160	\$36.00	\$60.00		\$1,437.15	\$1,437.15	\$8.98
112	1103538 Ontario Inc.	12	11	10	94	20	19	166	\$39.00	\$60.00		\$1,527.34	\$1,527.34	\$9.20
113	1413986 Ontario Ltd.	18	30	27	41	23	14	153	\$36.00	\$60.00		\$1,424.71	\$1,424.71	\$9.31
114	Daryl's Custom Landscaping	37	23	17	28	21	21	147	\$36.00	\$60.00		\$1,390.50	\$1,390.50	\$9.46
115	Larry Armstrong	25	28	18	25	20	24	140	\$36.00	\$60.00		\$1,365.62	\$1,365.62	\$9.75
116	432174 Ontario Ltd.	19	22	22	28	52	0	143	\$180.00	\$60.00		\$1,434.04	\$1,434.04	\$10.03
117	Resolute Forest Products Inc.	0	0	0	0	71	0	71	\$0.00	\$60.00		\$750.36	\$750.36	\$10.57
118	Celeste's Beauty Salon Ltd.	-	-	-	-	-	19	19	\$3.20	\$5.33		\$205.39	\$205.39	\$10.81
119	North American Lumber	-	-	-	20	20	20	60	\$15.50	\$25.83		\$648.60	\$648.60	\$10.81
120	West End Motors	11	14	21	20	41	18	125	\$36.00	\$60.00		\$1,365.62	\$1,365.62	\$10.92
121	1308900 Ontario Limited	22	25	13	12	28	22	122	\$36.00	\$60.00		\$1,350.07	\$1,350.07	\$11.07
122	Senic River Mall Inc.	17	19	40	17	15	14	122	\$36.00	\$60.00		\$1,359.40	\$1,359.40	\$11.14
123	Robert/Daniel Cousineau	24	23	20	12	27	13	119	\$36.00	\$60.00		\$1,340.74	\$1,340.74	\$11.27
124	R V Green Furniture	19	71	13	8	9	8	128	\$36.00	\$60.00		\$1,455.81	\$1,455.81	\$11.37
125	Ocean Capital Investments Moncton Ltd.	24	17	22	25	16	13	117	\$36.00	\$60.00		\$1,331.41	\$1,331.41	\$11.38
126	Vanessa Herbert	26	12	22	24	23	9	116	\$36.00	\$60.00		\$1,343.85	\$1,343.85	\$11.58
127	686867 Ontario Limited	48	13	13	10	15	18	117	\$36.00	\$60.00		\$1,384.28	\$1,384.28	\$11.83
128	Bell Canada	17	16	15	16	20	26	110	\$180.00	\$60.00	\$205.80	\$1,315.86	\$1,521.66	\$11.96
129	Senic River Mall Inc.	0	0	20	29	28	41	118	\$36.00	\$60.00		\$1,415.38	\$1,415.38	\$11.99
130	Camillo & Josephine Belluz	17	14	19	19	22	14	105	\$36.00	\$60.00		\$1,303.42	\$1,303.42	\$12.41
131	539989 Ontario Ltd	20	18	16	17	15	18	104	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$12.47
132	Phillips Insurance Agency Ltd.	12	13	15	10	14	44	108	\$36.00	\$60.00		\$1,371.84	\$1,371.84	\$12.70
133	Pamela June Williams	27	19	13	12	16	14	101	\$36.00	\$60.00		\$1,318.97	\$1,318.97	\$13.06
134	David Poirier	14	16	20	13	20	0	83	\$30.10	\$50.17		\$1,084.60	\$1,084.60	\$13.07
135	Busch's Auto Supplies Ltd.	15	15	17	17	16	17	97	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$13.37
136	McMunn & Yates Building Supplies	12	27	12	5	-	-	56	\$20.70	\$34.50		\$767.66	\$767.66	\$13.71
137	B & W Investments Of Fort Frances Limited	16	14	15	16	15	17	93	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$13.95
138	1156907 Ontario Ltd	12	15	20	19	13	13	92	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$14.10
139	Arnold Rollins	12	7	0	3	67	13	102	\$36.00	\$60.00		\$1,443.37	\$1,443.37	\$14.15
140	737 Sanders Inc.	16	15	14	17	15	14	91	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$14.25
141	Bruce Lidkea	6	60	6	7	6	6	91	\$36.00	\$60.00		\$1,421.60	\$1,421.60	\$15.62
142	Sunset Dynasty Construction Ltd.	8	11	17	16	15	83	236	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$15.63
143	Brad Hogan Enterprises Ltd.	11	9	20	9	8	27	84	\$36.00	\$60.00		\$1,318.97	\$1,318.97	\$15.70
144	1017698 Ontario Ltd.	44	26	10	3	2	88	88	\$36.00	\$60.00		\$1,390.50	\$1,390.50	\$15.80
145	Crombie Property Holdings	14	13	11	12	15	16	81	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$16.01
146	RR Dist. Office Services Ltd	13	12	11	13	17	13	79	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$16.42
147	Tom Veert	13	9	9	11	16	20	78	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$16.63
148	Lakewood Tire Ltd.	5	17	10	11	12	23	78	\$36.00	\$60.00		\$1,306.53	\$1,306.53	\$16.75
149	Town of Fort Frances	18	13	13	36	0	0	80	\$36.00	\$60.00		\$1,346.96	\$1,346.96	\$16.84
150	Paula Plichta Jensen	7	5	5	42	12	7	78	\$36.00	\$60.00		\$1,365.62	\$1,365.62	\$17.51
151	Douglas Cuthbertson Trustee	18	9	7	16	10	13	73	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$17.77
152	Donald Taylor	7	5	6	9	9	40	76	\$36.00	\$60.00		\$1,359.40	\$1,359.40	\$17.89
153	Brewers Retail Inc.	8	9	19	12	9	10	67	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$19.36
154	Rainy Lake Plaza	11	7	12	14	9	14	67	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$19.36
155	Senic River Mall Inc.	29	6	4	7	12	10	68	\$36.00	\$60.00		\$1,325.19	\$1,325.19	\$19.49
156	Rainy Lake Plaza	11	8	9	15	12	12	64	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$20.27
	Fred Brown Equipment (1987) Ltd.	2	1	1	1	49	14	68	\$36.00	\$60.00		\$1,387.39	\$1,387.39	\$20.40
157	407695 Ontario Ltd	26	16	8	6	2	4	62	\$36.00	\$60.00		\$1,315.86	\$1,315.86	\$21.22
158	736916 Ontario Limited	11	13	7	8	7	14	60	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$21.62
159	Warehouse One Clothing Ltd.	3	2	3	19	15	15	57	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$22.76
160	Knapp Investments	6	17	8	8	8	10	57	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$22.76

3%	\$	1,833.21	5%	\$	1,876.48	15%	\$	2,047.28	3%	\$	1,847.49	9%	\$	1,946.29
3%	\$	1,830.01	5%	\$	1,873.21	15%	\$	2,043.72	3%	\$	1,844.27	9%	\$	1,943.04
3%	\$	1,778.92	5%	\$	1,820.91	15%	\$	1,986.66	3%	\$	1,792.78	9%	\$	1,890.97
3%	\$	1,778.92	5%	\$	1,820.91	15%	\$	1,986.66	3%	\$	1,792.78	9%	\$	1,890.97
3%	\$	1,734.22	5%	\$	1,775.15	15%	\$	1,936.74	3%	\$	1,747.73	9%	\$	1,845.41
3%	\$	1,731.02	5%	\$	1,771.88	15%	\$	1,933.17	3%	\$	1,744.51	9%	\$	1,842.16
6%	\$	1,673.55	8%	\$	1,713.05	18%	\$	1,868.98	6%	\$	1,686.58	13%	\$	1,783.58
0%	\$	1,746.99	2%	\$	1,788.22	11%	\$	1,951.00	1%	\$	1,760.60	6%	\$	1,858.43
3%	\$	1,699.09	5%	\$	1,739.20	15%	\$	1,897.51	3%	\$	1,712.33	9%	\$	1,809.62
-8%	\$	1,874.72	-6%	\$	1,918.97	2%	\$	2,093.64	-8%	\$	1,889.32	-3%	\$	1,988.60
3%	\$	1,689.51	5%	\$	1,729.39	15%	\$	1,886.81	3%	\$	1,702.67	9%	\$	1,799.86
3%	\$	1,667.16	5%	\$	1,706.51	15%	\$	1,861.85	3%	\$	1,680.15	9%	\$	1,777.08
3%	\$	1,654.39	5%	\$	1,693.44	15%	\$	1,847.58	3%	\$	1,667.27	9%	\$	1,764.06
3%	\$	1,648.00	5%	\$	1,686.90	15%	\$	1,840.45	3%	\$	1,660.84	9%	\$	1,757.55
3%	\$	1,622.45	5%	\$	1,660.75	15%	\$	1,811.92	3%	\$	1,635.09	10%	\$	1,731.52
3%	\$	1,619.26	5%	\$	1,657.48	15%	\$	1,808.36	3%	\$	1,631.87	10%	\$	1,728.26
35%	\$	1,382.96	38%	\$	1,415.61	51%	\$	1,544.46	36%	\$	1,393.74	45%	\$	1,487.46
2%	\$	1,603.30	4%	\$	1,641.14	14%	\$	1,790.52	3%	\$	1,615.78	9%	\$	1,711.99
75%	\$	1,245.66	79%	\$	1,275.06	95%	\$	1,391.12	76%	\$	1,255.36	89%	\$	1,347.53
3%	\$	1,590.52	5%	\$	1,628.06	15%	\$	1,776.26	3%	\$	1,602.91	10%	\$	1,698.98
3%	\$	1,577.75	5%	\$	1,614.99	15%	\$	1,762.00	3%	\$	1,590.04	10%	\$	1,685.96
3%	\$	1,571.36	5%	\$	1,608.45	15%	\$	1,754.86	3%	\$	1,583.60	10%	\$	1,679.45
3%	\$	1,568.17	5%	\$	1,605.18	15%	\$	1,751.30	3%	\$	1,580.39	10%	\$	1,676.20
3%	\$	1,555.40	5%	\$	1,592.11	15%	\$	1,737.03	3%	\$	1,567.51	10%	\$	1,663.18
3%	\$	1,545.82	5%	\$	1,582.30	15%	\$	1,726.33	3%	\$	1,557.86	10%	\$	1,653.42
3%	\$	1,533.04	5%	\$	1,569.23	15%	\$	1,712.07	3%	\$	1,544.99	10%	\$	1,640.40
1%	\$	1,536.24	3%	\$	1,572.50	12%	\$	1,715.64	1%	\$	1,548.20	8%	\$	1,643.66
-4%	\$	1,577.75	-2%	\$	1,614.99	7%	\$	1,762.00	-3%	\$	1,590.04	3%	\$	1,685.96
-1%	\$	1,542.62	1%	\$	1,579.03	11%	\$	1,722.77	0%	\$	1,554.64	6%	\$	1,650.16
2%	\$	1,513.89	4%	\$	1,549.62	14%	\$	1,690.67	3%	\$	1,525.68	9%	\$	1,620.88
-7%	\$	624.57	-5%	\$	639.31	4%	\$	697.51	-6%	\$	629.44	0%	\$	668.19
3%	\$	1,504.31	5%	\$	1,539.81	15%	\$	1,679.98	3%	\$	1,516.02	10%	\$	1,611.11
3%	\$	1,494.73	5%	\$	1,530.01	15%	\$	1,669.28	3%	\$	1,506.37	10%	\$	1,601.35
-5%	\$	1,561.78	-3%	\$	1,598.65	6%	\$	1,744.17	-4%	\$	1,573.95	2%	\$	1,669.69
331%	\$	1,038.10	341%	\$	1,062.60	381%	\$	1,159.32	334%	\$	1,046.18	371%	\$	1,136.01
3%	\$	1,481.95	5%	\$	1,516.93	15%	\$	1,655.01	3%	\$	1,493.50	10%	\$	1,588.34
2%	\$	1,475.57	4%	\$	1,510.39	14%	\$	1,647.88	3%	\$	1,487.06	9%	\$	1,581.83
0%	\$	1,488.34	3%	\$	1,523.47	12%	\$	1,662.14	1%	\$	1,499.93	7%	\$	1,594.84
3%	\$	1,465.99	5%	\$	1,500.59	15%	\$	1,637.18	3%	\$	1,477.41	10%	\$	1,572.06
3%	\$	1,456.41	5%	\$	1,490.78	15%	\$	1,626.48	3%	\$	1,467.75	10%	\$	1,562.30
2%	\$	1,459.60	4%	\$	1,494.05	13%	\$	1,630.05	2%	\$	1,470.97	9%	\$	1,565.56
-3%	\$	1,478.76	-1%	\$	1,513.66	8%	\$	1,651.45	-2%	\$	1,490.28	4%	\$	1,585.08
1%	\$	1,437.25	3%	\$	1,471.17	13%	\$	1,605.09	2%	\$	1,448.44	8%	\$	1,542.78
2%	\$	1,418.09	4%	\$	1,451.56	14%	\$	1,583.69	3%	\$	1,429.14	10%	\$	1,523.25
2%	\$	1,395.74	5%	\$	1,428.68	14%	\$	1,558.73	3%	\$	1,406.61	10%	\$	1,500.47
-2%	\$	1,405.32	0%	\$	1,438.49	9%	\$	1,569.43	-1%	\$	1,416.26	5%	\$	1,510.24
57%	\$	1,175.40	60%	\$	1,203.15	75%	\$	1,312.67	58%	\$	1,184.56	70%	\$	1,275.94
391%	\$	1,009.36	403%	\$	1,033.18	449%	\$	1,127.23	395%	\$	1,017.22	439%	\$	1,106.72
76%	\$	1,140.28	80%	\$	1,167.19	96%	\$	1,273.44	77%	\$	1,149.16	91%	\$	1,240.14
-1%	\$	1,347.84	1%	\$	1,379.65	10%	\$	1,505.24	-1%	\$	1,358.34	6%	\$	1,451.66
-1%	\$	1,338.26	1%	\$	1,369.85	11%	\$	1,494.54	0%	\$	1,348.68	7%	\$	1,441.90
-2%	\$	1,338.26	1%	\$	1,369.85	10%	\$	1,494.54	-1%	\$	1,348.68	6%	\$	1,441.90
-1%	\$	1,328.68	1%	\$	1,360.04	11%	\$	1,483.84	0%	\$	1,339.03	7%	\$	1,432.14
-7%	\$	1,357.42	-5%	\$	1,389.46	4%	\$	1,515.93	-6%	\$	1,367.99	0%	\$	1,461.42
-1%	\$	1,322.29	2%	\$	1,353.50	11%	\$	1,476.71	0%	\$	1,332.59	7%	\$	1,425.63
-2%	\$	1,319.10	0%	\$	1,350.23	10%	\$	1,473.14	-1%	\$	1,329.37	6%	\$	1,422.37
-4%	\$	1,322.29	-2%	\$	1,353.50	7%	\$	1,476.71	-4%	\$	1,332.59	3%	\$	1,425.63
-15%	\$	1,299.94	-13%	\$	1,330.62	-5%	\$	1,451.74	-14%	\$	1,310.07	-8%	\$	1,402.85
-6%	\$	1,325.49	-4%	\$	1,356.77	5%	\$	1,480.27	-6%	\$	1,335.81	1%	\$	1,428.88
-1%	\$	1,283.97	1%	\$	1,314.28	10%	\$	1,433.91	-1%	\$	1,293.98	6%	\$	1,386.58
-1%	\$	1,280.78	1%	\$	1,311.01	10%	\$	1,430.35	0%	\$	1,290.76	7%	\$	1,383.32
-6%	\$	1,293.55	-3%	\$	1,324.09	5%	\$	1,444.61	-5%	\$	1,303.63	2%	\$	1,396.34
-4%	\$	1,271.20	-1%	\$	1,301.21	8%	\$	1,419.65	-3%	\$	1,281.10	4%	\$	1,373.56
12%	\$	1,213.72	15%	\$	1,242.37	25%	\$	1,355.46	13%	\$	1,223.18	21%	\$	1,314.99
-3%	\$	1,258.43	-1%	\$	1,288.13	8%	\$	1,405.39	-2%	\$	1,268.23	5%	\$	1,360.54
47%	\$	1,127.51	50%	\$	1,154.12	64%	\$	1,259.17	48%	\$	1,136.29	60%	\$	1,227.12
-4%	\$	1,245.66	-2%	\$	1,275.06	7%	\$	1,391.12	-3%	\$	1,255.36	4%	\$	1,347.53
-4%	\$	1,242.46	-2%	\$	1,271.79	7%	\$	1,387.55	-3%	\$	1,252.14	4%	\$	1,344.27
-12%	\$	1,274.39	-10%	\$	1,304.47	-1%	\$	1,423.22	-11%	\$	1,284.32	-5%	\$	1,376.82
-4%	\$	1,239.27	-2%	\$	1,268.52	7%	\$	1,383.99	-4%	\$	1,248.92	3%	\$	1,341.02
-13%	\$	1,239.27	-11%	\$	1,268.52	-3%	\$	1,383.99	-12%	\$	1,248.92	-6%	\$	1,341.02
-6%	\$	1,213.72	-4%	\$	1,242.37	4%	\$	1,355.46	-6%	\$	1,223.18	1%	\$	1,314.99
-8%	\$	1,216.92	-6%	\$	1,245.64	3%	\$	1,359.03	-7%	\$	1,226.40	0%	\$	1,318.24
-12%	\$	1,229.69	-9%	\$	1,258.71	-1%	\$	1,373.29	-11%	\$	1,239.27	-4%	\$	1,331.26
-7%	\$	1,207.34	-5%	\$	1,235.83	4%	\$	1,348.33	-6%	\$	1,216.74	1%	\$	1,308.48
-7%	\$	1,200.95	-5%	\$	1,229.30	3%	\$	1,341.20	-7%	\$	1,210.31	0%	\$	1,301.97
-8%	\$	1,197.76	-5%	\$	1,226.03	3%	\$	1,337.63	-7%	\$	1,207.09	0%	\$	1,298.72
-8%	\$	1,197.76	-6%	\$	1,226.03	2%	\$	1,337.63	-8%	\$	1,207.09	-1%	\$	1,298.72
-11%	\$	1,204.14	-8%	\$	1,232.57	0%	\$	1,344.76	-10%	\$	1,213.52	-3%	\$	1,305.22
-12%	\$	1,197.76	-10%	\$	1,226.03	-2%	\$	1,337.63	-12%	\$	1,207.09	-5%	\$	1,298.72
-9%	\$	1,181.79	-7%	\$	1,209.69	2%	\$	1,319.80	-8%	\$	1,191.00	-1%	\$	1,282.45
-12%	\$	1,191.37	-10%	\$	1,219.49	-2%	\$	1,330.50	-12%	\$	1,200.65	-5%	\$	1,292.21
-10%	\$	1,162.63	-8%	\$	1,190.07	0%	\$	1,298.40	-10%	\$	1,171.69	-3%	\$	1,262.92
-10%	\$	1,162.63	-8%	\$	1,190.07	0%	\$	1,298.40	-10%	\$	1,171.69	-3%	\$	1,262.92
-12%	\$	1,165.83	-10%	\$	1,193.34	-2%	\$	1,301.97	-11%	\$	1,174.91	-4%	\$	1,266.17
-11%	\$	1,153.05	-9%	\$	1,180.27	-1%	\$	1,287.70	-10%	\$	1,162.03	-3%	\$	1,253.16
-16%	\$	1,165.83	-14%	\$	1,193.34	-6%	\$	1,301.97	-15%	\$	1,174.91	-9%	\$	1,266.17
-13%	\$	1,146.67	-11%	\$	1,173.73	-3%	\$	1,280.57	-12%	\$	1,155.60	-5%	\$	1,246.65
-12%	\$	1,140.28	-10%	\$	1,167.19	-2%	\$	1,273.44	-11%	\$	1,149.16	-4%	\$	1,240.14
-13%	\$	1,130.70	-11%	\$	1,157.39	-3%	\$	1,262.74	-12%	\$	1,139.51	-5%	\$	1,230.38
-13%	\$	1,130.70	-11%	\$	1,157.39	-3%	\$	1,262.74	-12%	\$	1,139.51	-5%	\$	1,230.38

161	Dalton Taylor	4	5	5	14	19	9	56	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$23.16
162	Peter C. Jensen Ltd.	8	8	9	10	8	12	55	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$23.59
163	Silver and Kircher Ltd.	9	10	7	10	9	10	55	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$23.59
164	Edward Brockie	-	-	1	1	31	4	37	\$24.00	\$40.00		\$899.01	\$899.01	\$24.30
165	1796702 Ontario Limited	7	8	12	8	8	8	51	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$25.44
166	Northern Cartage Limited	8	6	8	9	11	7	49	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$26.47
167	Ontario Realty Corp	-	3	9	8	-	-	20	\$15.93	\$24.50		\$529.69	\$529.69	\$26.48
168	1468189 Ontario Ltd.	8	6	7	9	8	10	48	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$27.03
169	70798 Manitoba Ltd.	4	4	16	-	-	-	24	\$18.00	\$30.00		\$648.60	\$648.60	\$27.03
170	CERS Investments Inc.	7	8	7	9	8	9	48	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$27.03
171	Gushulak Services Ltd	10	7	6	9	9	7	48	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$27.03
172	Canadian Tire Corporation	9	7	8	8	8	8	48	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$27.03
173	Midtown Motel	8	13	9	10	4	2	46	\$34.90	\$58.17		\$1,257.56	\$1,257.56	\$27.34
174	Senic River Mall Inc.	9	6	5	7	10	10	47	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$27.60
175	777714 Ontario Limited	-	-	-	-	-	5	5	\$4.00	\$6.67		\$144.13	\$144.13	\$28.83
176	Salvation Army Of Canada	6	9	7	9	6	5	42	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$30.89
177	Jack Thomson	9	12	9	5	3	4	42	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$30.89
178	Bus Stop Holdings Limited	5	5	5	8	9	8	40	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$32.43
179	Melanie Kozik	6	6	6	6	8	8	40	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$32.43
180	Revco Carpet Centre Limited	5	5	8	8	5	7	38	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$34.14
181	Liquor Control Board	7	6	6	6	6	7	38	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$34.14
182	Rick Johnson	4	18	2	3	3	0	30	\$30.10	\$50.17		\$1,084.60	\$1,084.60	\$36.15
183	Goodday Wholesalers (Crozier) Ltd.	-	-	-	3	6	2	11	\$11.90	\$19.83		\$428.80	\$428.80	\$38.98
184	Beverly Brunetta	5	5	5	5	5	8	33	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$39.31
185	Martian Properties Inc.	3	14	5	6	2	2	32	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$40.54
186	Robert & Blondina Dilmars	4	2	4	4	7	11	32	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$40.54
187	407695 Ontario Ltd	5	5	3	5	6	8	32	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$40.54
188	1188710 Ontario Ltd.	4	4	2	6	6	10	32	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$40.54
189	Barbara Godbout	5	4	5	5	4	4	27	\$34.70	\$57.83		\$1,250.36	\$1,250.36	\$46.31
190	M. L. Caron Electric Ltd.	4	4	4	5	5	6	28	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$46.33
191	J.N. Webb & Sons	4	4	5	6	4	3	26	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$49.89
192	Jonathan Neurinski	1	-	-	-	-	-	1	\$1.50	\$2.50		\$54.05	\$54.05	\$54.05
193	West End Motors	4	4	3	2	3	4	20	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$64.86
194	G.Armstrong Co.	1	2	1	2	2	2	10	\$36.00	\$60.00		\$670.80	\$670.80	\$67.08
195	Bettys of Fort Frances	3	3	4	3	3	3	19	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$68.27
196	J.N. Webb & Sons	1	1	2	1	14	0	19	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$68.27
197	Senic River Mall Inc.	3	3	2	3	3	3	17	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$76.31
198	Derek Jackson	2	2	3	3	2	2	14	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$92.66
199	Clare Brubacher	3	2	2	2	2	3	14	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$92.66
200	Tookenay, Brent	0	2	2	4	3	3	14	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$92.66
	Rainy Lake Plaza	3	2	3	2	2	2	14	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$92.66
201	George Armstrong Co. Limited	3	0	1	2	5	-	11	\$30.00	\$50.00		\$1,081.00	\$1,081.00	\$98.27
202	1862235 Ontario Ltd.	2	2	2	2	3	2	13	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$99.78
203	Senic River Mall Inc.	2	3	3	2	2	1	13	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$99.78
204	1752515 Ontario Ltd.	1	1	2	2	5	1	12	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$108.10
205	Shaw Cable Systems	2	2	2	2	2	2	12	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$108.10
206	501801 Ontario Limited	3	1	1	0	2	3	10	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$129.72
207	Ontario Realty Corp.	2	2	2	3	1	0	10	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$129.72
208	TBayTel	2	2	1	2	1	2	10	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$129.72
209	FF Tribal Health Centre	1	3	1	2	1	0	8	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$162.15
210	Rosengarten Holdings	0	0	0	2	3	2	7	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$185.31
211	Lawson Metal	-	-	-	-	-	1	1	\$6.00	\$7.80		\$216.20	\$216.20	\$216.20
212	9395067 Canada Inc.	2	0	1	1	0	2	6	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$216.20
213	757582 Ontario Limited	1	2	0	1	0	0	4	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$324.30
214	Resolute FP Canada Inc	2	0	0	1	0	0	3	\$60.00	\$60.00		\$1,297.20	\$1,297.20	\$432.40
215	Tom Veert	0	1	0	1	1	0	3	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$432.40
216	1358862 Ontario Ltd.	1	0	0	-	-	-	1	\$12.10	\$20.17		\$436.00	\$436.00	\$436.00
217	Begin & Danylchuk Dentistry Co.	0	0	1	0	0	0	1	\$30.80	\$51.33		\$1,109.83	\$1,109.83	\$1,109.83
218	Resolute FP Canada Inc	0	0	0	0	0	1	1	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$1,297.20
219	4 High Street Inc.	-	-	-	-	-	-	0	-	-		-	-	-
220	384152 Ontario Limited	-	-	-	-	-	-	0	-	-		-	-	-
221	D. McCool Transport Limited	-	-	-	-	-	-	0	-	-		-	-	-
222	Resolute Forest Products Inc.	-	-	-	-	-	-	0	-	-		-	-	-
223	Resolute Forest Products Inc.	-	-	-	-	-	-	0	-	-		-	-	-
224	Resolute FP Canada Inc	-	-	-	-	-	-	0	-	-		-	-	-
225	Resolute FP Canada Inc	-	-	-	-	-	-	0	-	-		-	-	-
226	Resolute FP Canada Inc	-	-	-	-	-	-	0	-	-		-	-	-
227	William Krag	-	-	-	-	-	-	0	-	-		-	-	-
228	Midtown Motel	-	-	-	-	-	-	0	-	-		-	-	-
229	Sun Gro Horticulture	-	-	-	-	-	-	0	-	-		-	-	-
230	Resolute FP Canada Inc	-	-	-	-	-	-	0	-	-		-	-	-
231	Town of Fort Frances	-	-	-	-	-	-	0	-	-		-	-	-
232	1251597 ONT LTD	-	-	-	-	-	-	0	-	-		-	-	-
233	Resolute FP Canada Inc	-	-	-	-	-	-	0	-	-		-	-	-
234	Resolute FP Canada Inc	-	-	-	-	-	-	0	-	-		-	-	-
235	Resolute FP Canada Inc	-	-	-	-	-	-	0	-	-		-	-	-
236	1140624 Ontario Limited	-	-	-	-	-	-	0	\$0.00	\$0.00		\$0.00	\$0.00	#DIV/0!
237	R. E. Gushulak Distributors Limited	0	0	0	0	0	0	0	\$36.00	\$60.00		\$1,297.20	\$1,297.20	#DIV/0!
238	432174 Ontario Ltd.	-	-	-	-	-	0	0	\$5.20	\$8.67		\$187.37	\$187.37	#DIV/0!
239	Sunset Country Snowmobile Club (Fort Frances) Inc.	0	0	0	0	0	0	0	\$36.00	\$60.00		\$1,297.20	\$1,297.20	#DIV/0!
240	Ryan Mason	-	-	-	-	-	0	0	\$32.43	\$1.50		\$32.43	\$32.43	#DIV/0!
241	Causeway Insurance Brokers	0	0	0	0	0	0	0	\$36.00	\$60.00		\$1,297.20	\$1,297.20	#DIV/0!
242	MWRW Real Estate Holdings Ltd.	0	-	-	-	-	-	0	\$1.41	\$2.17		\$46.84	\$46.84	#DIV/0!
243	Resolute FP Canada Inc	0	0	0	0	0	0	0	\$504.00	\$60.00		\$1,297.20	\$1,297.20	#DIV/0!
244	Fort Frances Community Clinic Inc.	0	0	0	0	-	-	0	\$21.60	\$36.00		\$778.32	\$778.32	#DIV/0!
245	Midtown Motel	0	-	-	-	-	-	0	\$1.30	\$2.17		\$46.84	\$46.84	#DIV/0!
Total		18,948	20,984	26,596	23,009	19,731	18,057	127,325	\$10,976.15	\$13,334.99	\$5,382.60	\$622,091.76	\$627,474.36	

INSTITUTIONAL METERS

1	Riverside Health Care		6,974	7,923	6,037	4,742	4,998	30,674	\$270.00	\$60.00		\$126,976.68	\$126,976.68	\$4.14
2	Riverside Health Care		5,666	5,783	5,214	4,903	4,880	26,446	\$270.00	\$60.00		\$114,922.82	\$114,922.82	\$4.35

-13%	\$	1,127.51	-11%	\$	1,154.12	-3%	\$	1,259.17	-12%	\$	1,136.29	-5%	\$	1,227.12
-13%	\$	1,124.31	-11%	\$	1,150.85	-3%	\$	1,255.61	-13%	\$	1,133.07	-6%	\$	1,223.87
-13%	\$	1,124.31	-11%	\$	1,150.85	-3%	\$	1,255.61	-13%	\$	1,133.07	-6%	\$	1,223.87
19%	\$	1,066.84	21%	\$	1,092.02	33%	\$	1,191.42	20%	\$	1,075.15	30%	\$	1,165.30
-14%	\$	1,111.54	-12%	\$	1,137.78	-4%	\$	1,241.34	-14%	\$	1,120.20	-7%	\$	1,210.85
-15%	\$	1,105.15	-13%	\$	1,131.24	-5%	\$	1,234.21	-14%	\$	1,113.76	-7%	\$	1,204.35
91%	\$	1,012.55	96%	\$	1,036.45	113%	\$	1,130.79	93%	\$	1,020.44	110%	\$	1,109.97
-15%	\$	1,101.96	-13%	\$	1,127.97	-5%	\$	1,230.65	-14%	\$	1,110.54	-7%	\$	1,201.09
58%	\$	1,025.32	62%	\$	1,049.52	77%	\$	1,145.06	59%	\$	1,033.31	73%	\$	1,122.99
-15%	\$	1,101.96	-13%	\$	1,127.97	-5%	\$	1,230.65	-14%	\$	1,110.54	-7%	\$	1,201.09
-15%	\$	1,101.96	-13%	\$	1,127.97	-5%	\$	1,230.65	-14%	\$	1,110.54	-7%	\$	1,201.09
-15%	\$	1,101.96	-13%	\$	1,127.97	-5%	\$	1,230.65	-14%	\$	1,110.54	-7%	\$	1,201.09
-13%	\$	1,095.57	-11%	\$	1,121.43	-3%	\$	1,223.51	-12%	\$	1,104.11	-5%	\$	1,194.58
-15%	\$	1,098.77	-13%	\$	1,124.70	-5%	\$	1,227.08	-15%	\$	1,107.33	-8%	\$	1,197.84
569%	\$	964.65	585%	\$	987.42	647%	\$	1,077.30	575%	\$	972.17	636%	\$	1,061.16
-17%	\$	1,082.80	-15%	\$	1,108.36	-7%	\$	1,209.25	-16%	\$	1,091.24	-9%	\$	1,181.57
-17%	\$	1,082.80	-15%	\$	1,108.36	-7%	\$	1,209.25	-16%	\$	1,091.24	-9%	\$	1,181.57
-17%	\$	1,076.42	-15%	\$	1,101.82	-7%	\$	1,202.12	-16%	\$	1,084.80	-9%	\$	1,175.06
-17%	\$	1,076.42	-15%	\$	1,101.82	-7%	\$	1,202.12	-16%	\$	1,084.80	-9%	\$	1,175.06
-18%	\$	1,070.03	-16%	\$	1,095.28	-8%	\$	1,194.98	-17%	\$	1,078.36	-10%	\$	1,168.55
-18%	\$	1,070.03	-16%	\$	1,095.28	-8%	\$	1,194.98	-17%	\$	1,078.36	-10%	\$	1,168.55
-4%	\$	1,044.48	-1%	\$	1,069.14	8%	\$	1,166.46	-3%	\$	1,052.62	5%	\$	1,142.52
129%	\$	983.81	135%	\$	1,007.03	156%	\$	1,098.70	131%	\$	991.48	152%	\$	1,080.69
-19%	\$	1,054.06	-17%	\$	1,078.94	-9%	\$	1,177.15	-18%	\$	1,062.27	-11%	\$	1,152.28
-19%	\$	1,050.87	-17%	\$	1,075.67	-10%	\$	1,173.59	-18%	\$	1,059.06	-11%	\$	1,149.02
-19%	\$	1,050.87	-17%	\$	1,075.67	-10%	\$	1,173.59	-18%	\$	1,059.06	-11%	\$	1,149.02
-19%	\$	1,050.87	-17%	\$	1,075.67	-10%	\$	1,173.59	-18%	\$	1,059.06	-11%	\$	1,149.02
-19%	\$	1,050.87	-17%	\$	1,075.67	-10%	\$	1,173.59	-18%	\$	1,059.06	-11%	\$	1,149.02
-17%	\$	1,034.90	-15%	\$	1,059.33	-8%	\$	1,155.76	-17%	\$	1,042.96	-9%	\$	1,132.75
-20%	\$	1,038.10	-18%	\$	1,062.60	-11%	\$	1,159.32	-19%	\$	1,046.18	-12%	\$	1,136.01
-20%	\$	1,031.71	-19%	\$	1,056.06	-11%	\$	1,152.19	-20%	\$	1,039.75	-13%	\$	1,129.50
1661%	\$	951.88	1703%	\$	974.35	1867%	\$	1,063.04	1675%	\$	959.29	1839%	\$	1,048.15
-22%	\$	1,012.55	-20%	\$	1,036.45	-13%	\$	1,130.79	-21%	\$	1,020.44	-14%	\$	1,109.97
-24%	\$	512.42	-22%	\$	524.51	-15%	\$	572.25	-23%	\$	516.41	-17%	\$	555.16
-22%	\$	1,009.36	-20%	\$	1,033.18	-13%	\$	1,127.23	-22%	\$	1,017.22	-15%	\$	1,106.72
-22%	\$	1,009.36	-20%	\$	1,033.18	-13%	\$	1,127.23	-22%	\$	1,017.22	-15%	\$	1,106.72
-23%	\$	1,002.97	-21%	\$	1,026.64	-14%	\$	1,120.10	-22%	\$	1,010.78	-15%	\$	1,100.21
-23%	\$	993.39	-22%	\$	1,016.84	-14%	\$	1,109.40	-23%	\$	1,001.13	-16%	\$	1,090.45
-23%	\$	993.39	-22%	\$	1,016.84	-14%	\$	1,109.40	-23%	\$	1,001.13	-16%	\$	1,090.45
-23%	\$	993.39	-22%	\$	1,016.84	-14%	\$	1,109.40	-23%	\$	1,001.13	-16%	\$	1,090.45
-23%	\$	993.39	-22%	\$	1,016.84	-14%	\$	1,109.40	-23%	\$	1,001.13	-16%	\$	1,090.45
-9%	\$	983.81	-7%	\$	1,007.03	2%	\$	1,098.70	-8%	\$	991.48	0%	\$	1,080.69
-24%	\$	990.20	-22%	\$	1,013.57	-15%	\$	1,105.83	-23%	\$	997.91	-16%	\$	1,087.20
-24%	\$	990.20	-22%	\$	1,013.57	-15%	\$	1,105.83	-23%	\$	997.91	-16%	\$	1,087.20
-24%	\$	987.01	-22%	\$	1,010.30	-15%	\$	1,102.27	-23%	\$	994.69	-16%	\$	1,083.94
-24%	\$	987.01	-22%	\$	1,010.30	-15%	\$	1,102.27	-23%	\$	994.69	-16%	\$	1,083.94
-24%	\$	980.62	-23%	\$	1,003.76	-16%	\$	1,095.13	-24%	\$	988.26	-17%	\$	1,077.43
-24%	\$	980.62	-23%	\$	1,003.76	-16%	\$	1,095.13	-24%	\$	988.26	-17%	\$	1,077.43
-24%	\$	980.62	-23%	\$	1,003.76	-16%	\$	1,095.13	-24%	\$	988.26	-17%	\$	1,077.43
-25%	\$	974.23	-23%	\$	997.23	-16%	\$	1,088.00	-24%	\$	981.82	-17%	\$	1,070.93
-25%	\$	971.04	-23%	\$	993.96	-16%	\$	1,084.44	-25%	\$	978.60	-18%	\$	1,067.67
340%	\$	951.88	351%	\$	974.35	392%	\$	1,063.04	344%	\$	959.29	385%	\$	1,048.15
-25%	\$	967.85	-24%	\$	990.69	-17%	\$	1,080.87	-25%	\$	975.39	-18%	\$	1,064.42
-26%	\$	961.46	-24%	\$	984.15	-17%	\$	1,073.74	-25%	\$	968.95	-18%	\$	1,057.91
-26%	\$	958.27	-24%	\$	980.88	-18%	\$	1,070.17	-26%	\$	965.73	-19%	\$	1,054.65
-26%	\$	958.27	-24%	\$	980.88	-18%	\$	1,070.17	-26%	\$	965.73	-19%	\$	1,054.65
118%	\$	951.88	123%	\$	974.35	144%	\$	1,063.04	120%	\$	959.29	140%	\$	1,048.15
-14%	\$	951.88	-12%	\$	974.35	-4%	\$	1,063.04	-14%	\$	959.29	-6%	\$	1,048.15
-27%	\$	951.88	-25%	\$	974.35	-18%	\$	1,063.04	-26%	\$	959.29	-19%	\$	1,048.15
-27%	\$	948.69	-25%	\$	971.08	-18%	\$	1,059.47	-26%	\$	956.08	-19%	\$	1,044.89
406%	\$	948.69	418%	\$	971.08	465%	\$	1,059.47	410%	\$	956.08	458%	\$	1,044.89
-27%	\$	948.69	-25%	\$	971.08	-18%	\$	1,059.47	-26%	\$	956.08	-19%	\$	1,044.89
2825%	\$	948.69	2894%	\$	971.08	3167%	\$	1,059.47	2848%	\$	956.08	3122%	\$	1,044.89
-27%	\$	948.69	-25%	\$	971.08	-18%	\$	1,059.47	-26%	\$	956.08	-19%	\$	1,044.89
1925%	\$	948.69	1973%	\$	971.08	2162%	\$	1,059.47	1941%	\$	956.08	2131%	\$	1,044.89
-27%	\$	948.69	-25%	\$	971.08	-18%	\$	1,059.47	-26%	\$	956.08	-19%	\$	1,044.89
22%	\$	948.69	25%	\$	971.08	36%	\$	1,059.47	23%	\$	956.08	34%	\$	1,044.89
1925%	\$	948.69	1973%	\$	971.08	2162%	\$	1,059.47	1941%	\$	956.08	2131%	\$	1,044.89
\$ 630,151.98		\$ 645,025.50		\$ 703,739.85		\$ 635,060.66		\$ 660,648.90						

3	N.W. Catholic School Brd		396	923	284	197	227	2,027	\$180.00	\$60.00		\$8,987.04	\$8,987.04	\$4.43
4	Ontario Realty Corp		625	530	690	880	985	3,710	\$180.00	\$60.00		\$16,565.90	\$16,565.90	\$4.47
5	Town of Fort Frances		425	395	515	430	500	2,265	\$180.00	\$60.00		\$10,157.70	\$10,157.70	\$4.48
6	Town of Fort Frances		205	184	87	-	-	476	\$15.30	\$25.50		\$2,137.88	\$2,137.88	\$4.49
7	FF RR Board Of Education		572	1,252	1,412	1,169	1,112	5,517	\$204.00	\$60.00		\$24,996.80	\$24,996.80	\$4.53
8	Town of Fort Frances		202	181	468	251	89	1,191	\$60.00	\$60.00		\$5,421.36	\$5,421.36	\$4.55
9	Town of Fort Frances		1,127	624	1,195	1,097	1,803	5,846	\$270.00	\$60.00		\$26,797.54	\$26,797.54	\$4.58
10	Resolute FP Canada Inc.		1,021	975	665	435	384	3,480	\$60.00	\$60.00		\$15,985.94	\$15,985.94	\$4.59
11	Ontario Realty Corp		464	526	382	441	405	2,218	\$180.00	\$60.00	\$205.80	\$10,250.78	\$10,456.58	\$4.62
12	Riverside Health Care		150	166	689	207	132	1,344	\$36.00	\$60.00		\$6,438.08	\$6,438.08	\$4.79
13	Parks Board		90	40	216	-	-	346	\$17.44	\$26.83		\$1,672.48	\$1,672.48	\$4.83
14	FF RR Board Of Education		339	184	339	334	307	1,503	\$180.00	\$60.00	\$205.80	\$7,390.36	\$7,596.16	\$4.92
15	FFRR BD of Education		265	147	201	201	208	1,022	\$204.00	\$60.00		\$5,181.50	\$5,181.50	\$5.07
16	Fort Frances Day Care		165	163	213	173	165	879	\$180.00	\$60.00		\$4,504.88	\$4,504.88	\$5.13
17	The NW Catholic Dist		217	141	182	145	144	829	\$39.00	\$60.00		\$4,451.18	\$4,451.18	\$5.37
18	Ontario Realty Corp		224	187	155	48	201	815	\$180.00	\$60.00	\$205.80	\$4,551.42	\$4,757.22	\$5.58
19	RRDSSAB		44	48	126	38	164	420	\$36.00	\$60.00		\$2,517.98	\$2,517.98	\$6.00
20	FF Clinic Holdings Ltd		143	127	84	67	72	493	\$60.00	\$60.00		\$2,994.12	\$2,994.12	\$6.07
21	F.F. Town Arena		224	8	11	178	59	480	\$204.00	\$60.00	\$862.80	\$2,940.42	\$3,803.22	\$6.13
22	Northwest Catholic Distric School Board		83	8	89	91	174	445	\$39.00	\$60.00	\$205.80	\$2,797.22	\$3,003.02	\$6.29
23	Armstrong, Larry George		65	45	43	73	105	331	\$39.00	\$60.00		\$2,124.18	\$2,124.18	\$6.42
24	RRDSSAB		98	127	110	137	95	567	\$36.00	\$60.00		\$3,692.22	\$3,692.22	\$6.51
25	United Native Friendship		109	34	58	43	77	321	\$36.00	\$60.00		\$2,228.00	\$2,228.00	\$6.94
26	Cole, Candace		60	77	57	58	50	302	\$36.00	\$60.00		\$2,170.72	\$2,170.72	\$7.19
27	Town of Fort Frances		84	62	61	55	29	291	\$39.00	\$60.00		\$2,106.28	\$2,106.28	\$7.24
28	United Native Friendship		80	61	108	61	55	365	\$36.00	\$60.00		\$2,743.52	\$2,743.52	\$7.52
29	Fort Frances Museum		28	39	80	25	28	200	\$36.00	\$60.00		\$1,680.26	\$1,680.26	\$8.40
30	Ontario Realty Corp		29	75	61	23	10	198	\$39.00	\$60.00		\$1,683.84	\$1,683.84	\$8.50
31	United Native Friendship Ctr		36	42	50	38	37	203	\$36.00	\$60.00		\$1,730.38	\$1,730.38	\$8.52
32	Volunteer Bureau		22	21	41	79	19	182	\$36.00	\$60.00		\$1,594.34	\$1,594.34	\$8.76
33	Public Library		32	32	41	41	25	171	\$180.00	\$60.00		\$1,562.12	\$1,562.12	\$9.14
34	Parks Board		7	29	26	-	-	62	\$15.50	\$25.83		\$633.84	\$633.84	\$10.22
35	Rainy River District School Board Office		30	23	32	27	32	144	\$60.00	\$60.00		\$1,479.78	\$1,479.78	\$10.28
36	Riverside Health Care		25	45	42	14	19	145	\$36.00	\$60.00		\$1,490.52	\$1,490.52	\$10.28
37	Public Works Canada		60	51	45	54	34	244	\$39.00	\$60.00		\$2,525.14	\$2,525.14	\$10.35
38	Armstrong, Jim		28	28	28	25	24	133	\$36.00	\$60.00		\$1,451.14	\$1,451.14	\$10.91
39	1358862 Ontario Ltd.		24	24	27	29	26	130	\$36.00	\$60.00		\$1,429.66	\$1,429.66	\$11.00
40	Town of Fort Frances		26	17	15	-	-	58	\$26.83	\$26.83		\$670.08	\$670.08	\$11.55
41	Ontario Realty Corp		24	30	32	24	26	136	\$180.00	\$60.00		\$1,673.10	\$1,673.10	\$12.30
42	F.F. & District Assoc Comm		21	20	24	20	21	106	\$36.00	\$60.00		\$1,318.68	\$1,318.68	\$12.44
43	The NW Catholic Dist		26	15	24	20	22	107	\$39.00	\$60.00		\$1,354.48	\$1,354.48	\$12.66
44	Ontario Realty Corp		23	13	34	22	13	105	\$180.00	\$60.00	\$205.80	\$1,404.60	\$1,610.40	\$13.38
45	Parks Board		0	0	46	-	-	46	\$15.50	\$25.83		\$673.22	\$673.22	\$14.64
46	Riverside Health Care		18	11	24	24	12	89	\$36.00	\$60.00		\$1,325.84	\$1,325.84	\$14.90
47	Metis Ventures Inc.		9	15	48	8	4	84	\$36.00	\$60.00		\$1,397.44	\$1,397.44	\$16.64
48	Civic Administration		15	20	19	15	7	76	\$204.00	\$60.00		\$1,297.20	\$1,297.20	\$17.07
49	Fort Frances Power Corporation		15	15	16	15	12	73	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$17.77
50	Town of Fort Frances		1	0	37	-	-	38	\$28.67	\$28.67		\$680.63	\$680.63	\$17.91
51	Town of Fort Frances		1	21	9	-	-	31	\$15.50	\$25.83		\$562.10	\$562.10	\$18.13
52	Hydro One Networks Inc.		13	12	13	13	13	64	\$39.00	\$60.00		\$1,297.20	\$1,297.20	\$20.27
53	Town of Fort Frances		0	0	0	0	41	41	\$60.00	\$60.00		\$2,281.70	\$2,281.70	\$55.65
54	Town of Fort Frances		2	1	2	4	28	37	\$39.00	\$60.00		\$2,109.86	\$2,109.86	\$57.02
55	Senic River Mall Inc.		4	5	4	6	3	22	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$58.96
56	Ontario Realty Corp		3	2	2	3	3	13	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$99.78
57	Metis Venures Inc.		0	1	1	3	4	9	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$144.13
58	Town of Fort Frances		0	0	1	0	0	1	\$36.00	\$60.00		\$1,297.20	\$1,297.20	\$1,297.20
59	Town of Fort Frances		-	-	-	-	-	0	-	-		-	-	-
Total		0	20,639	21,528	20,515	16,986	17,883	97,551	\$4,931.74	\$3,245.32	\$1,891.80	\$465,498.15	\$467,389.95	
Grandtotal								224,876	\$15,907.89	\$16,580.31	\$7,274.40	\$1,087,589.91	\$1,094,864.31	

FLAT RATE COMMERCIAL														
1	Town Of Fort Frances	-	-	-	-	-	-	-	-	-	-	-	-	N/A
2	Town Of Fort Frances	-	-	-	-	-	-	-	-	\$60.00	\$0.00	\$1,297.20	\$1,297.20	N/A
3	Resolute Forest Products Inc.	-	-	-	-	-	-	-	-	-	-	-	-	N/A
4	Town Of Fort Frances	-	-	-	-	-	-	-	-	\$46.83	\$0.00	\$1,012.54	\$1,012.54	N/A
5	Town Of Fort Frances	-	-	-	-	-	-	-	-	\$26.83	\$0.00	\$580.14	\$580.14	N/A
Total									\$0.00	\$133.66	\$0.00	\$2,889.88	\$2,889.88	
Grandtotal									\$15,907.89	\$16,713.97	\$7,274.40	\$1,090,479.79	\$1,097,754.19	

COUCHICHING														
1	Couchiching Band Office	1858	2,134	605	1,558	1,656	1,548	9,359	\$504.00	\$0.00	\$0.00	\$51,390.57	\$51,390.57	\$5.49
2	Couchiching Band Office	14990	15,720	20,700	17,120	14,820	14,950	98,300	\$840.00	\$0.00	\$0.00	\$539,676.66	\$539,676.66	\$5.49
Total		16,848	17,854	21,305	18,678	16,476	16,498	107,659	\$1,344.00	\$0.00	\$0.00	\$591,067.23	\$591,067.23	
Grandtotal								332,535	\$17,251.89	\$16,713.97	\$7,274.40	\$1,681,547.02	\$1,688,821.42	

NON-RESIDENT														
1	Friesen Five	139	172	122	486	16	11	946	\$180.00	\$0.00	\$0.00	\$2,577.84	\$2,577.84	\$2.72
2	Nanicoast	129	172	127	223	215	123	989	\$180.00	\$0.00	\$0.00	\$5,439.27	\$5,439.27	\$5.50
3	Nanicoast	115	129	61	138	115	99	657	\$180.00	\$0.00	\$862.80	\$3,616.59	\$4,479.39	\$5.50
4	Gizhewaadiziwin Health Access Centre	42	66	95	92	44	52	391	\$39.00	\$0.00	\$0.00	\$2,156.25	\$2,156.25	\$5.51
5	Myers Hanger	11	18	43	47	113	58	290	\$36.00	\$0.00	\$0.00	\$1,837.83	\$1,837.83	\$6.34
6	Southern Police Detachment Building Committee	30	64	25	25	25	30	199	\$180.00	\$0.00	\$0.00	\$1,349.22	\$1,349.22	\$6.78
Total		466	621	473	1011	528	373	3472	\$795.00	\$0.00	\$862.80	\$16,977.00	\$17,839.80	
Grandtotal								336007	\$18,046.89	\$16,713.97	\$8,137.20	\$1,698,524.02	\$1,706,661.22	

16,806	17,788	21,210	18,586	16,432	16,446	107,268
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HYDRANTS AND SPRINKLERS ONLY														
1	RRDSSAB (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$205.80	\$956.40	\$1,162.20	N/A
2	RRDSSAB (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$205.80	\$956.40	\$1,162.20	N/A
3	RRDSSAB (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$205.80	\$956.40	\$1,162.20	N/A

-7%	\$	8,340.09	-5%	\$	8,536.94	4%	\$	9,314.03	-3%	\$	8,712.13	-4%	\$	8,589.14
-12%	\$	14,525.11	-10%	\$	14,867.94	-2%	\$	16,221.32	-8%	\$	15,216.34	-10%	\$	14,892.20
-9%	\$	9,214.74	-7%	\$	9,432.23	1%	\$	10,290.82	-5%	\$	9,631.92	-7%	\$	9,480.48
23%	\$	2,640.17	26%	\$	2,702.49	38%	\$	2,948.48	27%	\$	2,718.06	30%	\$	2,780.44
-15%	\$	21,165.82	-13%	\$	21,665.40	-5%	\$	23,637.53	-11%	\$	22,199.76	-13%	\$	21,659.65
-3%	\$	5,267.79	-1%	\$	5,392.13	9%	\$	5,882.95	1%	\$	5,481.29	1%	\$	5,458.21
-17%	\$	22,374.90	-15%	\$	22,903.01	-7%	\$	24,987.79	-12%	\$	23,471.23	-15%	\$	22,891.80
-14%	\$	13,679.86	-12%	\$	14,002.74	-4%	\$	15,277.36	-10%	\$	14,327.47	-12%	\$	14,030.82
-14%	\$	9,042.01	-11%	\$	9,255.43	-3%	\$	10,097.92	-10%	\$	9,450.28	-11%	\$	9,304.46
-9%	\$	5,830.07	-7%	\$	5,967.67	1%	\$	6,510.89	-6%	\$	6,072.58	-6%	\$	6,031.22
29%	\$	2,162.42	32%	\$	2,213.46	44%	\$	2,414.94	32%	\$	2,215.66	37%	\$	2,293.57
-16%	\$	6,414.39	-14%	\$	6,565.79	-6%	\$	7,163.45	-12%	\$	6,687.06	-13%	\$	6,626.69
-10%	\$	4,646.72	-8%	\$	4,756.40	0%	\$	5,189.35	-7%	\$	4,828.16	-7%	\$	4,825.28
-9%	\$	4,121.19	-6%	\$	4,218.47	2%	\$	4,602.46	-5%	\$	4,275.52	-5%	\$	4,289.73
-12%	\$	3,937.44	-9%	\$	4,030.38	-1%	\$	4,397.25	-8%	\$	4,082.28	-8%	\$	4,102.47
-18%	\$	3,885.99	-16%	\$	3,977.72	-9%	\$	4,339.79	-15%	\$	4,028.18	-15%	\$	4,050.04
-3%	\$	2,434.37	-1%	\$	2,491.83	8%	\$	2,718.65	-1%	\$	2,501.64	2%	\$	2,570.71
-10%	\$	2,702.65	-8%	\$	2,766.44	1%	\$	3,018.26	-7%	\$	2,783.76	-5%	\$	2,844.11
-30%	\$	2,654.87	-29%	\$	2,717.53	-22%	\$	2,964.90	-28%	\$	2,733.52	-26%	\$	2,795.42
-16%	\$	2,526.25	-14%	\$	2,585.87	-6%	\$	2,821.26	-13%	\$	2,598.26	-11%	\$	2,664.34
-1%	\$	2,107.30	2%	\$	2,157.03	11%	\$	2,353.38	2%	\$	2,157.69	5%	\$	2,237.40
-19%	\$	2,974.60	-18%	\$	3,044.80	-10%	\$	3,321.96	-17%	\$	3,069.75	-15%	\$	3,121.25
-7%	\$	2,070.55	-5%	\$	2,119.42	4%	\$	2,312.34	-5%	\$	2,119.04	-1%	\$	2,199.95
-8%	\$	2,000.72	-6%	\$	2,047.94	3%	\$	2,234.36	-6%	\$	2,045.61	-2%	\$	2,128.79
-7%	\$	1,960.30	-5%	\$	2,006.57	4%	\$	2,189.22	-5%	\$	2,003.10	-1%	\$	2,087.59
-19%	\$	2,232.25	-17%	\$	2,284.93	-9%	\$	2,492.92	-17%	\$	2,289.09	-14%	\$	2,364.73
-3%	\$	1,625.87	-1%	\$	1,664.25	8%	\$	1,815.74	-2%	\$	1,651.42	4%	\$	1,746.78
-4%	\$	1,618.52	-2%	\$	1,656.72	7%	\$	1,807.53	-2%	\$	1,643.69	3%	\$	1,739.29
-5%	\$	1,636.90	-3%	\$	1,675.53	6%	\$	1,828.05	-4%	\$	1,663.01	2%	\$	1,758.02
-2%	\$	1,559.72	0%	\$	1,596.54	9%	\$	1,741.86	-1%	\$	1,581.86	5%	\$	1,679.37
-3%	\$	1,519.30	0%	\$	1,555.16	9%	\$	1,696.72	-1%	\$	1,539.34	5%	\$	1,638.18
76%	\$	1,118.72	81%	\$	1,145.13	97%	\$	1,249.36	76%	\$	1,118.10	94%	\$	1,229.96
-4%	\$	1,420.07	-2%	\$	1,453.59	7%	\$	1,585.91	-3%	\$	1,435.00	4%	\$	1,537.06
-4%	\$	1,423.75	-2%	\$	1,457.35	7%	\$	1,590.01	-3%	\$	1,438.86	3%	\$	1,540.80
-29%	\$	1,787.57	-28%	\$	1,829.76	-21%	\$	1,996.32	-28%	\$	1,821.46	-24%	\$	1,911.57
-5%	\$	1,379.65	-3%	\$	1,412.21	6%	\$	1,540.76	-4%	\$	1,392.49	3%	\$	1,495.86
-4%	\$	1,368.62	-2%	\$	1,400.93	7%	\$	1,528.45	-3%	\$	1,380.89	4%	\$	1,484.63
65%	\$	1,104.02	69%	\$	1,130.08	84%	\$	1,232.95	65%	\$	1,102.64	81%	\$	1,214.98
-17%	\$	1,390.67	-15%	\$	1,423.50	-7%	\$	1,553.07	-16%	\$	1,404.08	-10%	\$	1,507.10
-3%	\$	1,280.42	-1%	\$	1,310.64	8%	\$	1,429.95	-2%	\$	1,288.14	6%	\$	1,394.74
-5%	\$	1,284.10	-3%	\$	1,314.41	6%	\$	1,434.05	-5%	\$	1,292.01	3%	\$	1,398.49
-21%	\$	1,276.75	-19%	\$	1,306.88	-11%	\$	1,425.84	-20%	\$	1,284.28	-14%	\$	1,391.00
57%	\$	1,059.92	61%	\$	1,084.94	76%	\$	1,183.70	57%	\$	1,056.26	74%	\$	1,170.03
-8%	\$	1,217.95	-6%	\$	1,246.69	3%	\$	1,360.18	-8%	\$	1,222.44	0%	\$	1,331.07
-14%	\$	1,199.57	-12%	\$	1,227.89	-4%	\$	1,339.66	-14%	\$	1,203.12	-6%	\$	1,312.35
-10%	\$	1,170.17	-8%	\$	1,197.79	1%	\$	1,306.82	-10%	\$	1,172.20	-1%	\$	1,282.39
-11%	\$	1,159.15	-9%	\$	1,186.51	0%	\$	1,294.51	-11%	\$	1,160.61	-2%	\$	1,271.15
51%	\$	1,030.52	55%	\$	1,054.85	69%	\$	1,150.86	51%	\$	1,025.35	68%	\$	1,140.07
79%	\$	1,004.80	83%	\$	1,028.51	100%	\$	1,122.14	78%	\$	998.29	98%	\$	1,113.86
-13%	\$	1,126.07	-11%	\$	1,152.65	-3%	\$	1,257.57	-13%	\$	1,125.83	-5%	\$	1,237.45
-54%	\$	1,041.55	-53%	\$	1,066.13	-49%	\$	1,163.18	-55%	\$	1,036.94	-50%	\$	1,151.31
-51%	\$	1,026.85	-50%	\$	1,051.08	-46%	\$	1,146.76	-52%	\$	1,021.48	-46%	\$	1,136.33
-25%	\$	971.72	-23%	\$	994.66	-16%	\$	1,085.20	-26%	\$	963.51	-17%	\$	1,080.15
-28%	\$	938.65	-26%	\$	960.80	-19%	\$	1,048.26	-28%	\$	928.73	-19%	\$	1,046.44
-29%	\$	923.95	-27%	\$	945.76	-20%	\$	1,031.84	-30%	\$	913.27	-20%	\$	1,031.46
-31%	\$	894.55	-29%	\$	915.66	-23%	\$	999.01	-32%	\$	882.35	-23%	\$	1,001.50

4	Columbus Place For Seniors Of Fort Frances Inc. (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$862.80	\$956.40	\$1,819.20	N/A
5	Flinder's Place Inc. (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$862.80	\$956.40	\$1,819.20	N/A
	Resolute FP Canada Inc. (A3)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$1,752.00	\$0.00	\$1,752.00	N/A
6	Town Of Fort Frances (A3)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$438.00	\$0.00	\$438.00	N/A
7	Rainy River Standard Condominium Corporation (A3)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$862.80	\$0.00	\$862.80	N/A
8	LaVerendrye Non-Profit Supportive Housing (A1)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$862.80	\$956.40	\$1,819.20	N/A
9	Fort Frances Board Of Education (A7)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$1,725.60	\$0.00	\$1,725.60	N/A
10	Riverside Healthcare Facilities Inc. (A7)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$2,172.00	\$0.00	\$2,172.00	N/A
11	Resolute FP Canada Inc. (A3)	-	-	-	-	-	-	-	\$0.00	\$0.00	\$617.40	\$0.00	\$617.40	N/A
Total											\$10,773.60	\$5,738.40	\$16,512.00	

Water System

	2016 Budget	2016 Actuals 31-Dec-16	2017 Budget	2017 Actuals 31-Dec-17	2018 Budget	2018 Actuals 31-Dec-18	2019 Budget	2018 Actuals - 2018 Budgeted Difference	2019 Budgeted-2018 Budgeted Difference
Revenues - includes Contribution from Reserves	(\$2,670,685)	(\$2,734,311)	(\$2,738,279)	(\$2,772,364)	(\$2,797,219)	(\$2,766,075)	(\$2,876,464)	\$31,144	(\$79,245)
Capital Local Improvement Revenue									
Total Revenue	(\$2,670,685)	(\$2,734,310.64)	(\$2,738,279)	(\$2,772,364.09)	(\$2,797,219)	(\$2,766,074.72)	(\$2,876,464)	\$31,144.28	(\$79,245)
Administration - includes Contribution to Reserve Funds	\$1,619,311	\$1,712,015	\$1,647,707	\$1,525,346	\$1,666,791	\$1,149,497	\$1,741,389	(\$517,294)	\$74,598
Water Service Connections	\$149,306	\$121,968	\$155,186	\$138,512	\$124,223	\$124,395	\$122,572	\$172	(\$1,651)
Water Meter Maintenance	\$12,990	\$17,944	\$20,762	\$31,570	\$22,195	\$33,720	\$27,005	\$11,525	\$4,810
Water Distribution System Maintenance	\$219,608	\$234,413	\$234,197	\$249,639	\$240,389	\$334,670	\$242,964	\$94,281	\$2,574
Water Treatment Plant	\$539,113	\$538,611	\$556,441	\$698,147	\$617,957	\$644,137	\$624,178	\$26,179	\$6,221
Water Storage Facility (Tower)	\$130,357	\$109,443	\$124,104	\$119,215	\$125,664	\$109,044	\$118,356	(\$16,620)	(\$7,308)
S/T - all operating expenditures	\$2,670,685	\$2,734,394	\$2,738,397	\$2,762,429	\$2,797,220	\$2,395,463	\$2,876,464	(\$401,757)	\$79,244
Total Capital Budget	\$2,436,031	\$5,860,362	\$593,506	\$505,454	\$883,341	\$637,441	\$2,564,380		
Reserves Used for Financing Capital	\$959,432	\$0	(\$623,458)	(\$711,509)	(\$81,000)	\$0	\$1,294,054		
Treated Water Billed Out	1201840	1162579		872143		1166914		\$1,166,914	\$80,731
Cost per cu. meter	\$2.22	\$2.35		\$3.17		\$2.05			

Sanitary Sewer System

Revenues- includes Contribution from Reserves	(\$2,430,115)	(\$2,868,435)	(\$2,515,426)	(\$2,526,179)	(\$2,579,930)	(\$2,568,819)	(\$2,648,657)	\$11,111	(\$68,727)
Total revenue	(\$2,430,114.84)	(\$2,868,434.57)	(\$2,515,425.96)	(\$2,526,178.81)	(\$2,579,930.00)	(\$2,568,818.86)	(\$2,648,656.61)	\$11,111	(\$68,727)
Administration Plus Contribution to Reserve Funds	\$1,330,475	\$1,346,763	\$675,895	\$919,584	\$686,437	\$908,481	\$1,589,146	\$222,044	\$902,709
Adminstration - Capital Debenture payments-Capital Program	\$122,327	\$10,549	\$88,636	\$3,565	\$0	\$0	\$0	\$0	\$0
Total Adminstration - expenditures	\$1,452,803	\$1,357,312	\$764,530	\$923,149	\$686,437	\$908,481	\$1,589,146	\$222,044	\$902,709
Sewer mains	\$239,243	\$156,557	\$240,371	\$160,615	\$239,495	\$189,198	\$238,091	(\$50,297)	(\$1,404)
Service Connections	\$112,150	\$87,838	\$105,893	\$68,064	\$92,652	\$90,881	\$93,960	(\$1,771)	\$1,308
Sewage Treatment Plant	\$748,247	\$771,743	\$756,650	\$748,304	\$762,101	\$713,761	\$727,459	(\$48,340)	(\$34,642)
S/T - all operating expenditures	\$2,552,442	\$2,373,450	\$1,867,444	\$1,900,131	\$1,780,685	\$1,902,321	\$2,648,657	\$121,636	\$867,972
Total Capital Budget	\$2,835,728	\$2,080,843	\$724,555	\$577,772	\$795,554	\$557,273	\$2,586,959	(\$238,281)	\$1,791,405
Reserves Used for Financing Capital	\$1,946,783								
Treated water billed out	1201840	1162579		872143		1166914			
Cost per cu. meter	\$2.12	\$2.04		\$2.18		\$1.63			

Summary - Water & Sewer									
Total revenue	(\$5,100,800)	(\$5,602,745)	(\$5,253,705)	(\$5,298,543)	(\$5,377,149)	(\$5,334,894)	(\$5,525,121)	\$42,255	(\$147,972)
Operating Budget	\$5,223,127	\$5,107,844	\$4,605,842	\$4,662,560	\$4,577,905	\$4,297,784	\$5,525,121	(\$280,121)	\$947,216
Capital Budget	\$5,271,759.03	\$7,941,204.89	\$1,318,060.51	\$1,083,226.01	\$1,678,894.57	\$1,194,713.23	\$5,151,339.41	(\$484,181)	\$3,472,445
Total cost for water & sewer per cu. meter	\$4.35	\$4.39		\$5.35		\$3.68			
Reserves Used for Financing Capital	\$2,906,215	\$0	(\$623,458)	(\$711,509)	(\$81,000)		\$1,294,054		\$1,375,054
Projected Reserves as of December 31				\$4,788,338	\$5,472,978	\$5,465,809			(\$5,472,978)
Total Revenue		(\$5,572,939.21)		(\$5,268,736.90)		(\$5,305,087.58)		(\$5,305,088)	

Date: February 7th, 2019

Report To: Mayor & Council

From: Tyson Dennis, Chief Building Official/Municipal Planner

Re: **Site Plan Control Agreement for the OPP Detachment 901 Colonization Road**

The Planning and Development Department has been working with Kelly Graham of SVN Consulting on a Site Plan Control Agreement (SPCA) for the new OPP detachment located at 901 Colonization Road West. The divisions of the Town have consulted with the project designers/architects and Her Majesty the Queen in Right of the Ontario As Represented by the Minister of Government and Consumer Services on utilities, water and sewer, easements, storm water management and other site plan specifications.

Her Majesty the Queen in Right of the Ontario As Represented by the Minister of Government and Consumer Services does not hold the right to pay or have letters of credit held on such projects. The request that the section of Letters of Credit will be deleted from this Site Plan Control Agreement

Please review the agreement. Once the agreement is accepted by Council, the developer will review and sign. Once the agreement is signed by the developer, Council will accept the Site Plan Control and by-law will be passed, completing the application process for site plan control.

Respectfully submitted,

Original Signed By

Tyson Dennis

Chief Building Official/Municipal Planner

Council approval of this report will: accept the Site Plan Control agreement allowing the developer to review and sign. Once the agreement is signed by the developer, Mayor and Clerk will execute the Site Plan Control Agreement allowing a building permit application to be started for the development.

SITE PLAN AGREEMENT

THIS AGREEMENT made this ____ day of _____ 2019.

B E T W E E N:

HER MAJESTY THE QUEEN IN RIGHT OF THE
ONTARIO AS REPRESENTED BY THE
MINISTER OF GOVERNMENT AND
CONSUMERS SERVICE
(the "Owner")

- and -

The Corporation of the Town of Fort Frances
(the "Municipality")

WHEREAS:

- A. The Owner has represented to the Municipality that the Owner is the registered and beneficial owner of the lands and premises (the "Lands") legally described in **Schedule 1** hereto;
- B. The Owner wishes to construct and develop, in and on the Lands or a portion thereof, a Ontario Provincial Police Detachment (herein sometimes referred to as the "Development" or "Proposed Development");
- C. By an application dated October 24, 2018, the Owner applied to the Municipality for site plan approval in respect of the Proposed Development;
- D. The Municipality provided approval of the Application in respect of the Proposed Development subject to certain conditions;
- E. The Owner has submitted to the Municipality the Plans and Drawings (as "Plans and Drawings" are defined in paragraph 3 of this Agreement) in respect of such Proposed Development by the Owner of the Lands; and
- F. s. 41(10) of the Planning Act (as "Planning Act" is defined in paragraph 3 of this Agreement) (the "Planning Act") permits the registration of this Agreement against the Lands.

NOW THEREFORE THIS AGREEMENT WITNESSETH THAT in consideration of the mutual covenants hereinafter expressed and other good and valuable consideration, the receipt of which is hereby acknowledged, the Owner and the Municipality (collectively the "Parties", individually a "Party") hereto agree one with the other as follows:

The Lands

- 1. The Lands affected by this Agreement are as follows: the lands and premises municipally described as 901 Colonization Road West, more particularly described in **Schedule 1** attached hereto.

Schedules

- 2. The following Schedules are attached hereto and form part of this Agreement:
 - (a) **Schedule 1** being a description of the Lands affected by this Agreement;
 - (b) **Schedule 3** being a schedule of financial obligations of the Owner payable upon execution of this Agreement or as otherwise provided;
 - (c) **Schedule 4** being a list of the Plans and Drawings (as "Plans and Drawings" are defined in paragraph 3 of this Agreement) as filed by the Owner with the Municipality as may be, with the approval of the Municipality, revised at any time and from time to time;

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Definitions

3. In this Agreement:

- (a) "Agreement" means this Agreement and any Schedules referred to in it or attached to it, as may be amended from time to time. The recitals to, and the Schedules attached to this Agreement shall be considered integral parts of it.
- (b) "Municipal Act" means the Municipal Act, 2001, S.O. 2001, c.25, as amended, including successor legislation.
- (c) "Person" means an individual, association, partnership, syndicate, firm, organization, foundation, trust, estate, governmental authority, corporation, trustee, agent, or any other entity, and the heirs, administrators, executors, assigns and other legal representatives of any such person to whom the context may apply according to law.
- (d) "Planning Act" means the Planning Act, R.S.O. 1990, c. P.13, as amended, including successor legislation.
- (e) "Plans and Drawings" means the plans and drawings (and any accompanying materials) referred to in **Schedule 4** of this Agreement. The Parties acknowledge that, from time to time, the Plans and Drawings may, with the prior written acceptance of the Municipality, be revised, and if the Municipality provides its acceptance for any revision wherever there is, in this Agreement, any reference to Plans and Drawings, such reference shall be and be deemed to be to the Plans and Drawings so revised with the prior acceptance of the Municipality, and any and all obligations, responsibilities, and otherwise of the Owner to construct or otherwise under or pursuant to this Agreement shall be deemed to reference, apply, and have regard to (and the Owner shall follow and adhere to), the Plans and Drawings so revised.

The Owner shall, further:

- (i) obtain, from any and all authorities having jurisdiction, any and all approvals required for any proposed revision to Plans and Drawings or to any changes to design, construction, and otherwise as may be shown or contemplated therein and thereby; and
- (ii) when submitting and making application to the Municipality in respect of revisions to any and all Plans and Drawings, include with such application any and all approvals applicable or required to be obtained from any and all authorities having jurisdiction.
- (f) "Security" means any and all letters of credit, cash, and other security provided or to be provided the Municipality under or pursuant to the provisions of this Agreement in order to guarantee compliance with all conditions and things to be done or performed or caused to be done and performed by the Owner under or pursuant to this Agreement.

Terms and Conditions - General

4. The Owner:

- (a) covenants and agrees to develop the Lands and do, construct, and build all Works, whether internal or external to the Lands in strict compliance with the Plans and Drawings;
- (b) covenants, warrants, and represents, that the Plans and Drawings submitted to the Municipality have been prepared in a good and workmanlike manner, are accurate in all respects and comply with the requirements of all authorities having jurisdiction;
- (c) covenants and agrees that no work shall be undertaken or performed on, or external to, the Lands except in accordance with the terms of this Agreement;
- (d) acknowledges and agrees that compliance with all applicable laws and regulations applicable, including, without limitation, the Ontario Building Code and the regulations thereunder, and all other applicable laws and requirements of all authorities having jurisdiction, is mandatory;
- (e) covenants and agrees that, unless otherwise determined by the Municipality in its sole and unfettered discretion, neither the Owner nor any entity under the authority of the Owner shall be entitled to the issuance of one or more permits to construct or otherwise proceed with any Works or otherwise contemplated under this Agreement until this Agreement has been fully executed and registered on title to the Lands;
- (f) covenants and agrees that it will hold back in its payments to any contractor who

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may construct services, facilities, or Works or any part thereof, such amounts as may be required under the provisions of the Construction Lien Act. The Owner shall indemnify and save completely harmless the Municipality from and against all claims, demands, actions, causes of action and costs resulting from any construction being performed, by the Owner, its agents and assigns, and any entity acting under the authority of the Owner, and, on demand by the Municipality, the Owner shall take such steps as may be necessary to immediately discharge all liens registered upon or against the Lands, the Works, or otherwise;

- (g) covenants and agrees to retain a professional engineer (the "Engineer") who holds a Certificate of Authorization for municipal engineering applications from the Association of Professional Engineers of Ontario to prepare such design of grading, site and external servicing plans, municipal service connection designs, storm water management, and other reports as may be required by the Municipality to be submitted to the Municipality.

The Engineer shall, prior to the reduction or release of any Security, be required to inspect and certify to the Municipality that all Works have been constructed in accordance with the Plans and Drawings. The certificate, or certificates, shall be in a format acceptable to the Municipality in its sole and unfettered discretion;

- (h) that the Municipality shall be entitled, in its sole and unfettered discretion and at the sole cost and expense of the Owner, to retain the services of an independent qualified engineer to review all documentation submitted to the Municipality by the Owner and to conduct necessary inspections and otherwise of and in respect of the Works; and
5. The Municipality may, by its agents, officers, employees, assigns, contractors, subcontractors, and other representatives and other Persons howsoever engaged by it, not less than 24 hours prior written notice to enter in and on the Lands or any part thereof as well as any building(s) erected thereon to ensure that any Works required to be provided, constructed, or installed by the Owner comply with this Agreement.
 6. The Owner covenants and agrees as follows:
 - (a) Not to foul the highways leading to the Lands and to provide on all construction accesses leading to the Lands, an interim granular surface to prevent mud or dust from fouling any roads.
 - (b) Not to permit any approach ramps and driveways across the untraveled portion of any road allowance owned by the Municipality unless such approach ramps and driveways are constructed and installed to the Municipality's specifications.
 - (c) To install curbing to the Municipality's specifications along the approach ramps between the property line and the street, and at all locations shown on the Plans and Drawings.
 - (d) To provide fire access route signs, to locate such number of fire hydrants and size of watermain as approved by the Municipality and to satisfy any and all requirements of the Municipality's Fire Chief or the Fire Chief's designate at the Owner's sole cost and expense.
 - (e) To ensure, provide, and maintain, a proper plan with regard to ambulance and other emergency response and related measures and services.
 - (f) To ensure, provide, and maintain a proper access route for fire, ambulance, and other emergency response and related measures and services.
 - (g) To pave with asphalt or concrete all parking, loading, and walkway areas on the Lands to the Municipality's requirements and specifications. No parking or loading zone shall be permitted on any of the Lands unless all areas for which parking and loading are permitted are paved. All handicapped parking spaces shall be so identified with appropriate signage to the satisfaction of the Municipality. All parking and loading areas shall be constructed and maintained to the Municipality's satisfaction.
 - (h) To design, install, and maintain, in accordance with the Plans and Drawings, light standards, fixtures and illumination devices to adequately illuminate the Lands but to also prevent the spread of light onto other properties or onto public highways.
 - (i) To complete and maintain landscaping and planting on the Lands in accordance with the Plans and Drawings.
 - (j) Use commercially reasonable efforts to keep clean and prevent junk, garbage and refuse on the site. If the Owner fails to remove the aforesaid material within a period of 48 hours from the time of delivery of written notice to the Owner, the Municipality may enter the Lands and remove the said material and the Owner shall pay for all costs and expenses incurred by the Municipality and the Owner further agrees that the Municipality shall be entitled to charge the same against, and

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take any such costs and expenses from, any Security.

- (k) To design, prior to construction, a waste management system for the collection, storage, and disposal of waste and recyclable materials, to implement such system and to maintain same following occupancy of the Proposed Development to the satisfaction of the Municipality.

The Municipality acknowledges and agrees that the Owner's obligation to obtain or grant any easements or rights of way is subject to the Owners acquisition and disposition process including, without limitation, the requirement to obtain all necessary government approvals. The Owner shall not be required to obtain or grant any easements or rights of way where such government approvals have not been granted or where the granting of such easements or right of way would materially impact the value or use of the property including any rights of ingress and egress.

- (l) To provide internal recycling and garbage areas sufficient to contain the required number of containers and materials.
- (m) To convey to the Municipality any easements or land (if any) required by the Municipality for the construction, maintenance and improvement of watercourses, ditches, and land drainage works, sewage facilities, and other public utilities.
- (n) To obtain written confirmation from the appropriate Persons that all utility requirements for the Lands (including but not limited to telephone, telecommunications, hydro-electric power, gas, and postal services), have been satisfactorily arranged and installed, that servicing for same will be provided without any expense, cost, or obligation on the part of the Municipality, and that all requisite documents and otherwise have been or will be provided to such Persons.
- (o) To design, obtain approval in respect of, construct, install, and maintain, in accordance with all design and approval requirements of all authorities having jurisdiction and the Plans and Drawings, proper water, sewer, and drainage, systems and facilities.
- (p) To implement and monitor on-site sediment and erosion control measures during construction of the Proposed Development, to the satisfaction of the Municipality and to allow the Municipality and its employees and agents, in perpetuity, access to the Lands to inspect roof drains, inlet control devices, and water and sewer management facilities.
- (q) To provide regular removal of snow from the site and that the parking spaces and landscaping areas will not be used for the stockpiling of snow.
- (r) To provide an environmental clearance certificate certified by a professional engineer or equivalent to the Municipality that all lands to be conveyed to the Municipality under this Agreement are environmentally suitable for their proposed use in accordance with any laws or guidelines from the Ministry of Environment or successor branch or agency (herein, "MOE").
- (s) to file with and provide to the Municipality, forthwith upon:
 - (i) completion of any buildings in or on the Lands, 2 complete hard copy sets of as built drawings for the buildings;
 - (ii) completion of any services, works, or facilities (including, without limitation, any utility infrastructure), 2 complete hard copy sets, and one complete electronic set, complete with UTM coordinates, of as built drawings for all such services, works, and facilities installed or constructed pursuant to and in accordance with this Agreement, and whether internal or external to the Lands; and
 - (iii) completion of the Proposed Development, 2 copies of survey and survey/real property reports prepared by and Ontario Land Surveyor complete with UTM coordinates;
- (t) To provide, during all hours of construction, competent on-site supervision of all Works required to be done on all public and private lands and building or other construction to be undertaken in or on the Lands.
- (u) To erect proper gates, signs, and protections surrounding or in respect of the Works and any construction on the Lands and to maintain same until final completion of construction.
- (v) That no antennae or associated equipment will be permitted on the roof and that all roof-top equipment shall be adequately screened from view to the satisfaction of the Municipality.
- (w) To ensure to get locates, and to verify the location of all existing and proposed utility infrastructure (including, without limitation, infrastructure relating to sewer, water, natural gas, hydro, cable, and other utilities), and whether such utility infrastructure is internal or external to the Lands, before commencing any digging

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or construction. The Owner shall be solely responsible for and pay all costs and expenses associated with any damage to any utility infrastructure and the relocation of any and all utilities as may be required. In the event of damage to any utility infrastructure by the Owner or its agents, assigns, employees, contractors, subcontractors, or other representatives or Persons howsoever engaged, or relocation of any utility infrastructure is, in the Municipality's sole discretion, required, the Municipality shall, in addition, without limitation and without prejudice to any and all other remedies that may be available to the Municipality in law or equity, be entitled, on written notice to the Owner (except in cases of emergency, in which case no notice shall be required), to require the Owner to comply with the terms of this Agreement and draw on, and utilize, the Security as the Municipality deems fit to pay for any and all costs, expenses, and damage, and costs of relocation, from the proceeds so drawn.

- (x) To make all necessary arrangements and to be solely responsible for the costs and expenses of removing and relocating any existing municipal or public services requiring relocation in the course of, or in connection with, the construction, installation or provision of the Works or otherwise required under this Agreement.
 - (y) To comply with all provisions of the Municipality's noise by-law.
 - (z) To provide the opportunity for ongoing and final site/Works inspection, monitoring, and testing (including, without limitation, prior to and during construction and material delivery, testing, or compaction) as required by the Municipality.
7. The Owner covenants and agrees to provide, arrange for, construct, install, and pay for all Works required to be provided, constructed, or installed by it that are internal to the Lands under the terms of this Agreement to the satisfaction of all authorities having jurisdiction, and in accordance with all municipal requirements and specifications, and in a good and workmanlike manner.

In the event of any of such internal Works not being or having been so constructed, installed, repaired, or if the Owner is otherwise in default of this Agreement, the Municipality shall, without limitation and without prejudice to any and all other remedies that may be available to it, be entitled, on written notice to the Owner (except in cases of emergency, in which case no notice shall be required), to:

- (a) require the Owner to comply with the terms of this Agreement; and
 - (b) do or cause to be done whatever the Municipality deems necessary for or to ensure compliance with this Agreement (including, without limitation, the right to install, construct, and maintain any and all such Works)
8. Notwithstanding any review (if any) or otherwise by the Municipality of the Plans and Drawings, and anything contained in this Agreement or otherwise, it is and shall throughout be and at all times remain the responsibility and liability of the Owner to ensure that all Plans and Drawings and any other documents provided by the Owner to the Municipality are accurate in all respects and comply with all provisions of the building or zoning or other by-laws of the Municipality and laws, regulations, and requirements of all authorities having jurisdiction.

The Owner is aware that, given the Municipality's staffing, budgeting, and other limitations, and considerations and the obligations of the Owner to ensure the provision of information and Plans and Drawings, which is complete and in compliance with the requirements of all authorities having jurisdiction, the Municipality may undertake a limited or cursory review of the Plans and Drawings, relying, as the Municipality does, on the Owner to ensure completeness and compliance.

Terms and Conditions - Other

9. The Owner acknowledges and confirms that, to the best of their knowledge and belief, there are no conditions known to them or any of them of or relating to the Lands (whether or not objected to by any authority with jurisdiction with respect to the same) which would adversely interfere with or derogate from, the uses to which Lands are presently put or the uses to which the Owner proposes to put the Lands, including, without limitation, the existence of any environmental hazard or other substance, material or contaminant of the soil or groundwater or any constituent element thereof causing or which would cause environmental contamination or concern.
10. (a) The Owner covenants and agrees to provide, arrange for, construct, install, and pay for the following Works external to the Lands, namely:
- (i) to repair and restore to the satisfaction of the Municipality any grounds, fences, and any other works, services, facilities, and otherwise, dug up or damaged during or as a result of the construction or execution of the Proposed Development; and
 - (ii) any and all Works shown on or spoken to in the Plans and Drawings as being external to the Lands, including, without limitation:
 - (A) the water, storm sewer, and sanitary sewer infrastructure to the property line of the Lands;

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- (B) concrete driveway approaches as shown on the Plans and Drawings; and
 - (C) hydro-electric power, gas, telephone, and other public utility requirements for the Proposed Development.
- (b) The Owner acknowledges that notwithstanding that the above-noted Works may be external to the Lands, it derives a direct benefit from the provision, construction, and installation of such Works and that the Proposed Development proposed hereunder could not be accommodated without the existence of such Works.
 - (c) The Owner covenants and agrees to construct or install all Works required to be provided, constructed or installed by it that are external to the Lands under the terms of this Agreement to the satisfaction of the Municipality and any other authority having jurisdiction, and in accordance with all municipal specifications, and in a good and workmanlike manner. The Owner guarantees the workmanship and materials for the construction and installation of the external Works and to maintain same free of defects for a period (in this Agreement sometimes referred to as the "Guarantee and Maintenance Period") of one (1) year from the date of certification by the Municipality of completion thereof. The Owner covenants and agrees that it shall promptly and properly repair all defects in any and all such external Works to the complete satisfaction of the Municipality.

In the event of any of such external Works not being or having been provided, constructed, installed, repaired, or maintained to the satisfaction of the Municipality, or if the Owner is otherwise in default of this Agreement, the Municipality shall, without limitation and without prejudice to any and all other remedies that may be available to it, be entitled, on written notice to the Owner (except in cases of emergency, in which case no notice shall be required), to:

- (i) require the Owner to comply with the terms of this Agreement; and
 - (ii) do or cause to be done whatever the Municipality deems necessary for or to ensure compliance with this Agreement (including, without limitation, the right to install, construct, and maintain any and all such Works)
11. The Owner covenants and agrees that there will be no blasting conducted in or on the Lands by the Owner.

Financial Conditions, Security, and Insurance

12. The Owner covenants and agrees to:
- (a) pay to the Municipality, forthwith upon request by the Municipality, for any and all costs and expenses whatsoever of and incurred by the Municipality with regard to the application, the preparation of this Agreement, any other matter or thing relating to the Agreement, and the registration of this Agreement against title to the Lands, and including, without limitation, all legal/lawyers fees and disbursements, engineers/engineering fees and disbursements, planning/planners fees and disbursements, Municipal staff time, notice, application, advertising, postage, court, land titles, mileage, material, HST as applicable, and any other costs and charges in any way related to the application or this Agreement;
 - (b) pay any outstanding taxes (including arrears, interest and penalties) and local improvement charges; and
 - (c) pay to the Municipality the Municipality's building permit fee and any other fees and otherwise payable pursuant to the Municipality's User Fees By-law.

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- (d) The Owner hereby acknowledges and agrees that should there be a deficiency in or failure to carry out any Works, matter, or thing required under or by this Agreement, and the Owner fails to comply, within 30 days written notice (except in an emergency situation or other exigent circumstances requiring immediate response, in which case verbal notice less than 30 days shall be deemed sufficient) with a direction to carry out such work, matter, or thing, the Municipality shall be entitled to (in addition and without limitation and without prejudice to any and all other remedies that may be available to the Municipality in law or equity), without limitation, draw on the Letter of Credit or any of it to the extent necessary and complete all outstanding work, matters, and things, enter onto the Lands as necessary for any and all such purposes, and pay all costs and expenses incurred thereby from the proceeds so drawn.
- (e) The Owner hereby acknowledges and agrees that the Municipality reserves the right to draw on and use the proceeds from the Letter of Credit to complete any Works, matter, or thing required to be done, observed, or performed by the Owner pursuant to this Agreement. The Owner further acknowledges and agrees that, notwithstanding anything contained in this Agreement, in the event that the Municipality determines that any reduction in the Letter of Credit will create a shortfall with respect to securing the completion of any Works, matter, or thing remaining to be carried out, observed, or performed by the Owner pursuant to this Agreement, the Municipality:
 - (i) shall not be obligated to reduce the Letter of Credit until such time as such Work, matter, or thing is satisfactorily completed or the Municipality has sufficient Letter of Credit to ensure that such work, matter, and thing will be completed; and
 - (ii) may request additional letters of credit for such additional amounts as the Municipality determines is necessary to fully secure the completion of any Works, matter, or thing to be or remaining to be carried out, observed, or performed by the Owner pursuant to this Agreement, and the Owner shall and does hereby agree to provide same within 30 days of demand by the Municipality therefor.

Wherever in this Agreement a letter of credit is required to be filed with the Municipality, the Owner may deposit with the Treasurer of the Municipality cash or certified cheque in an amount equal to the Letter of Credit and such deposit shall be held by the Municipality as security to be utilized in a like manner as the letters of credit referred to above and otherwise as required or permitted by this Agreement, provided that no interest shall be payable on any such deposit.

Notwithstanding anything contained in this Agreement, it is understood and agreed by the Parties that, except as may be otherwise permitted by the Chief Building Official of the Municipality in writing, the Owner shall not commence, undertake, engage in, or continue the Works nor any part of them without first having provided to the Municipality security satisfactory to the Municipality.

The Owner acknowledges that upon the transfer of ownership of the Lands, the Municipality will not return any Letter of Credit until the new owner files with the Municipality a substitute Letter of Credit or such other Security as may be permitted in the required amounts.

14. The Owner will cause its Service Provider to provide Municipality with a certificate of a commercial general liability policy form and on terms of satisfactory to the Municipality acting reasonably in the amount of not less than five million dollars (\$5 000 000.00) naming the Municipality as an addition insured, providing coverage for bodily injury, death damage to al or personal property, and environmental liability; providing at least 30 days' notice to the Municipality in the event of cancellation or adverse material change in the policy.

Administration

15. (a) If any notice is required to be given by the Municipality to the Owner with respect to this Agreement, such notice shall be mailed, delivered or sent by facsimile transmission to:

or such other address of which the Owner has notified the Municipality in writing.

- (b) If any notice is required to be given by the Owner to the Municipality with respect to this Agreement, such notice shall be mailed, delivered or sent by facsimile transmission to:

The Corporation of the Town of Fort Frances
 320 Portage Avenue
 Fort Frances, Ontario
 P9A 3P9

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Attention: Clerk

Facsimile: 807.274.8479

or such other address of which the Municipality has notified the Owner in writing.

- (c) Any notice so given shall be deemed conclusively to have been given and received when so delivered personally or via facsimile, or on the third day following the sending thereof by mail. Any party hereto may change any particulars of its address for notice by notice to other party in the manner aforesaid.
16. The Owner hereby agrees that this Agreement, together with any schedules thereto, shall be registered upon title to the Lands at the sole cost and expense of the Owner. The covenants, agreements, conditions and undertakings herein contained on the part of the Owner shall run with the Lands and shall be binding upon it, its successors and assigns as owners and occupiers from time to time and this covenant shall be to the benefit of the Municipality and its lands and highways appurtenant and adjacent to the Lands. The Owner further covenants and agrees to pay to the Municipality the cost of registration of this Agreement, as well as any further costs incurred by the Municipality as a result of the registration of any other documents pertaining to the application and this Agreement.
 17. The Owner covenants and agrees, at its own expense, to obtain and register such documentation (collectively, the "Subordination and Postponement Documentation") from its mortgagees, lessees, and encumbrancers and other Persons interested therein or with respect thereto as may be deemed necessary by the Municipality to postpone and subordinate their interest in the Lands to the interest of the Municipality in order to ensure that this Agreement shall take effect and have priority as if it had been executed and registered prior to the execution and registration of the document or documents giving to the mortgagee, lessees, and encumbrancers and other Persons interested therein their interest in the Lands. The Subordination and Postponement Documentation shall be registered on title to the lands immediately after the registration of this Agreement.
 18. The Owner acknowledges that the Municipality, in addition to any other remedies it may have at law or equity, shall also be entitled to enforce this Agreement in accordance with s. 446 and any other applicable provisions of the Municipal Act.
 19. Nothing in this Agreement shall relieve the Owner from compliance with all applicable municipal by-laws, laws, regulations, notices, or other policies or laws and regulations established by any other authority having jurisdiction.
 20. If the Proposed Development governed by this Agreement is not commenced within 1 year from the date of the execution of this Agreement, the Municipality may, at its sole option and on 60 days notice to the Owner, declare this Agreement null and void and of no further force and effect. Under no circumstances shall the Municipality be obligated to refund any fees, levies, or other charges paid by the Owner pursuant to this Agreement.
 21.
 - (a) The part numbers and headings, subheadings and section, subsection, clause and paragraph numbers are inserted for convenience of reference only and shall not affect the construction or interpretation of this Agreement.
 - (b) This Agreement shall be construed with all changes in number and gender as may be required by the context.
 - (c) Every provision of this Agreement by which the Owner is obligated in any way shall be, unless otherwise specifically stated, deemed to include the words "at the sole cost and expense of the Owner" including the payment of any applicable taxes (including, without limitation, HST).
 - (d) References herein to any statute or any provision thereof include such statute or provision thereof as amended, revised, re-enacted or consolidated from time to time and any successor legislation thereto.
 - (e) All obligations herein contained to be performed and observed on the part of the Owner shall, although not expressed to be covenants, be deemed to be covenants.
 - (f) Whenever a statement or provision in this Agreement is followed by words denoting inclusion or example and then a list of or reference to specific items, such list or reference shall not be read so as to limit the generality of that statement or provision, even if words such as "without limiting the generality of the foregoing" do not precede such list or reference.
 - (g) The Owner and the Municipality agree that all covenants and conditions contained in this Agreement shall be severable, and that should any covenant or condition in this Agreement be declared invalid or unenforceable by a court of competent jurisdiction, the remaining covenants and conditions and the remainder of the Agreement shall remain valid and not terminate thereby.
 - (h) The Owner shall execute any further and other documents and do such further and other things as may be required or desirable to give effect to this Agreement.
 22. Neither this Agreement nor any interest therein nor any rights under it shall be assigned

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or otherwise transferred by the Owner in whole or in part without the prior consent in writing of the Municipality, such consent not be unreasonable withheld, conditioned or delayed.

23. If the Owner is constituted by or of more than one Person, their obligations hereunder shall be joint and several.
24. The Owner agrees to do such further and other things and sign any further documents necessary or desirable to give effect to this Agreement.
25. The failure of the Municipality at any time to require performance by the Owner of any obligation under this Agreement shall in no way affect the Municipality's right thereafter to enforce such obligation, nor shall the waiver by the Municipality of the performance of any obligation hereunder be taken or be held to be a waiver of the performance of the same or any other obligation hereunder at any later time. The Municipality shall specifically retain its rights to enforce this Agreement in such manner as it deems fit.
26. Time shall always be of the essence of this Agreement. Any time limits specified in this Agreement may be extended with the consent in writing of the Parties, but no such extension of time shall operate or be deemed to operate as an extension of any other time limit, and time shall be deemed to remain of the essence of this Agreement notwithstanding any extension of any time limit.
27. The Parties covenant and agree with each other not to call into question or challenge, directly or indirectly, in any proceeding or action in court, or before any administrative tribunal, the Party's right to enter into and enforce this Agreement. The law of contract applies to this Agreement and the Parties are entitled to any and all remedies arising from it, notwithstanding any provision in s.41 of the Act interpreted to the contrary. The Parties agree that adequate consideration has flowed from each party to the other and that they are not severable. This provision may be pleaded by either party in any action or proceeding as an estoppel of any denial of such right.
28. The Owner understands and agrees that this Agreement and any materials or information provided to the Municipality may be subject to disclosure under the *Municipal Freedom of Information and Protection of Privacy Act* or as otherwise required by law.

The Municipality acknowledges that this Agreement and any information contained herein, may be required to be released pursuant to the provisions of the Freedom of Information and Protection of Privacy Act, R.S.O 1990, c.F.31 and open data directives as amended. This acknowledgement shall not be constructed as a waiver of any right to object to the release of this Agreement of any information or documents.

29. This Agreement shall be interpreted under and be governed by the laws of the Province of Ontario.
30. This Agreement may be executed in any number of counterparts and all of these counterparts shall for all purposes constitute one agreement, binding on the Parties, notwithstanding that all Parties are not signatory to the same counterpart.
31. This Agreement and everything herein contained shall ensure to the benefit of and be binding upon the Parties hereto and their successors and assigns.
32. Notwithstanding sections 12, 13, 24, Schedule 6 or any reference to Security, cash deposit, letter of credit or similar references for as long as the Owner is Her Majesty the Queen in Right of Ontario as represented by a Minister of the Crown or its agents, to the extent any provision requires the provision of insurance or financial security to secure performance of any work or matter including the filing of letters credit or provides for the payment of interest, management fee or administrative cost or requires an indemnity such obligation shall not apply to the Owner.

IN WITNESS WHEREOF the Parties hereto have hereunto affixed their corporate seals duly attested to by their proper signing officers in that behalf.

per _____
Name:
Title:

per _____
Name:
Title:

We have authority to bind the corporation

The Corporation of the Town of Fort Frances

per _____
Name: J. Caul,
Title: Mayor

per _____
Name: E. Slomke,
Title: Town Clerk

We have authority to bind the Municipality

Schedule 1

Legal Description of Lands

48R-4489 PART 1; PT RIV R LOT 40 PCL 1701

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Schedule 3

Schedule of Financial Obligations of the Owner

1. Any and all costs and expenses whatsoever incurred by the Municipality with regard to:
 - (a) Application for site plan;
 - (b) Preparation of this agreement;
 - (c) Registration of this Agreement on title and preparation of any and all land titles documentation in relation thereto, all such documentation to be provided to the Municipality for approval prior to registration thereof;
 - (d) All legal / lawyer fees and disbursements;
 - (e) Engineer / engineering fees and disbursements;
 - (f) Planning / planner fees and disbursements;
 - (g) Municipal staff time;
 - (h) All Land title fees and charges;
 - (i) Any other costs or charges in any way related to the application, the development, or this agreement; and
 - (j) HST and any other taxes applicable on or to any of the above.

Schedule 4

List of Plans and Drawings
(Appendix ‘A’)

**Changes or additional plans and drawings must be submitted to the Municipality for approval. Once approval is granted by the Municipality, the listing of Schedule 4 will be amended.

GENERAL NOTES:

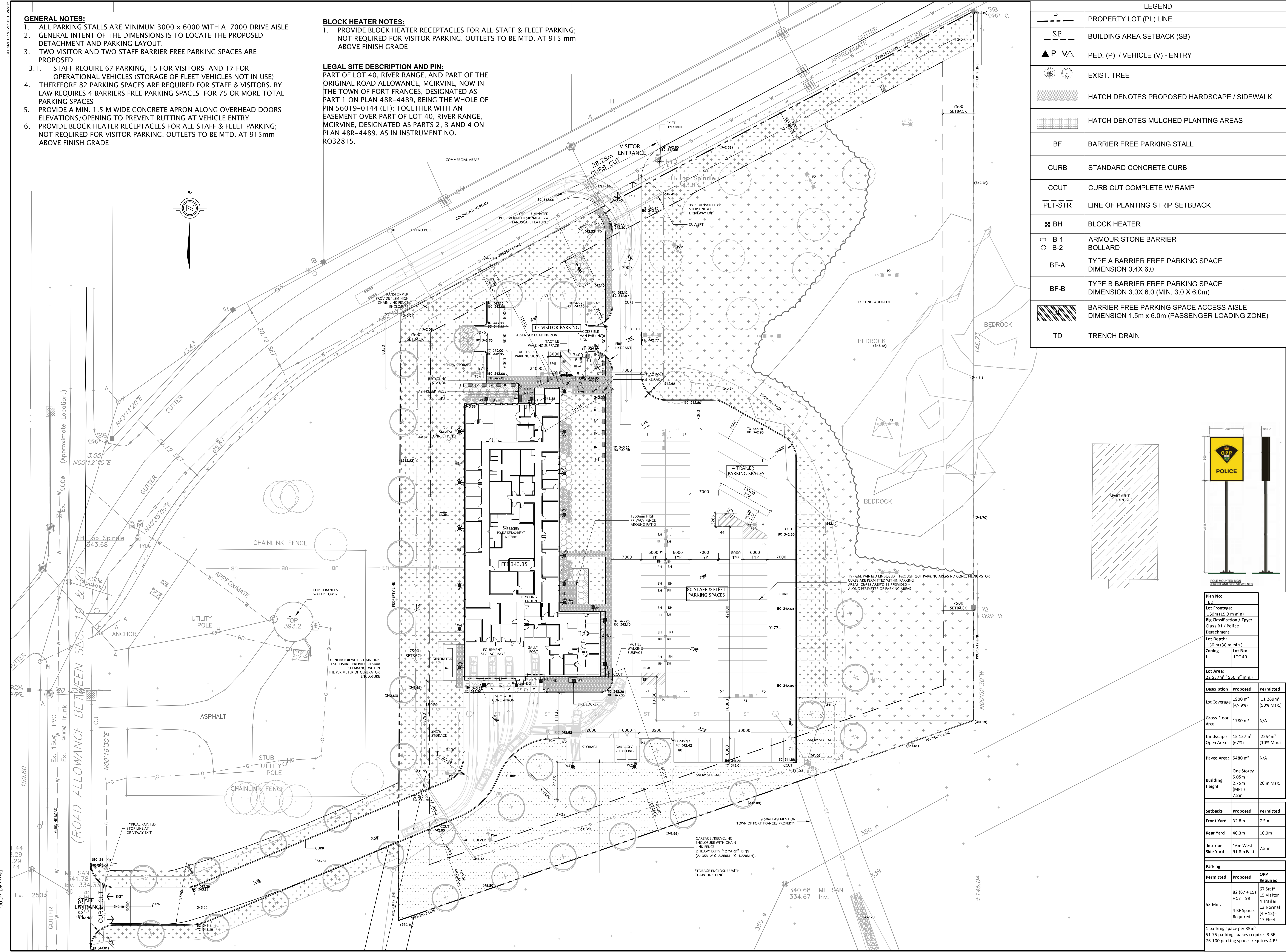
- ALL PARKING STALLS ARE MINIMUM 3000 x 6000 WITH A 7000 DRIVE AISLE
- GENERAL INTENT OF THE DIMENSIONS IS TO LOCATE THE PROPOSED DETACHMENT AND PARKING LAYOUT.
- TWO VISITOR AND TWO STAFF BARRIER FREE PARKING SPACES ARE PROPOSED
- STAFF REQUIRE 67 PARKING, 15 FOR VISITORS AND 17 FOR OPERATIONAL VEHICLES (STORAGE OF FLEET VEHICLES NOT IN USE)
- THEREFORE 82 PARKING SPACES ARE REQUIRED FOR STAFF & VISITORS. BY LAW REQUIRES 4 BARRIERS FREE PARKING SPACES FOR 75 OR MORE TOTAL PARKING SPACES
- PROVIDE A MIN. 1.5 M WIDE CONCRETE APRON ALONG OVERHEAD DOORS ELEVATIONS/OPENING TO PREVENT RUTTING AT VEHICLE ENTRY
- PROVIDE BLOCK HEATER RECEPTACLES FOR ALL STAFF & FLEET PARKING; NOT REQUIRED FOR VISITOR PARKING. OUTLETS TO BE MTD. AT 915mm ABOVE FINISH GRADE

BLOCK HEATER NOTES:

- PROVIDE BLOCK HEATER RECEPTACLES FOR ALL STAFF & FLEET PARKING; NOT REQUIRED FOR VISITOR PARKING. OUTLETS TO BE MTD. AT 915 mm ABOVE FINISH GRADE

LEGAL SITE DESCRIPTION AND PIN:


PART OF LOT 40, RIVER RANGE, AND PART OF THE ORIGINAL ROAD ALLOWANCE, MCIRVINE, NOW IN THE TOWN OF FORT FRANCES, DESIGNATED AS PART 1 ON PLAN 48R-4489, BEING THE WHOLE OF PIN 56019-0144 (LT); TOGETHER WITH AN EASEMENT OVER PART OF LOT 40, RIVER RANGE, MCIRVINE, DESIGNATED AS PARTS 2, 3 AND 4 ON PLAN 48R-4489, AS IN INSTRUMENT NO. R032815.




LEGEND	
PL	PROPERTY LOT (PL) LINE
SB	BUILDING AREA SETBACK (SB)
P V	PED. (P) / VEHICLE (V) - ENTRY
EXIST. TREE	EXIST. TREE
HATCH	HATCH DENOTES PROPOSED HARDSCAPE / SIDEWALK
HATCH	HATCH DENOTES MULCHED PLANTING AREAS
BF	BARRIER FREE PARKING STALL
CURB	STANDARD CONCRETE CURB
CCUT	CURB CUT COMPLETE W/ RAMP
PLT-STR	LINE OF PLANTING STRIP SETBACK
BH	BLOCK HEATER
B-1 B-2	ARMOUR STONE BARRIER BOLLARD
BF-A	TYPE A BARRIER FREE PARKING SPACE DIMENSION 3.4X 6.0
BF-B	TYPE B BARRIER FREE PARKING SPACE DIMENSION 3.0X 6.0 (MIN. 3.0 X 6.0m)
BF	BARRIER FREE PARKING SPACE ACCESS AISLE DIMENSION 1.5m x 6.0m (PASSENGER LOADING ZONE)
TD	TRENCH DRAIN


No.	Issue / Revisions	Date
A	100% DD PRELIMINARY UPLOAD	2018-08-14
B	100% DESIGN DEVELOPMENT	2018-08-30
C	SITE PLAN APPROVAL	2018-09-20
D	50% CD PRELIMINARY UPLOAD	2018-10-11
E	50% CONSTRUCTION DOCUMENT	2018-11-05
F	SITE PLAN FIRST RESUBMISSION	2018-11-20
G	100% CD PRELIMINARY UPLOAD	2019-01-04
H	100% CD SUBMISSION TO CA	2019-01-22
J	SITE PLAN SECOND RESUBMISSION	2019-01-23

STAMP:



NORTH:






BIRD NORR

NORR Architects & Engineers Limited
An Ingenium Group Company

175 Bloor St. East
North Tower, 15th Floor
Toronto, ON Canada M4W 3R8
norr.com

CLIENT:



PROJECT:

ONTARIO PROVINCIAL POLICE MODERNIZATION PROJECT: PHASE 2

D8- FORT FRANCES DETACHMENT

PROJECT LOCATION:

200 MCIRVINE RD, FORT FRANCES, ON P9A 3S3, CANADA

DRAWING TITLE:

SITE PLAN

Scale:	1:400	REF DWG:	SP-1
Project No:	ONBL18-0142	DWG NO:	D8-A10-01
Drawn By:		Checked By:	

Description	Proposed	Permitted
Lot Coverage	1900 m² (+/- 9%)	11 269m² (50% Max.)
Gross Floor Area	1780 m²	N/A
Landscape Open Area	15 157m² (67%)	2254m² (10% Min.)
Paved Areas	5480 m²	N/A
Building Height	One Storey 5.05m + 2.75m (MPH) = 7.8m	20 m Max.
Setbacks	Proposed	Permitted
Front Yard	32.8m	7.5 m
Rear Yard	40.3m	10.0m
Interior Side Yard	16m West 91.8m East	7.5 m
Parking	Proposed	OPP Required
Permitted	82 (67 + 15) + 17 = 99	67 Staff 15 Visitor 4 Trailer 13 Normal (4 + 13) = 17 Fleet
53 Min.	4 BF Spaces Required	
1 parking space per 35m²	53-75 parking spaces requires 3 BF	76-100 parking spaces requires 4 BF

AGENDA ITEM #7



REPORT

TO: Mayor Caul & Council

FROM: Jason Kabel, Community Services Division Manager

DATE: January 31, 2019

RE: Request from J. Petrin, Fort Frances Homeless Committee - use of East End Hall

Preamble

At the regular meeting of Council on January 28, 2019, Council referred the attached request from J. Petrin, Fort Frances Homeless Committee to Community Services with input from the Planning & Development Executive Committee.

On Tuesday, January 29, 2019, T. Dennis and J. Kabel met with Rainy River District Social Services Administration Board (RRDSSAB) staff members J. Petrin and Sandra Weir on location at the East End Hall to discuss the viability of using that facility in some facet regarding their request to help the homeless. It was determined that there was some more information gathering prior to the discussion at the Community Services Executive Committee.

It was later determined and reported that RRDSSAB may have an alternate venue to consider in a better location than the East End Hall.

Recommendation

Mayor J. Caul took initiative to assist the Homeless Committee to find an alternate location that will serve the needs of the community that will preclude the need for their request to be considered further by Council.

Respectfully Submitted,

A handwritten signature in black ink, appearing to read "JK", is written over the printed name "Jason Kabel".

/jk



January 21, 2019

Attention: Jason Kabel
Community Services Manager – Town of Fort Frances
740 Scott Street
Fort Frances, ON P9A 1H8

Dear Mr. Kabel,

I am writing to you on behalf of the Fort Frances Homeless Committee, a committee comprised of front-line service providers of non-profit agencies spanning social services, employment, legal, and health care sectors. This committee is dedicated to finding solutions to homelessness in our district and has been working toward strengthening social supports as well as looking for immediate and preventative solutions.

As you may be aware, our committee has been working on opening a pop-up shelter in Fort Frances and has made great strides toward this goal. Unfortunately, the anticipated location of the shelter the committee was looking to use for a shelter space has become unfeasible for the committee, considering factors such as cost and time. We are urgently seeking a space at this time.

We are requesting use of the East End Hall to utilize as a temporary shelter space so that the committee can continue its efforts to secure a more permanent and appropriate space. The committee's long-term goal continues to be to secure a location that offers both a shelter space and transitional units to provide a path out of homelessness. The shelter will be staffed at all times by two people who have appropriate education and/or experience to oversee those accessing the pop-up shelter.

The committee is seeking a space for the months of February-April, 2019. The specific dates are dependent upon availability of space, as well as the staff being trained in order to open.

I can be reached at (807) 274-5349 ext. 248 or jpetrin@rrdssab.on.ca to speak further. Thank you for your time.

Yours Truly,

Jamie Petrin
Chair, Fort Frances Homeless Committee



REPORT

TO: Mayor Caul & Council
FROM: Jason Kabel, Community Services Division Manager
DATE: February 1, 2019
RE: Request from Age Friendly Committee - Drop Off Areas for Older Adults
 - Irene Laing

Preamble

At the regular meeting of Council on January 28, 2019, Council referred the attached request from Irene Laing, Age Friendly Community Committee to:

- the Community Services Executive Committee for recommendation with input from Operations and Facilities Executive Committee and Planning and Development Executive Committee.

The request from Irene Laing, Age Friendly Committee is to consider - Drop Off Areas for Older Adults as follows:

- Create drop off areas in downtown area where Older Adults can be dropped off and picked up safely.
- Two drop-off locations be established:
 - Mowat Avenue at the corner of Scott Street and Mowat Avenue beside the Toronto Dominion Bank
 - Scott Street in front of the post office.
- Signage advising motorists that this is a designated drop off spot as well as a commitment from Public Works that the snowbanks would be removed from the curb at these locations making it easier for seniors to embark and disembark from vehicles.
- Vehicles be allowed to stop at these locations for a maximum period of ten minutes, as frequently the driver must assist the elderly passenger to his/her destination.

Please find an email attached from Irene Laing requesting that this item be considered at a future meeting as she is unable to attend on Monday, February 4, 2019.

Please find attached, input from the Operations & Facilities Executive Committee Chair, Rick Wiendenhoeft regarding this request.

Recommendation

To endorse the Bylaw division further research of other communities who may have established Age Friendly drop off spaces that will assist in determining potential implementation and enforcement considerations prior to determining a course of action.

Respectfully Submitted,



Jason Kabel

1023 River Road West
Fort Frances, ON P9A 2V3

January 22, 2019

Mayor and Council
Town of Fort Frances
320 Portage Avenue
Fort Frances, ON P9A 3P9



Dear Mayor and Council:

The Fort Frances Age Friendly Committee in its 2017 – 2020 Action Plan established the objective *"Create drop off areas in downtown area where Older Adults can be dropped off and picked up safely."*

The Committee has looked into this matter and recommends that two drop-off locations be established.

- Mowat Avenue at the corner of Scott Street and Mowat Avenue beside the Toronto Dominion Bank
- Scott Street in front of the post office.

We would require signage advising motorists that this is a designated drop off spot as well as a commitment from Public Works that the snowbanks would be removed from the curb at these locations making it easier for seniors to embark and disembark from vehicles.

The Committee recommends that vehicles be allowed to stop at these locations for a maximum period of ten minutes as frequently the driver must assist the elderly passenger to his/her destination.

I would be happy to meet with you to provide further information or to address any concerns arising from our request. I can be reached at 274-9560 or by e-mail at irenemlaing@gmail.com.

Thank you for your attention to this matter.

Sincerely

Irene Laing
Age Friendly Committee

January 31, 2019

Report To: Community Services Executive Committee

From: Rick Wiedenhoeft, Chair of Operations and Facilities Executive Committee

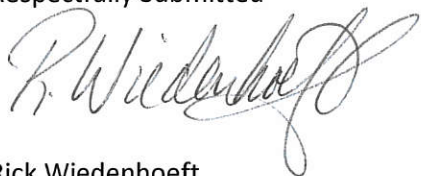
RE: Letter dated January 22, 2019 from I. Laing RE: Establishment of designated parking on Scott Street

The Town of Fort Frances Operations and Facilities division follows their snow removal policy when it comes to the Downtown core. The O&F Crew removes snow at the intersections and applies ice melt immediately after and in some cases during a snow event. In addition, the snow policy outlined how the snowbanks will be removed from the downtown area. Once the banks reach approximately 24" the O&F staff will remove the banks provided that the roads, sidewalks, lanes and dead-ends are all complete.

In 2018 the Minimum Maintenance Standards for Municipal Highways was updated whereby sidewalks were required to be cleared within 48 hours after accumulations reach 8cm resulting in the Town of Fort Frances having to hire additional staff to be suitably setup to meet the new regulation.

The addition of a dedicated parking spot does not pose a concern for the Operations and Facilities Division, however the Division is not staffed suitably to provide any snow removal in addition to what is outlined in the Town's Snow Removal Policy.

Respectfully Submitted



Rick Wiedenhoeft
Chair, Operations and Facilities Executive Committee


2019Feb Age Friendly Request - Downtown Parking

RECOMMENDED

FEB 06 2019

DEPUTY

EXECUTIVE



**Administration & Finance Division**

To: Mayor and Council
From: Jordan Forbes, Human Resources Manager
Date: February 7, 2019
Subject: New Policy – Council Staff Relations

Attached, for your review, please find a copy of the proposed new Council / Staff relations policy. This policy is required as per Section 270 of the Municipal Act as revised by Bill 68.

The development of this policy was led by our Clerk with input from myself, our Chief Administrative Officer, and our Senior Management Team.

Thank you for your consideration.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jordan S", is positioned above a horizontal line.

Jordan Forbes
Human Resources Manager

Council approval of this report will agree to the recommendation of the Administration and Finance Executive Committee to implement this policy.

DRAFT

Council / Staff Relations Policy

1.0 Policy Statement

In order to promote a successful community, it is important that Council Members and Staff have a constructive working relationship. In order to achieve this, the Corporation of the Town of Fort Frances will promote a respectful, tolerant, harassment-free relationship and workplace between Members of Council and the officers and employees of the Corporation guided by the Code of Conduct (Members of Council and Local Boards/Committees), the Employee Conduct policy, the Workplace Violence policy, Workplace Harassment policy, the Procedural By-law and this policy.

2.0 Purpose

The purpose of the Council / Staff Relations Policy is to:

- a) Provide basic rules of engagement as it related to Council / Staff relations;
- b) Set guidelines as to how the two groups will communicate in an open and transparent manner, and;
- c) Provide for a unified approach to serving the citizens of the Town of Fort Frances.

3.0 Legislative Authority

Section 270 of the *Municipal Act, 2001*, as revised by Bill 68 requires Council to adopt and maintain a policy with respect to the relationship between members of Council and the officers and employees of the corporation. This Council / Staff Relations Policy identifies the legislation, policies, procedures and practices that the Municipality complies with in order to promote a respectful relationship between members of Council and the officers and staff of the Corporation of the Town of Fort Frances.

4.0 Definitions

Chief Administrative Officer – shall mean the Chief Administrative Officer (CAO) or designate as appointed by the Municipality as prescribed in Section 229 of the *Municipal Act, 2001* as amended.

Clerk – shall mean the person or designate duly appointed by the Municipality as prescribed in Section 228 of the *Municipal Act, 2001* as amended.

Council – shall mean the Council of the Town of Fort Frances, duly elected.

Municipality – shall mean the Corporation of the Town of Fort Frances.

Officers and Staff – shall mean employees of the Corporation of the Town of Fort Frances other than those named specifically above.

5.0 Clarification of Roles

Role of the Mayor is to represent the Municipality, provide strategic direction, create policy, and provide leadership to members of Council.

Role of Council (Policy Focus) is to represent the Municipality, provide strategic direction and create policy.

Role of Chief Administrative Officer (Direction Focus) is to act as a liaison between Council and staff, direct implementation of Council's policies, hire and develop a team of competent Officers and Staff.

Role of Officers and Staff (Implementation Focus) is to research policy and programs, give best professional advice, implement decisions of Council, fulfill statutory duties, follow direction of Chief Administrative Officer and generally see to the efficient operation of the municipal organization.

6.0 Guiding Principles

1. All Members are Equal

- Members of Council, Officers and Staff must be treated equally and fairly and the appearance of favoritism must be avoided.

2. Chain of Command

- Members of Council do not have authority to direct Staff to perform, or not perform functions or duties, the CAO is responsible for providing direction to Officers and Staff.

3. Use of Officers & Staff Time

- Members of Council should use Officers and Staff time thoughtfully. Requests from Council take Officers and Staff time away from other issues or problems that may need attention. Members of Council should be discouraged from asking for Staff reports in an effort to delay a potentially unpopular decision.

4. Use of Council's Time

- Officers and Staff should be mindful of Council's time and refrain from delivering lengthy presentations which may consume Council's time better served debating and considering issues. Staff presentations should be clear and concise wherever possible.

5. Representative of Community

- Members of Council should, in addition to presented research and recommendations, make their own judgement and provide leadership in their decision making. Members of Council, together with Officers and Staff work collaboratively for the public good.

6. Politics **vs** Management

- Council provides direction and establishes policy, while officers and staff research, give advice and implement Council's directives. Advice comes from Officers and Staff; policy and service delivery decisions are made by Council. Staff are not politicians and members of Council are not hired professionals.

7. Respect Above all Else

- Members of Council, Officers and Staff shall work together to foster working relationships that are respectful of each other's intelligence and professional duties. We all face diverse and often unique challenges and we must be cognizant that our collective goal is to serve the best interests of the Municipality.

7.0 Complaints/Contraventions/Enforcement

The CAO (or designate) shall be responsible for receiving complaints and/or concerns related to this Policy. Upon Receipt of a complaint and/or concern, the CAO (or designate) shall notify:

- a) In the case of Officers and Staff (other than the CAO), the CAO shall be notified;
- b) In the case of a Member of Council, the Integrity Commissioner shall be notified;
- c) In the case of the CAO, the Clerk shall be notified and will bring forward to Council.

If the nature of the complaint relates to Workplace Harassment, then the complaint procedure located within the Workplace Harassment Policy shall be used.

Where there is a discrepancy between this Policy and the applicable Code of Conduct, the applicable Code of Conduct prevails.

8.0 Policy Review

This policy shall be reviewed after one year from its initial implementation date.

This policy may be reviewed as required during each term of Council.



**ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2019/13**

TO: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: February 5, 2018
SUBJECT: Councillor Michael Behan– RRDMA Annual General Meeting Per Diem

BACKGROUND

Attached is a copy of Schedule “F” Travel Statement – Mayor/Council Honorarium per diem in the amount of \$160.00 to attend the RRDMA Annual General Meeting in Stratton on January 19, 2019 as submitted by Councillor Michael Behan.

The registration fee of \$40.00 was paid by the Town resulting in the total cost of \$200.00 to attend the RRDMA Annual General Meeting as authorized by Council.

The per diem claim is in compliance with Town of Fort Frances By-Law 02/10-D Schedule ‘A’.

RECOMMENDATION

The Administration & Finance Executive Committee recommends approval of the Schedule “F” Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Michael Behan for his attendance at the RRDMA Annual General Meeting on January 19, 2019 held in Stratton.

Council Approval of this Report Will Agree to the Administration & Finance Executive Committee recommendation to approve Schedule “F” Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Michael Behan for his attendance at the RRDMA Annual General Meeting on January 19, 2019 held in Stratton.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	MICHAEL BEHAN
Conference / Seminar Attended	RRDMA annual meeting
Location	Stratton
Dates	Saturday, Jan. 19/2019

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date						✓		
Amount						\$160 ⁰⁰		

Name (Please Print)	Signature
MICHAEL BEHAN	Michael Behan
Approved	Date

To be submitted to Payroll for processing when approved by Council



**ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2019/14**

To: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: February 5, 2018
SUBJECT: Councillor Andrew Hallikas– RRDMA Annual General Meeting Per Diem

BACKGROUND

Attached is a copy of Schedule “F” Travel Statement – Mayor/Council Honorarium per diem in the amount of \$160.00 to attend the RRDMA Annual General Meeting in Stratton on January 19, 2019 as submitted by Councillor Andrew Hallikas.

The registration fee of \$40.00 was paid by the Town resulting in the total cost of \$200.00 to attend the RRDMA Annual General Meeting as authorized by Council.

The per diem claim is in compliance with Town of Fort Frances By-Law 02/10-D Schedule ‘A’.

RECOMMENDATION

The Administration & Finance Executive Committee recommends approval of the Schedule “F” Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Andrew Hallikas for his attendance at the RRDMA Annual General Meeting on January 19, 2019 held in Stratton.

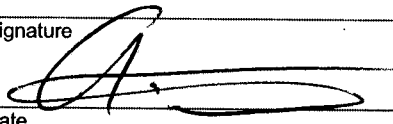
Council Approval of this Report Will Agree to the Administration & Finance Executive Committee recommendation to approve Schedule “F” Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Andrew Hallikas for his attendance at the RRDMA Annual General Meeting on January 19, 2019 held in Stratton.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	Andrew Hallikas
Conference / Seminar Attended	RCDMA meeting, Stratton
Location	Stratton
Dates	Jan 19, 2019

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date						Jan 19		
Amount						160. ⁰⁰		

Name (Please Print) Andrew Hallikas	Signature 
Approved	Date

To be submitted to Payroll for processing when approved by Council



**ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2019/15**

TO: Administration & Finance Executive Committee
FROM: Dawn Galusha, Treasurer
DATE: February 1, 2018
SUBJECT: Councillor Douglas Judson– RRDMA Annual General Meeting Per Diem

BACKGROUND

Attached is a copy of Schedule "F" Travel Statement – Mayor/Council Honorarium per diem in the amount of \$160.00 to attend the RRDMA Annual General Meeting in Stratton on January 19, 2019 as submitted by Councillor Douglas Judson.

The registration fee of \$40.00 was paid by the Town resulting in the total cost of \$200.00 to attend the RRDMA Annual General Meeting as authorized by Council.

The per diem claim is in compliance with Town of Fort Frances By-Law 02/10-D Schedule 'A'.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	Douglas Judson
Conference / Seminar Attended	RRDMA
Location	Stratton, ON
Dates	January 19, 2019

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date						Jan 19		
Amount						\$160		\$160

Name (Please Print)	Signature
DOUGLAS JUDSON	Douglas Judson
Approved	Date

To be submitted to Payroll for processing when approved by Council



**ADMINISTRATION & FINANCE DIVISION
TREASURY REPORT 2019/12**

TO: Mayor Caul & Members of Council
FROM: Dawn Galusha, Treasurer
DATE: February 5, 2018
SUBJECT: Councillor Rick Wiedenhoeft– RRDMA Annual General Meeting Per Diem

BACKGROUND

Attached is a copy of Schedule “F” Travel Statement – Mayor/Council Honorarium per diem in the amount of \$160.00 to attend the RRDMA Annual General Meeting in Stratton on January 19, 2019 as submitted by Councillor Rick Wiedenhoeft.

The registration fee of \$40.00 was paid by the Town resulting in the total cost of \$200.00 to attend the RRDMA Annual General Meeting as authorized by Council.

The per diem claim is in compliance with Town of Fort Frances By-Law 02/10-D Schedule ‘A’.

RECOMMENDATION

The Administration & Finance Executive Committee recommends approval of the Schedule “F” Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Rick Wiedenhoeft for his attendance at the RRDMA Annual General Meeting on January 19, 2019 held in Stratton.


Council Approval of this Report Will Agree to the Administration & Finance Executive Committee recommendation to approve Schedule “F” Travel Statement – Mayor/Council Honorarium per diem claim in the total amount of \$160.00 as submitted by Councillor Rick Wiedenhoeft for his attendance at the RRDMA Annual General Meeting on January 19, 2019 held in Stratton.

TOWN OF FORT FRANCES - SCHEDULE "F"
TRAVEL STATEMENT – MAYOR / COUNCIL HONORARIUM

Attendee	Rick WIEDENHOEFT
Conference / Seminar Attended	PRIMA.
Location	Stratton
Dates	Saturday Jan. 19, 2019.

Details of Per Diem

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday	Total
Date						Jan 19		
Amount						160.00		

Name (Please Print) Rick WIEDENHOEFT	Signature 
Approved	Date

To be submitted to Payroll for processing when approved by Council

Date: February 8th, 2019

Report To: Mayor & Council

From: Tyson Dennis, Chief Building Official/Municipal Planner

Re: **Industrial Zoned Property Review within Community limits**

The Planning and Development division has been examining existing areas zoned Industrial (M1, M2 & M3) within the Town of Fort Frances boundaries. The need for future development and economic growth is imperative for our Town to continue to prosper in the future.

Fort Frances' Official Plan will begin a mandated review in 2022. In the meantime, reviewing existing Industrial properties within the Town of Fort Frances will improve development planning for potential new manufacturing, industrial and commercial ventures. Recently, the Town acquired the "Shevlin Woodyard" property which in return has sparked planning debate on possible Industrial, Commercial and Residential uses for this property. This centrally located 22-acre property is currently zoned OpenSpaces/Industrial and the Town is in the process of retaining necessary planning resources to ensure proper development occurs for this property in 2019. At this time, Council should consider dedicating adequate time and proper planning resources to assess the future development of significant tracks of industrial zoned properties within the community.

Currently, Industrial zoned properties are scattered throughout the Community. This is not an optimum situation. The need for well thought out and systematic planning is required. In addition, the idled pulp and paper mill properties are located in close proximity and are intermingled with other land use designations, emphasising the need for proper planning to occur.

It is recommended that adequate planning take place to ensure all options are considered for the redevelopment, demolition and rezoning of existing Industrial properties in Fort Frances. By using the available tools contained within our current Official Plan and in accordance within the Provincial Planning Act & Regulations, the Town can investigate and evaluate the preferred development of existing industrial properties.

Section 5.2 of the Town's Official Plan allows the Town of Fort Frances to pursue Planning Studies in order to monitor progress of planning initiatives, understand new trends, ensure an appropriate response is provided for issues which may arise, or for any other purpose deemed suitable by the Municipal Planner, Committee or Council.

Studies to be completed could include; Heritage Impact Assessment, Noise and Vibration Assessment, Traffic and Transportation Impacts, Stormwater Management and Planning Justification Studies for future development.

Council should consider engaging a professional planning firm to complete the studies as listed above. The professional services provided to complete such studies would include input from stakeholders, the public and administration. This would ensure a thorough planning consultation takes place to determine where Industrial land uses should be located within the Town of Fort Frances going forward.

It is recommended that Council prepare an Interim Control By-Law which would put a temporary hold on some Industrial/Open Space land uses while the Municipality investigates and evaluates policies in the current Official Plan and Zoning By-Law. This would allow for a proper investigation and planning for the future development of significant Industrial properties within the Town of Fort Frances. Properties affected by this Interim Control By-Law are highlighted on the attached map.

Through a Request for Proposal (RFP) process, the Town will retain the necessary planning expertise to thoroughly investigate and assess how Industrial properties can be developed. The RFP will be advertised during the 2nd quarter of 2019.

The use of proper planning tools to complete a full assessment of Industrial properties in Fort Frances would allow Council to have options for development, redevelopment and economic growth for the long term. The Town needs to review all planning options while considering all land use designation within the community. The main objective of this proposed planning initiative is to increase taxable assessment and ensure systematic sound planning takes place.

Respectfully submitted,

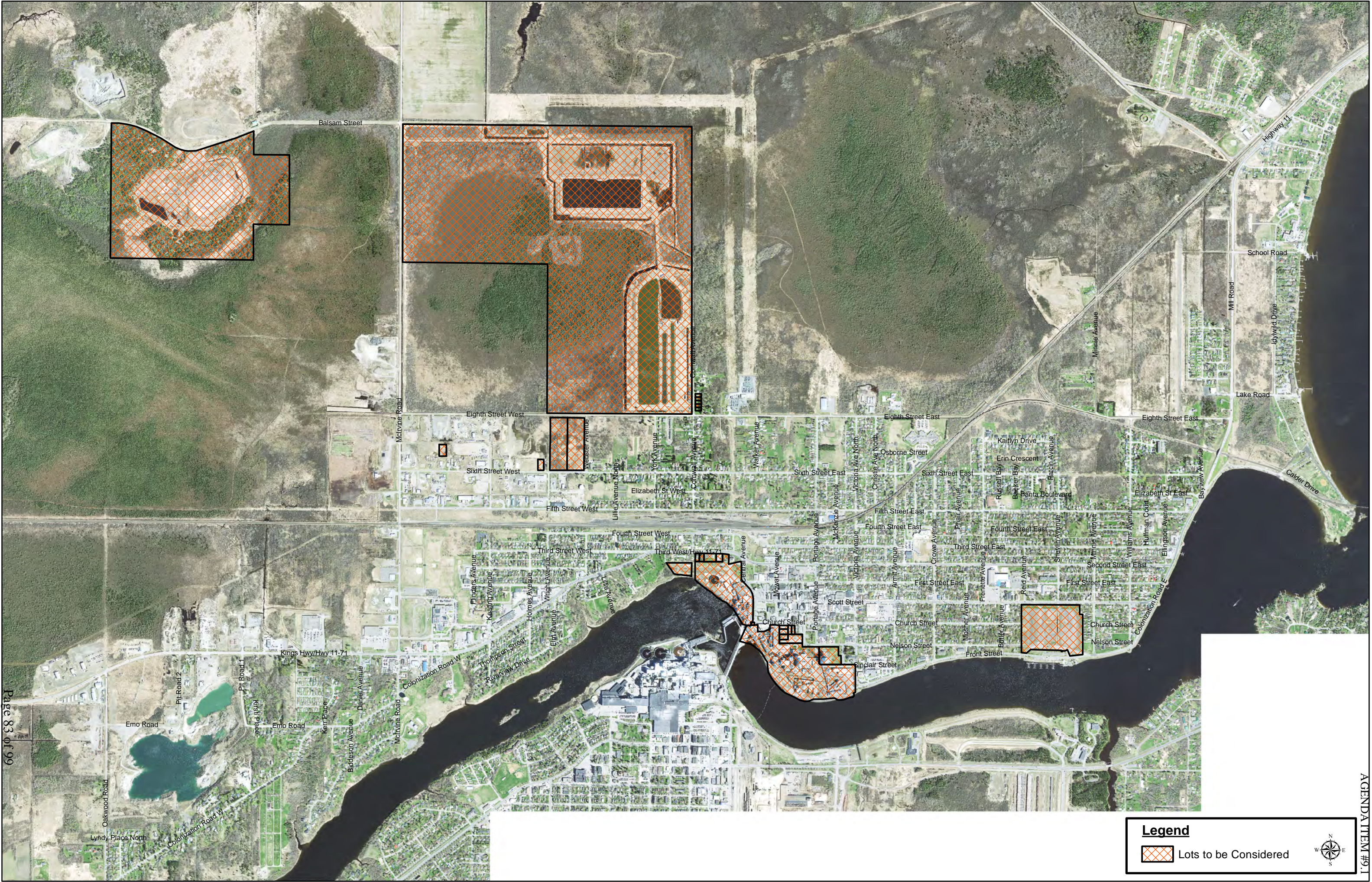
Original Signed By

Tyson Dennis

Chief Building Official/Municipal Planner

Council approval of this report will: provide Administration with direction to develop an Interim Control By-Law to temporarily hold specific industrial properties from future growth, development/demolition for a maximum of 2-years, so the Municipality can investigate and evaluate policies in the Official Plan and Zoning By-Law. This would allow time to create options for proper land use planning strategies. Properties affected by this Interim Control By-Law are highlighted on the attached map.

Through a Request for Proposal Process, the Town will retain the necessary planning expertise to thoroughly investigate and assess how Industrial properties will be developed in the future within the community. The RFP will be advertised in the 2nd quarter of 2019.



TRANSPORTATION REPORT

November 2018

ROADS:

Storm Water Management – Urban:

- Flushed storm sewer laterals and cleaned catch basin sumps

Storm Water Management - Rural:

- Replaced a culvert in Shevlin Woodyard

Hard Top Maintenance:

- Levelled utility cuts – twice weekly
- Pothole patching as required
- Street Sweeping daily, downtown area and Front Street done once weekly
- Hauled sweepings to McIrvine Road Snow Dump and levelled off.

Loose Top Maintenance:

- Graded loose top roads twice
- Graded lanes as required

Roadside Maintenance:

- Continued tree trimming along sidewalks, boulevards and laneways

Winter Control:

- Mixed additional sand (salt for winter operations)
- One (1) event – November 29
- Plowed all roadways and lanes as required
- Sanded and salted roads as required
- Plowed downtown parking lots
- Removed snow from downtown area for Christmas parade

Traffic Operations:

- Repaired and replaced signs as required
- Continued replacing signs that failed reflectivity testing

Regular Maintenance:

- Garbage pickup - Tuesday and Friday - Downtown and Public Works Shop
- Assisted Engineering with locates and CCTV inspections.
- Assisted with tasks at Civic Centre as required.
- Maintenance checks at the Civic Centre as required
- Repaired deficiencies found in Routine Road Patrols

Buildings and Grounds:

- Cleaned Shop as required
- Cleaned vehicles and equipment as required
- Stockpiled additional granular "A" material November 1st and November 21st and 22nd
- Stockpiled granular "B" on November 23rd

Private Work:

- Removed curb for a private crossing at 1515 Colonization Road West. Crossing to be installed in summer of 2019.

Sidewalks – Winter:

- Cleaned snow from Civic Centre sidewalks, downtown corners and underpass sidewalks and applied ice melt as required.

Sidewalks – Summer:

- Swept water front sidewalk and bike path once weekly.

Vehicles and Equipment:

- Preventative Maintenance – pre-trip inspections 5:30 – 7:30 am Monday to Friday
- Regular scheduled maintenance of all vehicles and equipment
- Maintenance and repairs, Fire Department, Water Treatment Plant, Memorial Sports Centre, Day Care, Handi-Van, Airport and Civic Centre Vehicles as required

Public Relations:

- Supplied traffic signs and barricades for Trunk or Treat event at Library
- Supplied barricades for the Christmas parade

Sewer and Water:

- Provided labour and equipment for Water Distribution and Sewer Collection repairs and maintenance.
- Handed out “Water Turn Off Advisories”, “Drinking Water Advisories” and “Lifting of Drinking Water Advisories” when required
- Issued “Delinquent Account Notices” and turned off water for non-compliance as required.
- flushed dead end sewer mains

Interdepartmental:

- supplied two labourers to Parks and Cemeteries to clean up and repair some damaged head stones in the Fort Frances Cemetery.
- Hauled granular “A” material to Fort Frances Cemetery to level area around new garage addition.
- Vacuum excavated for FFPC to install new utility poles at Scott Street and Mowat Avenue and also at Second Street and Mowat Avenue
- Replaced several lights inside OPP building and Civic Centre
- Hauled Zamboni snow form the Memorial SportsCentre

Recycling:

- Emptied glass recycling bin as required
- Pushed up piles in recycling building as required
- Loaded Commercial Recycling Bin as required
- Cleaned up recycling yard

Training:

- Rich Walton, Brian Henttonen, Eric Onichuk and Dan Boileau attended confined space training on November 6th
- Randy McArthur, Dale Gill, Nick Wreggitt, Randy White, Greg Wiedenhoeft and Joel Nicolay attended confined space training on November 7th
- Trained new employees on both sand trucks, both tandem trucks and both sidewalk plows.

Health & Safety:

- A tailgate meeting was held in the public works shop area on November 14th.

Milt Strachan,
Superintendent of Transportation

November 2018**STAFFING**

The following table is a breakdown of lost man shifts during the month:

	2017	2018
WSIB	0.00	0.00
WI/LTD	17.00	21.00
SICK DAYS	14.44	14.00
COMPASSIONATE LEAVE	0.00	0.00
FLOATERS	1.00	0.00
VACATION	20.25	32.00
BANKED TIME USED	15.44	9.88
OFF	2.25	4.63
STATUTORY HOLIDAYS	23.00	29.00
TOTAL	93.38	110.51

OVERTIME HOURS

Equivalent Straight Time Hours:

	2017	2018	2017	2018
	Nov	Nov	Year To	Year To
			Date	Date
ADMINISTRATION	0.00	0.00	0.00	0.00
TRAVEL	0.00	0.00	14.00	48.00
ENGINEERING	0.00	1.50	7.50	7.50
INTERDEPARTMENTAL	0.00	3.00	50.50	47.25
PRIVATE WORK	0.00	0.00	6.75	3.75
RECYCLE/GARBAGE	0.00	0.00	22.75	41.50
ROADS	204.75	136.00	500.50	425.00
SEWER COLLECTION	32.75	20.75	247.75	290.88
SIDEWALKS	12.00	0.00	57.75	18.00
STORES	0.00	9.88	16.75	6.00
VEHICLE & EQUIPMENT	19.00	4.63	26.00	28.00
WATER TREATMENT PLANT	13.50	29.00	145.25	242.50
WATER DISTRIBUTION	25.75	20.00	277.00	524.50
WATER TOWER	0.00	0.00	2.25	0.00
TRAINING	0.00	0.00	0.00	0.00
TOTAL	307.75	224.76	1374.75	1682.88

TRANSPORTATION REPORT

December 2018

ROADS:

Storm Water Management – Urban:

Storm Water Management - Rural:

- Cleaned up some trees along ditches and rural roadways

Hard Top Maintenance:

- Levelled utility cuts – twice weekly
- Pothole patching as required

Loose Top Maintenance

Roadside Maintenance:

- Continued tree trimming along sidewalks, boulevards and laneways

Winter Control:

- Three (3) events – December 3rd, 23rd and 26th
- Plowed all roadways and lanes as required
- Sanded/salted roads as required
- Plowed all municipal parking lots in downtown area
- Removed snow from Cul-de-sacs
- Removed snow from downtown area before Christmas
- Removed snow from municipal parking lots
- Pushed up snow piles in both snow dumps as required.

Traffic Operations:

- Repaired and replaced signs as required
- Continued replacing signs that failed reflectivity testing

Regular Maintenance:

- Garbage pickup - Tuesday and Friday - Downtown and Public Works Shop
- Assisted Engineering with locates and CCTV inspections.
- Assisted with tasks at Civic Centre as required.
- Maintenance checks at the Civic Centre as required
- Repaired deficiencies found in Routine Road Patrols

Buildings and Grounds:

- Cleaned Shop as required
- Cleaned vehicles and equipment as required
- Stockpiled additional granular "B" material on December 4th and 5th
- Plowed snow in all yards

Private Work:**Sidewalks – Winter:**

- Cleaned snow and ice from Civic Centre sidewalks and applied ice melt as required
- Cleaned snow from underpass sidewalks and downtown corners and applied ice melt or sand/salt as required
- Plowed all sidewalks as required
- Sanded sidewalks at slippery corners outside the downtown area

Sidewalks – Summer:**Vehicles and Equipment:**

- Preventative Maintenance – pre-trip inspections 5:30 – 7:30 am Monday to Friday
- Regular scheduled maintenance of all vehicles and equipment
- Maintenance and repairs, Fire Department, Water Treatment Plant, Memorial Sports Centre, Day Care, Handi-Van, Airport and Civic Centre Vehicles as required

Public Relations:

- Picked up all barricades from Christmas parade.

Sewer and Water:

- Provided labour and equipment for Water Distribution and Sewer Collection repairs and maintenance.
- Handed out “Water Turn Off Advisories”, “Drinking Water Advisories” and “Lifting of Drinking Water Advisories” when required
- Issued “Delinquent Account Notices” and turned off water for non-compliance as required.
- Flushed dead end sewer mains.

Interdepartmental:

- Hauled Zamboni snow from Memorial Sports Centre twice
- Hydro vacuumed for utility pole installation on December 6th for FFPC
- Supplied equipment operator to Parks and Cemeteries for an Interment on December 18th and 19th
- Provided a labourer to assist with an Internment at Parks and Cemeteries on December 21st
- Eric Gustafson provided coverage for vacation at the Airport from December 3rd to 9th
- Jeff Bragg trained at the Airport from December 10th to December 22nd.

Recycling:

- Emptied glass recycling bin as required
- Pushed up piles in recycling building as required
- Loaded Commercial Recycling Bin as required
- Cleaned up recycling yard

Training:**Health & Safety:**

- A Joint Health and Safety Committee Meeting was held on December 4th.
- A workplace inspection was done at the Public Works building on December 4th

Milt Strachan,
Superintendent of Transportation

TOWN OF FORT FRANCES OPERATIONS STATISTICS

December 2018

STAFFING

The following table is a breakdown of lost man shifts during the month:

	2017	2018
WSIB	0.00	10.00
WI/LTD	32.00	3.81
SICK DAYS	4.75	4.00
COMPASSIONATE LEAVE	0.00	5.00
FLOATERS	1.00	64.38
VACATION	51.63	23.91
BANKED TIME USED	13.63	0.72
OFF	0.44	90.00
STATUTORY HOLIDAYS	72.00	0.00
TOTAL	175.45	201.82

OVERTIME HOURS

Equivalent Straight Time Hours:

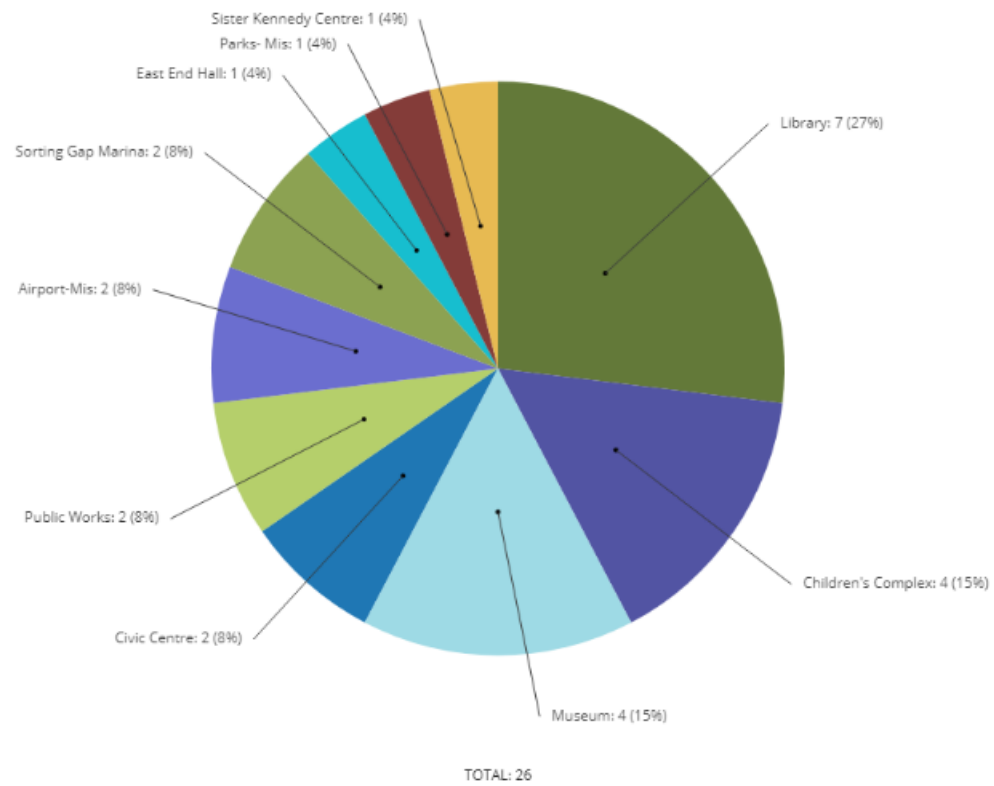
	2017	2018	2017	2018
	Dec	Dec	Year To	Year To
			Date	Date
ADMINISTRATION	0.00	0.00	0.00	0.00
TRAVEL	0.00	2.50	14.00	50.50
ENGINEERING	0.00	0.00	7.50	7.50
INTERDEPARTMENTAL	2.25	0.00	52.75	47.25
PRIVATE WORK	0.00	1.50	6.75	5.25
RECYCLE/GARBAGE	4.00	0.75	26.75	42.25
ROADS	192.50	185.50	693.00	610.50
SEWER COLLECTION	52.00	16.50	299.75	307.38
SIDEWALKS	13.50	36.00	71.25	54.00
STORES	38.00	13.50	54.75	19.50
VEHICLE & EQUIPMENT	0.00	10.00	26.00	38.00
WATER TREATMENT PLANT	20.00	12.00	165.25	254.50
WATER DISTRIBUTION	12.00	12.00	289.00	536.50
TRAINING	0.00	0.00	2.25	0.00
TOTAL	334.25	290.25	1709.00	1973.13

Work Orders

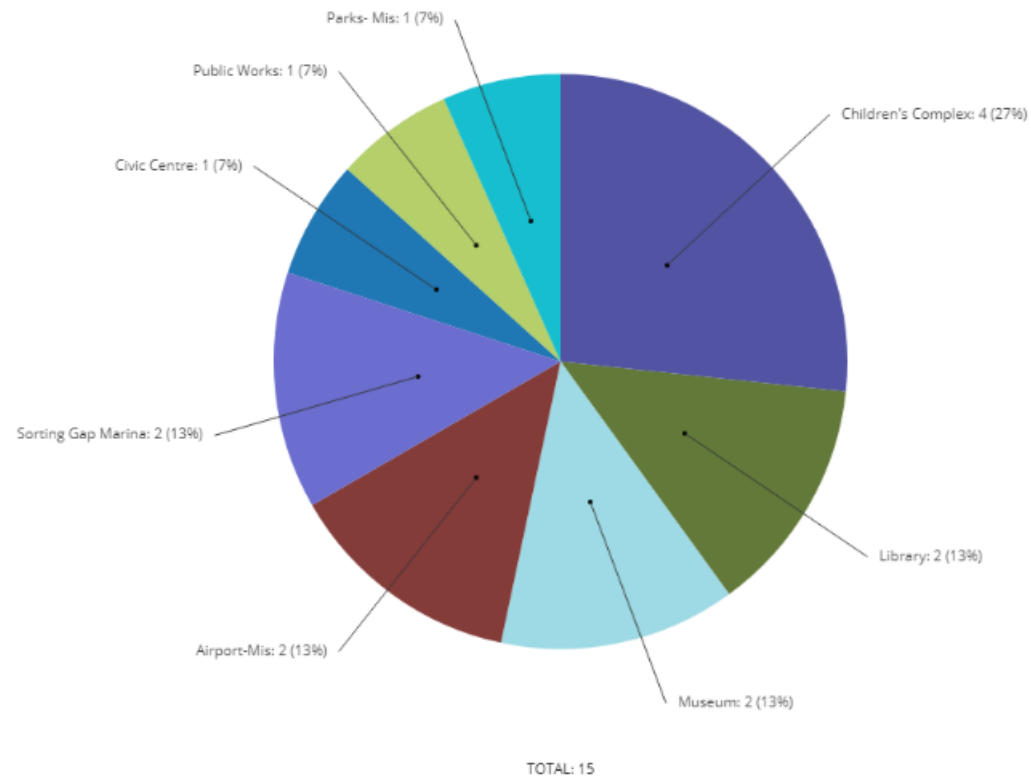
ID	Origin ID	Asset ID	Department	Work Order Type	Work Order Subtype	Asset Name	Asset Location	Status	Hours	All Notes	Completed Date	Cost
WO-2371			Civic Centre	General Maintenance - Civic Centre	Carpentry			Completed	1	Replace the reserved sign in the parking lot with a FFPC sign	2019-01-02	\$29.29
WO-1875	PM-1784	15214	Civic Centre	Inspection - Civic Centre	Humidifier Monthly Inspection	OPP Humidifier	Mechanical Room 2	Completed	2	Unit was cold, empty and clean. Only had 134 hrs on since last reset. Display indicated no demand. I reset the unit to 0 hrs.	2019-01-08	\$58.58
WO-2392	SR-0024		Com Serv - Children's Complex	General Maintenance-Children's Complex	Lighting Maintenance			Completed	2	All light bulbs, including best start hub side, need to be changed out in the daycare shed/garage area., Replaced 9 light bulbs	2019-01-07	\$76.58
WO-2416			Com Serv - Children's Complex	General Maintenance-Children's Complex	Carpentry			Completed	1	Remove door and hinge on the daycare change table	2019-01-09	\$29.29
WO-2411			Com Serv - Children's Complex	General Maintenance-Children's Complex	Carpentry			Completed	0.5	Daycare main entrance inside door needs to be fix. Contact Elaine for more details., Inspected door, it was working normally when I checked it. Left instructions to call me if it becomes an issue again.	2019-01-10	\$14.65
WO-2489			Com Serv - Children's Complex	General Maintenance-Children's Complex	Snow Removal			Completed	2	Clear snow from solar panels	2019-01-30	\$58.58
WO-2375			Com Serv - East End Hall	Daily Inspection				Completed	19.5	Inspect East End Hall, Weight Scale, Marina, Tourist Information Building, Old Library, Old Nursing Station.	2019-01-31	\$571.16
WO-2472			Com Serv - Library	General Maintenance - Library	HVAC Maintenance			Completed	11.5	Glycol system is leaking. Jim will check for further actions. Location: Hallway Mechanical Room, Pipe union closest to the filter drain valve was a bit loose. Tightened and leak stopped. Will monitor for the next day and then the pipe needs to be re-insulated., Fixed 4 more slight leaks. Will check again Monday for leaks.	2019-01-21	\$336.84
WO-2488		22698	Com Serv - Library	General Maintenance - Library		Glycol+Water Mixture Tank	Closet Mechanical Room	Completed	1	Glycol volume is too low.	2019-01-31	\$143.34
WO-2461	PM-2488	21061	Com Serv - Library	Inspection - Library	Boiler Monthly Inspection	Boiler #1	Closet Mechanical Room	Completed	0.5	Visual inspection..everything looked OK	2019-01-16	\$7.32
WO-2460	PM-2487	21062	Com Serv - Library	Inspection - Library	Boiler Monthly Inspection	Boiler #2	Closet Mechanical Room	Completed	0.5	Visual inspection..everything looked OK	2019-01-16	\$7.32
WO-2464	PM-2598	21081	Com Serv - Library	Preventative Maintenance - Library	Circ Pump Filter Replacement	Pump Filter	Hallway Mechanical Room	Completed	1	Replaced filter & noticed a puddle of glycol on the floor near the drain valve. There was also some in the container under the drain valve.	2019-01-16	\$30.01
WO-2458	PM-2295	21064	Com Serv - Library	Preventative Maintenance - Library	Circ Pump Check	Circ Pump #2	Hallway Mechanical Room	Completed	0.2	All OK	2019-01-16	\$2.93
WO-2457	PM-2294	21063	Com Serv - Library	Preventative Maintenance - Library	Circ Pump Check	Circ Pump #1	Hallway Mechanical Room	Completed	0.2	All OK	2019-01-16	\$2.93

ID	Origin ID	Asset ID	Department	Work Order Type	Work Order Subtype	Asset Name	Asset Location	Status	Hours	All Notes	Completed Date	Cost
WO-2475		21120	Com Serv - Museum	General Maintenance-Museum	HVAC Maintenance	HVAC #2	Museum Rooftop	Completed	1	Rooftop unit kicks out., Cleaned ice from exhaust stack and reset unit. Waited and watched a few cycles and seems ok.	2019-01-23	\$29.29
WO-2486	SR-0028		Com Serv - Museum	General Maintenance-Museum	Carpentry			Completed	1	Emergency exit door on second floor is frozen closed due to icing up.	2019-01-30	\$39.28
WO-2410	PM-2361	21120	Com Serv - Museum	Preventative Maintenance-Museum	HVAC Unit Filter Check/Replace	HVAC #2	Museum Rooftop	Completed		Inspected filters and they are still clean. Reschedule in a couple months	2019-01-14	
WO-2391	PM-2506	21122	Com Serv - Museum	Preventative Maintenance-Museum	HVAC Unit Filter Check/Replace	HVAC #3	Museum Rooftop	Completed	0.5	Inspected and the filters are still clean. Reschedule in a couple months.	2019-01-14	\$14.65
WO-2235	PM-2311	22677	Com Serv - Sister Kennedy	Preventative Maintenance-Sister Kennedy	HRV Filter Wash	HRV	Mechanical Room	Completed	1		2019-01-21	\$29.29
WO-2370			Com Serv-Marina	General Maintenance-Sorting Gap Marina	Lighting Maintenance			Completed	3	Repair the broken light fixture. Had to replace 3 bulb sockets	2019-01-02	\$87.87
WO-2305			Com Serv-Marina	General Maintenance-Sorting Gap Marina	Lighting Maintenance			Completed	11	Light covers are missing. New LED Light bulb requires, 11 fixtures, 4ft, 4 lightbulbs . In washroom, 6 fixture, 2 lightbulbs, 4 ft In washroom, 2 fixture, 2 bulbs, 6 ft 2 covers missing. Jim picked up 2 boxes of bulbs from Civic Center and coded to Marina., Replaced the last 6 bulbs, Installed light cover	2019-01-17	\$322.85
WO-2359		21847	Ops & Fac - Fort Frances Muni Airport	General Maintenance-Airport	HVAC Maintenance	Furnace 2	Terminal Mechanical Room	Completed	1	check furnace #2 kick out and has to be reset to run again., Removed plugged air filter. Will monitor to see if this was the problem., Contractor was called, and had to replace a solenoid	2019-01-25	\$29.29
WO-2357			Ops & Fac - Fort Frances Muni Airport	General Maintenance-Airport	Carpentry			Completed	6	MAKE REPAIRS TO SOUTH WINDOW OF THE GARAGE IN THE UPSTAIRS BOARDROOM .WINDOW IS FALLING OUT. Please contact Mike or Tom for more info., Sealed window with spray foam and used metal straps to hold the window in until new windows can be installed.	2019-01-25	\$188.52
WO-2308			Ops & Fac - Parks Board	General Maintenance-Park	Carpentry			Completed	18.5	1. Plugged sewer inlet in McIrvine Rink Building. 2. Take the internal wall 3. Block the front door	2019-01-07	\$700.99
WO-2418			Ops & Fac - Public Works	General Maintenance-PW	HVAC Maintenance			Completed	4	Please Fix the Men's Washroom Vent.	2019-01-10	\$117.16
WO-2160	PM-2227	22604	Ops & Fac - Public Works	Preventative Maintenance	Furnace Filter Change	Furnaces	Furnace Room	Completed	0.5	Replaced filter	2019-01-29	\$57.77

January Work Orders Distribution



January General Maintenance Work Orders Distribution



Financial Indicators

2017 Households:
2017 Population:
Median Household Income:
2017 MFCI Index:
Taxable Residential Assessment as a % of Total Taxable Assessment:
Own Purpose Taxation:

	Fort Frances	Red Lake	Marathon	Sioux Lookout	Greenstone	Dryden	Kenora
2017 Households:	3812	1,938	1,643	2,485	2,931	3,541	7,492
2017 Population:	7739	4,107	3,273	5,272	4,636	7,743	15,096
Median Household Income:	\$62,928	\$106,411	\$82,816	\$85,146	\$63,488	\$70,493	\$73,331
2017 MFCI Index:	7.6	0.3	6.3	2.7	7.1	6.4	3.9
Taxable Residential Assessment as a % of Total Taxable Assessment:	64.8	55.7	57.8	76.3	26.7	52.4	70.9
Own Purpose Taxation:	\$10,495,794	\$8,709,188	\$4,819,822	\$9,468,923	\$14,121,992	\$13,692,112	\$23,684,717
North Population 2500<=10000	Fort Frances	Red Lake	Marathon	Sioux Lookout	Greenstone	Dryden	Kenora

SUSTAINABILITY INDICATORS

Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied

Net Financial Assets or Net Debt as a % of Own Purpose Taxation Plus User Fees

Total Reserves and Discretionary Reserve Funds as a % of Operating Expenses

Cash Ratio (Total Cash and Cash Equivalents as a % of Current liabilities)

FLEXIBILITY INDICATORS

Debt Servicing Cost as a % of Total Operating Revenue

Asset Consumption Ratio

Annual Surplus /(Deficit) as a % of own purpose taxation, user fees and service charges (operating Surplus Ratio)

Ranges	Year	Median and Average	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge	Actuals	Level of Challenge
Low: < 10% Mod: 10% to 15% High: > 15%	2012	9.3%- 11.8%	6.4%	low	7.9%	low	19.8%	high	15.9%	high	19.7%	high	9.6%	low	2.4%	low
	2013	10.4% 13.8%	9.2%	low	10.7%	moderate	25.4%	high	17.6%	high	18.2%	high	25.7%	high	2.0%	low
	2014	12.5% 14.5%	6.3%	low	15.7%	high	27.1%	high	11.3%	moderate	18.3%	high	19.1%	high	2.4%	low
	2015	10.3% 14.2%	6.3%	low	16.4%	high	30.4%	high	10.3%	moderate	18.6%	high	22.0%	high	1.5%	low
	2016	9.3% 13.4%	4.7%	low	11.3%	moderate	30.9%	high	12.5%	moderate	16.2%	high	8.4%	low	1.4%	low
	2017	9.7% to 11.7%	2.8%	low	15.2%	high	12.0%	moderate	12.6%	moderate	12.9%	moderate	8.4%	low	1.0%	low
Low: > -50% Mod: -50% to -100% High: < -100%	2012	-49.5%-32.2%	59.9%	low	-145.0%	high	43.3%	low	-83.6%	moderate	-116.3%	high	-203.3%	high	82.9%	low
	2013	-15.1% -17.0%	64.7%	low	-120.3%	high	53.3%	low	-67.2%	moderate	-117.3%	high	-181.7%	high	86.8%	low
	2014	-3.5%-8.2%	80.8%	low	-110.0%	high	57.8%	low	-70.0%	moderate	-105.9%	high	-135.3%	high	88.5%	low
	2015	1.1% -10.3%	84.2%	low	-106.3%	high	64.1%	low	-56.2%	moderate	-85.1%	moderate	-112.1%	high	207.4%	low
	2016	-17.2% -10.5%	76.0%	low	-117.6%	high	64.5%	low	-52.2%	moderate	-67.3%	moderate	-92.4%	moderate	202.6%	low
	2017	12.9% -7.4%	89.2%	low	-111.0%	high	72.5%	low	-58.4%	moderate	-55.0%	moderate	-80.7%	moderate	191.7%	low
Low: > 20% Mod: 10% to 20% High: < 10%	2012	30.2% 29.3%	45.3%	low	16.2%	moderate	45.3%	low	17.0%	moderate	13.0%	moderate	10.2%	moderate	63.2%	low
	2013	29.9% 34.7%	42.0%	low	19.1%	moderate	58.0%	low	19.2%	moderate	13.2%	moderate	30.3%	low	63.4%	low
	2014	32.5% 37.9%	57.6%	low	22.9%	low	57.2%	low	19.7%	moderate	15.4%	moderate	31.2%	low	63.5%	low
	2015	32.9% 39.5%	59.4%	low	24.1%	low	68.0%	low	28.5%	low	20.4%	low	34.4%	low	69.1%	low
	2016	32.8% 37.3%	48.2%	low	26.5%	low	61.6%	low	30.7%	low	20.7%	low	31.0%	low	67.2%	low
	2017	35.8% 40%	55.8%	low	32.1%	low	68.1%	low	35.8%	low	21.7%	low	28.5%	low	66.9%	low
Low: > 0.5:1 Mod: 0.5:1 to 0.25:1 High: 0.25:1	2013	1.69:1 2.82:1	0.3:1	low	3.8:1	low	5.55:1	low	1.12:1	low	0.3:1	moderate	0.14:1	high	4.92:1	low
	2014	1.84:1 2.55:1	1.84:1	low	1.48:1	low	4.95:1	low	0.09:1	high	0.28:1	moderate	0.65:1	low	4.04:1	low
	2015	1.78:1 2.35:1	0.2:1	low	1.78:1	low	2.89:1	low	0.72:1	low	1.17:1	low	0.84:1	low	6.55:1	low
	2016	1.73:1 2.34:1	0.14:1	low	1.13:1	low	1.99:1	low	0.34:1	moderate	1.73:1	low	1.33:1	low	5.25:1	low
	2017	2.16:1 3.18:1	0.36:1	moderate	1.37:1	low	2.99:1	low	0.85:1	low	2.16:1	low	1.52:1	low	6.25:1	low
Low: < 5% Mod: 5% to 10% High: >10%	2012	4.3% 6.0%	3.8%	low	17.3%	high	1.7%	low	5.0%	low	7.3%	moderate	12.3%	high	1.7%	low
	2013	4.4% 5.8%	4.1%	low	16.5%	high	2.0%	low	7.1%	moderate	7.4%	moderate	14.3%	high	1.9%	low
	2014	5.2% 6.7%	3.3%	low	11.8%	high	1.9%	low	6.1%	moderate	8.4%	moderate	11.0%	high	1.4%	low
	2015	5.2% 10.8%	2.6%	low	11.9%	high	1.6%	low	4.6%	low	8.1%	moderate	10.6%	high	0.0%	low
	2016	4.9% 5.3%	2.5%	low	14.6%	high	9.2%	moderate	3.4%	moderate	6.9%	moderate	11.7%	high	0.0%	low
	2017	4.0% 4.7%	2.4%	low	14.0%	high	1.6%	low	3.1%	low	7.5%	moderate	10.3%	high	0.0%	low
Low: < 50% Mod: 50% to 75% High: > 75%	2012	41.8% 42.6%	41.8%	low	37.1%	low	46.8%	low	38.6%	low	47.7%	low	53.2%	moderate	35.9%	low
	2013	42.9% 44.2%	43.0%	low	39.5%	low	47.9%	low	41.3%	low	49.0%	low	50.8%	moderate	36.8%	low
	2014	43.8% 44.5%	44.6%	low	39.7%	low	49.3%	low	43.3%	low	50.3%	moderate	43.8%	low	44.1%	low
	2015	44.6% 45.3%	44.8%	low	41.2%	low	47.4%	low	42.5%	low	52.6%	moderate	45.6%	low	49.2%	low
	2016	46.1% 46.1%	44.6%	low	42.6%	low	48.3%	low	44.6%	low	54.1%	moderate	47.0%	low	46.9%	low
	2017	46.9% 47.1%	45.3%	low	56.3%	moderate	49.6%	low	44.7%	low	55.1%	moderate	47.9%	low	46.8%	low
Low: < -1% Mod: -15% to -30% High: < -30%	2012	4.8% 2.5%	4.6%	low	-12.4%	moderate	5.2%	low	18.5%	low	-11.9%	moderate	-68.7%	low	4.8%	low
	2013	7.7% 15.8%	2.1%	low	-3.7%	moderate	5.4%	low	1.5%	low	-1.4%	moderate	15.6%	low	16.8%	low
	2014	10.8% 15.8%	21.5%	low	36.0%	low	30.0%	low	70.0%	low	1.2%	low	24.3%	low	22.6%	low
	2015	8.3% 3.0%	23.6%	low	4.2%	low	56.2%	low	4.4%	low	1.9%	low	9.0%	low	4.9%	low
	2016	9.3% 20.4%	18.7%	low	-5.9%	moderate	2.3%	low	41.7%	low	8.9%	low	16.4%	low	8.9%	low
	2017	5.2% 9.0%	21.40%	low	10.30%	low	-1.90%	moderate	57.30%	low	16.50%	low	1%	low	3.80%	low

FINANCIAL INDICATOR REVIEW

(Based on 2017 Financial Information Return)

Fort Frances T

NOTES

Financial Information Returns ("FIRs") are a standard set of year-end reports submitted by municipalities to the Province which capture certain financial information. On an annual basis, Ministry staff prepare certain financial indicators for each municipality, based on the information contained in the FIRs. It is important to remember that these financial indicators provide a snapshot at a particular moment in time and should not be considered in isolation, but supported with other relevant information sources. In keeping with our Financial Information Return review process and follow-up, Ministry staff may routinely contact and discuss this information with municipal officials.

Supplementary Indicators of Sustainability and Flexibility

The following is a summary, adapted from the Chartered Professional Accountants of Canada Statement of Recommended Practice (SORP) 4.

- A government (including a municipality) may choose to report supplementary information on financial condition, to expand on and help explain the government's financial statements.

- Supplementary assessment of a government's financial condition needs to consider the elements of sustainability and flexibility.

- Sustainability in this context may be seen as the degree to which a municipality can maintain its existing financial obligations both in respect of its service commitments to the public and financial commitments to creditors, employees and others without inappropriately increasing the debt or tax burden relative to the economy within which it operates.

- Sustainability is an important element to include in an assessment of financial condition because it may help to describe a government's ability to manage its financial and service commitments and debt burden. It may also help to describe the impact that the level of debt could have on service provision.

- Flexibility is the degree to which a government can change its debt or tax level on the economy within which it operates to meet its existing financial obligations both in respect of its service commitments to the public and financial commitments to creditors, employees and others.

- Flexibility provides insights into how a government manages its finances. Increasing taxation or user fees may reduce a municipality's flexibility to respond when adverse circumstances develop if the municipality approaches the limit that citizens and businesses are willing to bear.

A municipality may temporarily use current borrowing, subject to the requirements set out in the Municipal Act to meet expenses and certain other amounts required in the year, until taxes are collected and other revenues are received. Municipal current borrowing cannot be carried over the long term or converted to long term borrowing except in very limited circumstances.

- For each element of financial condition, the report on indicators of financial condition should include municipality-specific indicators and municipality-related indicators. It may be useful to also include economy-wide information when discussing financial condition.

Additional Notes on what Financial Indicators may indicate:

Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied - How much of the taxes billed are not collected.

Net Financial Assets or Net Debt as % of Own Purpose Taxation, User Fees and Service Charges - How much tax and fee revenue is servicing debt?

Reserves and Reserve Funds as a % of Municipal Expenses - How much money is set aside for future needs / contingencies?

Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities) - Measures the ability of the municipality to meet its current obligations with its current resources on hand.

Debt Servicing Cost as a % of Total Revenues - Indicates the extent to which past borrowing decisions may impact the current budget.

Closing Amortization Balance as a % or Total Cost of Capital Assets (Asset Consumption Ratio) - measures the age of a municipality's physical assets. It measures the extent to which depreciable assets have been consumed by comparing the amount of the assets that have been used up and their historical cost.

Annual Surplus / (Deficit) as a % of Own Purpose Taxation, User Fees and Service Charges (Operating Surplus Ratio) - Indicates the municipality's ability to cover its operational costs and have funds available for other purposes (i.e. reserves, debt repayment, etc.)

The Northern and Rural Municipal Fiscal Circumstances Index (MFCI) is used by the Ministry of Finance to calculate the "Northern and Rural Fiscal Circumstances Grant" aimed at northern as well as single and lower-tier rural municipalities. The index measures a municipality's fiscal circumstances. The MFCI is determined by six indicators: Weighted Assessment per Household, Median Household Income, Average Annual Change in Assessment (New Construction), Employment Rate, Ratio of Working Age to Dependent Population, and Per Cent of Population Above Low-Income Threshold. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances. (Note: the MFCI index is only available for northern and rural municipalities)

FINANCIAL INDICATOR REVIEW

(Based on 2017 Financial Information Return)

Fort Frances T

NOTES

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A municipality may temporarily use current borrowing, subject to the requirements set out in the Municipal Act to meet expenses and certain other amounts required in the year, until taxes are collected and other revenues are received. Municipal current borrowing cannot be carried over the long term or converted to long term borrowing except in very limited circumstances.

- For each element of financial condition, the report on indicators of financial condition should include municipality-specific indicators and municipality-related indicators. It may be useful to also include economy-wide information when discussing financial condition.

Additional Notes on what Financial Indicators may indicate:

Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied - How much of the taxes billed are not collected.

Net Financial Assets or Net Debt as % of Own Purpose Taxation, User Fees and Service Charges - How much tax and fee revenue is servicing debt?

Reserves and Reserve Funds as a % of Municipal Expenses - How much money is set aside for future needs / contingencies?

Cash Ratio (Total Cash and Cash Equivalents as a % of Current Liabilities) - Measures the ability of the municipality to meet its current obligations with its current resources on hand.

Debt Servicing Cost as a % of Total Revenues - Indicates the extent to which past borrowing decisions may impact the current budget.

Closing Amortization Balance as a % or Total Cost of Capital Assets (Asset Consumption Ratio) - measures the age of a municipality's physical assets. It measures the extent to which depreciable assets have been consumed by comparing the amount of the assets that have been used up and their historical cost.

Annual Surplus / (Deficit) as a % of Own Purpose Taxation, User Fees and Service Charges (Operating Surplus Ratio)- Indicates the municipality's ability to cover its operational costs and have funds available for other purposes (i.e. reserves, debt repayment, etc.)

The Northern and Rural Municipal Fiscal Circumstances Index (MFCI) is used by the Ministry of Finance to calculate the "Northern and Rural Fiscal Circumstances Grant" aimed at northern as well as single and lower-tier rural municipalities. The index measures a municipality's fiscal circumstances. The MFCI is determined by six indicators: Weighted Assessment per Household, Median Household Income, Average Annual Change in Assessment (New Construction), Employment Rate, Ratio of Working Age to Dependent Population, and Per Cent of Population Above Low-Income Threshold. A lower MFCI corresponds to relatively positive fiscal circumstances, whereas a higher MFCI corresponds to more challenging fiscal circumstances. (Note: the MFCI index is only available for northern and rural municipalities)